



Terrebonne Parish Consolidated Government
Houma, Louisiana

2026

ADOPTED BUDGET



ADOPTED BUDGET FOR THE YEAR 2026



TERREBONNE PARISH CONSOLIDATED GOVERNMENT

Jason W. Bergeron
PARISH PRESIDENT

Noah J. Lirette
CHIEF ADMINISTRATIVE OFFICER

Kandace M. Mauldin
CHIEF FINANCIAL OFFICER

Melissa Bourgeois
COMPTROLLER

Sarah LeCompte
ACCOUNTANT

2025 PARISH COUNCIL MEMBERS

Carl "Carlee" Harding, Chairman, District 2
Kimberly "Kim" Chauvin, Vice-Chairman, District 8
Brien Pledger, District 1
Clayton Voisin, Jr., District 3
John Amedee, District 4
Charles "Kevin" Champagne, District 5
Clyde Hamner, District 6
Daniel "Danny" Babin, District 7
Steve Trosclair, District 9

TABLE OF CONTENTS

TABLE OF CONTENTS.....	i
BUDGET AWARD	1
BUDGET MESSAGE	5
BUDGET MESSAGE SUPPLEMENT	8
UNDERSTANDING THE BUDGET.....	23
FULL-TIME POSITION ALLOCATIONS.....	41
COMBINED STATEMENT	45
TERREBONNE PARISH ORGANIZATIONAL CHART	48
TERREBONNE PARISH OFFICIALS	49
TERREBONNE PARISH PROFILE	51
GENERAL FUND	61
GENERAL FUND MAJOR REVENUE SOURCES	62
PARISH COUNCIL.....	65
COUNCIL CLERK.....	67
OFFICIAL FEES/PUBLICATION.....	70
CITY COURT	71
DISTRICT COURT	73
DISTRICT ATTORNEY	74
CLERK OF COURT	76
WARD COURT	77
JUDICIAL - OTHER.....	79
PARISH PRESIDENT.....	80
COMMUNICATIONS	83
REGISTRAR OF VOTERS	86
ELECTIONS	88
FINANCE/ACCOUNTING	89
FINANCE/CUSTOMER SERVICE.....	92
LEGAL SERVICES	95
PLANNING & ZONING	97
GOVERNMENT BUILDINGS.....	100
CODE VIOLATION/COMPLIANCE.....	102
JANITORIAL SERVICES	104
GENERAL - OTHER	105
CORONER.....	106
PUBLIC WORKS/ENGINEERING	107
PARISH VA SERVICE OFFICE	110
HEALTH & WELFARE - OTHER	111
ANIMAL CONTROL	112
BAYOU TERREBONNE WATERLIFE MUSEUM.....	115
PUBLICITY	117
ECONOMIC DEVELOPMENT/OTHER	118
HOUSING & HUMAN SERVICES (FEDERAL PROGRAMS) ..	120
PARISH FARM AGENT	122
WATERWAYS & MARINA	123
OFFICE OF HOMELAND SECURITY & EMERGENCY PREPAREDNESS.....	124
OPERATING TRANSFERS	126
SPECIAL REVENUE FUNDS.....	127
DEDICATED EMERGENCY FUND.....	129
TERREBONNE JUVENILE DETENTION FUND.....	131
PARISH PRISONERS FUND.....	135
PARISH PRISONERS.....	137
PRISONERS MEDICAL DEPARTMENT	138
PUBLIC SAFETY FUND	139
POLICE	140
FIRE.....	146
NON-DISTRICT RECREATION	149
AUDITORIUMS	150
PARKS & GROUNDS	151
AIRBASE SPLASH PARK	152
MARSHAL'S FUND.....	153
G.I.S. TECHNOLOGY FUND (ASSESSOR)	155
OFFICE OF COASTAL RESTORATION/PRESERVATION	157
PARISH TRANSPORTATION FUND	160
ROAD & BRIDGE FUND	161
DRAINAGE TAX FUND	165
1/4% CAPITAL IMPROVEMENTS SALES TAX REVENUE FUND	171
ROAD DISTRICT #6 O & M	172
ROAD LIGHTING DISTRICTS.....	173
HEALTH UNIT FUND.....	175
TERREBONNE ELDERLY & DISABLED	178

TERREBONNE ARC.....	180	DEVELOPMENT, INFORMATION TECHNOLOGY AND MARKETING	259
QUALITY OF LIFE	183	CENTRALIZED FLEET MAINTENANCE	261
ATHLETIC AND LEISURE ADMINISTRATION	185	DEBT SERVICE FUNDS	265
SPORTS OFFICIALS (CLEARING ACCOUNT).....	187	CAPITAL IMPROVEMENT PROJECTS FUND	273
QUALITY OF LIFE PROGRAMS	188	CITY COURT BUILDING FUND	282
SPECIAL OLYMPICS.....	189	HUD CDBG RECOVERY CONSTRUCTION FUND	283
SUMMER CAMPS	190	PARISHWIDE DRAINAGE CONSTRUCTION FUND.....	285
TENNIS COURTS.....	191	PARISHWIDE SEWERAGE CONSTRUCTION FUND	294
MENTAL HEALTH UNIT.....	192	CAPITAL PROJECTS CONTROL FUND.....	295
HEALTH & WELFARE – OTHER (TERREBONNE TREATMENT CENTER)	194	ROAD CONSTRUCTION FUND	315
TERREBONNE ALCOHOL/DRUG ABUSE (TERRE. ASSESSMENT CENTER).....	195	ADMINISTRATIVE BUILDINGS	320
COASTAL RESTORE BONDS	196	1-1B CONSTRUCTION FUND	322
TERREBONNE LEVEE & CONSERVATION DISTRICT.....	197	GENERAL OBLIGATION BOND CONSTRUCTION FUND.....	324
BAYOU COUNTRY SPORTS PARK.....	199	SALES TAX CONSTRUCTION FUND	326
CRIMINAL COURT FUND	201	SANITATION 2001 BOND CONSTRUCTION FUND	327
GRANT FUNDS (206 THRU 241)	203	LANDFILL CLOSURE/CONSTRUCTION	328
ENTERPRISE FUNDS.....	213	1998 PUBLIC IMPROVEMENT CONSTRUCTION FUND	329
UTILITIES DEPARTMENT.....	214	MISCELLANEOUS INFORMATION.....	331
ELECTRIC GENERATION.....	215	TERREBONNE ECONOMIC DEVELOPMENT AUTHORITY (TEDA)	332
ELECTRIC DISTRIBUTION	218	CORONER'S OFFICE.....	335
GAS DISTRIBUTION	220	TERREBONNE PARISH LIBRARY.....	337
UTILITY ADMINISTRATION	222	MORGANZA TO THE GULF HURRICANE PROTECTION PROJECT	339
G.I.S. MAPPING SYSTEM	224	STATISTICAL INFORMATION	349
POLLUTION CONTROL.....	225	ACRONYMS	369
SEWERAGE COLLECTION.....	228	GLOSSARY	371
TREATMENT PLANT	230	INDEX.....	374
POLLUTION CONTROL ADMINISTRATION.....	232		
SEWERAGE CAPITAL ADDITIONS.....	234		
2010 BOND SINKING FUND	235		
SANITATION FUND.....	236		
SOLID WASTE SERVICES	238		
LANDFILL CLOSURE	240		
VEGETATION	241		
CIVIC CENTER	243		
INTERNAL SERVICE FUNDS	247		
RISK MANAGEMENT	248		
HUMAN RESOURCES.....	254		
FINANCE/PURCHASING.....	256		

BUDGET AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**Terrebonne Parish Consolidated Government
Louisiana**

For the Fiscal Year Beginning

January 01, 2025

Christopher P. Morill
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the Terrebonne Parish Consolidated Government for its annual budget for the fiscal year beginning January 1, 2025. This was the 23rd consecutive year that the Finance Department has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. This national award is the highest professional recognition in governmental budgeting.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

LEGAL AUTHORIZATION

OFFERED BY: MR. D. BABIN
SECONDED BY: MR. J. AMEDÈE

ORDINANCE NO. 9781

AN ORDINANCE TO ADOPT THE 2026 OPERATIONS AND MAINTENANCE BUDGET, AND THE FIVE-YEAR CAPITAL IMPROVEMENTS BUDGET, OF THE TERREBONNE PARISH CONSOLIDATED GOVERNMENT AS PRESENTED BY THE PARISH PRESIDENT AND FURTHER AMENDED BY THE TERREBONNE PARISH COUNCIL; TO AMEND THE PARISH COMPENSATION PLAN FOR NEW AND/OR ADJUSTED POSITIONS; AND TO ADDRESS OTHER MATTERS RELATIVE THERETO.

SECTION I

NOW, THEREFORE BE IT ORDAINED, by the Terrebonne Parish Council, on behalf of the Terrebonne Parish Consolidated Government, that the 2026 Operations and Maintenance Budget, and the Five-Year Capital Improvements Budget, of the Terrebonne Parish Consolidated Government be hereby adopted, as presented by the Parish President, and further amended by the Terrebonne Parish Council.

SECTION II

This ordinance shall become effective upon approval by the Parish President or as otherwise provided in Section 2-13(b) of the Home Rule Charter for a Consolidated Government for Terrebonne Parish, whichever occurs sooner.

This ordinance, having been introduced and laid on the table for at least two weeks, was voted upon as follows:

THERE WAS RECORDED:

YEAS: J. Amedée, C. K. Champagne, C. Hamner, D. Babin, and K. Chauvin.

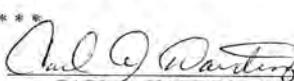
NAYS: C. Harding, C. Voisin, Jr., S. Trosclair and B. Pledger.

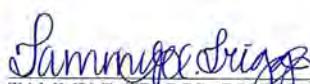
NOT VOTING: None.

ABSTAIN: None.

ABSENT: None.

The Chairman declared the ordinance adopted on this the 10th day of December 2025.


CARL A. HARDING, CHAIRMAN
TERREBONNE PARISH COUNCIL


TAMMY E. TRIGGS, COUNCIL CLERK
TERREBONNE PARISH COUNCIL

Date and Time Delivered to Parish President:

12/17/2025 at 1:00pm

Approved 
Jason W. Bergeron, Parish President
Terrebonne Parish Consolidated Government
Vetoed

Date and Time Returned to Council Clerk:

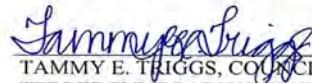
LEGAL AUTHORIZATION

Date and Time Returned to Council Clerk:

12.17.25 1:08pm

I, TAMMY E. TRIGGS, Council Clerk for the Terrebonne Parish Council, do hereby certify that the foregoing is a true and correct copy of an Ordinance adopted by the Assembled Council in Regular Session on December 10, 2025, at which meeting a quorum was present.

GIVEN UNDER MY OFFICIAL SIGNATURE AND SEAL OF OFFICE THIS 11th DAY OF DECEMBER 2025.


TAMMY E. TRIGGS, COUNCIL CLERK
TERREBONNE PARISH COUNCIL





OFFICE OF THE PARISH PRESIDENT

Terrebonne Parish Consolidated Government

P.O. Box **2768**
Houma, Louisiana **70361-2768**

JASON W. BERGERON
Parish President

tpcg.org
facebook.com/tpcg.org
instagram.com/tpcgov

September 22, 2025

Honorable Council Members:

It is an honor submit our proposals for the 2026 Terrebonne Parish Consolidated Government Financial Budget for your review. This is a balanced budget that represents Administration's commitment to providing exemplary services and quality-of-life programs to our residents.

The Financial Budget totals \$267.6 million and contains \$17.7 million in Operating Capital and Five-Year Capital Outlay. For comparison, the original 2025 Adopted Budget totaled \$269.8 million with \$16.7 million in Operating Capital and Capital Outlay.

In preparing the 2026 proposed budget, Administration faced another challenging year. While the Parish has experienced a modest increase in operational revenue and implemented significant cost-saving initiatives during 2025, these efforts were insufficient to fully offset rising expenditures. The Parish continues to face significant increases in insurance premiums, health insurance claims and ongoing facility maintenance costs. Just like our residents, the Parish is also facing the inflation impacts on costs of goods and services.

With these challenges in mind, this proposed budget was prepared using a conservative and responsible approach. All Parish leaders had an input on their departmental budgets and additional significant cost-saving measures have been implemented. This includes reductions in discretionary spending and the elimination of open positions that would not impact the services provided to citizens. As a result, revenues are proposed at an increase of 1.7% and operating expenditures are proposed at a 1.15% decrease.

et with the reorganization of several departments.

Capital and Special Projects

While there were limitations to funding the operations and maintenance of the Parish, there are several increases in funding sources available for projects. These included funding from State Capital Outlay, Restore Act, American Rescue Plan and various grants. The most significant of these funding sources is the CDBG-DR Grant Program to support Economic Revitalization and Resilient Infrastructure in the amount of \$117.6 million.

Because of these available funding sources in 2025 the Parish has been able to add additional funding to the following existing projects:

Drainage

- Bayou Terrebonne Vegetation and Debris Removal
- Bayou Terrebonne Pump Station
- Bayou Black Pump Station – Geraldine
- Dunn Street Culverts

Government Buildings

- HVAC Systems Upgrades

Public Safety

- Generator at the Criminal Justice Complex

Quality of Life

- Bayou Country Sports Complex
- Dog Park at Bayou Country Sports Complex
- Derelict Vessel Removal (various Bayous)

Roads and Bridges

- Enterprise Dr. and Westside Blvd. Waterline Expansion Project
- Hollywood Road Roundabout

CDBG-DR

- Downtown STEAM Center
- Aviation Program at Fletcher
- Bayou Terrebonne Pump Station
- Geraldine Pump Station Match (Bayou Black)
- Support to Seafood Industry Phase I(Grants)
- Support the Seafood Industry Phase II
- Small Business Program Incubator
- Small Business Grants
- Activate the Bayous (Boat Launches)
- Activate the Bayous (Dredging)
- Bayou Terrebonne/Bayou Cane Berm Project (Basin and Nature Reserve)
- Stormwater Master Plan
- Relocation of Garbage Collection Transfer Facility
- Main Street Improvements
- Water Redundancy and Water Quality (East)
- Bayou Lafourche Pump Station
- Parishwide Weather Stations
- Permanent locations for H&H Services
- H&H Services Annex & Community Center
- Wastewater Master Plan
- Wastewater Implementation: Village East
- TPSB - revitalize career education (Fletcher)
- Improvements For Critical Evacuation Routes
- Community Centers (resilience centers)
- Façade Improvement Project
- Finding our Roots Museum

With the remaining limited funds available and new revenue, the following projects are proposed in the 2026 budget:

Drainage

- Hollywood Road Culverts
- D-6 Boudreaux Canal pumpstation engine replacement

Government Buildings

- Chillers – Government Towers, Criminal Justice Complex, Courthouse and Courthouse Annex
- Major Building Repairs

Quality of Life

- Summer Camp Programs
- Esports Program

Sewerage System

- Redundant Pumps
- Generator Installations
- Clinton Street Package Plant
- Roy Street Lift Station Rehab

Utility System

- Line Maintenance
- Substation transformers
- Gas pipeline upgrades

Distinguished Budget Presentation

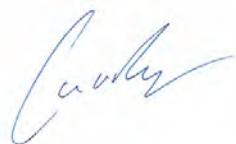
The Finance Department has continued to receive the “Distinguished Budget Presentation Award” from the Government Finance Officers Association (GFOA) of the United States and Canada for the Years 2003 through 2025 Annual Operating Budget. This national award is the highest professional recognition in governmental budgeting. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan, and a communications device. Special effort has been made to continue pursuing the professional recognition and become one of few local governments to be honored statewide.

Conclusion

I am pleased to submit this balanced budget even in the face of challenging times. This budget reflects a strategic plan at improving operation efficiency and long-term sustainability. This was accomplished with the support of each department. Because of these united practices we are able to continue to provide great services to our residents.

In closing, it is an honor to serve as your Parish President. I would like to thank the Parish Council, my administration, employees and residents of our community. Through open communication and transparency, we will continue to empower individuals and teams to be successful in *moving Terrebonne Parish Forward*.

Thank you,



Jason W. Bergeron
Parish President
Terrebonne Parish Consolidated Government

BUDGET MESSAGE SUPPLEMENT

The Budget Message submitted by the Parish President provides brief highlights for 2026. The following supplemental pages provide the reader further overviews of various components of the Budget.

ECONOMIC OUTLOOK

Except for a brief time period in 2014-2015 when parish government housed economic development efforts, Terrebonne Economic Development Authority (TEDA) has worked to support existing businesses and further strengthen the parish's economic base since 2005. After reorganization, the agency was relaunched in 2015 with a chief executive officer, director of business retention and expansion and an executive assistant. The following excerpt on Economic Condition was prepared by the TEDA office.

Economic Condition

The biggest issues currently holding back the national economy seem to be lingering around the extreme inflation and lack of workforce availability.

- *2010 from date.census.gov population in Terrebonne Parish 111,861 residents*
 - Total Households 43,887
 - Occupied 40,091
 - Vacant 3,796
- *2020 from date.census.gov population in Terrebonne Parish 109,580 residents*
 - Total Households 47,321
 - Occupied 41,344
 - Vacant 5,977
- *2024 from census.gov population in Terrebonne Parish 103,864 residents*
 - Total Households 47,700
 - Occupied 42,827
 - Vacant 4,873
- National Unemployment rate 4.5%
- Louisiana Unemployment rate 4.2%
- Terrebonne Parish Unemployment rate 3.8%
- Estimated open / unfilled positions in Terrebonne parish est 938

With new administration at the Federal, State and local levels, we will see an increase in our energy sector activity. We are seeing a restructuring and increased investment back in our state Economic Development groups. Locally we have several public /private partnerships.

Expectations for 2025 will have a lot of variability as assessments on businesses and recovery continue. Generally, we can expect substantial growth through the commercial fishing industry. Unfortunately, the imported shrimp has kept the local seafood prices depressed.

Looking forward, reports from private industry do suggest a slight increase in investment and employment in the next few years as shipbuilders gain more federal new-build contracts. Our region is changing from an oil & Gas service provider to a ship building community. The oil-and-gas industry has signaled that while conditions will be tight in the short term, the longer-term outlook may look up as the Gulf of America holds opportunity. Greener Energy may not take the lead in the energy sector as we suspected one year ago. Oil prices have gained strength and are holding in the mid \$70 per barrel range are estimated to continue in that range into 2025.

We have seen three long term businesses that were purchased in the Region. Each of them is making a pivot from their original market sector. Major investment by each new owner. Increase capital and job creation.

- Gulf Island / IES – New business is fabricating modular power generation systems to support the Data centers across the country
- Metal Shark / Magnet defense – Autonomous vessel builder for the Department of defense
- Gulf Craft / Saronic – Boat builders for DOD and governments around the world.

ECONOMIC OUTLOOK

Increased visibility from TEDA through BRE Business Retention & Expansion visits. LED attends most of our visits, they have set a goal to attend 800 in the entire state. We have the highest visit rate in the entire state.

- 2023 - 60 visits
- 2024 - 80 visits
- 2025 - 104 visits
- 2026 - 100 visits

Terrebonne Parish has 3 certified sites, increased the number of certified sites for 2025 and beyond. We have a more aggressive goal than all of one Acadiana which is made up of 7 Parishes.

- 2 new certified sites for 2025
- 2 or more sites for the pipeline for 2026
- 2 or more sites for 2027

A financial impact study for Mardi Gras in Terrebonne Parish was conducted and used as a tool for future economic development and tourist industry.

There is an expected uptick for the local economy from the injection of CDBG-DR funds allocated to Parish. This includes investment in the Fletcher small business incubator which is a great partnership between Fletcher, TPCG and TEDA.

Local Metropolitan Statistical (MSA) Area ranks high by Area Development magazine report.

- The Houma-Terrebonne Metropolitan Statistical Area (MSA) was recently ranked #18 in Economic Strength among small- and medium-sized MSAs in the U.S. by Area Development magazine.

Terrebonne's GDP reaches \$6.7 million

- The latest revised 2023 figures on Terrebonne Parish's annual gross domestic product (GDP) is \$6,719,537. The data, from the Federal Reserve Bank of St. Louis, estimates the value of goods and services produced in Terrebonne Parish, adjusted for inflation. It indicates growth in the local economy.

Advance Notifications for state incentive programs in 2025 show that by 11 companies:

- Investment planned - \$13.9M
- Job creation – 61 jobs \$3.37M in new payroll

From our 2025 BRE visits, companies reported:

- Future planned capital investments - \$20M potential in the next couple of years
- Future job creation - 83 jobs

New business in Terrebonne Parish in 2025 / 2026:

- Murphy USA
- Hickory Recovery Network
- Racetrack
- 7 Brew
- Nuero.io

The partnership projects between TPCG & TEDA/TEDFO for quality-of-life projects such as TPNRC will offer:

- Storm / Flood water protection for the community
- Creating a healthy eco system within the TPNRC
- Health & fitness aspect of the 10-mile walking track around the berm surrounding the TPNRC
Nature habitat for wildlife viewing and bird watching

STRATEGIC GOALS AND OBJECTIVES

A Comprehensive Plan was created for Terrebonne Parish and accepted by the Terrebonne Parish Council on February 27, 2013. This plan created a vision statement, as well as guiding principles and overarching goals. This plan is a contribution to Terrebonne Parish's multi-faceted effort to build resiliency and sustainability in the community. This plan was created with the help of a steering committee, Houma-Terrebonne Regional Planning Commission, Terrebonne Parish Consolidated Government Planning & Zoning Department, Terrebonne Parish Council, Consultants, and the citizens of Terrebonne Parish. The citizens were invited to participate in the development of this plan with an initial kickoff meeting, several meetings in different locations throughout the Parish as well as through feedback on social media posts. This Comprehensive Plan created six goals with policies, objectives and strategies listed for each. The full plan can be found at TPCG.ORG/VISION2030. Below are the six goals and related policies

GOAL #1: SENSE OF PLACE AND CONNECTEDNESS

- Promote sustainable growth management and resilient development practices in the Parish
- Achieve a sustainable balance between development activities, preservation of natural resources and open space
- Promote Downtown Houma as the historic and cultural center of Terrebonne Parish
- Improve connectivity within and around the downtown area, including access to Bayou Terrebonne
- Keep Bayou Terrebonne Clean
- Improve Sense of Arrival into and Overall Attractiveness of Downtown Houma
- Improve Downtown Parking Experience

GOAL #2: SAFE AND EFFICIENT TRANSPORTATION SYSTEM

- Foster transportation safety in all system components
- Foster transportation accessibility and connectivity for all, and transportation system efficiency throughout the Parish
- Work collaboratively to complete unfinished/unconstructed segments of I-49 between Lafayette and the west bank of Jefferson Parish
- Support improvements to local transit service and methods to attract new riders to the Good Earth Transit system in Houma-Terrebonne

GOAL #3: EFFICIENT AND ATTRACTIVELY VARIED LAND USE

- Encourage a sustainable mix of land uses in the Parish that meet the needs of current and future residents
- Encourage land development patterns in the parish that are compatible with existing developments
- Encourage land development patterns that are supportive of cost-effective delivery of public services and infrastructure
- Meet the diverse housing needs in the Parish by providing a range of housing options to serve the long-term needs of parish residents.
- Ensure that the Parish is well served by attractive commercial districts in appropriate locations to meet the day-to-day needs of its residents and visitors
- Maximize the benefits derived from the Parish's investments in community facilities and infrastructure
- Promote sustainable growth management practices in the Parish
- Achieve a sustainable balance between development activities, preservation of natural resources, and open space

GOAL #4: A SUSTAINABLE AND RESILIENT COMMUNITY THROUGH AVOIDANCE OF HAZARDS, NUISANCES, AND ENVIRONMENTAL DEGRADATION

- Support protection of environmentally sensitive habitat areas, including efforts to create conservation zones
- Support protection of wetlands for their storm water management, flood control and habitat value
- Support local, state, and federal efforts to have our local water bodies meet or exceed national clean water standards
- Support development and implementation of a greenway plan and program that uses flood plains, drainage basins, retention ponds, and undeveloped land to connect neighborhoods with parks, schools, community destinations and Downtown Houma
- Support plans and programs that increase public access to the parish's water resources for recreational purposes either near or on the water
- Support high quality, well-maintained parks, recreational areas, and greenway network and infrastructure in the parish

STRATEGIC GOALS AND OBJECTIVES (CONTINUED)

- Support measures designed to reduce storm damage from wind and water along the coastal plain and in those areas of the parish falling inside the 100-yr. flood plain contour
- Support efforts to reduce ozone-related emissions by 20% by 2030
- Support efforts to quantify and fully understand the long-term impacts of sea level rise on Terrebonne Parish
- Support efforts to ensure all parish buildings and operations are models of resource and energy efficiency

GOAL # 5 HIGH-QUALITY INFILL PROJECTS AND REDEVELOPMENT THROUGHOUT THE PARISH

- Support efforts to use vacant lots and parcels creatively and attractively in developed areas to meet community housing needs
- Support efforts to utilize larger vacant parcels in the urbanized area as part of an affordable housing strategy
- Support efforts to provide affordable housing in the bayou communities

GOAL # 6 RELIABLE AND EFFICIENT PUBLIC UTILITY AND FACILITIES INFRASTRUCTURE DESIGNED TO MEET THE NEEDS OF THE COMMUNITY FOR THE NEXT 30 YEARS

- Support investments in needed infrastructure upgrades or rehabilitation / reconstruction where necessary, not only to improve service and avoid potential health issues in the community, but to support economic development initiatives and redevelopment in the parish's urbanized core
- Support full implementation of a GIS-based parish asset management system
- Support integration of drainage facilities into a public amenity network
- Support full funding of public safety operations in the parish on annual basis
- Where possible, look to meet new needs and demands for public facilities by expansion/enhancement of existing facilities first, before considering the building of new facilities
- Support efforts to reduce solid waste stream by 25% by 2030
- Support efforts to achieve full compliance with accessibility standards under ADA in both public and private facilities

Below are some of the major initiatives, accomplishments and strategic goal undertakings started, completed or on-going during 2025 and/or 2026. These are in support for strategic priorities, goals, and on-going long-term financial plans:

- The Parish continues to fund and construct several lock systems, conveyance channels and pump stations throughout the parish to improve the drainage system. The following are in construction with a completion date in 2025 or 2026:
 - Bayou Black Pump Station (\$10.0M)
 - Bayou LaCarpe Drainage (\$7.5M)
 - Bayou Terrebonne Pump Station (\$11.9M)
 - D-18 Pump Station Replacement (\$7.3M)
 - Industrial Ave Pump Station (\$5.0M)
- The Parish continues to advance its commitment to addressing the housing crisis intensified by Hurricane Ida. The Housing and Human Services Department has partnered with three developers to expand affordable housing opportunities across Terrebonne Parish. HRI Communities is nearing completion of West Tunnel Lofts, a 40-unit mixed-income, multi-family development on West Tunnel Boulevard. Oaks by the Bayou, developed by Renaissance Neighborhood Development, is a 120-unit workforce multi-family housing project currently under construction on Imperial Drive. Additionally, Saint Bernard Project (SBP) will begin construction in the coming months on 96 rental units in Parkwood Place, consisting of a mix of duplexes and single-family homes.
- The Parish's website has been redesigned by the Information Technology Department. The updated site is more user-friendly and provides a streamlined, efficient method for sharing information with Parish residents. The overhaul also includes a centralized, updated platform for online payments and registrations, offering residents a secure and convenient portal to complete transactions online.

STRATEGIC GOALS AND OBJECTIVES (CONTINUED)

- The Parish has implemented an employee portal (teamTPCG) which currently allows employees to log in and see their pay checks, tax forms, and vacation and sick leave balance. This portal will be expanded with additional phases that will include several additional functions for employees (requests for leave, application process, and status changes).
- The Parish has implemented a new time and attendance system through teamTPCG. This system allows employees to clock in using either a traditional time clock or an online option, as needed. It also enables supervisors to review and approve employee time and schedules in real time during the pay period. Once approved, time records are automatically transferred to the payroll system, eliminating the need for manual data entry by departmental clerks and payroll staff. This implementation improves efficiency, accuracy, and timeliness in the processing of employee payroll.
- The Parish is committed to keeping Bayou Terrebonne clean through a project to dredge Bayou Terrebonne.
- During 2025, Parish began the process of removing derelict vessels from our waterways. This is funded by insurance proceeds as well as grants. This endeavor will continue through 2026.
- Another commitment the Parish has undertaken is addressing all nuisance violations as well as condemned property. The commitment started in 2025 and will continue through 2026 and is funded through local funding and grants.
- To continue working to connect to the I-49 Corridor, which is the major Hurricane Evacuation Route for southern Louisiana by working with the Federal and State Government to implement partnered schedules for completion of each phase; identify long-term funding goals using local funds as leverage for Federal and State funding matches; and using goals to plan the five year capital outlay budget plans.
- The Parish is dedicated to promoting sustainable growth management and resilient development practices in the Parish by encouraging growth and development in the Parish that promotes sustainability and resiliency and preserve and enhance scenic qualities along major roadways, bayou, and getaways to the Parish.
- Promoting Downtown Houma as the historic and cultural center of Terrebonne Parish through projects to revitalize Downtown Houma by rebuilding its historic retain and business character, developing a Main Street Corridor Master Plan based on the data and comments from the Downtown Demonstration plan in December 2019.
- Continuing to develop the Bayou Country Sports Park Complex. This complex will provide both recreation and quality of life options for the citizens of Terrebonne Parish. Currently completed are boys' baseball fields, girls' softball fields, soccer fields, concession stands, a family day use park, splash park, fishing ponds and docks. Future plans for the complex include additional soccer fields, a tennis complex, additional fishing ponds, common areas and additional lighting.
- Build terraces in the marsh above Lake Boudreux through participation in projects and programs to protect immediate critical facilities, homes, business, the airport and City of Houma from saltwater intrusion and erosion to open water.
- The Parish continues to construct boat launches in several different areas of the Parish to promote tourism.
- In 2021 Terrebonne Parish was hit by Category 4 Hurricane Ida. The Parish is in recovery and rebuild mode right now and will continue these efforts as well as seek funding to mitigate, harden and build infrastructure in the Parish to protect from future storms.
- The Parish has been allocated \$117 million for CDBG-DR to aid in the recovery from 2021's Hurricane Ida. Twenty-three proposed projects have been submitted to and approved by the Louisiana Office of Community Development as part of the Parish Recovery Plan and they are as follows:
 - Downtown STEAM Center
 - Aviation Program at Fletcher
 - Bayou Terrebonne Pump Station
 - Geraldine Pump Station Match (Bayou Black)
 - Support to Seafood Industry Phase I (Grants)
 - Support the Seafood Industry Phase II
 - Small Business Program Incubator
 - Small Business Grants
 - Activate the Bayous (Boat Launches)
 - Activate the Bayous (Dredging)
 - Bayou Terrebonne/Bayou Cane Berm Project (Basin and Nature Reserve)
 - Stormwater Master Plan
 - Relocation of Garbage Collection Transfer Facility
 - Main Street Improvements
 - Water Redundancy and Water Quality (East)
 - Bayou Lafourche Pump Station
 - Parishwide Weather Stations
 - Permanent location for H&H Services
 - H&H Services Annex & Community Center
 - Wastewater Master Plan
 - Wastewater Implementation: Village East
 - TPSB - Revitalize Career Education (Fletcher)
 - Improvements for Critical Evacuation Routes
 - Community Centers (Resilience Centers)
 - Façade Improvement Project
 - Finding our Roots Museum

LONG-RANGE FINANCIAL PLANS

Long-range financial planning is an ongoing process that is reviewed monthly and adjusted annually by the Parish. It is prepared for the General Fund, major special revenue funds in the aggregate and major Enterprise funds in the aggregate. The plan includes preparing a 5-year financial projection and forecasts the estimated future values of revenues and expenditures. The projections are based on local, state and national trends, and historical comparisons of budgeted vs. actual revenues and expenditures. The planning tool helps the Parish identify and address potential challenges while also ensuring the residents and businesses that services provided the Parish will continue to be provided. Projections begin with prior year revenues and expenditures that are adjusted based on the assumptions noted. Any projected deficits will be mitigated during the annual budget process approved by the Council.

General Fund

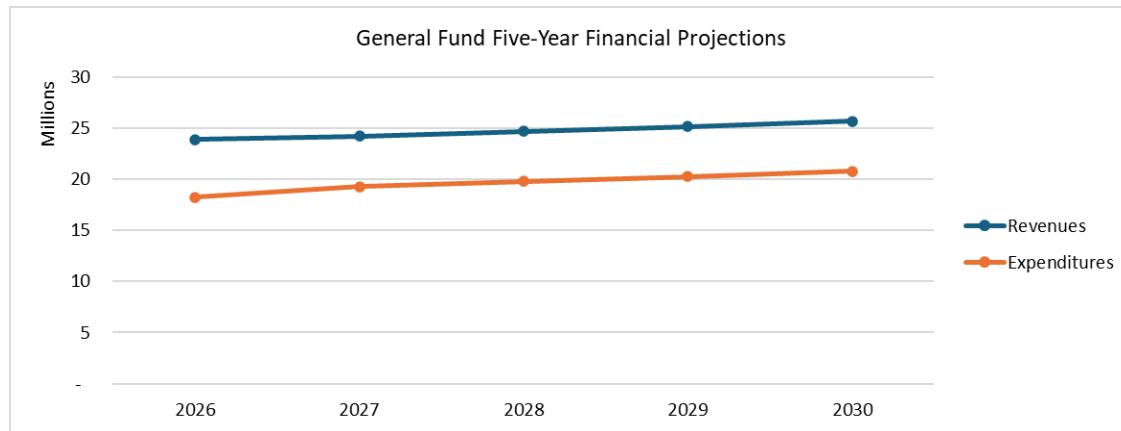
The General Fund revenues are primarily derived from general property, sales taxes, various licenses and permits and intergovernmental revenue. Expenditures of the General Fund are made up significantly of personal services, supplies and materials and other services and charges. The projections for the General Fund are shown below:

	2024 Actual	2025 Projections	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected
Revenues							
Taxes & Special Assessments	13,139,899	13,546,337	13,705,274	13,979,379	14,258,967	14,544,146	14,835,029
Licenses & Permits	2,816,637	2,929,232	2,970,362	3,029,769	3,090,365	3,152,172	3,215,215
Intergovernmental	7,671,389	5,915,809	5,805,775	5,921,891	6,040,328	6,161,135	6,284,358
Charges for Services	232,961	265,014	261,400	253,125	258,188	263,351	268,618
Fines & Forfeitures	120,465	115,480	126,500	120,815	123,231	125,696	128,210
Miscellaneous Revenue	899,820	726,760	997,494	874,691	892,185	910,029	928,229
Other Revenue	128,893	107,857	-	-	-	-	-
Total Revenue	25,010,064	23,606,489	23,866,805	24,179,671	24,663,264	25,156,529	25,659,660
Expenditures							
Personal Services	11,602,091	11,095,459	11,991,834	12,231,671	12,476,304	12,725,830	12,980,347
Supplies and Materials	938,236	822,575	712,391	824,401	840,889	857,706	874,861
Other Services and Charges	10,470,555	10,632,256	9,700,797	10,267,869	10,473,227	10,682,691	10,896,345
Repair and Maintenance	575,270	521,803	470,703	522,592	538,270	554,418	571,050
Allocated Expenditures	(4,533,368)	(4,525,759)	(4,626,533)	(4,561,887)	(4,571,393)	(4,586,604)	(4,573,295)
Capital Outlay	805,608	315,491	-	-	-	-	-
Total Expenditures	19,858,392	18,861,825	18,249,192	19,284,646	19,757,296	20,234,042	20,749,308
Other Financing Sources (Uses)							
Operating Transfers In	6,672,661	6,460,314	6,048,532	6,393,836	6,300,894	6,247,754	6,314,161
Operating Transfers Out	(14,024,486)	(12,126,236)	(10,226,913)	(10,226,913)	(10,226,913)	(10,226,913)	(10,226,913)
Total Other Financing Sources (Uses)	(7,351,825)	(5,665,922)	(4,178,381)	(3,833,077)	(3,926,019)	(3,979,159)	(3,912,752)
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	(2,200,153)	(921,258)	1,439,232	1,061,947	979,948	943,329	997,600
Beginning Fund Balance	6,345,594	4,145,441	3,224,183	4,663,415	5,725,362	6,705,311	7,648,639
Ending Fund Balance	4,145,441	3,224,183	4,663,415	5,725,362	6,705,311	7,648,639	8,646,239

When preparing the projections above one-time revenues and expenditures are eliminated from projections and then revenues and expenditures are projected out over five years. A conservative approach to the projection was used and includes: 2% increase for taxes and special assessment, licenses and permits and intergovernmental revenue, a three-year average for the remaining revenues, 2% increase in personal services and repairs and maintenance, and a three-year average for the remaining expenditures. If future projections and trends are known to be different, those more accurate numbers are used in the analysis.

LONG-RANGE FINANCIAL PLANS (CONTINUED)

The chart below shows the Parish's General Fund in terms of the projected funds revenues and expenditures from 2026 to 2030.



The General Fund budget has grown every year of the examined period, and it is expected that this will continue, but the Parish Administration is dedicated to developing strategies to improve department efficiencies and cost savings to decrease the impact of these expenditures. This practice will also allow the Parish to reduce costs and not rely on the fund balance of the General Fund.

Special Revenue Funds

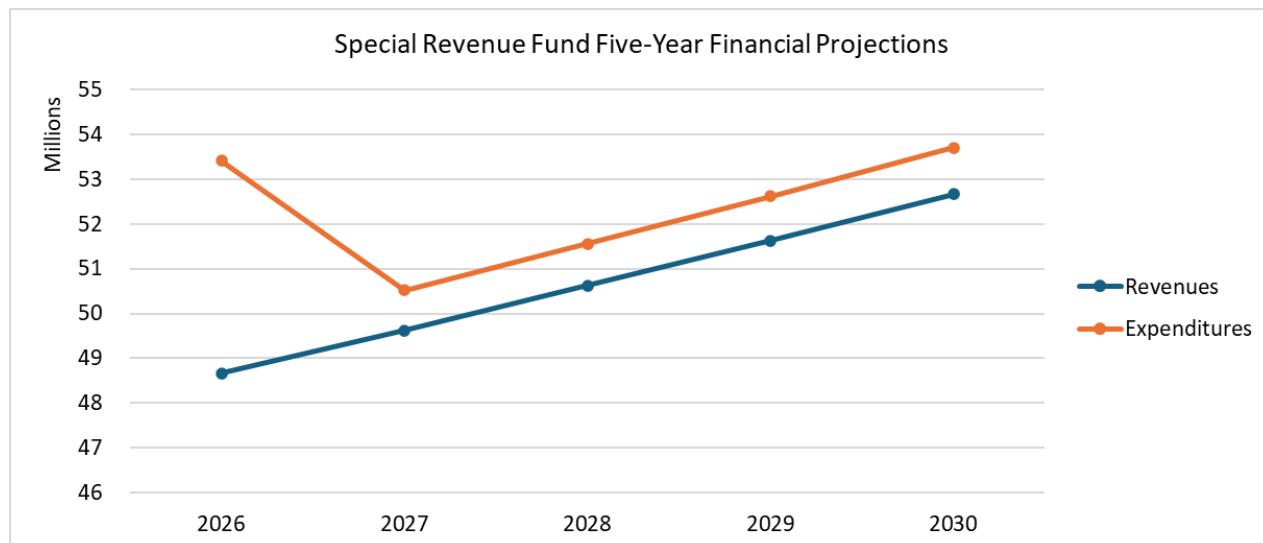
Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The major Special Revenue Funds of the Parish are: Public Safety Fund, Road and Bridge Fund, Drainage Tax Fund and Terrebonne Levee and Conservation District. The projections for the major Special Revenue Funds in the aggregate are shown below:

	2024 Actual	2025 Projected	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected
Revenues							
Taxes & Special Assessments	42,353,786	45,159,662	45,625,651	46,538,164	47,468,927	48,418,306	49,386,672
Licenses & Permits	1,164,603	1,187,398	1,194,783	1,218,679	1,243,052	1,267,913	1,293,272
Intergovernmental	1,610,663	1,682,895	1,187,999	1,211,759	1,235,994	1,260,714	1,285,928
Charges for Services	1,101,443	366,497	323,983	330,463	337,072	343,813	350,690
Fines & Forfeitures	118,714	119,193	116,500	118,830	121,207	123,631	126,103
Miscellaneous Revenue	503,404	332,989	205,000	209,100	213,282	217,548	221,899
Other Revenue	93,922	52,153	10,000	-	-	-	-
Total Revenue	46,946,535	48,900,787	48,663,916	49,626,994	50,619,534	51,631,925	52,664,563
Expenditures							
Personal Services	24,355,099	23,259,454	25,845,792	26,362,708	26,889,962	27,427,761	27,976,316
Supplies and Materials	2,283,402	2,143,069	2,391,119	2,272,530	2,317,981	2,364,340	2,411,627
Other Services and Charges	10,417,628	14,549,269	13,737,146	12,901,348	13,159,375	13,422,562	13,691,013
Repair and Maintenance	5,537,547	5,450,966	6,765,305	6,900,611	7,107,629	7,320,858	7,540,484
Allocated Expenditures	837,121	837,121	837,121	837,121	837,121	837,121	837,121
Capital Outlay	1,262,355	8,249,073	3,837,800	1,250,000	1,250,000	1,250,000	1,250,000
Total Expenditures	44,693,152	54,488,952	53,414,283	50,524,318	51,562,068	52,622,643	53,706,562
Other Financing Sources (Uses)							
Operating Transfers In	4,250,325	2,250,557	4,000,000	3,500,294	3,250,284	3,583,526	3,444,701
Operating Transfers Out	(4,343,331)	(4,028,482)	(3,724,119)	(3,724,119)	(3,724,119)	(3,724,119)	(3,724,119)
Total Other Financing Sources (Uses)	(93,006)	(1,777,925)	275,881	(223,825)	(473,835)	(140,593)	(279,418)
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses							
	2,160,377	(7,366,090)	(4,474,486)	(1,121,148)	(1,416,369)	(1,131,311)	(1,321,416)
Beginning Fund Balance	15,332,800	17,493,177	10,127,087	5,652,601	4,531,453	3,115,084	1,983,773
Ending Fund Balance	17,493,177	10,127,087	5,652,601	4,531,453	3,115,084	1,983,773	662,357

LONG-RANGE FINANCIAL PLANS (CONTINUED)

When preparing the projections above one-time revenues and expenditures are eliminated from projections and then revenues and expenditures are projected out over five years. A conservative approach to the projection was used and includes: 2% increase for all revenues, 2% increase in personal services and repairs and maintenance, and a three-year average for the remaining expenditures. If future projections and trends are known to be different, those more accurate numbers are used in the analysis.

The chart below shows the Parish's major Special Revenue Funds in terms of the projected funds revenues and expenditures from 2026 to 2030.



The major Special Revenue budgets continue to grow. The Parish Administration is dedicated to developing strategies to improve department efficiencies and cost savings to decrease the impact of these expenditures. This practice will also allow the Parish to reduce costs and not rely on the fund balances.

Enterprise Funds

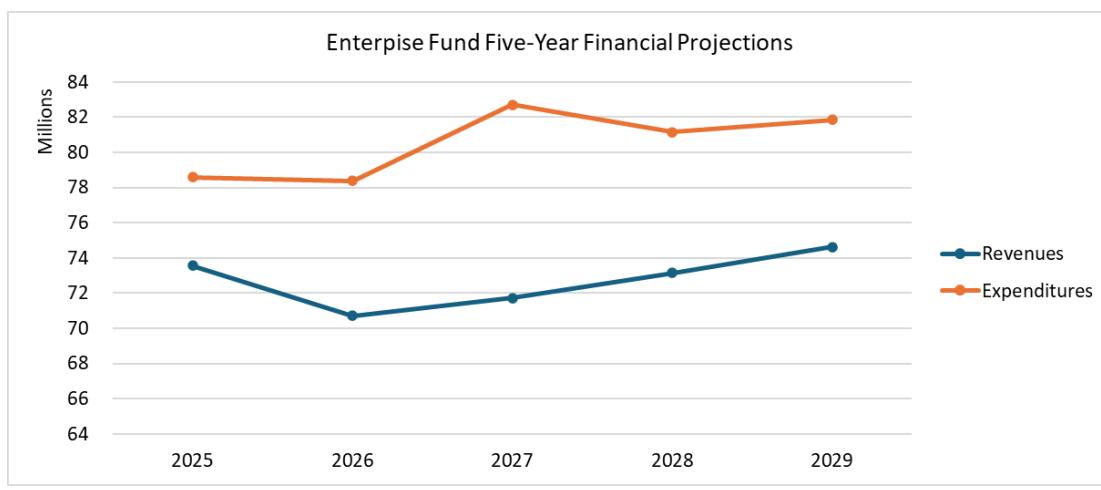
Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The enterprise funds of the Parish include: Utilities Fund, Sewerage Fund, Sanitation Fund and Civic Center Fund. The projections for the Enterprise Funds in the aggregate are shown on the following page:

LONG-RANGE FINANCIAL PLANS (CONTINUED)

	2024 Actual	2025 Projected	2026 Adopted	2027 Projected	2028 Projected	2029 Projected	2030 Projected
Revenues							
Taxes & Special Assessments	11,915,181	12,418,908	12,408,611	12,656,783	12,909,919	13,168,117	13,431,480
Licenses & Permits	-	-	-	-	-	-	-
Intergovernmental	284,574	238,243	238,243	243,008	247,868	252,825	257,882
Charges for Services	632,283	652,030	621,250	633,675	646,349	659,275	672,461
Utility Revenue	52,331,103	57,020,926	58,270,824	59,436,240	60,624,965	61,837,465	63,074,214
Miscellaneous Revenue	8,363,237	372,888	183,150	186,813	190,549	194,360	198,247
Other Revenue	27,501	2,218	-	-	-	-	-
Total Revenue	73,553,879	70,705,213	71,722,078	73,156,520	74,619,650	76,112,043	77,634,284
Expenditures							
Personal Services	8,254,853	8,866,624	9,695,076	9,888,978	10,086,757	10,288,492	10,494,262
Supplies and Materials	1,317,194	1,386,874	1,541,733	1,415,267	1,443,572	1,472,444	1,501,893
Other Services and Charges	28,154,903	26,854,791	28,703,531	27,904,408	28,462,497	29,031,746	29,612,381
Repair and Maintenance	2,668,909	2,821,183	3,131,149	3,193,772	3,289,585	3,388,273	3,489,921
Capital Outlay	12,319,579	8,901,969	8,898,929	10,040,159	9,280,352	9,406,480	9,575,664
Energy Purchases	25,879,171	29,550,684	30,733,275	28,721,043	29,295,464	29,881,373	30,479,001
Total Expenditures	78,594,609	78,382,125	82,703,693	81,163,627	81,858,228	83,468,809	85,153,122
Other Financing Sources (Uses)							
Operating Transfers In	3,046,588	3,045,006	3,163,752	3,085,115	3,097,958	3,115,608	3,099,560
Operating Transfers Out	(7,917,918)	(8,115,873)	(8,106,021)	(8,106,021)	(8,106,021)	(8,106,021)	(8,106,021)
Total Other Financing Sources (Uses)	(4,871,330)	(5,070,867)	(4,942,269)	(5,020,906)	(5,008,063)	(4,990,413)	(5,006,461)
Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other Uses	(9,912,060)	(12,747,779)	(15,923,884)	(13,028,013)	(12,246,641)	(12,347,178)	(12,525,298)
Beginning Fund Balance	156,282,166	146,370,106	133,622,327	117,698,443	104,670,430	92,423,789	80,076,610
Ending Fund Balance	146,370,106	133,622,327	117,698,443	104,670,430	92,423,789	80,076,610	67,551,312

When preparing the projections above one-time revenues and expenditures are eliminated from projections and then revenues and expenditures are projected out over five years. A conservative approach to the projection was used and includes: 2% increase for all revenues, 2% increase in personal services and repairs and maintenance, and a three-year average for the remaining expenditures. If future projections and trends are known to be different, those more accurate numbers are used in the analysis.

The chart below shows the Parish's Enterprise Funds in the aggregate in terms of the projected funds revenues and expenditures from 2026 to 2030.



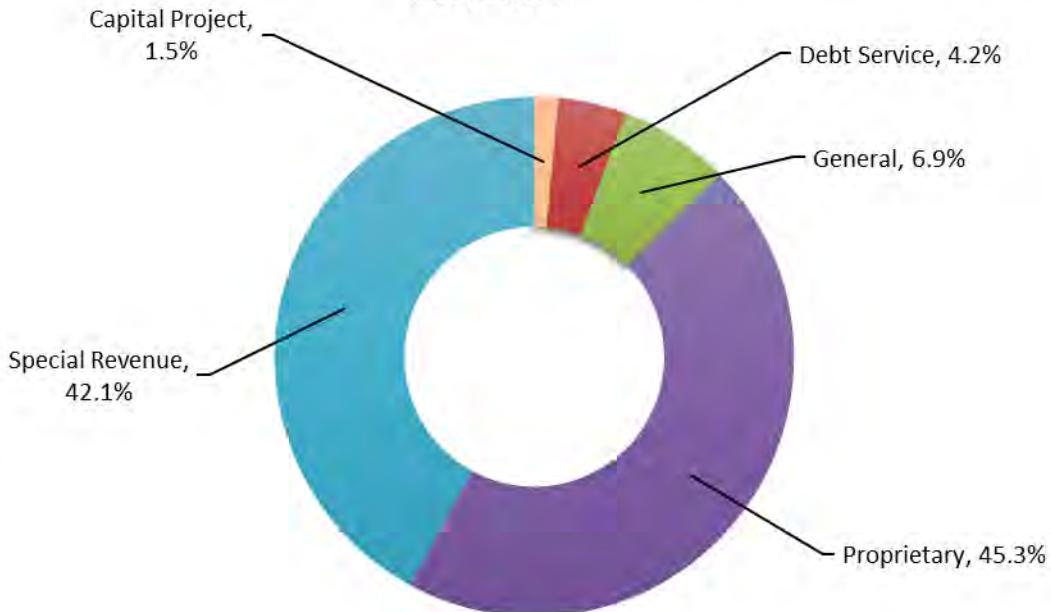
ALL FUND SUMMARY

The adopted budget for the year 2026 for all funds, including the operating, capital, and capital outlay, totals \$267.9 million. This is a decrease of 0.8% or \$2.2 million from the original 2025 adopted budget. For comparison, the final 2025 budget was not used because it contained capital expenditures and grant contracts carried over from prior years. The chart and figure 1 below depict the total annual operating budget by fund type for the original 2025 budget and the recently adopted 2026 budget. The revenue summary and appropriation assumptions are discussed in the “Understanding the Budget” section of this report.

Annual Appropriations by Fund Type

	2026 Adopted Budget	2025 Adopted Budget	2026 Budget Over (Under) 2025 Budget	
General	\$ 18,249,192	\$ 18,841,513	\$ (592,321)	-3.1%
Special Revenue	112,541,561	109,170,988	3,370,573	3.1%
Debt Service	11,316,396	11,755,342	(438,946)	-3.7%
Capital Project	4,012,000	2,897,100	1,114,900	38.5%
Proprietary	121,513,525	127,133,852	(5,620,327)	-4.4%
Total	\$ 267,632,674	\$ 269,798,795	\$ (2,166,121)	-0.8%

Figure 1
2026 Annual Appropriations by Fund Type
\$267,632,674



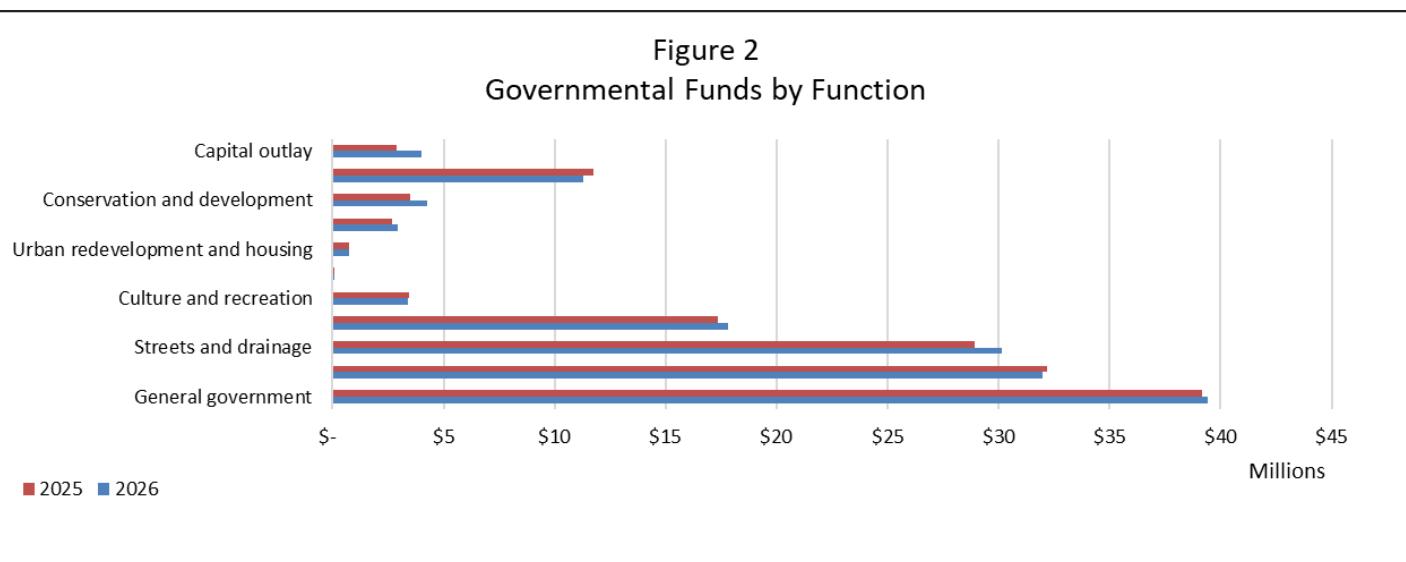
ALL FUND SUMMARY (CONTINUED)

Total appropriations for the Governmental Funds by Function for Years 2026 and 2025 are illustrated below. A net increase of 2.4% reflects the change between the two years.

Governmental Funds by Function

	2026	2025	2026 Budget Over (Under) 2025 Budget	
	Adopted Budget	Adopted Budget		
General government	\$ 39,434,690	\$ 39,143,621	\$ 291,069	0.7%
Public safety	31,965,782	32,175,451	(209,669)	-0.7%
Streets and drainage	30,138,889	28,895,495	1,243,394	4.3%
Health and Welfare	17,838,891	17,332,019	506,872	2.9%
Culture and recreation	3,388,948	3,447,362	(58,414)	-1.7%
Education	71,000	75,512	(4,512)	-6.0%
Urban redevelopment and housing	751,477	768,296	(16,819)	-2.2%
Economic development and assistance	2,930,481	2,670,668	259,813	9.7%
Conservation and development	4,270,595	3,504,077	766,518	21.9%
Debt service	11,316,396	11,755,342	(438,946)	-3.7%
Capital outlay	<u>4,012,000</u>	<u>2,897,100</u>	<u>1,114,900</u>	<u>38.5%</u>
Total	<u>\$ 146,119,149</u>	<u>\$ 142,664,943</u>	<u>\$ 3,454,206</u>	<u>2.4%</u>

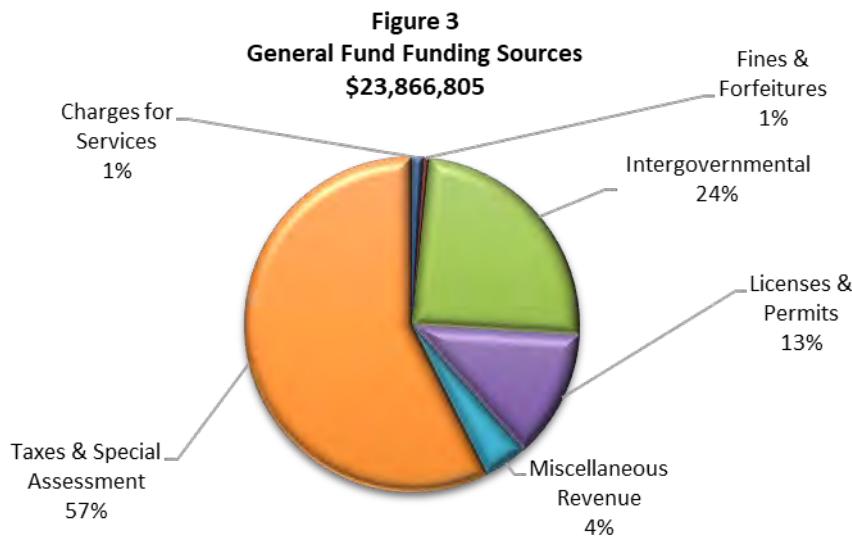
Figure 2
Governmental Funds by Function



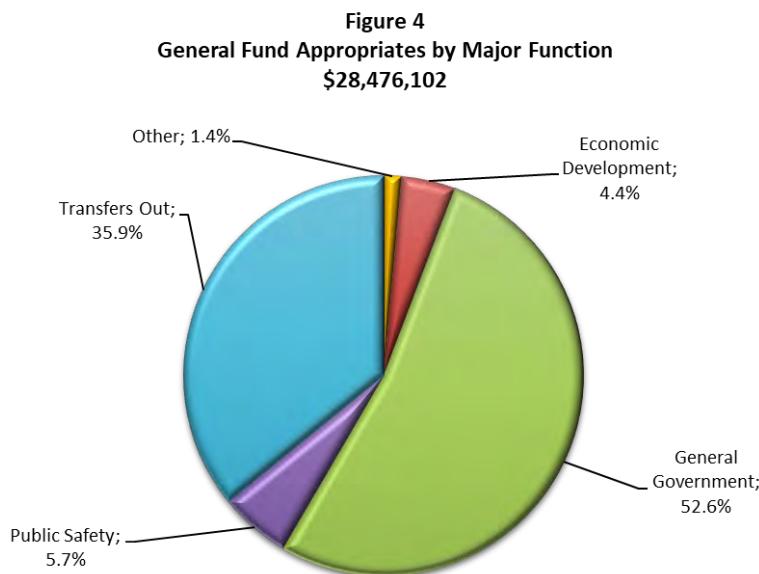
ALL FUND SUMMARY (CONTINUED)

GENERAL FUND

As shown in the chart on page 17, the General Fund makes up 6.9% of the total Parish budget for the year 2026. The General Fund provides for the general operations of the government and includes all revenues that are not legally dedicated for a specific purpose. The primary revenue sources for the General Fund are shown in Figure 3 and include taxes and special assessments, intergovernmental and licenses and permits.



Total appropriations for the adopted General Fund Annual Operating Budget decreased from \$18.8 million in 2025 to \$18.2 million or a 3.14% decrease in 2026. The transfers out to other funds for grant matches and operation supplements in Special Revenue Funds and non-recurring capital is \$10.2 million in 2026, a decrease of \$1.0 million from 2025. Figure 4 below shows the percentage of General Fund appropriations by major function.



ALL FUND SUMMARY (CONTINUED)

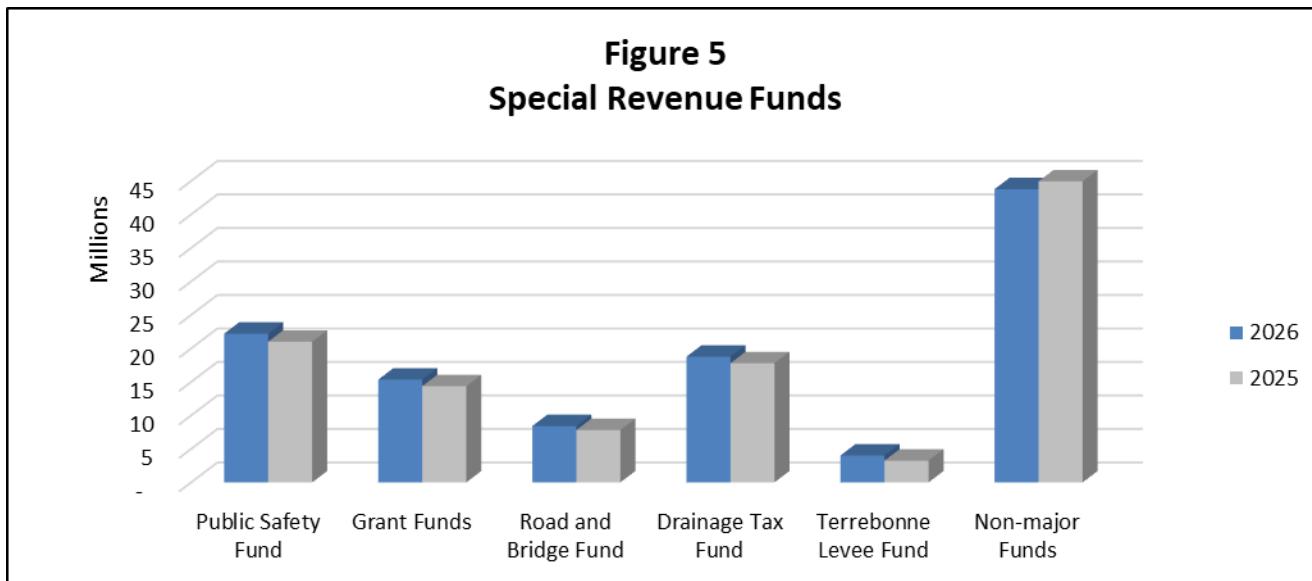
The 52.6% in general government includes central service agencies and constitutional offices. Public Safety which makes up 5.7% includes the Coroner Office as well as the Office of Homeland Security & Emergency Preparedness. Transfers out account for 35.9% of total appropriations.

SPECIAL REVENUE FUNDS

Approximately 42.1% of spending authorized in this budget relates to special operations from dedicated funding sources. The separation of these funds is mostly supported by legally dedicated taxes or grants with some supplemented by the General Fund.

The 2026 budgets totaling \$112.5 million for Special Revenue Funds increased by \$3.4 million, or 3.1% from the 2025 funding level of \$109.2 million.

Figure 5 below illustrates the total appropriations for each major Special Revenue Fund and non-major special revenue funds in aggregate for the recently adopted 2026 budget and the original 2025 budget.



The overall net increase is due to an increase in the Public Safety, Grant Funds and Drainage Tax and a decrease in non-major. The increase in Public Safety is due to the School Safety program implemented and Drainage Tax funds is the increase in operating expenditures related to new pump stations going online in 2025. Grant Funds increased because of the increase in Section 8 Voucher program and the purchase of new buses for the Transit Program. The decrease in non-major funds is due to the decrease in expenditures for the Criminal Justice Complex and the Parish Transportation Fund.

DEBT SERVICE FUNDS

Debt service requirements for 2026 decreased by \$0.4 million compared to 2025 requirements.

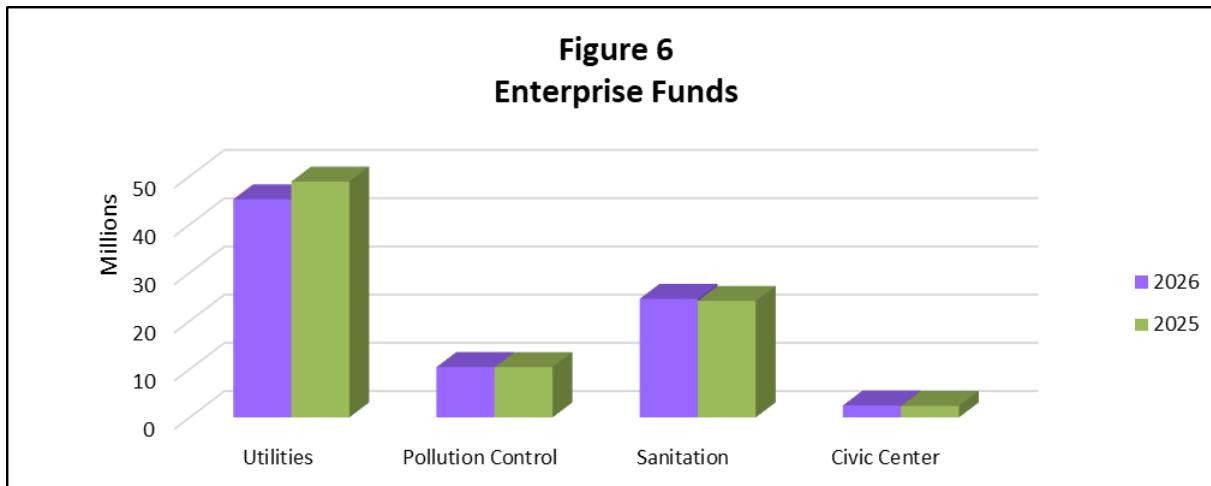
CAPITAL PROJECT FUNDS

The Annual Operating Budget includes capital projects that are funded and/or constructed over multi-years on a pay as you go method, other than those financed through Enterprise Funds. For 2026, new projects or additional funding to existing projects totaled \$4,012,000. Terrebonne Parish is in the process of completing a number of capital improvements in the Parish, some important to the drainage infrastructure, which have been prioritized following the busy storm seasons in 2020 and 2021. A detail of the budgeted projects can be found in the section of the budget entitled "Capital Improvements".

ALL FUND SUMMARY (CONTINUED)

PROPRIETARY FUND TYPES

Enterprise Funds: Figure 6 below illustrates the total annual operating budget for enterprise funds for the recently adopted budget and the original 2025 budget.



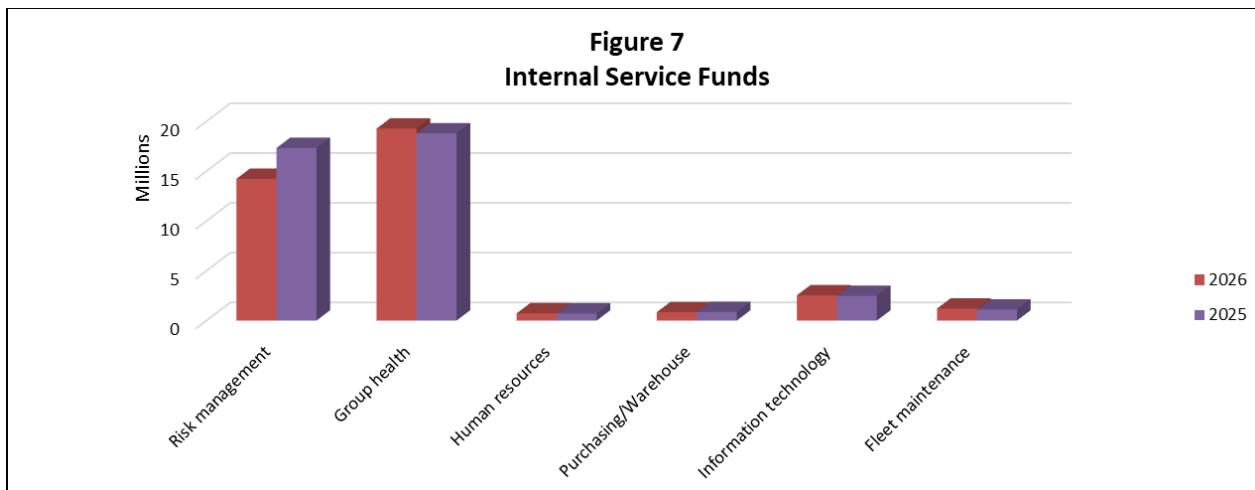
The Utility Fund is the largest of the Enterprise Funds with total operations of \$45.2 million for 2026 and \$48.9 million for 2025 original adopted budget.

The Parishwide Sewerage System is responsible for the operation, maintenance and repair of all wastewater collection and transport facilities with total operations budgeted at \$10.4 million, same as 2025. Sewer fees are charged to users of the services. The sewer rates were increased in 2010 following an independent study determining the ability of the sewer fees meeting the financial obligations of this fund over the next five years, without supplementation from the General Fund.

The Sanitation Fund is responsible for providing and maintaining garbage collections, disposal services and vegetation control. The 2026 budget of \$24.6 million is an increase of \$0.4 million, or 1.8% over the 2025 Original Budget of \$24.1 million. The increase is largely due to the increase in the solid waste contract and disposal and transportation costs in 2026.

The Civic Center Fund is the smallest of the Enterprise Funds with total operations of \$2.5 million for 2026, a decrease of \$0.1 million from 2025 original budget. Both user charges and a General Fund Supplement of \$0.8 million fund this activity.

Internal Service Funds Figure 7 below illustrates the total annual operating budget for enterprise funds for the recently adopted 2026 budget and the original 2025 budget.



ALL FUND SUMMARY (CONTINUED)

Internal Service Funds include Risk Management, Human Resources, Purchasing, Information Systems, and Centralized Fleet Maintenance. The services provided by these departments are funded through user fees on a cost-reimbursement basis with operations totaling \$38.9 million, compared to 2025 of \$41.36 million, a 6.0% decrease.

The Human Resources Department collects revenue of 1.5% of gross payroll which is the same as the prior year. The revenues are used to pay the operations of this department, which includes the self-funded unemployment claims. In 2008, the Risk Management and Human Resources Departments were combined into one oversight department, resulting in a cost savings in the Parish.

The Risk Management Fund and Group (Benefits) Management Fund are funded by premiums charged to the user departments and agencies. The Parish anticipates a net \$2.6 million decrease.

Purchasing/Warehouse Department is anticipating a 2.8% decrease.

The Information Technology and Fleet Maintenance Departments are anticipating an increase of 2.3% and 8.4% respectively.

DEBT MANAGEMENT

Terrebonne Parish continues to strive towards maintaining our ratings as part of an aggressive financial and debt management. The ratings below reflect our leadership as well as local economics. Detailed information may be found in the Debt Service Section of the budget.

	Underlying Ratings	Insured Ratings	
		Standard and	Poor's
Public Improvement Bonds:			
2008 Public Improvement Bonds			AA-
2011 Public Improvement Bonds			AA-
2011 Public Improvement Bonds, Morganza Levee	A		AA
2013 Public Improvement Bonds			AA-
2014 Limited Tax Bonds			AA
2015 Public Improvement Bonds			AA-
2018 A&B Public Improvement Bonds, Morganza Levee	A		AA
2018 Public Improvement Bonds Drainage	AA-		AA
2020 Public Improvement Bonds			AA-
2021 Library Sales Tax			AA-
General Obligation:			
2008 Sewerage			AA
2015 Road/Drainage/Sewerage Refunding Bonds			AA

UNDERSTANDING THE BUDGET

The Parish of Terrebonne is a local governmental subdivision which operates under a Home Rule Charter and, subject to said Charter, is authorized as hereinafter provided to exercise any power and perform any function necessary, requisite or proper for the management of its local affairs. The plan of government provided by this Home Rule Charter shall be known as the "President-Council" form of government.

THE BUDGET PROCESS

Operating Budget The purpose of the Annual Operating Budget for Terrebonne Parish Consolidated Government is to provide direction for the next fiscal year. The goal of the budget process is to determine how the limited estimated revenues would be expensed.

The Parish adheres to the following procedures in establishing the budgetary data reflected in the financial statements:

- 1) Home Rule Charter, Section 5-02. - Operating budget preparation and adoption.
 - a) *At least ninety (90) days prior to the beginning of each fiscal year, the president shall submit to the council a proposed operating budget in the form required by this charter. At the meeting of the council at which the operating budget is submitted, the council shall order a public hearing on it and shall cause it to be published in the official journal, at least ten (10) days prior to the date of such hearing, the time and place thereof, a general summary of the proposed budget and the times and places where copies of the proposed budget are available for public inspection. At the time and place so advertised, the council shall hold a public hearing on the budget as submitted. Changes in the proposed operating budget by the council shall be by the favorable vote of at least a majority of the authorized membership of the council. The budget shall be finally adopted not later than the second-to-last regular meeting of the fiscal year. Upon final adoption, the budget shall be in effect for the budget year and copies shall be filed with the clerk of the council. The budget as finally adopted shall be reproduced and sufficient copies shall be made available for use by all offices, departments and agencies of the parish government. Copies shall be available for public use in the office of the clerk and additional copies may be purchased at cost.*
 - b) *Upon failure of the council to adopt a budget within the prescribed time period, the budget for the prior year shall be in effect until such time as a new budget is adopted.*
- 2) Prior to October 1st of each year, the president submits to the Council a proposed operating budget for the year commencing January 1st. The actual dates for the 2026 budget process are as follows:

July 1	Prepared various reports to compute available revenue; benefit rates; debt.
July 2	Instructional Letter and Budget Packets sent to Departments for personnel services; supplies and materials; other services and charges; repairs and maintenance; and operating capital.
August 15	Instructional letters for current accomplishments; goals and objectives; and performance measures/indicators.
July 28 – Aug 8	Various deadlines by departments for submission of budget requests.
August, September	President and his Administration review the various department budgets.
September 19	Final draft of the detail budget is balanced.
September 15-19	Narratives and recaps are finalized.
September 24	Presentation of budget to Council at a Regular Council Meeting.
October 13, 27; November 3, 17	Hearings during Budget and Finance Committee Meetings.
December 10	Council approval of budget.
January 1, 2026	Effective date of Adopted Budget.

THE BUDGET PROCESS (CONTINUED)

- 3) The instructional letters and budget packets sent to the Departments requesting budgets to be the same as 2025 funding level. Insurance costs (Workers Compensation, General Liability, Property, Auto and Professional liability) are to be budgeted at the actual costs for 2025 and Health Insurance with an estimated 5% increase. For those Departments requesting new positions or changes to existing positions, Administration and Human Resources must approve as to the need and correct classification/wage for job descriptions. Estimated wages are presented for both current staff and projected.
- 4) Each department requesting capital projects shall furnish a project description, priority status, estimated cost, and estimated operational impact. All contracts in excess of \$30,000 must be listed in their budget work papers to Administration.
- 5) The Council conducts public hearings from October through the first Wednesday in December to obtain taxpayer comments. During this process, the Council may call upon the Department Heads to present their budget and ask questions regarding their department's budget requests.
- 6) All actions necessary to adopt and otherwise finalize and implement the budget for an ensuing year are taken prior to the first regular meeting in December each year. The budget is legally enacted through passage of an ordinance.
- 7) The level of budgetary control is at the fund, department or project level and any amendment involving the transfer of monies from one fund, department or project to another or any amendment for amounts exceeding any current expenditure amount budgeted must be approved by the Council. The Parish President can control any transfers of unencumbered appropriations within departments.
- 8) All budgeted amounts lapse at year-end, except capital and those obligated by contracts.
- 9) Budgets for governmental, proprietary, and fiduciary fund types are adopted on a basis consistent with accounting principles generally accepted in the United States of America.
- 10) The budget may be amended by ordinance throughout the year. The amendments are in order to (1) carry over any encumbrances obligated but not recognized as an expenditure as of the end of the year and (2) to adjust revenues and expenditures in order to come within five percent of anticipated revenues and expenditures as required by state law. The financial statements reflect the amended budget amounts.

Budget-to-actual comparisons are presented for the Debt Service and Capital Project Funds. The indenture provisions of the bonds and certificates are used to dictate the budget amounts for the Debt Service Funds. See the Capital Improvement Section of this book for the budget process.

The 2025 Budget Amendments passed by Council after the submission of the 2026 Proposed Budget are maintained throughout the budget hearing process. The Adopted 2026 Budget will include all 2025 Budget Amendments, which are approved by Parish Council. During the budget hearing process, the Council voted to change the proposed budget by reducing solid waste services by \$0.3M with the cancellation of the recycling program.

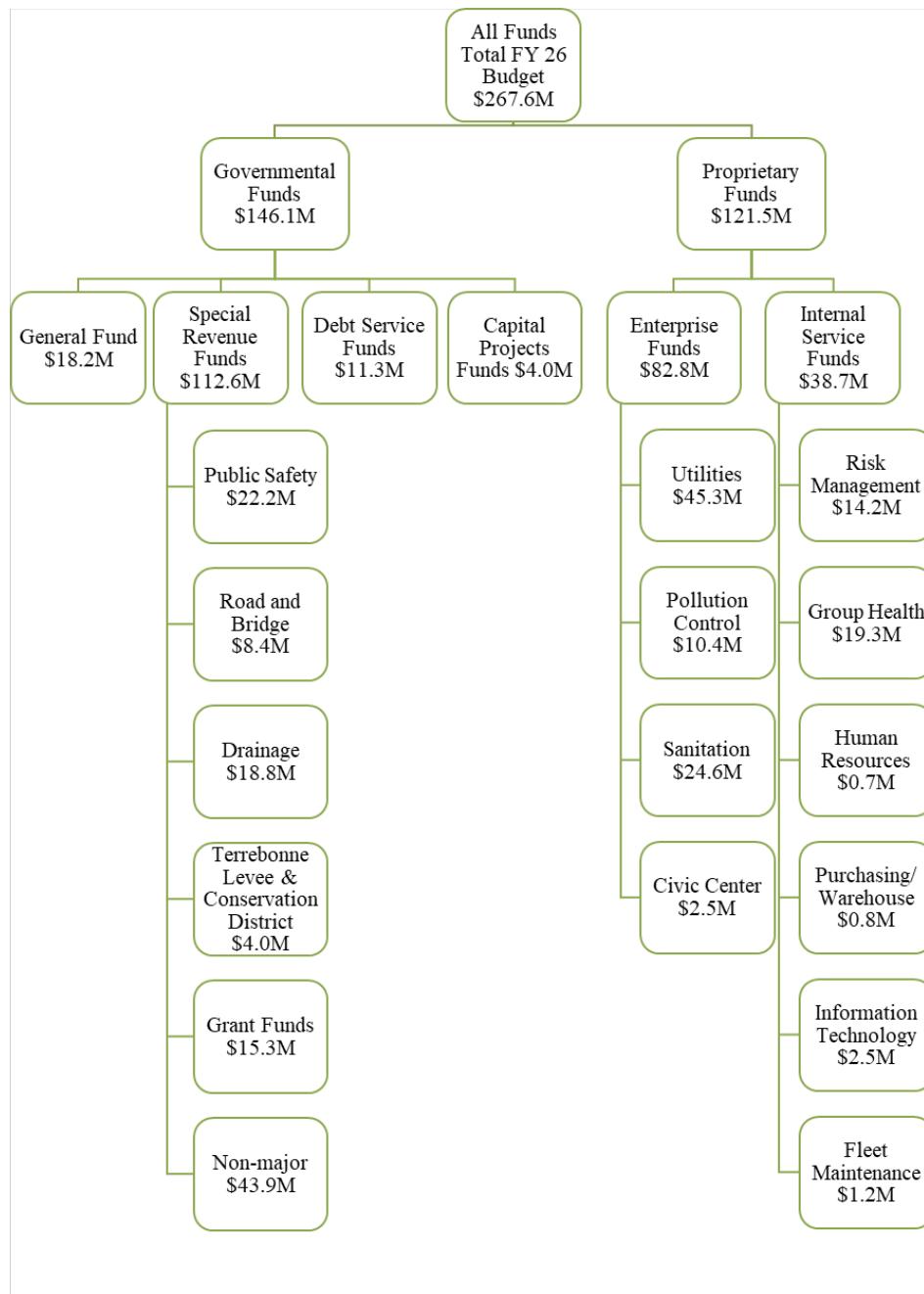
For budgetary control throughout the year, the Parish utilizes an encumbrance system under which purchase orders, contracts and other commitments are recorded in the financial reports. Encumbrances lapse at year-end.

BUDGETARY STRUCTURE

The accounts of the Parish are organized and operated on the basis of funds, each of which is considered a separate accounting entity. This budget is a balanced budget meaning that all funds have a favorable or zero fund balance or net position. The basis of budgeting and the basis of accounting are of the same for the Parish. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The Parish uses the fund types on the following page:

BUDGETARY STRUCTURE (CONTINUED)

*Governmental Funds*

General Fund - The General Fund is the general operating fund of the Parish. It is used to account for all financial resources except those that are required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are restricted or committed to expenditures for specified purposes.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. The Debt Service Funds are not considered major funds.

Capital Projects Funds - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Enterprise Funds). The Capital Projects Funds are reported as one major fund.

BUDGETARY STRUCTURE (CONTINUED)***Proprietary Funds***

Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

Fiduciary Funds

Trust and Agency Funds - Trust and Agency Funds are used to account for assets held by the Parish in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. These include Expendable Trust, Nonexpendable Trust, Pension Trust and Agency Funds. Nonexpendable Funds and Pension Trust Funds are accounted for in essentially the same manner as Proprietary Funds since capital maintenance is critical. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations at this time.

The following tables depict the relationships between the departments and different funds.

Department	Governmental Funds						
	General Fund	Public Safety	Road and Bridge	Drainage	Terrebonne Levee	Grant Funds	Non-Major
Parish Council	✓						
Council Clerk	✓						
Official Fees/Publications	✓						
City Court	✓						
District Court	✓						
District Attorney	✓						
Ward Court	✓						
Parish President	✓						
Communications	✓						
Registrar of Voters	✓						
Elections	✓						
Accounting	✓						
Customer Service	✓						
Legal Services	✓						
Planning & Zoning	✓						
Government Buildings	✓						
Code Violation/Compliance	✓						
Janitorial Services	✓						
General - Other	✓						
Coroner	✓						
Engineering	✓						
Parish VA Service Office	✓						
Health & Welfare - Other	✓						
Animal Control	✓						
Bayou Terrebonne Waterlife Museum	✓						
Publicity	✓						

BUDGETARY STRUCTURE (CONTINUED)

Department	Governmental Funds						
	General Fund	Public Safety	Road and Bridge	Drainage	Terrebonne Levee	Grant Funds	Non-Major
Economic Development/Other	✓						
Housing & Human Services	✓						
Parish Farm Agent	✓						
Waterways & Marina	✓						
Emergency Preparedness	✓						
Dedicated Emergency*	✓						
American Rescue Plan						✓	
Terrebonne Juvenile Detention							✓
Parish Prisoners*	✓						
Prisoners Medical Department*	✓						
Police Dept.		✓					
Fire Dept.		✓					
Auditoriums *	✓						
Marshall's Fund*	✓						
GIS Technology							✓
Coastal Restoration/Preservation*	✓						
Vouchers Program						✓	
CDBG Housing Rehab						✓	
CSBG Programs						✓	
Planning						✓	
Operations / General Administration						✓	
Vehicle Operations						✓	
Vehicle Maintenance						✓	
Non Vehicle Maintenance						✓	
FTA City of Thibodaux						✓	
Hud Head Start Program						✓	
Parish Transportation							✓
Road & Bridge			✓				
Drainage Tax				✓			
Road District #6							✓
Road Lightning Districts							✓
Health Unit							✓
Terrebonne Council on Aging							✓
Terrebonne ARC							✓
Parishwide Recreation							✓
Mental Health							✓
Coastal Restore Bonds					✓		
Terrebonne Levee & Conservation District					✓		
Bayou Sports Park							✓
Juvenile Services (District Attorney)							✓
District Attorney							✓
Drug Court							✓

*These funds are combined with General Fund for year-end financials; however, kept separate for monitoring activity.

BUDGETARY STRUCTURE (CONTINUED)

Department	Enterprise Funds			
	Utilities	Pollution Control	Sanitation	Civic Center
Electric Generation	✓			
Electric Distribution	✓			
Gas Distribution	✓			
Utility Administration	✓			
GIS System				
Sewerage Collection		✓		
Treatment Plant		✓		
Sewerage Administration		✓		
Solid Waste			✓	
Civic Center				✓

Department	INTERNAL SERVICE FUNDS				
	Risk Management	Human Resources	Purchasing/Warehouse	Information Technology	Fleet Maintenance
Risk Management	✓				
Human Resources Admin.		✓			
Purchasing			✓		
Information Systems Fund				✓	
Centralized Fleet Maintenance					✓

FINANCIAL POLICIES

Accounting and Financial Reporting

The Parish accounting and financial reporting systems are maintained in conformance with generally accepted accounting principles and the standards of the Government Accounting Standards Board. TPCG has converted the accounting records to GASB 34 format as of fiscal year ended December 31, 2002. The fixed asset system will be maintained to identify all Parish assets, their location, historical costs, useful life, depreciation method, depreciation to date, and the individual responsible for asset control.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds, including General, Special Revenue, Debt Service and Capital Projects Funds, are accounted for using a current financial resources measurement focus and the modified accrual basis for accounting. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet; revenues are recognized in the period in which they become measurable; expenditures are recorded when the liability is incurred, if measurable, except for the following: 1) principal and interest on long-term debt are recorded when due, and (2) claims and judgments, group health claims, net other post-employment benefit obligations, and compensated absences are recorded as expenditures when paid with expendable available financial resources. Operating statements of these funds present increases (revenues and other financing sources) and decreases (expenditures and other uses) in net current position.

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities (whether current or noncurrent) associated with the operation of these funds are included on the balance sheet; revenues are recognized in the period when earned and measurable; expenses are reported in the period incurred, if measurable. Operating statements for proprietary fund types present increases (revenues) and decreases (expenses) in net total position.

FINANCIAL POLICIES (CONTINUED)

Basis of Budgeting

Budgets adopted for the governmental funds deviate from Generally Accepted Accounting Principles (GAAP) in the budgeting for encumbrances and capital leases. Encumbrances are shown as expenditures on the budget basis in the year of commitment. Capital leases are budgeted as departmental appropriations on the budget basis, while on a GAAP basis they are considered as debt service.

Budgets adopted for proprietary funds and fiduciary funds deviate from GAAP to the extent that additional budget allocations are shown for information purposes only for capital outlays expected during the budget year for planned cash flow purposes. Budgets for proprietary and fiduciary funds serve as a management tool but are not required by GAAP or Louisiana state law.

Budgetary Accounting

The Finance Department will maintain budgetary control at the major object level of appropriation (personal services, supplies, etc.) for management purposes. The legal level of control is the department or project level. Budget transfers within a department or project may be made with the approval of the Parish President. An internal policy requires the signatures of the Chief Financial Officer, Comptroller, and Chief Administrative Officer on these line-item adjustments. Budget supplements are required before expenditures in excess of appropriations on a department level may be processed. Such supplemental appropriations must be approved by both the Parish President and the Council. Unexpended appropriations normally lapse at year-end, except those for projects of a continuing or capital nature, which remain open until the projects are completed or abandoned.

The Parish will subsidize the operations and maintenance of the Enterprise Funds unable to attain self-sufficiency. This is accomplished through budgeted interfund transfers of General Fund revenues.

All grants are included in the proposed budget. Funding from grants is included in both the Budget Detail section and the Budget Summary of the Annual Operating Budget. Those grant funds operating on a different fiscal year than the Parish's fiscal year are recorded upon receipt of the grant award, and any funding remaining at the Parish's fiscal year-end is carried forward via budget amendment after commencement of the new fiscal year.

Debt and Cash Management

The Parish uses interfund loans if cash is available rather than outside debt instruments to meet short-term cash flow needs. The Parish has several bank accounts to monitor cash flow, including one investment, one accounts payable and one payroll account for Parish needs.

The Parish confines long-term borrowing to capital improvements that cannot be funded from current revenues with the exception of two issues for the City of Houma Firefighters and Police Retirements. This liability resulted from the merger of the Urban Services District Firefighters and Police Pension and Relief Fund's obligations for retired members and beneficiaries into the State of Louisiana Retirement System.

The Parish obtains approval from the State Bond Commission prior to the issuance of any type of long-term debt as required by state law. Periodic reviews of the outstanding debt are performed to determine the feasibility of refunding or refinancing the particular issues.

Long-term debt is recognized as a liability of a Governmental Fund when due, or when resources have been accumulated in the Debt Service Fund for payment early in the following year. For other long-term obligations, only that portion expected to be financed from unexpended available financial resources is reported as a fund liability of a Governmental Fund. The remaining portion of such obligations is reported in the General Long-Term Obligations Account Group.

Long-term liabilities expected to be financed from Proprietary Fund operations are accounted for in those funds.

Investments are stated at fair value as established by the open market, except for the Louisiana Asset Management Pool (LAMP). LAMP is an external pool, which is operated in a manner consistent with the SEC's Rule 2a7 of the Investment Company Act of 1940. Rule 2a7 allows SEC-registered mutual funds to use amortized cost rather than fair value to report net assets to compute share prices if certain conditions are met.

REVENUE POLICIES

Securities traded in a national or international exchange are valued at the last reported sales price at current exchange rates. Investments that do not have an established market are reported at estimated fair value. Realized gains and losses on investments recorded at fair value are included in investment income.

Investment policies are governed by state statutes and bond covenants. Under those terms, the Parish establishes an investment policy with the local banks that is adopted by the Parish Council.

Ad valorem taxes and the related state revenue sharing (Intergovernmental revenue) are recorded as revenue of the period for which levied, thus the current year property taxes which are being levied to finance the subsequent year's budget are recorded as revenue for the subsequent fiscal year. The 2024 tax levy is recorded as deferred inflows of resources in the Parish's 2024 financial statements and recorded as revenue in the 2025 adopted Budget. Ad Valorem Tax Adjustments represent taxes paid under protest and other unremitted taxes that are recognized as general government expenditures when the related tax levy is recognized as revenues.

Sales taxes are considered "measurable" when in the hands of merchants and are recognized as revenue at that time. Anticipated refunds of such taxes are recorded as fund liabilities and reductions of revenue when they are measurable and valid. Special assessments for the Sewer Improvement and Paving Sinking Funds are recognized as revenues when installments are billed, and unbilled assessments are reported as deferred inflows of resources. Intergovernmental revenues (federal and state grants) are recorded as revenues when the Parish is entitled to the funds. Licenses and permits, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash by the Parish or an intermediary collecting agency because they are generally not measurable until actually received. Charges for services are recorded when earned since they are measurable and available.

Non-recurring revenue is generally used for special projects non-recurring in nature such as not to allow the dependability of ongoing services that may become easily disrupted by their losses. Video Poker Revenue and excess State Mineral Royalties are unpredictable and are considered part of this category.

The Parish establishes fees and charges to cover the costs of services provided. All fees imposed by the Parish are submitted by Administration to the Council for adoption by ordinance and shall not be in conflict with State Law. The fees are established at a level, which will maintain the services over a period of several years. In 2005, a revenue review committee established by the Parish President recommended a bi-annual analysis of the user fees as compared to services. The Parish Council concurred with the recommendation and adopted an ordinance establishing the bi-annual analysis. To further enhance its use, the report has been made part of the annual budget. (*Reference Ordinance 05-6993*)

EXPENDITURE POLICIES

Expenditures are recognized in the accounting period in which the related fund liability is incurred, if measurable, except for the following: (1) principal and interest on long-term debt are recorded when due, and (2) claims and judgments, group health claims, arbitrage payable, net pension obligation and compensated absences are recorded as expenditures in the governmental fund type when paid with expendable available financial resources. Allocations of cost such as depreciation and amortization are not recognized in the governmental funds.

The Parish will maintain a level of expenditures, which will provide for the public well-being and safety of the residents of the community. All expenditures made shall be for a public purpose, and no expenditures will be made which are prohibited by administrative directives, local ordinances, or federal and state statutes. The Parish departments and agencies will comply with the procedures of the State Procurement procedures.

The Finance Department conducts periodic forecasts of revenues and expenditures and reports the results to the Parish President. If at any time the President determines a budget amendment is necessary, the revision will be submitted to the Parish Council for adoption by ordinance following a public hearing. In addition, the Finance Department will annually update and review long-range financial plans and projections.

Any contract requiring the cumulative expenditure of sixty thousand dollars (\$60,000) or more annually is approved by the council by resolution. (*Reference Ordinance 24-9552*).

EXPENDITURE POLICIES (CONTINUED)

In order for any appropriation to be made from the emergency fund created by this section, there must be an emergency ordinance as provided in section 5-04 (b) (of the Home Rule Charter), and a two-thirds (2/3) vote of the authorized membership of the Council shall be required for any such appropriation.

Home Rule Charter, Section 5-04 (b): "To meet a public emergency affecting life, health, property or the public peace, the council may make emergency appropriations. Such appropriations shall be made by emergency ordinance in accordance with the provisions of this charter. To the extent that there are no available unappropriated revenues to meet such appropriations, the council may by such emergency ordinance borrow money in sums necessary to meet the emergency. The repayment of such sums shall be a fixed charge upon the revenues of the fiscal year next following the fiscal year in which the sums are borrowed."

After an approved expenditure of this emergency fund occurs, any reimbursement received from other governmental or private sources shall be returned to the emergency fund up to the original amount expended for said emergency. Reimbursed funds in excess of expended emergency funds shall be placed into the appropriate Parish department budget to accomplish the restoration activities intended for such funds.

Accumulated personal and sick leave are recorded as an expenditure of the period in which paid in all Governmental Funds. Furthermore, all personal and up to 480 hours of sick leave benefits relating to employees of Governmental Funds are accrued and reported as a liability of the General Long-Term Obligations Account Group. The Proprietary Funds accrue benefits in the period, which they were earned.

Employees of the Parish can earn up to 240 hours of personal leave, depending on their length of employment. Accumulated personal leave is due to the employee at the time of termination or death. The personnel policy provides that employees are to take vacation within one year of being earned, with no carry forward provisions. Hours forfeited are transferred to sick leave and can be used for participants of the Parochial Employees' Retirement System in the calculation of their creditable service years.

Employees of the Parish earn 56 hours sick leave per year and are permitted to accumulate a maximum of 480 hours. Upon retirement, sick leave is treated differently depending on the employee's retirement system as indicated below:

- 1) Parochial Employees' Retirement System (PERS) - participants in this system are paid for one-half of their accumulated sick leave to a maximum of 240 hours or time-off before official retirement begins. The unused sick leave hours will be turned over to PERS for the calculation of creditable service years.
- 2) Civil Service - (Police and Fire Retirement Systems) - participants in these systems receive no benefits for unused sick leave either through payment or computation of monthly retirement benefits.

REVENUE ASSUMPTIONS AND FACTORS

A comparison of 2025 and 2026 total sources of funds is below:

2026 Summary of all Revenue by Type

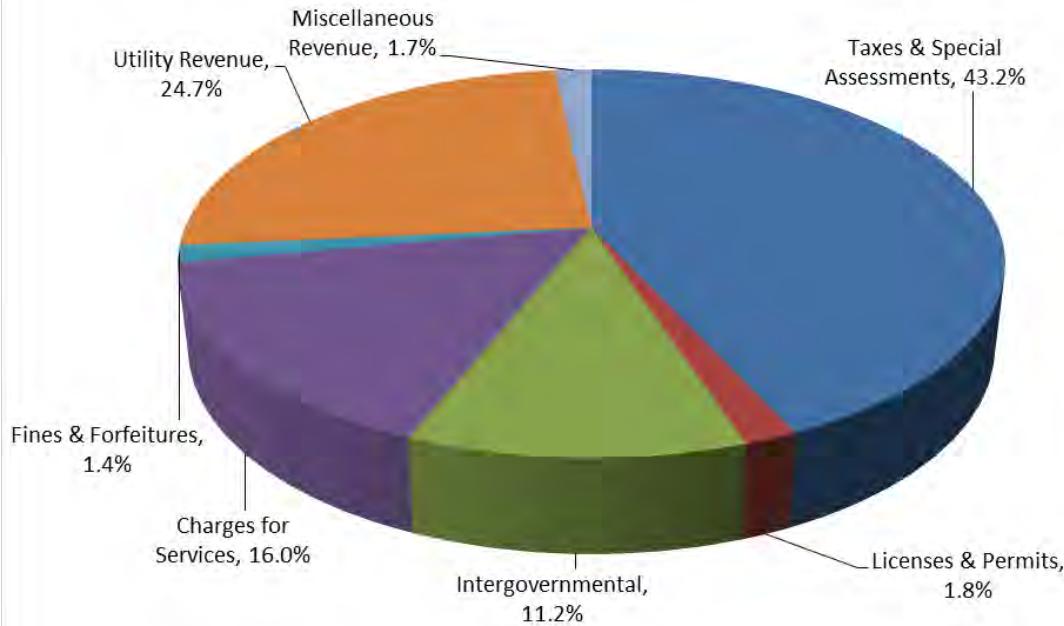
	2025 Budget				2025 Projected	2026 Budget	Increase (Decrease)	
	Original	%	Changes*	Final			%	**%
Taxes & Special Assessments	\$ 99,995,502	43.1%	\$ 136,656	\$ 100,132,158	\$ 103,630,494	\$ 101,868,415	43.2%	1.9%
Licenses & Permits	3,995,142	1.7%	-	3,995,142	4,116,630	4,165,145	1.8%	4.3%
Intergovernmental	24,572,069	10.6%	220,740,284	245,312,353	220,651,100	26,336,136	11.2%	7.2%
Charges for Services	39,316,152	16.9%	183,820	39,499,972	35,888,964	37,864,872	16.0%	-3.7%
Fines & Forfeitures	3,168,600	1.4%	1,160	3,169,760	3,486,916	3,336,000	1.4%	5.3%
Utility Revenue	58,281,108	25.1%	-	58,281,108	57,299,472	58,395,824	24.7%	0.2%
Miscellaneous Revenue	2,710,798	1.2%	361,251	3,072,049	6,322,143	4,067,481	1.7%	50.0%
Grand Total	\$ 232,039,371	100.0%	\$ 221,423,171	\$ 453,462,542	\$ 431,395,719	\$ 236,033,873	100.0%	1.7%

*Changes include 2025 Budget Amendments and prior year commitments carried over from 2024 (including capital and multi-year grants).

**The percentage (%) comparison is between the 2025 Original Budget and 2026 Budget.

REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)

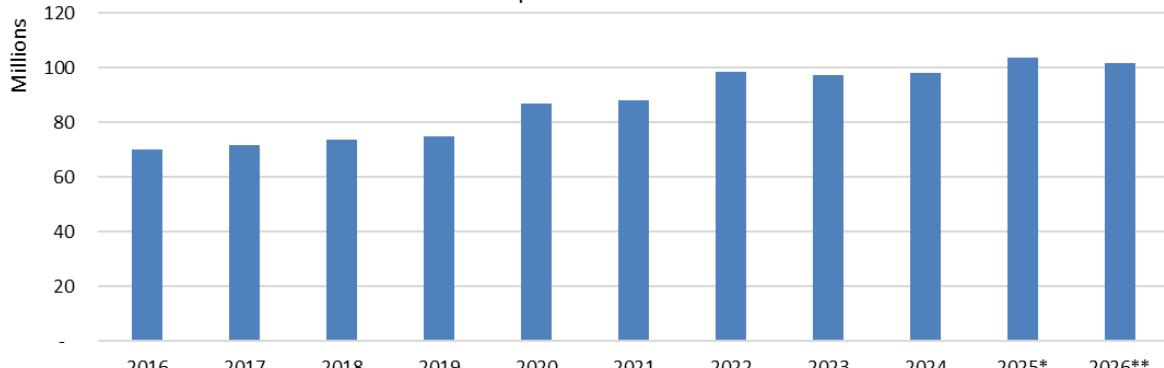
Figure 8
2026 Sources of Revenue



Taxes and Special Assessments

The Taxes and Special Assessments revenue includes sales and use, property, cable franchise, hotel/motel, ad valorem (property), and special assessments on property. Taxes and Special Assessments make up for 43.2% of the total sources as shown in Figure 8 above and is projected to generate \$101.9 million in 2026. Figure 9 below shows the ten-year history of all tax revenues and more detailed information may be found in the “Miscellaneous Information” section of this budget. Two major sources, sales tax and property tax are discussed on the following pages.

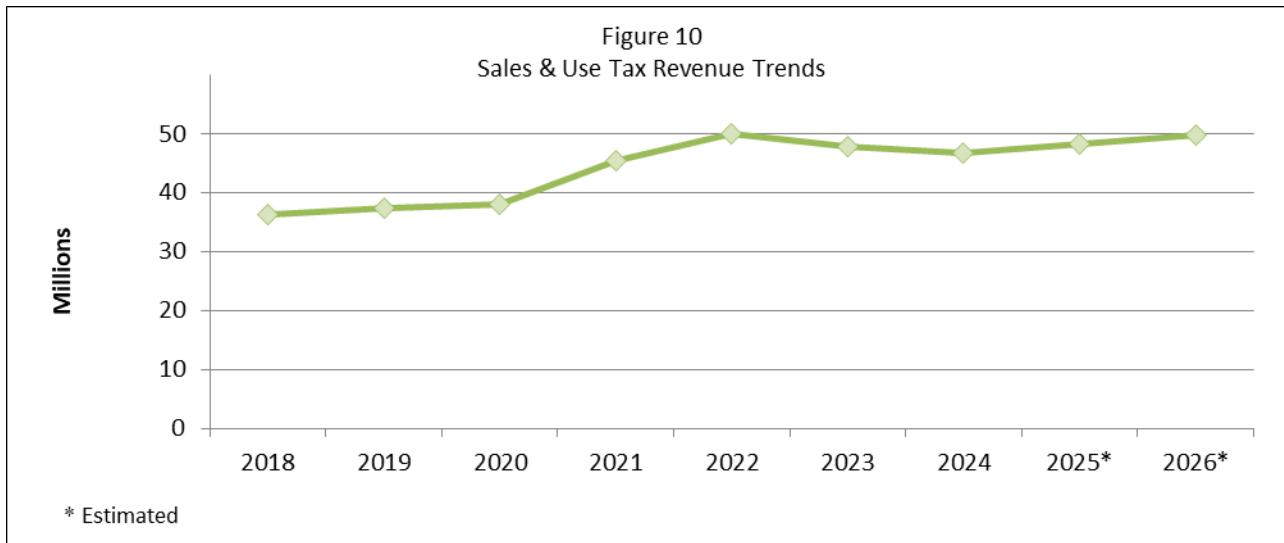
Figure 9
Taxes and Special Assessments



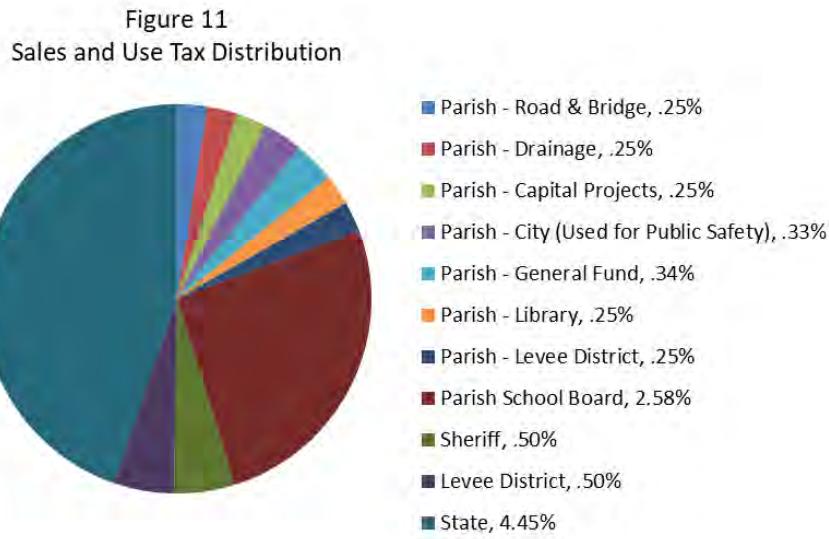
*Projected **Proposed

REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)

Sales Taxes: Below is a comparison of the sales tax collections from Years 2017 through the Estimated 2026 Budget



The sales and use tax rate in Terrebonne Parish is presently 9.95% and is distributed as follows in Figure 11:



General property taxes are expected to maintain their respective values and are adjusted according to reassessments. The 2026 Budget has been proposed with a decrease of 0.46%. The total collections are estimated to be \$51.5 million in 2026. This decrease is mainly due to the decrease in the millage levied for the general obligation bonds.

Property is regularly reassessed every four years, with 2024 the most recent year of the regular reassessment. The state can mandate a parish to perform a reassessment in any year between the regular reassessments. Property subject to taxation is assessed as a percentage of its fair market value. Residential properties and all land are assessed at 10%, other property and electric cooperative properties, excluding land, are assessed at 15%, and public service properties, excluding land, are assessed at 25% of fair market value.

The assessor completes the current year tax roll after the budget is submitted to the Council for approval with adjustments other than nominal made during the year.

REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)

Below is a comparison of the 2024 and 2025 levied millages and the estimated 2026 tax revenue. The “Maximum Authorized” reflects the taxing jurisdiction’s “Adjusted Millage” or “Roll-Forward Millage” adopted in 2024 Reassessment; or the rate approved by the voters.

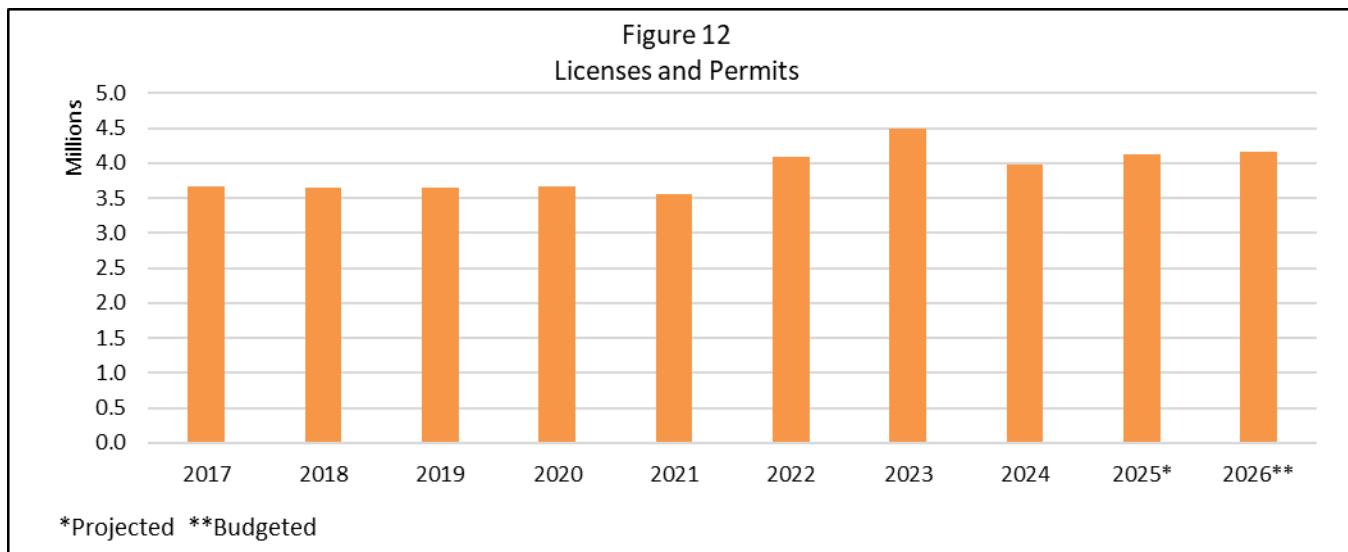
	Date Authorized	Effective Years	Taxpayer Authorized	Original		2024 Levy	2025 Levy	2026 Estimated Revenue
				Maximum Authorized *	3.03			
Parish Tax - Alimony (Outside)	N/A	N/A			3.03	3.03	3.03	\$ 2,597,457
Parish Tax - Alimony (Inside)	N/A	N/A			1.51	1.51	1.51	364,715
Sewerage Tax - Bonds	11/2/2004	2008-2024			n/a	0.75	0.16	175,805
Health Unit and School Safety	11/6/2012	2020-2030	1.66	1.66	1.66	1.66	1.66	1,823,973
Drainage Tax - Maintenance	11/16/2013	2018-2027	7.31	7.15	7.15	7.15	7.15	7,856,273
Drainage Tax - Bonds	11/2/2004	2004-2024			n/a	0.75	0.17	186,793
Road and Bridge - Bonds	11/2/2004	2004-2024			n/a	0.75	0.17	186,793
Mental Health	11/16/2013	2020-2029	0.42	0.42	0.42	0.42	0.42	461,487
Juvenile Detention (Houma) - Maintenance	11/16/2013	2018-2037	0.98	0.96	0.96	0.96	0.96	1,054,828
Juvenile Detention (Houma) - Maintenance	11/16/2013	2013-2032	0.96	0.94	0.94	0.94	0.94	1,032,853
Recreation Tax - Maintenance	12/8/2018	2021-2030	2.21	2.21	2.21	2.21	2.21	2,428,302
Terrebonne ARC Maintenance	11/16/2013	2018-2027	5.33	5.21	5.21	5.21	5.21	5,724,641
Waste Collection & Disposal	11/14/2009	2018-2029	11.21	10.97	10.97	10.97	10.97	12,053,610
Council on Aging	11/16/2013	2020-2029	7.50	7.50	7.50	7.50	7.50	8,240,845
Road District No. 6 - Maintenance	11/8/2016	2019-2028	0.82	0.82	0.82	0.82	0.82	32,537
Road Lighting District No. 1 - Maintenance	12/8/2018	2020-2029	6.50	6.50	5.50	2.50	369,594	
Road Lighting District No. 2 - Maintenance	11/8/2016	2018-2027	3.99	3.80	0.50	1.00	237,386	
Road Lighting District No. 3-A - Maintenance	10/12/2019	2020-2029	6.50	6.50	2.25	2.50	641,841	
Road Lighting District No. 4 - Maintenance	11/8/2016	2018-2027	4.75	4.69	2.25	2.00	194,653	
Road Lighting District No. 5 - Maintenance	12/8/2018	2020-2029	6.50	6.50	2.00	1.50	81,924	
Road Lighting District No. 6 - Maintenance	10/12/2019	2022-2031	4.77	4.77	4.25	4.70	186,491	
Road Lighting District No. 7 - Maintenance	10/22/2011	2014-2023	6.22	6.00	6.00	6.00	277,244	
Road Lighting District No. 8 - Maintenance	10/12/2019	2022-2031	4.63	4.63	2.50	2.25	102,394	
Road Lighting District No. 9 - Maintenance	10/12/2019	2022-2031	6.50	6.50	4.25	2.00	87,766	
Road Lighting District No. 10 - Maintenance	10/12/2019	2022-2031	4.89	4.89	4.50	4.50	204,497	
City Ad Valorem Tax (General Alimony)	N/A	N/A			6.20	6.20	6.20	1,841,508
City of Houma - Fire Protection District	11/16/2013	2019-2028	5.08	5.01	5.08	5.08	5.08	1,508,849
City of Houma - Police Protection District	11/16/2013	2019-2028	5.08	5.01	5.08	5.08	5.08	1,508,849
								\$ 51,463,908

Licenses and Permits

Licenses and permits make up 1.8% of total sources as shown on Figure 8. Two major sources include insurance and occupational licenses and permits issued by the Planning Department. These permits include plumbing, electric, mechanical, gas and building permit fees and are budgeted at \$1.0 million. Insurance and occupational licenses are budgeted at \$3.1 million.

Figure 12 on the next page shows the ten-year history of collections for Licenses and Permits. The spike can be contributed to permits due to the new middle school being built for \$15 million, a new facility for a machine shop for \$17 million, a new helicopter pad for \$10 million and several new residential projects. In 2016, the oil and gas industry started to see a downturn which continued through 2021, with things starting to pick back up in 2022.

REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)



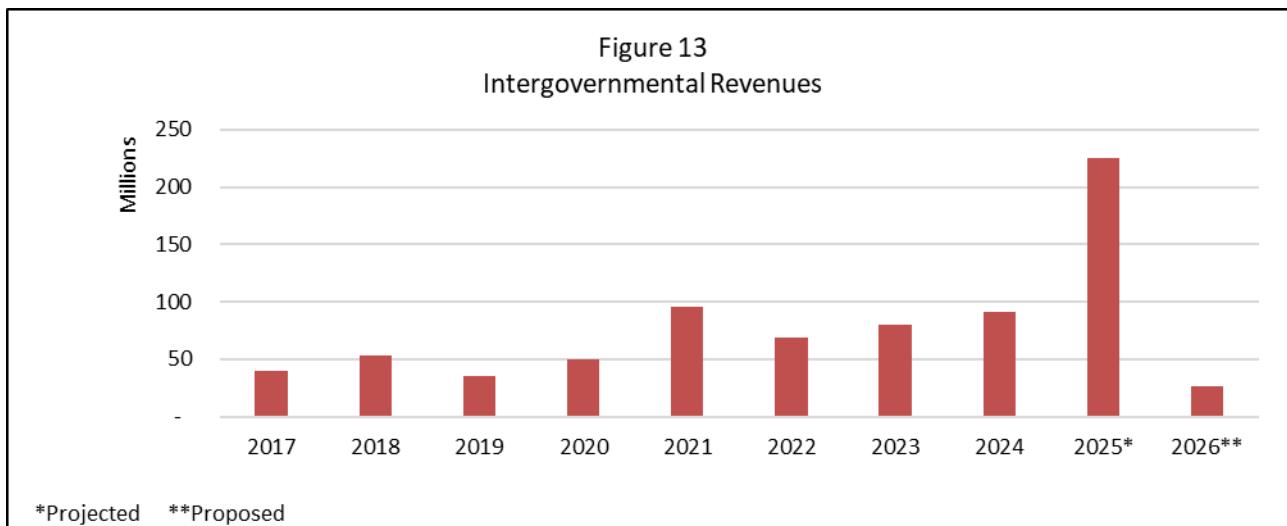
Below is a table showing the collections for 2023 and 2024; projected collections for 2025 and proposed 2026 collections for Occupational Licenses. Also, in the table below is the use of these occupational licenses.

Revenue	2023		2024		2025 (Projected)		2026 (Proposed)	
	50%	\$ 1,367,695.90	50%	\$ 1,372,511.01	50%	\$ 1,294,701.54	50%	\$ 1,340,115.27
Expenditures								
TEDA	\$ 625,000.00	\$ 625,000.00	\$ 593,750.00	\$ 593,750.00				
Rougarou	20,000.00	20,000.00	-	-				
African American Museum	15,000.00	15,000.00	-	-				
Total Expenditures	660,000.00	660,000.00	593,750.00	593,750.00				
Beginning Balance	\$ 146,889.89	\$ 170,737.84	\$ 196,993.35	\$ 250,594.12				
Ending Balance	\$ 170,737.84	\$ 196,993.35	\$ 250,594.12	\$ 326,901.75				

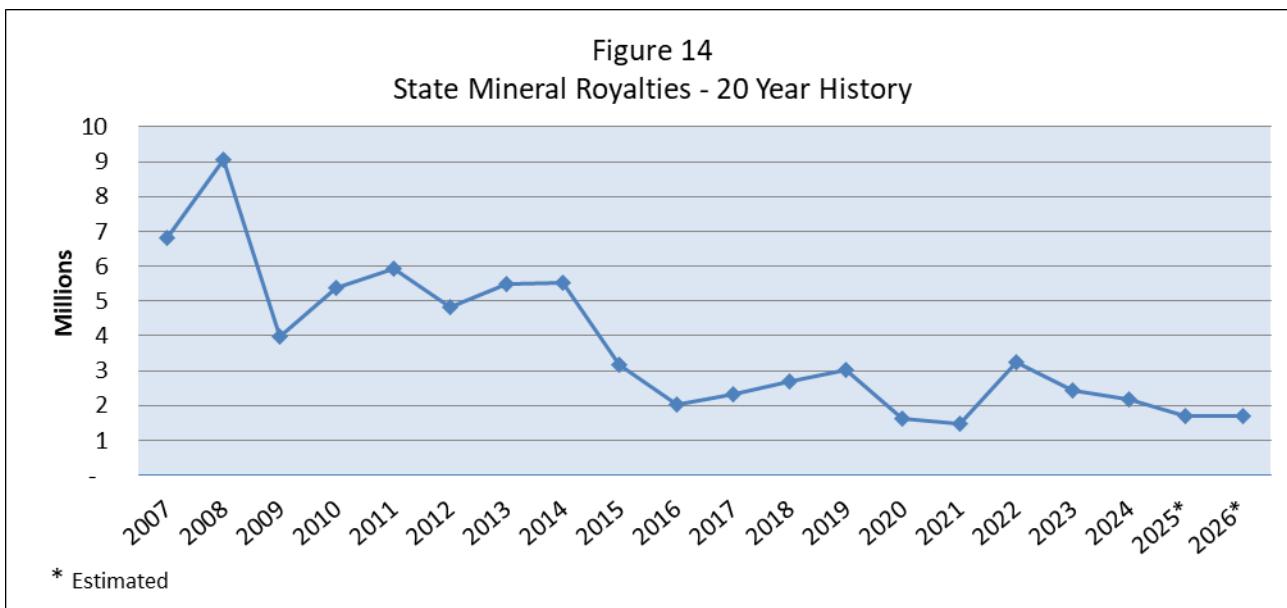
Intergovernmental

Intergovernmental revenues include monies received from other governmental agencies such as federal and state offices and makes up 11.2% of total funding sources. In some cases, these funds are grants to provide for the operation of a specific program such as Community Development Block Programs. Figure 13 on the next page illustrates the past 10 years of Intergovernmental revenues. Major intergovernmental revenue includes the Parish Transportation Royalties for road and bridge maintenance, Tobacco Tax, Video Poker Revenue, Severance Taxes, State Mineral Royalties and State Beer Tax.

REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)

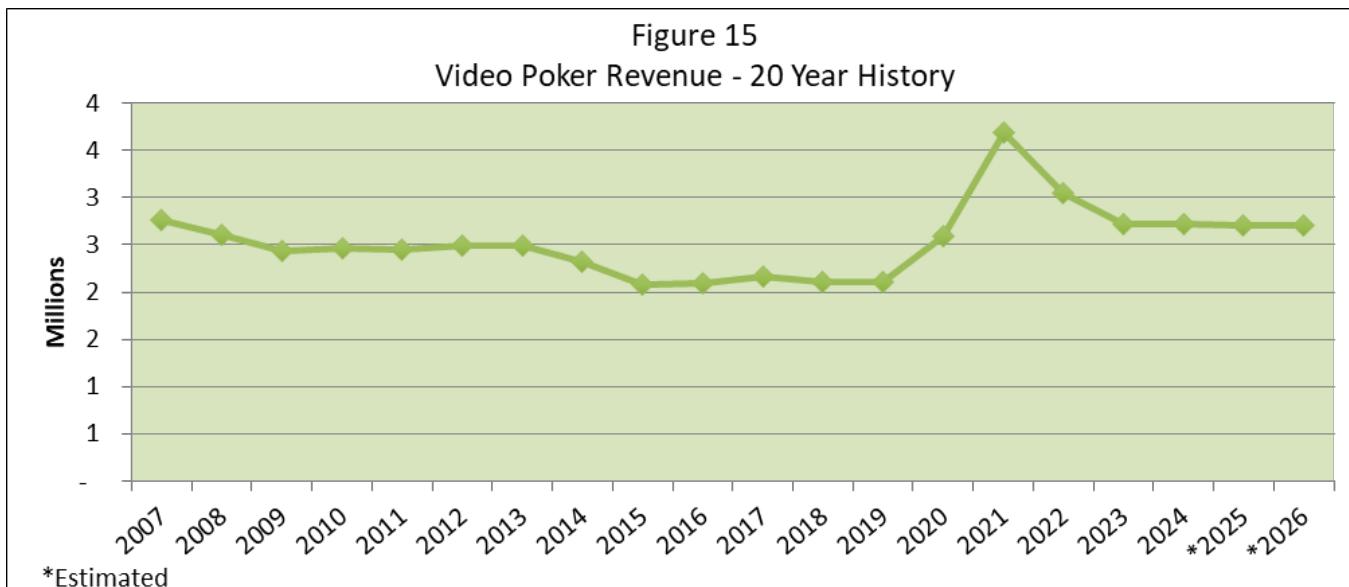


State Mineral Royalties: It has been the practice of Terrebonne Parish to use only a portion of State Mineral Royalties for recurring operations and excess funds from non-recurring or special projects. The collections depend on the price of oil, production volume and the number of wells, which have all been heavily influenced by post-storm conditions. Below in Figure 14 and related chart is a past history of collections and the estimates for 2025 and 2026. As reflected, the actual collections are not consistent, ranging from a low of \$1.5 million to a high of \$9.2 million in the last 20 years. During 2021 collections started to drop to the lowest level Terrebonne Parish has seen, and began to increase again in 2022 becoming steady in 2023. With caution, the 2026 budget is estimated at the 2025 projected balances.



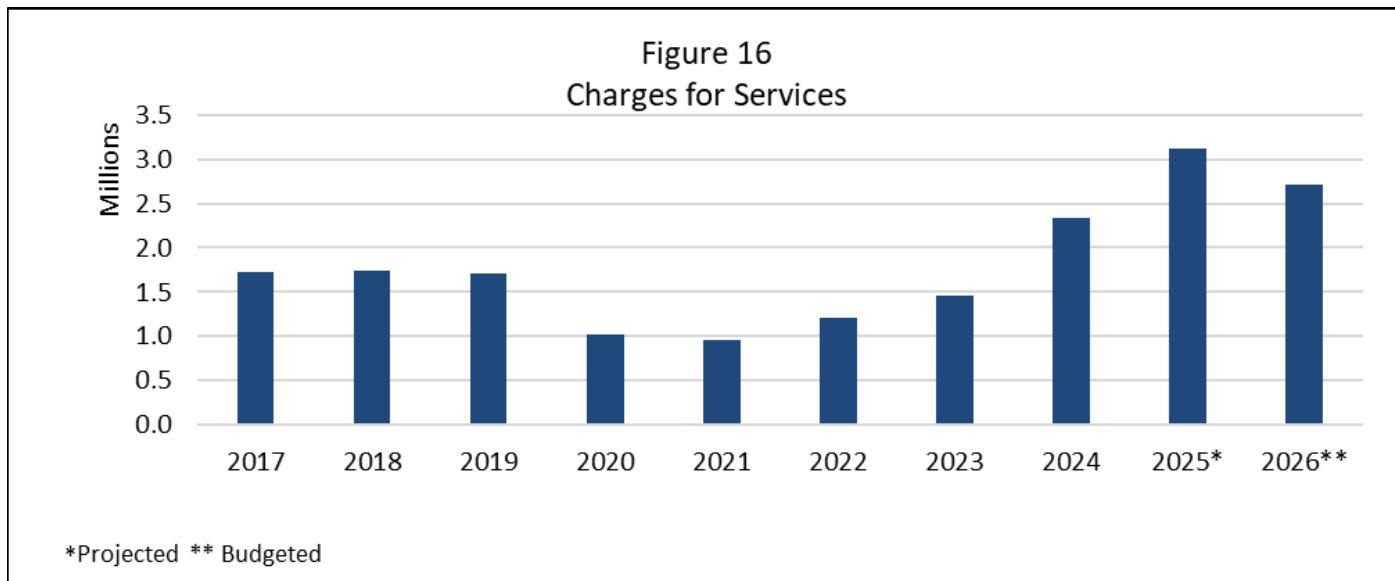
REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)

Video Poker: This revenue source began in 1993 and has steadily grown from first year collections of \$332,000. As reflected in Figure 15, this type of revenue is difficult to predict, therefore the parish has made a practice of using these funds for non-recurring type expenditures.



Charges for Services

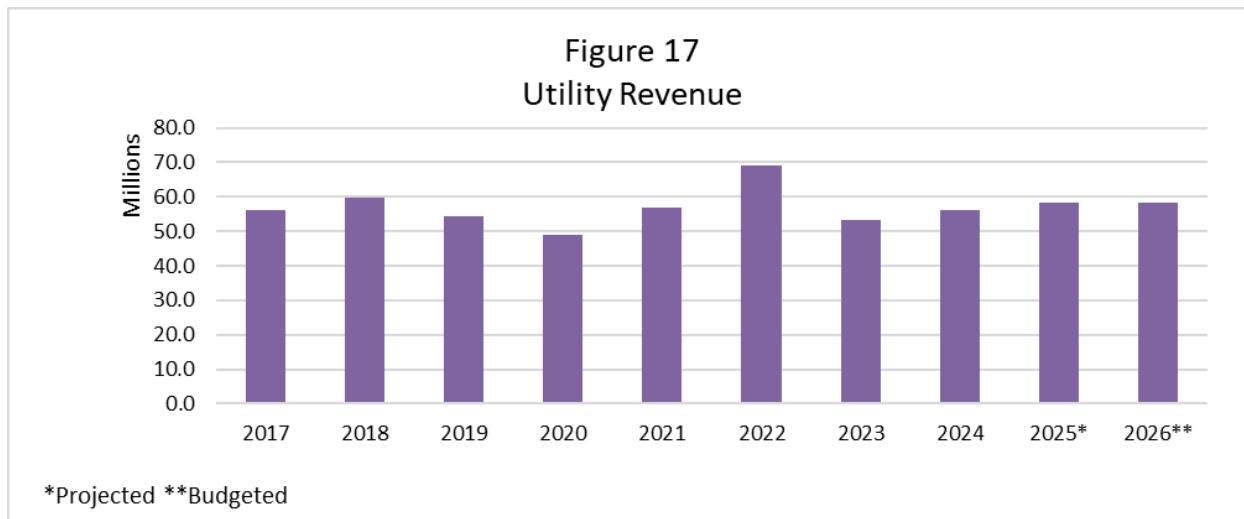
Charges for services represent 16.0% of total sources of revenue. Included in this calculation are the charges for services from our internal service funds (group insurance, risk management, human resources, purchasing, information technology and fleet maintenance). The other charges for services include rental fees for our auditoriums and civic center, collections of demolitions and grass cutting fees. Figure 16 below shows the ten-year history of charges for services, excluding the internal service funds.



REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)

Utility Revenue

Utility revenues makes up 24.7% of total revenue sources. This includes monies received for electricity and gas services to residents of the City of Houma. It also includes the funds necessary to provide sewer, garbage collection and disposal services to Terrebonne Parish residents. Figure 17 below shows the ten-year history of utility revenue.

**MISCELLANEOUS**

Interest income, sale of surplus assets and bond proceeds are the major sources of the miscellaneous income.

- Interest income has also been added through-out the budget, in the anticipation of a return on our investments. Although difficult to estimate, we have added an amount close to comparable current rates.

FUND BALANCE

The Parish defines fund balance as amounts that remain unspent after all budgeted expenditures have been made. The use of fund balances as a source of financing current operations has been used in the 2025 Budget in the General Fund and several Special Revenue Funds. Conservative revenue estimates generate a fund balance, which allows the government to spend monies after it is assured of their collection. This policy continues to be this philosophy of the Finance Department, which should prevent the need for drastic budgetary adjustments that could result in the severe curtailment of vital services or undue uncertainty and hardship in the workplace.

In the General Fund, the fund balance has historically been used as a funding source for non-recurring programs, projects or unforeseen emergencies. In 2026, estimated ending fund balance has been reserved and/or designated as follows:

- ❖ **Restricted, \$44,126:**
 - As required for reporting in the annual Audited Financial Report, Long-term receivables and trust balance. The reserve for long-term receivables represents amounts due from other governmental entities not expected to be collected within one year. The reserve for maintenance of Broadmoor trees consists of a donation for the specific purpose of maintaining trees in the Broadmoor Subdivision.
- ❖ **Committed:**
 - Ordinance 6926 directed the total proceeds of the occupational license to be dedicated equally between government operations and Economic Development efforts. In prior and future years, most of the proceeds have been used for the operations of the Terrebonne Economic Development Authority, which was brought under the umbrella of the Parish in 2014 and 2015. In 2016, with changes made by the State Legislature, TEDA will again operate on behalf of the Parish's Economic Development programs. **\$0.3 million**

REVENUE ASSUMPTIONS AND FACTORS (CONTINUED)

- The Dedicated Emergency Fund derives its balance from the General Fund surpluses. The Fund Balance estimated at the end of 2025 is \$12.0 million, which satisfies the minimum required balance of \$3.0 million. The excess in this fund is related to insurance settlement and other funding applied to Hurricane Ida that have not been expended. These funds will be expended as permanent repairs continue to take place. **\$3.6 million**

❖ **Assigned:**

- Federal and State Grants generally are on a reimbursement basis. The General fund provides the cash flow for the programs assuming a 45 to 60-day turnover in the reimbursements. **\$1.0 million**

The following table shows the actual 2024 fund balance, the projected fund balances for 2025 and adopted 2026. The budgeted 2026 ending fund balance is based on budgeted revenues and expenditures. This is shown for each major governmental fund and non-major governmental funds in the aggregate.

	2024	2025	2026 Budget		Change in Fund Balance	Proposed 2026
	Actual	Projected	Revenue	Expenditures		Fund Balance
General Fund	45,212,466	35,098,875	35,067,334	40,812,181	(5,744,847)	29,354,028
Special Revenue Funds						
Public Safety Fund	4,761,823	621,736	22,513,942	22,254,086	259,856	881,592
Road and Bridge Fund	2,279,312	2,040,880	7,395,567	8,414,816	(1,019,249)	1,021,631
Drainage Tax Fund	8,054,243	4,730,454	15,428,840	18,768,666	(3,339,826)	1,390,628
Terrebonne Levee Fund	2,528,741	2,852,348	7,325,567	7,700,834	(375,267)	2,477,081
Grant Funds	10,981,528	4,506,411	14,561,764	15,353,415	(791,651)	3,714,760
Capital Projects Fund	25,570,164	3,501,491	4,012,000	4,572,973	(560,973)	2,940,518
Non-major (in aggregate)	35,377,600	33,080,698	48,962,245	51,753,618	(2,791,373)	30,289,325
Total Special Revenue, Debt and Capital Funds	89,553,411	51,334,018	120,199,925	128,818,408	(8,618,483)	42,715,535

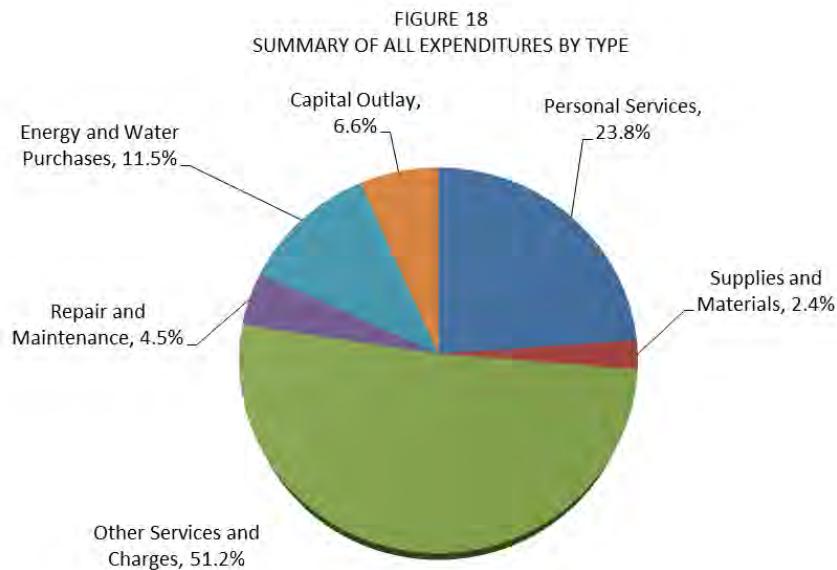
The General Fund, Road and Bridge Fund, Drainage Tax Fund, Terrebonne Levee Fund, Grant Funds and Capital Projects Fund show decreases of 16.37%, 49.94%, 70.60%, 13.16%, 17.57% and 16.02%, respectively, in fund balance. The General Fund is showing a decrease in fund balance due to the planned use of equity for hurricane recovery expenditures. The Road and Bridge Fund, Drainage Tax Fund and Capital Projects Fund are showing a decrease because of the planned use of equity for capital purchases. The decrease in Terrebonne Levee Fund is due to the planned use of equity for hurricane protection projects. The decrease in the Grant Funds is related to the grants being utilized and completed. The Public Safety Fund is showing an increase of 41.8% because of the decrease in operational expenditures and capital purchases.

A comparison of 2025 and 2026 total appropriations of funds is on the following page.

2026 SUMMARY OF ALL EXPENDITURES BY TYPE

	Original	2025 Budget		2025 Projected	2026 Budget	%	% Inc/Dec**
		%	Changes*				
Personal Services	\$ 62,300,483	23.1%	\$ (91,070)	\$ 62,209,413	\$ 57,850,262	\$ 63,889,007	23.9% 2.55%
Supplies and Materials	6,579,506	2.4%	334,205	6,913,711	5,905,423	6,493,858	2.4% -1.30%
Other Services and Charges	141,032,743	52.3%	102,272,545	243,305,288	201,542,443	136,805,795	51.1% -3.00%
Repair and Maintenance	12,083,774	4.5%	5,958,244	18,042,018	15,000,610	11,985,546	4.5% -0.81%
Subtotal	221,996,506	82.4%	108,473,924	330,470,430	280,298,738	219,174,206	81.9% -1.27%
Energy and Water Purchases	31,027,444	11.4%	(18,164)	31,009,280	29,550,684	30,733,275	11.5% -0.95%
Capital Outlay	16,774,845	6.2%	176,843,229	193,618,074	191,794,130	17,725,193	6.6% 5.67%
Grand Total	\$ 269,798,795	100.0%	\$ 285,298,989	\$ 555,097,784	\$ 501,643,552	\$ 267,632,674	100.0% -0.80%

APPROPRIATION ASSUMPTIONS AND FACTORS

**SUPPLIES**

The capitalization threshold for movable capital assets is \$1,000.

PERSONAL SERVICES

The Personal Services make up 23.8% of the expenditures as reflected in Figure 18, or \$62.3 million.

Seniority pay, which each full-time permanent employee will earn for each year of continuous full-time permanent employment which begins in their fourth year of service. Seniority pay is as follows: 1 thru 10 years of employment an additional \$0.01/hour; 11 thru 20 years of employment an additional \$0.05/hour; 21 years and beyond of employment and additional \$0.10/hour.

The Human Resources rate charged to departments maintained a rate of 1.50% in 2025 and budgeted at 1.50% for 20256 This rate includes the cost of the Human Resources Department, payroll processing and self-funded unemployment claims. Prior to changing the rate, the Finance Department reviews the unemployment claims in December.

The health, dental, and life insurance benefits of our full-time and retired employees are being monitored for an increase in 2026, which will be between 1% and 5%. The premiums have been budgeted for 2026 at 5%. For employees hired on or after January 1, 2013, post-retirement benefits will only be available to those with thirty years of service and who are at least fifty-five (55) years of age. For Police and Fire employees hired on or after January 1, 2013, the benefits are for those with twenty-five (25) years of service and who are at least fifty-five (55) years of age. (Reference: Ordinance 8255, 12/19/2012)

The retirement contributions for the year 2020/2021 are as follows: Parochial Employees Retirement System 7.5% of gross payroll. Registrar of Voters Retirement System 18%; District Attorney's Retirement System 9.5%, the City Judge 43.8% Firefighters Retirement System 33.25% and the Municipal Police Retirement System 33.93%.

FULL-TIME POSITION ALLOCATIONS

There are currently 1,000 total positions allotted. This includes 873 full-time equivalent positions and 127 part-time equivalent positions. In 2025, 782 of these total allotted positions were filled. The changes in personnel staffing listed below were submitted by internally managed Departments and Agencies of the Parish, with a net increase of 3 full-time equivalent positions. Below is the Summary of Full-time position allocations by budgetary activity unit, with explanations of the changes following.

	2024 Adopted	2025 Adopted	2025 Current	2026 Adopted	Increase (Decrease)
General Fund:					
Parish Council	9	9	9	9	0
Council Clerk	4	4	4	4	0
City Court**	17	17	17	17	0
District Court**	7	7	6	6	(1)
District Attorney**	19	19	20	20	1
Ward Court**	18	18	18	18	0
Parish President	5	4	4	4	0
Communications	4	3	3	3	0
Registrar of Voters**	5	5	5	5	0
Accounting	17	16	14	15	(1)
Customer Service	14	14	13	13	(1)
Planning & Zoning	18	17	17	16	(1)
Government Buildings	9	19	15	19	0
Code Violation/Compliance	8	7	7	7	0
Engineering	7	6	6	6	0
Animal Shelter	17	17	17	17	0
Housing & Human Services	7	7	7	8	1
Waterways & Marina	1	1	1	1	0
Emergency Preparedness	3	3	3	3	0
Total - General Fund	189	193	186	191	(2)
Special Revenue Funds					
Terr. Juvenile Detention	35	30	26	29	(1)
Parish Prisoner Fund					
Parish Prisoners	2	0	0	0	0
Prisoners Medical Department	12	8	5	6	(2)
Public Safety Fund					
Police Dept.	100	100	97	100	0
Fire Dept.	57	57	50	56	(1)
Non-District Recreation					
Auditoriums	2	0	0	0	0
Parks & Grounds	0	1	0	1	0
Marshall's Fund**	13	13	12	12	(1)
GIS Tech. Fund - Assessor	0	1	1	1	0
Coastal Restoration/Preservation	2	2	2	2	0
Section 8 Vouchers					
Vouchers Program	5	6	6	6	0
Housing / Urban Dev. Grant					
CDBG Housing Rehab	6	6	5	7	1
Dept. of Labor - CSBG Grant					
CSBG Programs	4	4	4	4	0
FTA Grant					
Planning	2	2	2	2	0
Operations / General Administration	1	1	1	1	0
Vehicle Operations	16	16	8	13	(3)
Vehicle Maintenance	3	3	2	3	0
Non Vehicle Maintenance	1	1	1	1	0
Paratransit	0	0	0	3	3
FTA City of Thibodaux	2	2	2	2	0
Hud Head Start Program	29	30	22	26	(4)

FULL-TIME POSITION ALLOCATIONS

	<u>2024 Adopted</u>	<u>2025 Adopted</u>	<u>2025 Current</u>	<u>2026 Proposed</u>	<u>Increase (Decrease)</u>
Special Revenue Funds (Continued)					
Road & Bridge Fund	52	50	41	51	1
Drainage Tax Fund	91	78	65	85	7
Health Unit Fund	6	6	5	5	(1)
Parishwide Recreation					
TPR Administration	7	7	6	7	0
Bayou Country Sports Park	2	2	3	3	1
Juvenile Services (District Attorney)	3	3	3	3	0
District Attorney	64	61	56	61	0
Drug Court	9	9	9	9	0
Total - Special Revenue Funds	526	499	434	499	0
Enterprise Funds:					
Utility Fund					
Electric Generation	18	18	17	18	0
Electric Distribution	4	4	2	4	0
Gas Distribution	14	14	13	14	0
Utility Administration	6	7	7	7	0
GIS System	1	0	0	0	0
Sewerage Fund					
Sewerage Collection	16	13	12	15	2
Treatment Plant	14	14	12	15	1
Sewerage Administration	11	10	9	10	0
Sanitation Fund					
Solid Waste	23	23	23	23	0
Vegetation	15	15	15	15	0
Civic Center	16	9	9	9	0
Total - Enterprise Funds	138	127	119	130	3
Internal Service Funds					
Insurance Control Fund					
Risk Management	9	7	6	7	0
Human Resources	5	5	4	5	0
Centralized Purchasing	10	10	7	10	0
Information Technology	20	19	18	19	0
Centralized Fleet Maintenance	10	10	8	12	2
Total - Internal Service Funds	54	51	43	53	2
Grand Total - All Operations	907	870	782	873	3

**These departments are not managed internally

Because of the expected increase in employing personnel, and the difficulties in hiring qualified employees, each department evaluated all open budgeted positions. Open positions that could remain vacant without having an impact on services provided to the citizens of the Parish were eliminated. Any open positions that have job duties that could be fulfilled through contracts at a lesser cost to the Parish were eliminated and contracts have been put in place to fulfill these duties.

Below is the list of these eliminations:

- District Court: One (1) Administrative Tech I
- Finance/Accounting:
 - One (1) Payroll Specialist, Grade 107
 - One (1) Grant Accountant, Grade 208
- Finance/Accounting: One Accounting Specialist II, Grade 106
- Finance/Bill Pay and Licensing: One (1) Bill Pay and Licensing Representative, Grade 104
- Planning and Zoning: One (1) Code Enforcement Inspector, Grade 107
- Terrebonne Juvenile Detention: One (1) Juvenile Care Associate, Grade 104
- Parish Prisoners: Two (2) Emergency Technician, Grade 107

- Houma Fire Department: One Firefighter, Grade F-1
- Marshal's Fund: One (1) Deputy
- HUD Head Start Program:
 - Two (2) Teacher, Grade 108
 - Two (2) Assistant Teacher, Grade 103
- Health Unit: One (1) Social Worker, Grade 208

In order to be more efficient within the Transit Program the following changes were made:

- FTA Grant, Vehicle Operations: Eliminate one (1) Sr. Bus Operator, Grade 105
- FTA Grant, Vehicle Operations: Eliminate two (2) Bus Driver, Grade 102
- FTA Grant, Paratransit: Add one (1) Sr. Bus Operator, Grade 105
- FTA Grant, Paratransit: Add two (2) Bus Driver, Grade 102

The following departments made the following changes in positions below in order to fulfill the duties of the department to the citizens of the Parish:

- District Attorney: Add one (1) Assistant District Attorney
- Housing and Human Services: Add one (1) Community Outreach Manager, Grade 209
- Housing/Urban Development Grant (CDBG Housing Rehab), One (1) Field Technician, Grade 103
- Road and Bridge:
 - Eliminate one (1) Administrative Coordinator II, Grade 106
 - Add one (1) Equipment Operator II, Grade 106
 - Add one (1) Field Technician, Grade 104
- Drainage:
 - Add one (1) Engineering Analyst, Grade 108
 - Add one (1) Equipment Operator III, Grade 107
 - Add two (2) Equipment Operator II, Grade 106
 - Add one (1) Code Enforcement Officer, Grade 106
 - Add two (2) Field Technician II, Grade 104
- Sewerage:
 - Add one (1) Sr. Equipment Operator, Grade 108
 - Add one (1) Line Maintenance Operator, Grade 106
 - Add one (1) Electrician, Grade 108
- Fleet Maintenance:
 - Add two (2) Mechanic II, Grade 106
 - Add one (1) Mechanic I, Grade 105



COMBINED STATEMENT

On the following three pages a combined statement is presented. This statement includes revenue and other financing sources and expenditures and other financing uses. This data is for actual 2024, projected 2025, and adopted 2026.

TERREBONNE PARISH CONSOLIDATED GOVERNMENT
COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE/RETAINED EARNINGS
ALL FUND TYPES
REPORT ON THE BUDGET FOR YEAR ENDING DECEMBER 31, 2026

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	PROPRIETARY FUND TYPES	ACTUAL 2024	PROJECTED 2025	ADOPTED 2026
					ENTERPRISE			
REVENUES								
Taxes & Special Assessments	13,705,274	75,200,140	554,390	0	12,408,611	105,098,954	105,399,887	101,868,415
Licenses & Permits	2,970,362	1,194,783	0	0	0	3,981,240	4,116,630	4,165,145
Intergovernmental	5,805,775	17,929,557	2,358,246	0	242,558	91,153,814	220,651,100	26,336,136
Charges for Services	261,400	1,859,292	0	0	35,744,180	37,725,925	36,755,384	37,864,872
Fines & Forfeitures	126,500	3,209,500	0	0	0	3,292,680	3,486,916	3,336,000
Miscellaneous Revenue	997,494	585,369	25,000	0	189,150	12,191,277	2,381,278	1,797,013
Utility Revenue	0	10,000	0	0	58,385,824	52,344,456	57,299,472	58,395,824
Other Revenue	0	20,468	0	0	2,250,000	4,102,275	3,948,659	2,270,468
TOTAL REVENUES	23,866,805	100,009,109	2,937,636	0	109,220,323	309,890,621	434,039,326	236,033,873
EXPENDITURES								
Parish Council	84,835	0	0	0	0	94,658	69,453	84,835
Council Clerk	84,750	0	0	0	0	78,815	72,421	84,750
Official Fees/Publication	76,163	0	0	0	0	77,076	87,469	76,163
City Court	943,264	0	0	0	0	927,792	945,913	943,264
District Court	690,730	0	0	0	0	651,645	691,740	690,730
Juvenile Services	0	3,174,327	0	0	0	3,336,984	3,350,453	3,174,327
District Attorney	1,110,038	5,040,362	0	0	0	5,967,706	6,031,111	6,150,400
Clerk of Court	161,596	0	0	0	0	163,211	162,135	161,596
Drug Court	0	592,717	0	0	0	593,328	558,857	592,717
Ward Court	471,155	0	0	0	0	432,982	428,961	471,155
City Marshall's Office	0	986,962	0	0	0	992,542	963,042	986,962
Judicial-Other	65,900	0	0	0	0	72,017	79,098	65,900
Parish President	91,424	0	0	0	0	256,498	144,574	91,424
Communications Dept.	322,377	0	0	0	0	372,058	351,995	322,377
Registrar of Voters	203,291	0	0	0	0	208,756	188,419	203,291
Elections	19,500	0	0	0	0	15,417	16,200	19,500
Accounting	428,736	0	0	0	0	4,322,112	1,890,465	428,736
Bill Pay and Licensing	58,542	0	0	0	0	34,531	67,399	58,542
Purchasing	0	0	0	0	841,219	644,068	762,404	841,219
Risk Management	0	0	0	0	20,193,063	21,842,973	21,776,323	20,193,063
Human Resources Admin.	0	0	0	0	724,373	616,713	641,678	724,373
Legal Services	552,695	0	0	0	0	461,834	570,758	552,695
Parishwide Insurance	0	0	0	0	13,317,666	11,349,248	11,236,812	13,317,666
Information Technology	0	0	0	0	2,534,095	2,075,787	2,415,194	2,534,095
Planning	1,768,357	1,458,588	0	0	0	3,423,334	3,191,106	3,226,945
Government Buildings	3,697,455	0	0	2,185,500	0	10,301,640	18,840,420	5,882,955
Code Violation/Compliance	751,672	0	0	0	0	600,342	864,158	751,672
Auditoriums	0	244,724	0	0	0	344,140	537,124	244,724
Civic Center	0	0	0	0	2,474,608	7,492,568	3,867,792	2,474,608
Janitorial Services	299,198	0	0	0	0	350,752	353,587	299,198
General-Other	1,331,049	10,893,477	77,500	0	0	5,766,887	12,595,178	12,302,026
Parish Prisoners	0	2,150,622	0	926,500	0	3,692,915	3,893,572	3,077,122
Prisoners' Medical Department	0	1,148,499	0	0	0	1,240,465	1,151,242	1,148,499
Coroner	805,626	0	0	0	0	1,733,522	1,719,334	805,626
American Rescue Plan	0	0	0	0	0	833,220	6,469,163	0
Police	0	12,488,942	0	0	0	13,517,915	14,464,726	12,488,942
LHSC Year Long	0	0	0	0	0	77,243	101,250	0
Victims Assistance	0	0	0	0	0	173,675	134,767	0
Task Force & Cops Grant	0	0	0	0	0	271,708	221,678	0
Fire-Urban	0	7,607,121	49,948	0	0	7,596,308	8,652,857	7,657,069
Coastal Restore/Preserv	0	243,932	2,256,250	0	0	2,853,753	9,614,519	2,500,182

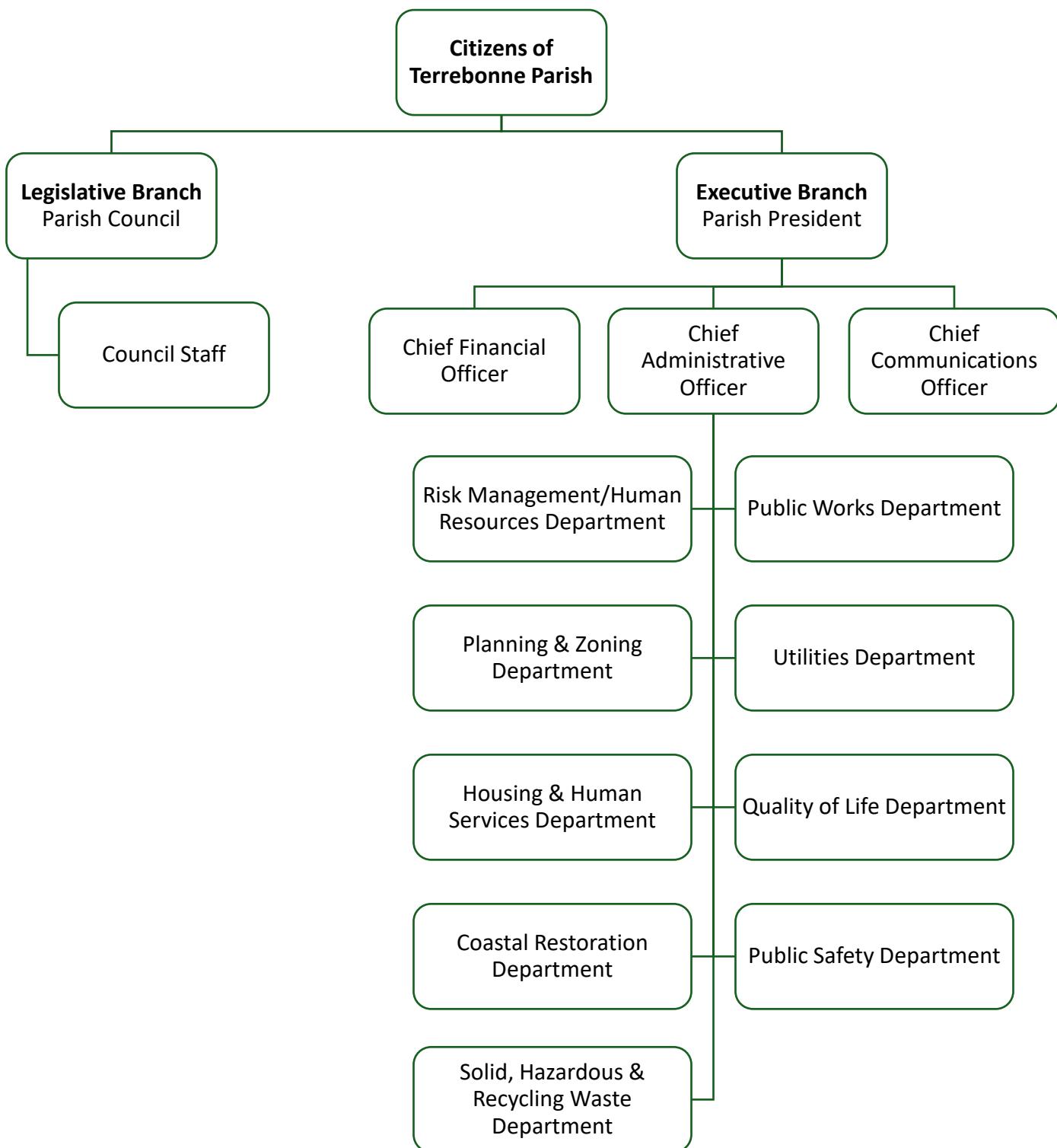
COMBINED STATEMENT

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	PROPRIETARY FUND TYPES		ACTUAL 2024	PROJECTED 2025	ADOPTED 2026
					ENTERPRISE	2024			
Engineering	148,972	0	0	0	0	607,439	148,983	148,972	
Garage	0	0	0	0	1,199,416	901,583	953,541	1,199,416	
Roads & Bridges	0	9,214,816	0	0	0	13,608,583	28,973,908	9,214,816	
Road Lighting	0	2,349,237	0	0	0	2,149,992	2,342,481	2,349,237	
Drainage	0	18,425,864	1,895,600	0	0	20,603,825	70,503,037	20,321,464	
Health Unit	0	908,140	0	0	0	926,068	774,103	908,140	
Head Start	0	146,000	0	0	0	101,797	108,830	146,000	
Parish VA Service Office	24,228	0	0	0	0	24,228	24,228	24,228	
Health & Welfare-Other	48,000	9,145,120	0	0	0	9,406,571	10,944,434	9,193,120	
HMGP 1786-01	0	0	0	0	0	0	2,537,392	0	
Assessment Center	0	118,057	0	0	0	71,131	46,259	118,057	
TARC	0	5,100,000	0	0	0	5,100,000	5,100,000	5,100,000	
HMGP 1786-02	0	0	0	0	0	0	905,567	0	
HMGP 1786-03	0	0	0	0	0	6	3,375,571	0	
HMGP 1786-04	0	0	0	0	0	0	771,522	0	
HMGP 1786-06	0	0	0	0	0	0	5,787,748	0	
HMGP Ida 4611	0	0	0	0	0	25,807	10,640,661		
Sewerage Collection	0	0	3,211,491	0	4,933,680	13,889,156	8,468,301	8,145,171	
Treatment Plant	0	0	0	0	3,800,552	4,012,653	3,597,197	3,800,552	
Sewer Admin	0	0	0	0	797,936	655,149	642,121	797,936	
Sewerage Capital Addt'n	0	0	0	0	900,000	1,062,003	900,000	900,000	
Solid Waste Services	0	0	0	0	22,712,764	23,464,254	21,283,752	22,712,764	
Animal Control	1,654,990	0	0	0	0	1,635,900	1,844,801	1,654,990	
Landfill Closure	0	0	0	0	11,384	(2,293)	19,502	11,384	
Vegetation	0	0	0	0	1,854,114	1,869,941	1,705,652	1,854,114	
Parks & Grounds	0	855,012	205,075	900,000	0	2,957,144	4,763,849	1,960,087	
Outside Payroll	0	0	0	0	0	3,373,744	1,594,056	0	
Library	0	0	0	0	0	6,874,696	786,451	0	
Recreation-Other	0	0	0	0	0	10,698	11,306	0	
Airbase Splash Park	0	39,533	0	0	0	13,773	16,428	39,533	
City Parks	0	17,200	0	0	0	0	30,080	17,200	
Adult Softball	0	40,932	0	0	0	32,953	40,125	40,932	
Adult Basketball	0	0	0	0	0	4,597	155	0	
TPR-Administration	0	1,026,159	0	0	0	867,775	1,062,438	1,026,159	
Sports Officials	0	0	0	0	0	(148,545)	0	0	
Quality of Life Program	0	9,900	0	0	0	60,587	1,170	9,900	
Youth Basketball	0	134,529	0	0	0	133,478	129,486	134,529	
Football	0	136,456	0	0	0	144,958	133,706	136,456	
Youth Softball	0	98,583	0	0	0	90,898	93,741	98,583	
Youth Volleyball	0	42,056	0	0	0	45,950	48,534	42,056	
Baseball	0	126,850	0	0	0	118,850	122,190	126,850	
Special Olympics	0	31,298	0	0	0	18,432	15,082	31,298	
Summer Camps	0	195,000	0	0	0	126,391	160,168	195,000	
Tennis Courts	0	204,882	0	0	0	159,903	202,191	204,882	
Adult Pickleball	0	8,673	0	0	0	2,929	3,468	8,673	
Adaptive Sports League	0	16,347	0	0	0	5,818	8,753	16,347	
Flag Football-Youth	0	37,406	0	0	0	30,826	38,096	37,406	
Adult Kickball	0	6,511	0	0	0	2,766	3,011	6,511	
Flag Football-Adult	0	13,520	0	0	0	8,747	10,358	13,520	
Museum-O & M	103,377	0	0	0	0	126,743	105,325	103,377	
Port Administration	0	0	0	0	0	515	3,236	0	
Bunk House Inn	0	48,848	0	0	0	31,809	38,526	48,848	
HCV - HAP	0	5,120,348	0	0	0	5,066,784	5,120,348	5,120,348	
Family Self Sufficiency	0	75,000	0	0	0	87,469	70,290	75,000	
Vouchers Program	0	438,410	0	0	0	371,865	393,718	438,410	
Home Administration	0	59,169	0	0	0	57,080	45,146	59,169	
Home/Technical Assistant	0	382,147	0	0	0	2,980	14,676	382,147	
Home/Projects	0	310,161	0	0	0	100,034	291,009	310,161	
LIHeap Weather	0	0	0	0	0	(1)	0	0	
CDBG Administration	0	170,119	0	0	0	183,476	164,186	170,119	
Recovery Construction	0	0	0	0	0	4	0	0	
CDBG Projects	0	0	0	0	0	1,130,728	88,304,617	0	
CDBG Housing Rehab	0	1,184,938	0	0	0	794,290	786,664	1,184,938	
T & TA (PA4120)	0	19,478	0	0	0	57,967	46,386	19,478	
Elevation 1603C-10	0	0	0	0	0	0	879,746	0	
Shelter Operations	0	272,442	0	0	0	99,468	246,602	272,442	
HMGP 4080-109-0001	0	0	0	0	0	0	1,295,771	0	

COMBINED STATEMENT

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	PROPRIETARY FUND TYPES		ACTUAL 2024	PROJECTED 2025	ADOPTED 2026
					ENTERPRISE				
LIHEAP	0	121,617	0	0	0		135,939	140,498	121,617
CSBG-Administration	0	86,350	0	0	0		96,363	81,093	86,350
CSBG-Programs	0	245,444	0	0	0		289,636	292,625	245,444
TCOA Vouchers	0	600,000	0	0	0		79,663	193,800	600,000
Publicity	97,697	0	0	0	0		274,402	141,809	97,697
Economic Development-Other	741,100	0	0	0	0		1,006,092	1,418,585	741,100
Housing & Human Service	416,768	0	0	0	0		1,987,058	589,215	416,768
Parish Farm Agent	71,000	0	0	0	0		70,876	70,469	71,000
Head Start Administration	0	252,761	0	0	0		243,420	211,574	252,761
Head Start Program	0	586,204	0	0	0		540,746	534,589	586,204
FMA PJ-06-LA2016-011	0	0	0	0	0		0	34,881	0
FMA PJ-06-LA2014-001	0	0	0	0	0		0	956,457	0
FMA PJ-06-LA2015-008	0	0	0	0	0		0	170,250	0
FMA PJ-06-LA2015-005	0	0	0	0	0		0	750,584	0
METROPOLITAN	0	0	0	0	0		379,484	5,316,573	0
Public Transit Planning	0	20,468	0	0	0		16,875	20,468	20,468
Marina	101,761	0	0	0	0		57,921	126,076	101,761
Local Coastal Prgm Dev.	0	4,026,663	3,620,532	0	0		6,456,515	6,859,556	7,647,195
Planning	0	191,673	0	0	0		281,944	379,225	191,673
Operation/General Admin	0	586,613	0	0	0		621,370	627,560	586,613
Vehicle Operations	0	1,035,770	0	0	0		787,389	822,063	1,035,770
Vehicle Maintenance	0	583,189	0	0	0		368,547	460,463	583,189
Non Vehicle Maintenance	0	190,070	0	0	0		147,106	153,929	190,070
Direct Planning	0	17,511	0	0	0		0	0	17,511
Direct Planning	0	549,660	0	0	0		0	8,300	549,660
Direct Vehicle Operation	0	141,352	0	0	0		130,759	137,515	141,352
Direct Vehicle Prev Maint	0	55,911	0	0	0		7,175	23,630	55,911
Direct Nonveh Prev Maint	0	0	0	0	0		671	0	0
Paratransit	0	395,482	0	0	0		0	0	395,482
Electric Generation	0	0	0	0	28,555,839		39,352,274	31,455,379	28,555,839
Electric Distribution	0	0	0	0	5,467,795		11,006,460	5,390,117	5,467,795
Water Projects	0	0	0	0	0		0	2,600,000	0
Gas Distribution	0	0	0	0	7,826,431		6,880,258	7,754,095	7,826,431
Utility Administration	0	0	0	0	3,368,590		3,172,694	3,615,714	3,368,590
G.I.S. Mapping System	0	295,409	0	0	0		249,107	237,533	295,409
Emergency Preparedness	822,946	0	0	0	0		8,877,804	3,721,661	822,946
TOTAL EXPENDITURES	18,249,192	112,541,561	11,316,396	4,012,000	121,513,525		322,540,058	504,952,312	267,632,674
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	5,617,613	(12,532,452)	(8,378,760)	(4,012,000)	(12,293,202)		(12,649,437)	(70,912,986)	(31,598,801)
OTHER FINANCING SOURCES (USES)									
Operating Transfers In	6,048,532	10,536,488	7,856,689	4,012,000	49,347,364		116,507,840	90,593,570	77,801,073
Operating Transfers Out	(10,226,913)	(12,723,554)	0	(560,973)	(54,289,633)		(116,507,840)	(90,593,570)	(77,801,073)
(USES)	(4,178,381)	(2,187,066)	7,856,689	3,451,027	(4,942,269)		0	0	0
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	1,439,232	(14,719,518)	(522,071)	(560,973)	(17,235,471)		(12,649,437)	(70,912,986)	(31,598,801)
FUND BALANCE / NET POSITIONS									
Beginning of Year	3,224,183	58,671,502	12,035,717	3,501,491	141,082,248		302,077,564	289,428,127	218,515,141
End of Year	4,663,415	43,951,984	11,513,646	2,940,518	123,846,777		289,428,127	218,515,141	186,916,340

TERREBONNE PARISH ORGANIZATIONAL CHART



TERREBONNE PARISH OFFICIALS



The Terrebonne Parish Consolidated Government operates under a Home Rule Charter specifying a legislative branch embodied by the Terrebonne Parish Council and an executive/administrative function under the office of the Parish President. The voters of the parish approved the consolidated form of government in 1984. The legislative power of the Parish Government is vested in a Council consisting of nine (9) members elected for four (4) year terms from a district, which divides the Parish into relatively equal areas of population. The Council was reduced from fifteen members to nine, in response to a vote of the people in 1995, with the first nine-member Council taking office in January of 1996. From its ranks, the Council elects a Chairman and Vice-Chairman and appoints the necessary staff. Aside from the few (currently four) employees under the jurisdiction of the Council Clerk, the Council has no direct supervision of any of the employees of this government. The Council is designed to serve as the policy-setting body of local government. The Parish President is the Chief Executive Officer of the Parish Government and shall exercise general executive and administrative authority over all departments, offices, and agencies of the Parish Government, except as otherwise provided by the Home Rule Charter. The Parish President shall be elected at large by all the qualified voters of the Parish according to the election laws of the state for a four-year term. The current Parish President is Terrebonne Parish's seventh since consolidation.

Jason W. Bergeron
Parish President
Executive Branch



Legislative Branch

Front Row-Carl "Carlee" Harding, District 2, (Vice-Chairman), John Amedee, District 4 (Chairman), Brian Pledger, District 1.
Back Row-Clayton Voisin, Jr., District 3, Kimberly "Kim" Chauvin, District 8, Daniel "Danny" Babin, District 7, Charles "Kevin" Champagne, District 5, Clyde Hamner, District 6, Steve Trosclair, District 9.

TERREBONNE PARISH COUNCIL MEMBERS AND DISTRICT BOUNDARIES

District 1



Brien Pledger

District 2



Carl Harding

District 3



Clayton Voisin, Jr.

District 4



John Amedee

District 5



Charles Champagne

District 6



Clyde Hamner

District 7



Daniel Babin

District 8

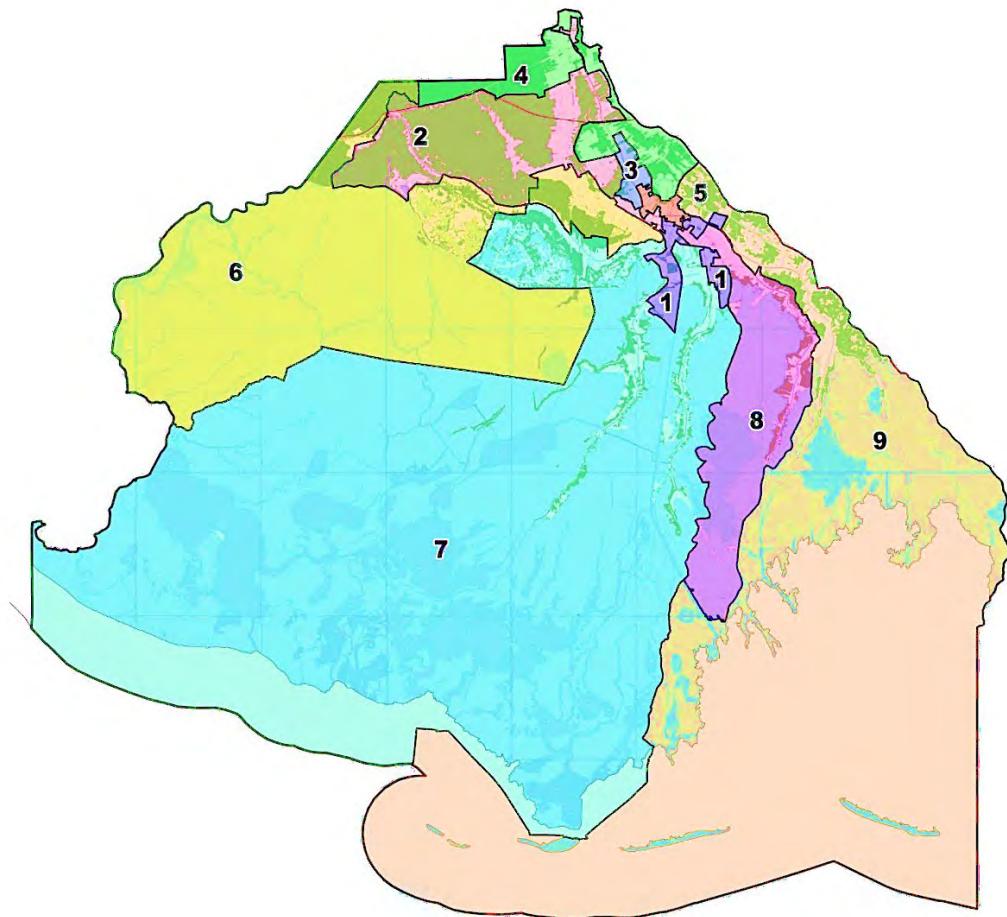


Kimberly Chauvin

District 9



Steve Trosclair



TERREBONNE PARISH PROFILE



Terrebonne Parish, located deep in Southeast Louisiana, is the epi-center of life in Bayou Country for its estimated 112,054 residents. Its Parish seat, Houma, is the hub of activity for commerce, government services and health care. The Houma Metropolitan Statistical Area features 212,297 in population, but the parish draws workforce of an estimated 15,000 extra workers from neighboring parishes- people who not only work in the Houma area, but shop, dine and entertain themselves here as well.

Within an hour's drive, residents and business representatives can enjoy all of the amenities of New Orleans' nightlife, conduct business in Lafayette, tour plantation homes, charter a fishing boat for offshore excursions and board an international flight. Houma is located at the intersection of the Gulf Intracoastal Waterway and the Houma Navigational Canal, which is a straight 26-mile access route to the Gulf of Mexico. The convergence of these two water superhighways is adjacent to the Port of Terrebonne and nearby the Houma-Terrebonne Airport and Industrial Park, providing companies the opportunity to build vessels and various energy-related components, shipping them out directly from fabrication facilities.

LOCATION

Terrebonne Parish is the second largest parish in the state of Louisiana. Houma is located only 35 miles from the Gulf of Mexico and has access to the Gulf Intracoastal Waterway (GIWW) and the Houma Navigational Canal, which is a straight shot to the Gulf. It is located in the heart of "Cajun Country", located just one hour southwest of the historic New Orleans, to the west of Terrebonne Parish is the famed Evangeline Country, to the north is Baton Rouge, the state capital. There are an abundance of oil and gas fields in the southern part of the parish. For the avid sportsman, hunting and fishing grounds are all around you. One can take a walk in the past with all of the historic sugar cane plantations located in Terrebonne Parish.

GEOGRAPHY & CLIMATE

Terrebonne Parish is composed of an area of 2066.88 square miles (987.358 square miles in land and 1079.330 square miles in water). It is composed of low, flat land with a topography varying from prairies and wooded areas 12' above sea level in the northern part to bayous, lakes, and salt marshes in the southern section. The parish is roughly 29 degrees 36'0" N latitude and 90 degrees 43'30" longitude. The average annual temperature is 68 degrees. The average temperature around January is 62 degrees and around July the average temperature is 90 degrees. The average annual rainfall is 63 inches.

HISTORY

Terrebonne Parish was established on March 22, 1822 when it was formally annexed from the southwest portion of Lafourche Parish. The name Terrebonne came from the early French settlers who were impressed with the abundance of wildlife, seafood, and fertile land because "terre bonne" means "Good Earth". Houma, the seat of Terrebonne Parish, was incorporated as a city by an act of legislature on March 16, 1848 and became the home of the parish government. When Terrebonne Parish was created, the first Parish seat was located at Williamsburg (4 miles northwest of present-day downtown Houma), near the junction of Bayou Cane and Bayou Terrebonne on the land owned by Alexander Dupre. However, government leaders in the Parish wanted to move the Parish seat to a site further south along Bayou Terrebonne where five other bayous converged.

The proximity to six bayous would allow for better access to the development of the parish and encourage commerce. All the landowners in the vicinity received requests by government officials for a donation of a tract upon which to build a courthouse. On March 18, 1834, Richard H. Grinage and Hubert M. Belanger, realizing the development of a village would enhance the value of their property, donated one piece of frontage along Bayou Terrebonne for the new seat of government. Grinage and Belanger are looked upon as the “fathers of Houma”; it was around this plot of ground that the city of Houma was developed. Over the years Houma and Terrebonne Parish has evolved from a village to a small town relying on agriculture and seafood production to a city relying almost exclusively on the oil and natural gas industry. Today, Houma-Terrebonne has become an area based on a diversified industry, unique culture and traditions, excellent food and friendly people.

GOVERNMENT

The Terrebonne Parish Consolidated Government operates under a Home Rule Charter specifying a legislative branch embodied by the Terrebonne Parish Council and an executive/administrative function under the office of the Parish President. The voters of the parish approved the consolidated form of government in 1984. The legislative power of the Parish Government is vested in a Council consisting of nine (9) members elected for four (4) year terms from a district, which divides the Parish into relatively equal areas of Population. The Council was reduced from fifteen members to nine, in response to a vote of the people in 1995, with the first nine-member Council taking office in January of 1996. From its ranks, the Council elects a Chairman and Vice-Chairman and appoints the necessary staff. Aside from the few (currently four) employees under the jurisdiction of the Council Clerk, the Council has no direct supervision of any of the employees of this government. The Council is designed to serve as the policy-setting body of local government. The Parish President is the Chief Executive Officer of the Parish Government and shall exercise general executive and administrative authority over all departments, offices, and agencies of the Parish Government, except as otherwise provided by the Home Rule Charter. The Parish President shall be elected at large by all the qualified voters of the Parish according to the election laws of the state for a four-year term.

INDUSTRY

Availability & Cost of Labor - Due to regional dominance of industrial, medical, and commercial industries, the Terrebonne Parish's employers draw workers from surrounding parishes, dramatically increasing the available workforce. It employs 50% of the area's workforce in oil-and-gas related industries, shipbuilding and repair, metal fabrication, transportation/warehousing, health care, seafood harvesting/processing and retail.

Oil and Gas — Louisiana's supply of oil, natural gas and mineral resources has been a great source of the state's wealth for several decades. As a coastal parish, Terrebonne Parish contributes to Louisiana's hold on the oil and gas industry by offering a prime location for many oil- and gas-related businesses to flourish. Major oil-and-gas corporations are located in the area as well as Terrebonne's seemingly unending list of oil-and-gas service companies.

Metal Fabrication and Machining — Metal fabrication and machining is one of the largest employment sectors in Terrebonne Parish, manufacturing products for a variety of uses, including for oil-and-gas service companies, and recently, the wind energy sector.

Shipbuilding and Repair — Several local shipbuilding companies take advantage of Terrebonne Parish's need for boats to service the offshore petroleum industry. Many of them also thrive on the building of government-contracted military ships.

Marine Services — The marine-services industry thrives primarily on providing marine-transportation services: tugboat companies that transport barges stocked with goods, as well as crew and supply-boat companies that transport personnel and supplies for oil-and-gas companies.

Retail Trade — Houma has long been a hub for retail businesses and activity in the area, drawing shoppers from several parishes for virtually any sort of product imaginable including automobile parts, clothing, specialty food items, home furnishings, gardening needs and office supplies.

Medical Services — One of the top employers in the parish, the medical-service industry continues to grow. Terrebonne General Medical Center (TGMC) and Leonard J. Chabert Medical Center with those services being complemented by a vast array of other medical facilities including dentistry, psychiatric care, surgical clinics, chiropractic clinics, ophthalmology offices and smaller specialty hospitals.

Transportation/Distribution — Businesses in Terrebonne Parish benefit from our efficient, well-planned highway system. US 90, the parish's main transportation artery, curves across the northern portion of Terrebonne Parish, heads northeast towards New Orleans and northwest through Assumption Parish toward Interstate Highways 10 and 49. LA 20 lines the northwestern border of the parish,

LA 24 curves around the northeastern portion of Terrebonne through Houma, and LA 56 and LA 57 travel north-south from Houma to the southern areas of the parish. Improvements continue to ease traffic flow through the commercial areas of the parish, as well.

Seafood — South Terrebonne's easy access to the deeper waters of the Gulf of Mexico has helped provide work for local commercial fishermen for decades. The Gulf offers fishermen a terrific supply of marine life, including crabs, oysters and shrimp and a host of other fish as well. Parish economic activity generated from commercial fishing has increased with the ability to process the catch, package it and distribute it.

MARKET ACCESS

With US 90 crossing the northern sector of the parish, Terrebonne is a central location for those doing business between New Orleans and Lafayette, and easy access to Port Fourchon via La. 1. The Louis Armstrong International Airport, less than a one-hour drive, is the nearest commercial airport and largest in the state. All major domestic airlines as well as several international carriers serve the airport.

Port of Terrebonne

- Located 26 miles north of the Gulf of Mexico at the convergence of the Gulf Intracoastal Waterway and the Gulf Intracoastal Waterway and the Houma Navigational Canal
- Medium-draft port
- Slip depth 14 feet, slip width 400 feet
- 680-acre site with available parcels for lease
- <https://terrebonneport.com/>

Houma Navigation Canal (HNC)

- North-south waterway
- Twenty-six-mile direct route to the Gulf of Mexico from the Intracoastal Waterway
- Connects the Port of Terrebonne to the Port of Fourchon via the East-West Channel
- Maintained by the Corps of Engineers to a depth of 15 feet (studies ongoing for deepening)

Gulf Intracoastal Waterway (GIWW)

- East-West inland waterway superhighway
- Passes through Terrebonne Parish
- Connects the Port of Terrebonne and the Houma Navigation Canal to North America and the world

Houma-Terrebonne Airport

- General aviation airport
- Level 1 FAA, VFR, lighted runways
- FAA tower, open 7 days a week
- NAV Aids
- Six FBOs
- AWOS System
- Two intersecting runways: 6,508' x 150' and 5,000' x 200'
- Accommodates aircraft up to 150,000 lbs.
- Southernmost latitude general-aviation airport in the country
- More than 1,800 acres: 800 acres for aircraft maintenance and operations and 1,000 leasable acreage

Thibodaux Municipal Airport

- Located 14 miles northwest of the Houma-Terrebonne Airport
- Runway lights from dusk to dawn
- Runway — 2999' x 75'

Louis Armstrong International Airport (New Orleans)

- 45-minute drive from Houma (55 miles)
- Most commercial carriers available for arrivals and departures with new flights, destinations and carriers being added routinely — 11 airlines and 21 non-stop flights since 2010.

Port Fourchon

- Located near the mouth of Bayou Lafourche in neighboring Lafourche Parish. Approximately 30 percent of total tonnage travels to and from the port by inland barge before being transferred to/from an offshore supply vessel
- 70 percent of tonnage travels to and from the port by vehicle before being transferred to or from an offshore supply vessel or helicopter
- Up to 1200 trucks per day travel in and out of Port Fourchon
- Port Fourchon alone services 90 percent of deep-water structures in the Gulf of Mexico.
- Depths vary up to 29 feet

LOOP

- Deepwater port in the Gulf of Mexico off Louisiana's near Port Fourchon
- Handles 15 percent of the nation's foreign oil, about 1.2 million barrels a day, and connects by pipeline to 35 percent of the U.S.'s refining capability

Highways & Byways

Terrebonne is connected to the rest of the country by US Highway 90, the future corridor for Interstate 49. Major highways include:

- US 90, I-49 (proposed/under construction), LA 20, LA 24, LA 56, LA 57, LA 311, LA 315, LA 316, LA 660, LA 661, LA 3040

Bus Service

- Greyhound serves Houma
- Good Earth Transit provides in-parish service

Passenger Rail Carrier

- Amtrak Station in Schriever (limited service available)

Motor Freight

- Five major freight carriers including: FedEx, UPS, SAIA and Roadway (FedEx Ground)

Railways

- Burlington Northern and Santa Fe Railway Company

EDUCATION & TRAINING PROGRAMS**Incumbent Worker Training Program**

- Assists Louisiana employers in the skill development of the existing employees in demand occupations. Provides funding assistance for training to employers; training is customizable for companies with more than 50 employees needing at least 15 trained.
- A company must have operated in Louisiana and contributed to the state's unemployment insurance system for a minimum of three years.

Louisiana Workforce Commission/Business & Career Solutions Center

- Employers may use center for recruitment, pre-screening and interviewing; for information on unemployment insurance taxes, EEOC and ADA requirements, and more.

Workforce Innovation and Opportunity Act (WIOA)/OJT

- On-the-Job Training Program offers employer reimbursement up to 50% of an employee's hourly wage during training.

Fletcher Technical Community College

- Offers education and training opportunities in the Criminal Justice, General Studies, Business, Manufacturing and Service Technologies (including automotive, drafting, electrical, HVAC, marine diesel engines and welding), Marine and Petroleum, Integrated Production Technologies, and Nursing and Allied Health.
- Workforce Solutions Division works to adapt programs to needs of local industry.
- Licensed by the Board of Regents of the State of Louisiana and is recognized by the Southern Association of Colleges and Schools.

Nicholls State University – within the metropolitan statistical area

- Offers graduate degrees in the sciences, arts, fine arts and nursing
- Offers master's degrees in business administration, clinical mental health counseling, education, community/technical college mathematics, marine and environmental biology, nursing and a specialist in school psychology
- NSU responds to industry needs, having created a maritime management concentration.

Terrebonne Parish School District - The district, with a 2022-23 District Performance Letter Grade of "B", is comprised of:

- 18 Elementary schools
- 5 Middle schools
- 4 Junior-high schools
- 5 High schools
- 3 Alternative schools (including for adult education)

Private Schools

- Covenant Christian Academy
- Houma Christian School
- Messiah Montessori School
- St. Matthew's Episcopal Day School

Roman Catholic Diocese of Houma-Thibodaux

- St. Bernadette School
- St. Gregory Barbarigo School
- St. Francis De Sales School
- Vandebilt Catholic High School

INCENTIVES, TAXES & FINANCING

Federal:

New Market Tax Credits (NMTC)

- The NMTC Program enables Community Development Entities that receive an allocation of tax credits to attract private-sector capital to support investments in businesses.

Tax Credit for the Rehabilitation Expenditures of Historic Structures

- Rehabilitation tax credits is 20% for certified historic buildings and 10% for non-historic commercial buildings placed in service before 1936.

Foreign Trade Zone #279

- FTZ sites offer duty-free storage, assembly, or manufacture of foreign goods; can include no duties on imported goods that are later re-exported and reduction of duties on finished products.

State:

Louisiana Enterprise Zone

- Offers a one-time \$3,500 or \$1,000 tax credit per certified net new job, and either a 4% sales/use tax rebate or a 1.5% investment tax credit on qualifying capital expenditures.

Quality Jobs Program

- Provides up to a 6% cash rebate on 80% of gross payroll for new direct jobs for up to 10 years, and either a 4% sales/use tax rebate or a 1.5% investment tax credit on qualifying capital expenditures.

Research & Development Tax Credits (R&D)

- Offers up to a 30% tax credit for businesses conducting qualified R&D activities in Louisiana.

Industrial Tax Exemption Program

- Offers an 80% property tax abatement for up to 10 years on manufacturer's qualifying capital investments.

Digital Interactive Media and Software Development Incentive

- Offers a 25% tax credit on qualified payroll for in-state labor and 18% for qualified production expenses for expenditures.

Live Performance Production Program

- Offers up to 18% tax credit for certified Louisiana expenditures and 7% tax credit on Louisiana-resident payroll.

LED Fast Start

- Provides customized workforce recruitment, screening, training development and training to new and expanding Louisiana companies at no cost.

Motion Picture Production Tax Credit

- Offers up to 40% tax credit on qualified in-state production expenditures and up to a 20% tax credit on new direct job creation.

Restoration Tax Abatement

- Offers property tax abatement for up to 10 years for the rehabilitation of a structure in a historic or downtown development district.

Sound Recording Investor Tax Credit

- An 18% refundable tax credit available for certified production expenditures on state-certified sound recording projects made in Louisiana and up to a 15% credit for new direct job creation.

Utilities & Economic Development

- Entergy Louisiana, South Louisiana Electric Cooperative Association (SLECA), and Terrebonne Parish Electric may offer economic incentives to some industries on a per-project basis.

Revolving Loan Funds

- Low-interest loans from \$25,000 to \$250,000 are available for qualified borrowers to create jobs within the parish from South Central Planning & Development Commission.

Taxes**Sales Tax**

- Louisiana levies a 4.45% sales tax; Terrebonne Parish levies a 5.5% sales tax.

Property Tax

- Louisiana does not assess a property tax; Terrebonne Parish assesses property tax based on the value of land and/or improvements.
- Terrebonne Parish offers a \$75,000 homestead exemption on a primary residence.

Corporate Income Tax

- Tax ranges from 4% to 8% of the net taxable income

INFRASTRUCTURE**Electricity Providers**

- Entergy
- South Louisiana Electric Cooperative Association (SLECA)
- Terrebonne Electric Distribution System

Natural Gas Providers

- Atmos Energy
- South Coast Gas Company
- Terrebonne Gas Distribution System

Water and Wastewater Providers

- Terrebonne Parish Consolidated Waterworks District

Solid Waste Disposal Providers

- Terrebonne Parish Utilities
- Waste Pro
- Progressive Waste
- Pelican Waste & Debris
- EMR/Southern Scrap Recycling
- Scrap Connection

Telecommunications/Fiber Optic Providers

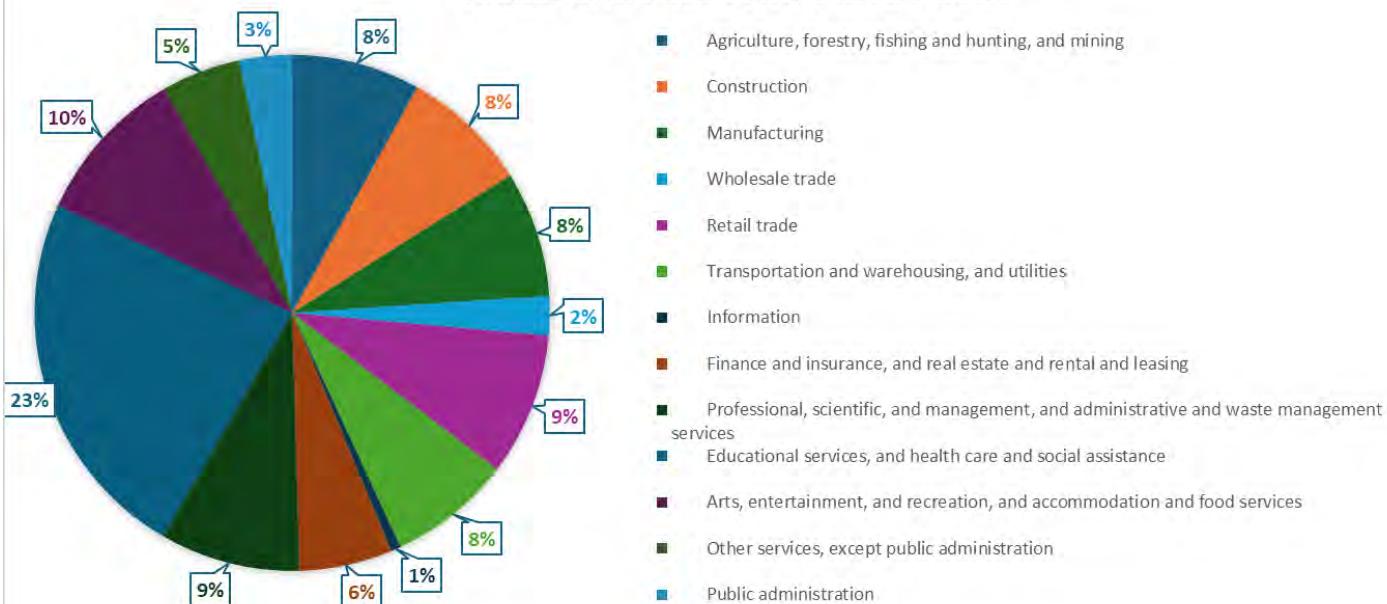
- Comcast
- AT&T U-verse
- Charter

Hospitals

- Chabert Medical Center
- AMG Specialty Hospital
- Physicians Surgical Medical Center
- Terrebonne General Medical Center
- Gulf Coast Surgical Center

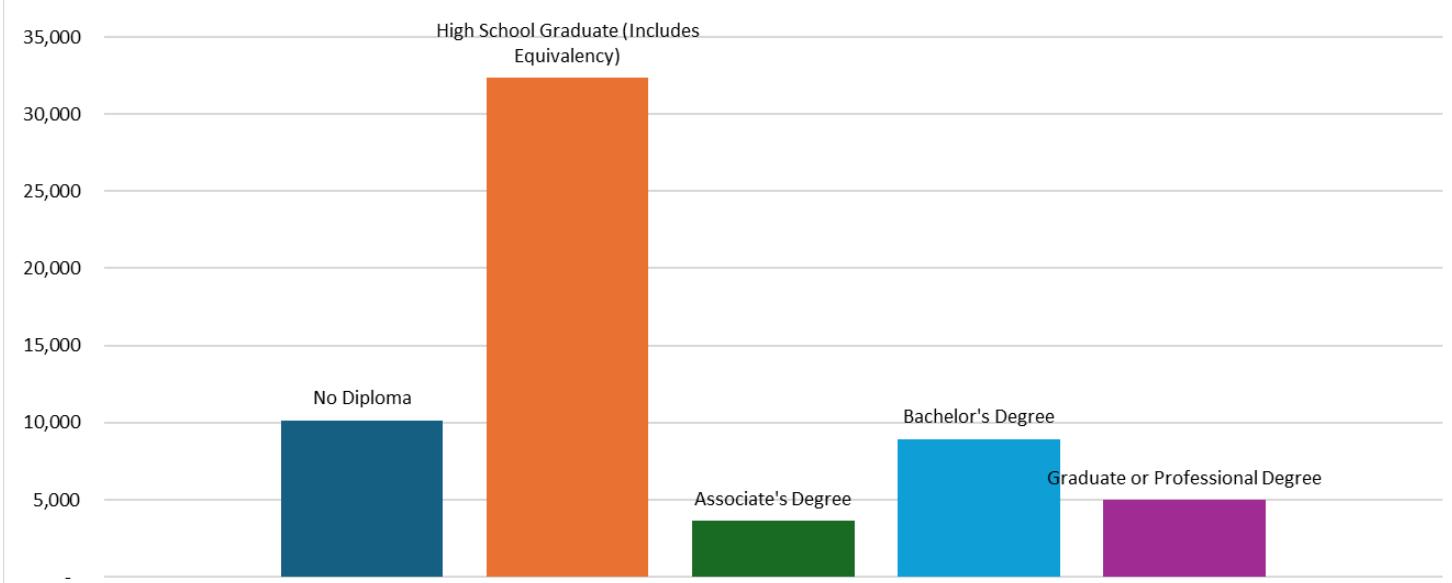


TERREBONNE INDUSTRY BREAKDOWN

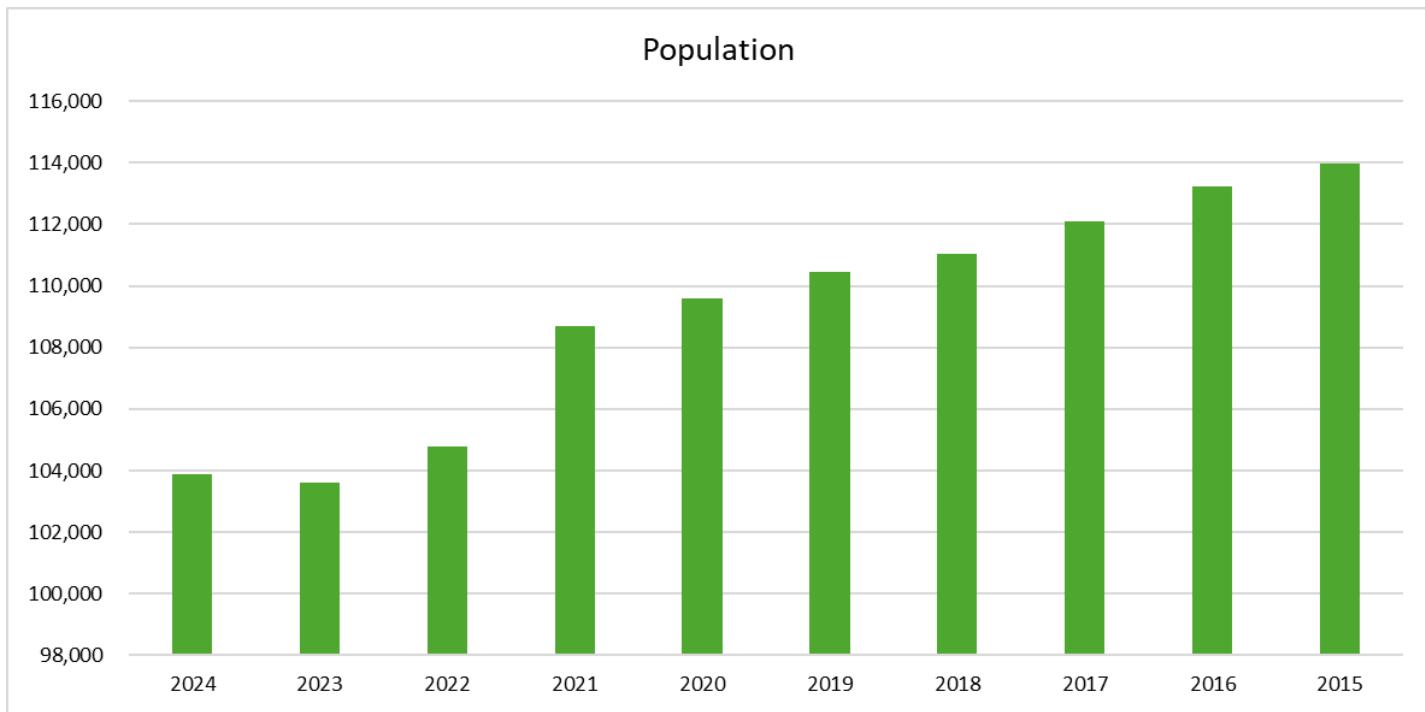


Source: US Census – American Community Survey

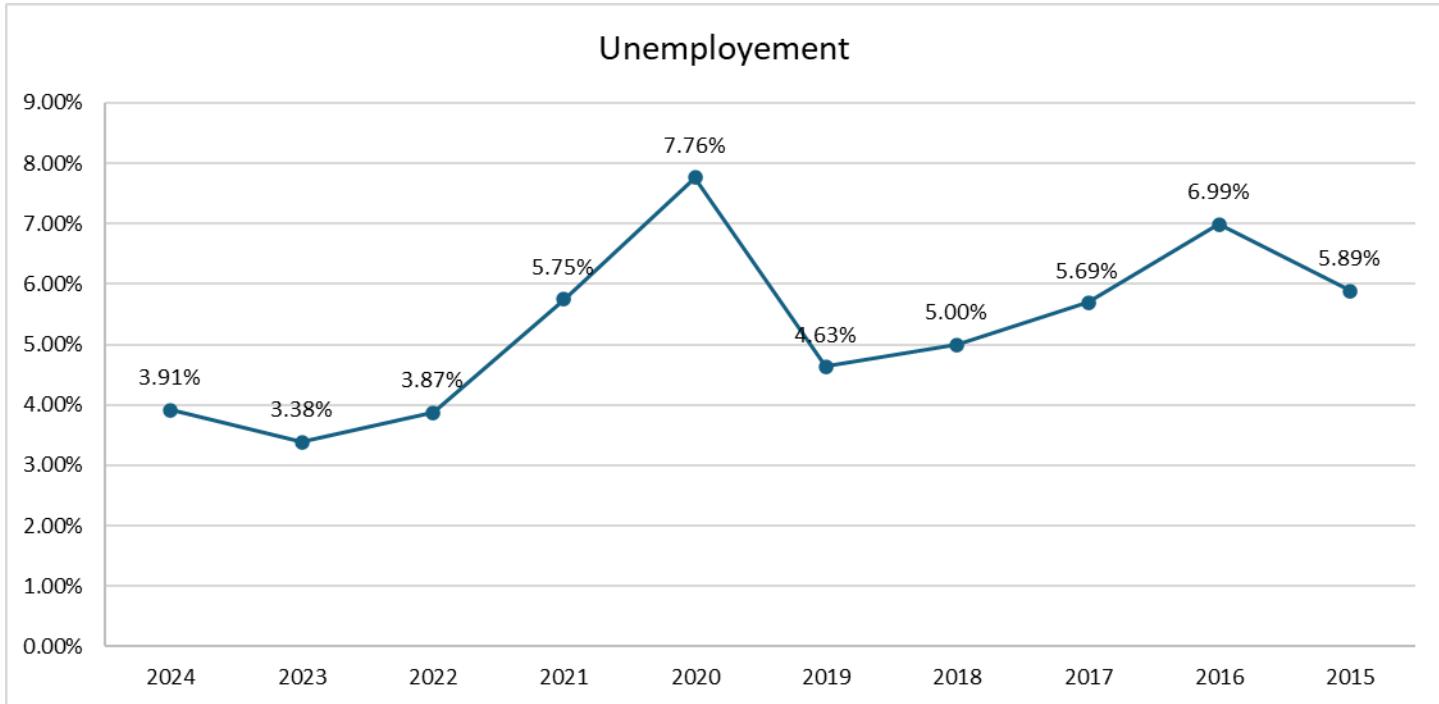
Education Levels



Source: US Census – American Community Survey



Source: US Census Bureau – Population Estimated Program



Source: Bureau of Labor Statistics – Local Area



GENERAL FUND

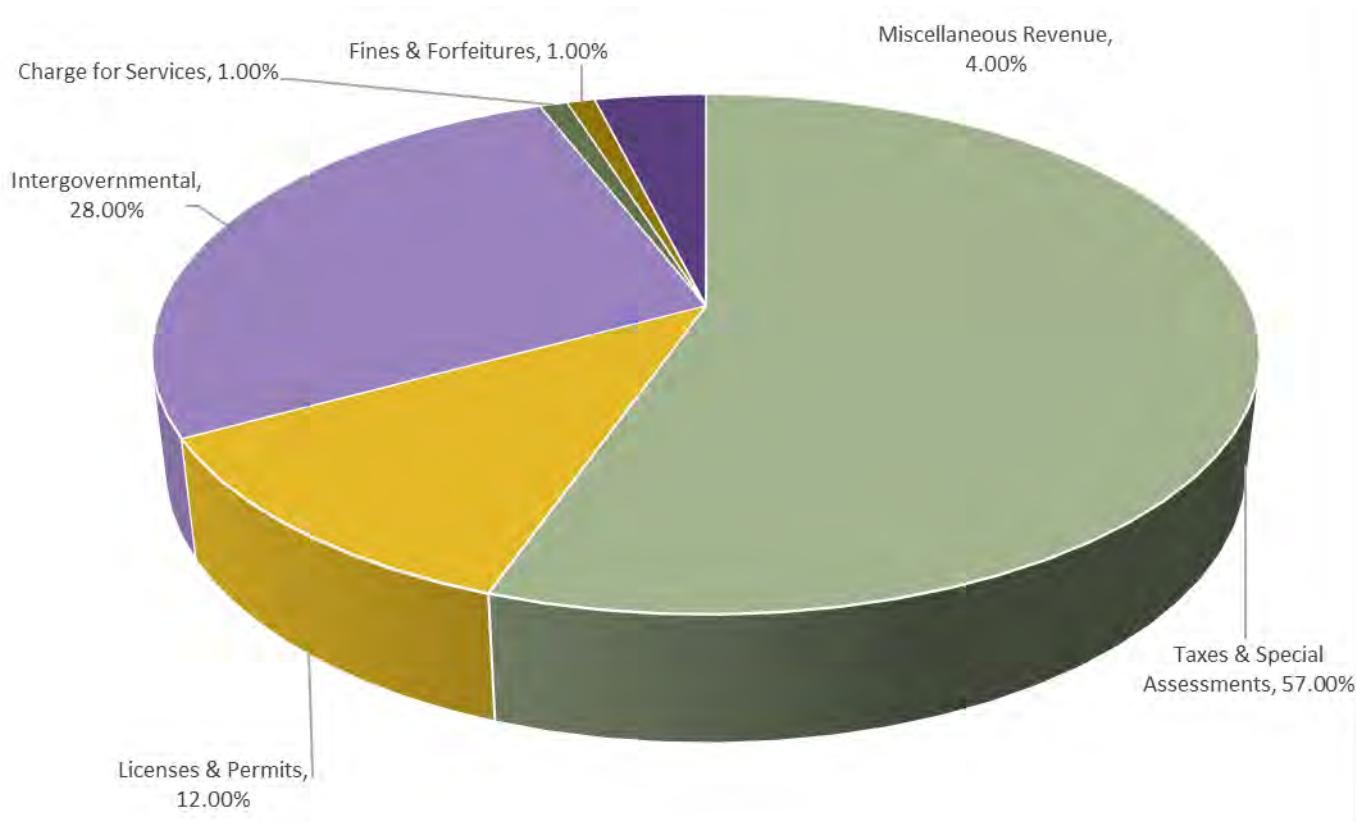
GENERAL FUND BUDGET SUMMARY

	2024 Actual	2025 Budget	2025 Projected	2026 Adopted
REVENUES				
Taxes & Special Assessments	13,139,899	13,448,736	13,546,337	13,705,274
Licenses & Permits	2,816,637	2,819,142	2,929,232	2,970,362
Intergovernmental	7,671,389	6,896,737	5,915,809	5,805,775
Charge for Services	232,961	358,550	265,014	261,400
Fines & Forfeitures	120,465	124,500	115,480	126,500
Miscellaneous Revenue	899,820	687,396	726,760	997,494
Other Revenue	128,893	-	107,857	-
TOTAL REVENUES	25,010,064	24,335,061	23,606,489	23,866,805
EXPENDITURES				
Parish Council	94,658	88,643	69,453	84,835
Council Clerk	78,815	92,950	72,421	84,750
Official Fees/Publication	77,076	97,602	87,469	76,163
City Court	927,792	964,993	945,913	943,264
District Court	651,645	844,523	691,740	690,730
District Attorney	1,026,428	1,062,996	1,076,149	1,110,038
Clerk of Court	163,211	168,326	162,135	161,596
Ward Court	432,982	471,354	428,961	471,155
Judicial-Other	72,017	70,000	79,098	65,900
Parish President	256,498	234,155	143,766	91,424
Communications	372,058	354,987	351,995	322,377
Registrar of Voters	208,756	210,729	188,419	203,291
Elections	15,417	25,000	16,200	19,500
Accounting	552,676	421,548	468,219	428,736
Bill Pay and Licensing	34,531	58,965	67,399	58,542
Legal Services	461,834	571,299	570,758	552,695
Planning	1,941,043	2,046,014	1,973,230	1,768,357
Government Buildings	3,355,848	3,769,099	3,341,503	3,697,455
Code Violat./Compliance	600,342	852,415	864,158	751,672
Janitorial Services	350,752	356,294	353,587	299,198
General-Other	1,502,326	1,469,434	1,534,775	1,331,049
Coroner	805,626	805,626	805,623	805,626
Engineering	202,873	161,815	34,745	148,972
Parish VA Service Off.	24,228	24,160	24,228	24,228
Health & Welfare-Other	62,433	48,000	48,000	48,000
Animal Control	1,635,689	1,938,590	1,651,260	1,654,990
Waterlife Museum	126,743	118,941	105,325	103,377
Publicity	274,402	241,756	141,809	97,697
Economic Devel. Other	1,006,092	1,057,843	1,063,574	741,100
Housing & Human Services	1,519,287	438,668	362,135	416,768
Parish Farm Agent	70,876	75,512	70,469	71,000
Marina	57,921	201,696	126,076	101,761
Emergency Preparedness	895,517	1,012,393	941,233	822,946
TOTAL EXPENDITURES	19,858,392	20,356,326	18,861,825	18,249,192

GENERAL FUND BUDGET SUMMARY

	2024 Actual	2025 Budget	2025 Projected	2026 Adopted
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	5,151,672	3,978,735	4,744,664	5,617,613
OTHER FINANCING SOURCES (USES)				
Operating transfer in	6,672,661	6,460,314	6,460,314	6,048,532
Operating transfer out	(14,024,486)	(12,126,436)	(12,126,236)	(10,226,913)
TOTAL OTHER FINANCING SOURCES (USES)	<u>(7,351,825)</u>	<u>(5,666,122)</u>	<u>(5,665,922)</u>	<u>(4,178,381)</u>
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(2,200,153)	(1,687,387)	(921,258)	1,439,232
BEGINNING FUND BALANCE	6,345,594	4,145,441	4,145,441	3,224,183
ENDING FUND BALANCE	<u>4,145,441</u>	<u>2,458,054</u>	<u>3,224,183</u>	<u>4,663,415</u>
ECONOMIC DEVELOPMENT GENERAL FUND	<u>(196,993)</u>			<u>(326,902)</u>
	<u><u>3,948,448</u></u>			<u><u>4,336,513</u></u>

GENERAL FUND MAJOR REVENUE SOURCES



MAJOR REVENUE SOURCES

	Recurring (used for operations & maintenance)			Non-Recurring or Dedicated		
	2025		2026		2025	
	Projected	Adopted	% Change	Projected	Adopted	% Change
A Parish Alimony Tax (Ad Valorem Tax) levied annually on parish property, totaling 4.52 mills. (1.49 city and 3.03 rural).	2,962,165	2,962,165	0.0%	-	-	0%
A tax levied in 1965 from a 1% Sales Tax divided equally by the Police Jury, City of Houma and Parish School Board. The General Fund receives the 1/3 Policy Jury for general operations and the Public Safety Fund receives the 1/3 City of Houma (dedicated through the Budget process).	9,624,330	9,768,695	1.5%	-	-	0%
Cable TV Franchise fee on the local cable services.	787,588	800,000	1.6%	-	-	0%
An annual Insurance License is collected on any insurer engaged in the business of issuing any form of insurance policy or contract in the parish (Art I. Section 16-1, Parish Code). The Sheriff's Office collects the license outside the City Limits and charges a 15% collection fee. For those licenses issued to businesses inside the City Limits, see the Public Safety Fund.	746,212	750,000	0.5%	-	-	0%
An annual Occupational License tax levied and imposed on each individual, corporation, partnership or other legal entity pursuing a business in the parish (Art II. Sec. 16-26 Parish Code). In October 2004, by action of Ordinance No. 6926, the Parish increased the rates and dedicated the collections equally between economic development efforts in Terrebonne Parish and the Parish General Fund. The Public Safety Fund receives fifty percent of those collected in the City and is reflected in that fund.	1,116,599	1,153,182	3%	-	-	0%
Building, Plumbing, Electric, Gas, and Mechanical Permits are fees charged to any owner, authorized agent, or contractor desiring to construct or renovate a building or structure as defined in the code. Please see further explanation on this revenue as TPCG has a contract with South Central Planning Commission concerning the handling of this revenue.	992,961	995,000	0.2%	-	-	0%
State Mineral Royalties represents 10% of the royalties from mineral leases on state-owned land, lake and river beds and other water bottoms belonging to the state or the title to which is in the public for mineral development and are remitted to the governing authority of the parish in which severance or production occurs. Louisiana Constitution, Article 7, Section 4.	1,688,110	1,690,000	0.1%	-	-	0%
Video Draw Poker Revenue is generated from the operation of video devices, allocated annually through the State of Louisiana. This franchise fee is collected by the state on all video poker devices and is shared with participating Parishes. Although this revenue has been a relatively stable source of revenue since 1993, no revenues from this source have been included for recurring operational needs.	-	-	0.0%	2,705,805	2,700,000	-0.2%

MAJOR REVENUE SOURCES

	Recurring (used for operations & maintenance)			Non-Recurring or Dedicated		
	2025		2026	% Change	2025	
	Projected	Adopted	Projected		Adopted	% Change
Severance taxes levied on natural resource and allocated by the State to Parishes on an annual basis (R.S. 47:631, 47:645, Constitution, Article 7, Sect. 4)	1,135,530	1,200,000	5.7%	-	-	0%
State Beer Tax collected by the State and remitted to the parish on a quarterly basis (R.S. 26:493).	99,094	110,000	11.0%	-	-	0%
Rental/Use Income from the agreements of the tenants of the Government Tower, new court annex (formally Federal Court House), Whitney Bank	440,085	997,494	126.7%	-	-	0%
PILOT (Payment in Lieu of Taxes) is a prudent percentage of funds that may be transferred from the City Utility System after satisfying various requirements of the Consolidated Bond Ordinance 97-5740 and can be used for "any lawful purpose" and is generally used for urbanized projects and services.	4,000,000	4,000,000	100.0%	-	-	0.0%

PARISH COUNCIL

151-111 GENERAL FUND – PARISH COUNCIL

MISSION STATEMENT/DEPARTMENT DESCRIPTION

The Terrebonne Parish Council, the nine-member council created by the Home Rule Charter, serves as the legislative branch for the Terrebonne Parish Consolidated Government, functioning as the lawmaking body and governing authority for the parish. The Parish Council conducts Regular Session and Standing Committee Meetings twice monthly for the purpose of deliberating matters and authorizing actions relative to the needs of the parish while remaining in accordance with local, state, and federal regulations. Members of the Parish Council, as the duly elected representatives of their respective districts, act as voices for the individual citizens of the parish while also providing greater awareness of and promoting greater involvement in local government, dedicated to the philosophy that “the government is for the people of this parish.”

DIVISION OVERVIEW

In its first year of the 2024-2028 term, the Terrebonne Parish Council has endeavored to address many issues impacting the Parish, including blighted properties, affordable housing, infrastructure repairs, a declining tax base, and support for local businesses. The Parish Council has continued to work with Parish Administration toward providing and improving public services for residents, including roadways, drainage and flood protection structures, public information and emergency preparedness protocols, and other services. The Parish Council will continue to seek training and networking opportunities through active involvement in organizations such as the Police Jury Association of Louisiana, the National Association of Counties, and the Louisiana Municipal Association as well. The Parish Council strives to address the needs of the residents of the Good Earth in an efficient, cost-effective manner.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. Conducting continued responsible governing and fiduciary efforts as a progressive body. a. Ordinances adopted b. Resolutions adopted	95 497	90 500	125 525
2. Council Member attendance at meetings a. Regular Council Session meetings held b. Special Council Session meetings held c. Council Committee meetings held	24 5 70	24 6 75	24 9 82
3. Receive concerns and complaints from constituents and guide them to and/or provide solutions to matters affecting their areas or place on agenda for review and action to resolve.	97%	98%	99%
4. Review and approve annual Parish Operations and Maintenance Budget and Capital Outlay and to provide checks and balances during the year.	97%	98%	100%
5. Appoint Members to various Boards, Committees and Commissions.	99%	99%	98%
6. Serve on various state and federal boards and attend meetings outside of the Parish to stay informed and involved with state and federal matters that affect Terrebonne Parish.	90%	90%	89%
<i>Infrastructure Enhancement/Growth Management</i>			
1. Continued support of traffic improvement projects to improve the Parish's transportation infrastructure.	98%	98%	99%
2. Continued support of flood control projects throughout the Parish to provide levee protection and flood control throughout the Parish.	99%	99%	100%
<i>Quality of Community and Family Life</i>			
1. Continue to work with Administration in continuing to provide needed services to Terrebonne Parish residents and prioritize projects with a declining tax base.	97%	97%	95%
<i>Public Safety</i>			
1. Continue to strive to provide a safe and quality environment for the residents of Terrebonne by seeking funding for combatting high crime areas to install surveillance and safety equipment and additional patrolling of these areas.	97%	100%	98%

BUDGET SUMMARY

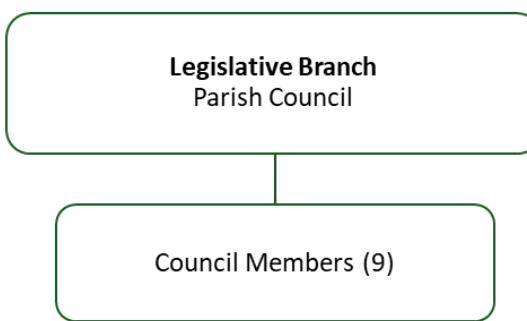
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	263,153	264,634	257,840	267,724	267,724
Supplies and Materials	8,848	14,150	13,797	13,750	13,750
Other Services and Charges	59,031	57,456	48,328	56,688	56,688
Repair and Maintenance	1,700	3,200	2,232	3,200	3,200
Allocated Expenditures	(256,527)	(254,580)	(256,527)	(256,527)	(256,527)
Capital Outlay	<u>18,453</u>	<u>3,783</u>	<u>3,783</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>94,658</u>	<u>88,643</u>	<u>69,453</u>	<u>84,835</u>	<u>84,835</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					0.57%

BUDGET HIGHLIGHTS

- Ordinance No. 8257, adopted in January 2013, established salaries for the Council Members and Council Chair. (Parish Code, Section 2-51), approved.
 - Council Members, \$1,422
 - Council Chair, \$1,600

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
Council Members	9	9	9	9	N/A	****	****	****
TOTAL	9	9	9	9				



COUNCIL CLERK

151-115 GENERAL FUND – COUNCIL CLERK

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Council Clerk's Office, as provided for in the Home Rule Charter, serves as the clerical and administrative office for the Terrebonne Parish Council. The Council Clerk's Office remains committed to its principal goal of effectively and efficiently serving the parish and the Parish Council.

DIVISION OVERVIEW

The Council Clerk's Office is currently comprised of a Council Clerk, an Assistant Council Clerk, a Senior Minute Clerk, and a Minute Clerk, all appointed by the Council as per the Home Rule Charter to assist in carrying out the duties of the office. The Council Clerk, along with the Council Staff, is responsible for providing public notice of and preparing meeting agendas for all Council Meetings, for presenting and recording the proceedings of meetings through multiple media formats, and for processing and certifying actions approved during meetings. The Council Clerk's Office is also responsible for the maintenance of multiple public document archives, including active listings of Council appointees to various boards, committees, and commissions and historical records dating back to the beginnings of local government. The Council Clerk's Office, in coordination with Parish Administration, also maintains several online products and services (TPCG.org, Peak Agenda, Municode, YouTube, Facebook) to provide additional resources to the public.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>To effectively and efficiently manage and maintain all public documents generated by the Parish Council and Staff.</i>			
a. Disseminating Council meeting notices to elected officials, news media, and the public; preparing agendas for said meetings; facilitating efficient, effective meetings; includes the drafting of motions, resolutions, and ordinances and providing for presentations.	96%	97%	99%
b. Recording and indexing Council meeting proceedings via written meeting minutes, audio recordings, video recordings, and video livestreams, and ensuring the publication of said written minutes in the Official Journal.	96%	97%	100%
c. Providing and maintaining online resources regarding the Parish Council, including the archives of agendas, meetings and minutes, PEAK Agenda, online Code of Ordinances via Municode, video recordings of Council meeting proceedings to be uploaded to the TPCG YouTube channel, and livestreams of meeting proceedings via Facebook Live.	93%	95%	98%
d. Maintaining listings of Council appointees serving on boards, committees, and commissions; includes filing and verifying applications for those wishing to serve, notifying appointees of term expirations, and advertising vacancies until filled.	98%	98%	100%
e. Assisting members of the public by providing information or referrals related to the local government and those topics under consideration by the Council.	96%	97%	99%
f. Submitting Council and Departmental correspondence to appropriate parties and maintaining and archiving related files; includes fulfilling public records requests and aiding members of the public with researching historical information.	95%	96%	98%
g. Submitting for and acquiring approvals of all documents required by the Louisiana Secretary of State and the U.S. Department of Justice regarding elections and other documents or forms required by other State Departments.	100%	100%	100%
2. <i>To efficiently process and prepare Council Meeting Agendas.</i>			
a. Number of Regular Council Meeting Agendas Processed	24	24	24
b. Number of Special Council Meeting Agendas Processed	5	6	12
c. Number of Committee Meeting Agendas Processed	70	75	80

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Effective and Efficient Government (continued)			
3. To efficiently and effectively disseminate Council Information			
a. Notify appropriate parties of Council action in a timely manner	98%	100%	98%
b. Compose and distribute minutes of meetings following a meeting in a timely manner	96%	96%	100%
c. Format and submit minutes of meetings to the Official Journal, in a timely manner, after a meeting in accordance with State Law	97%	97%	99%
d. Upload onto the Parish website agendas onto Parish website in a timely manner and in accordance with the appropriate State Laws and Home Rule Charter requirements	98%	99%	100%
e. Prepare and submit documents to the Bond Counsel for both election and bond issuance purposes 1-2 days after a meeting is held	100%	100%	100%

BUDGET SUMMARY

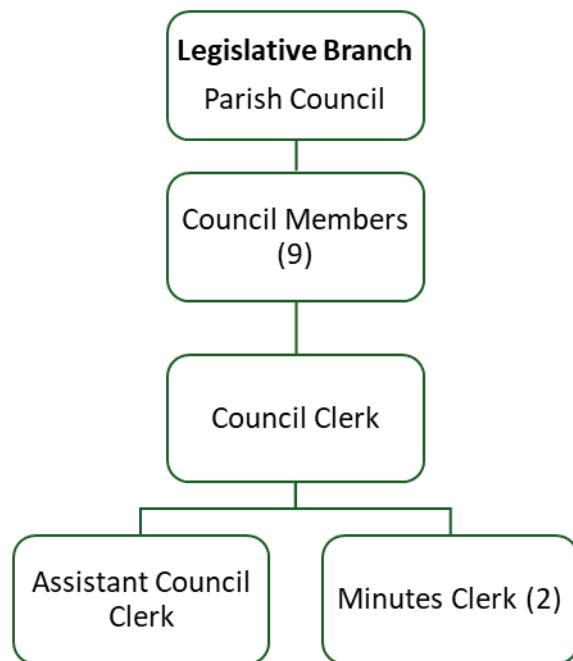
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	326,922	331,882	321,379	334,498	334,498
Supplies and Materials	14,393	10,800	9,511	11,200	11,200
Other Services and Charges	12,053	13,167	12,196	13,255	13,255
Repair and Maintenance	0	100	0	350	350
Allocated Expenditures	(274,553)	(266,887)	(274,553)	(274,553)	(274,553)
Capital Outlay	0	3,888	3,888	0	0
TOTAL EXPENDITURES	78,815	92,950	72,421	84,750	84,750
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					0.94%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Council Clerk	1	1	1	1	212	72,072	92,539	112,986
Assistant Council Clerk	1	1	1	1	208	50,606	64,958	79,310
Senior Minute Clerk	1	1	1	1	109	41,184	52,874	64,563
Minute Clerk	1	1	1	1	107	34,008	43,680	53,352
TOTAL	4	4	4	4				



OFFICIAL FEES/PUBLICATION

151-119 GENERAL FUND – OFFICIAL FEES/PUBLICATION

PURPOSE OF APPROPRIATION

The Parish contracts certain services that are generically provided for the government as a whole. The expenditures include, but are not limited to, Independent Audit Fees, Cable Regulation Audit Fees, Publication of Proceedings, and Membership Dues to organizations benefiting the Parish.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	347,713	384,304	358,106	346,800	346,800
Allocated Expenditures	(270,637)	(286,702)	(270,637)	(270,637)	(270,637)
TOTAL EXPENDITURES	77,076	97,602	87,469	76,163	76,163
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS					
					-9.76%

BUDGET HIGHLIGHTS

- Membership dues for the year 2026, approved:
 - Louisiana Municipal Association, \$13,737
 - METLEC (Metropolitan Law Enforcement Commission), \$3,545
 - National Association of Counties, \$2,192
 - Police Jury Association, \$12,000
 - P.A.C.E. (Parishes Advocating for Coastal Endurance), \$10,000
 - Parish Presidents of Louisiana, \$10,000
- Independent Audit Fees: \$264,000, a decrease of \$16,000 from 2025, approved.
- Publish Proceedings (Minutes, Public Notices, etc.), \$26,000, decrease of \$2,000 from 2025, approved.

CITY COURT

151-120 GENERAL FUND – CITY COURT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

City Court of Houma consists of one elected City Judge and his support staff. City Court has six departments: Administration, Civil, Criminal/Traffic, Juvenile, Juvenile Social Services, and Court Compliance. The Civil Department processes civil suits under \$30,000, small claims under \$5,000 and other civil proceedings such as evictions. The Criminal/Traffic Department manages all misdemeanor summons and traffic tickets issued by the Houma Police Department, in addition to all parking meter tickets, and animal control summons. Tall grass complaints are also handled in the Criminal Department. The Juvenile Department oversees all juvenile delinquent offenses and informal and formal status offenses that occur in Terrebonne Parish. The Juvenile Social Services Department consists of the Families in Need of Services Program and Juvenile Probation. City Court of Houma consistently has one of the highest juvenile caseloads of any City Court in Louisiana. The Court Compliance Department contacts individuals with outstanding warrants and ensures payments of fines and fees are made. Court Compliance also establishes payment plans with individuals unable to make their payments in full on their court date.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To effectively and efficiently collect on fees and process all claims filed of the Court Compliance Department. a. Collection of late fines/court costs/ fees via the actions of the Court Compliance Department. b. To process all Regular Civil and Small Claims Suits filed.	47% 3,527	45% 3,500	40% 3,200
<i>Public Safety</i>			
1. To process all Cases filed (Adult, Traffic, Juvenile) a. To process all Adult Criminal Cases filed b. To process all Traffic Cases filed c. To process all Juvenile Cases filed	2,317 3,834 1,305	2,000 4,000 1,400	1,900 3,500 1,400

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	1,298,258	1,328,046	1,306,422	1,322,189	1,322,189
Supplies & Materials	1,017	0	1,138	1,138	1,138
Other Services and Charges	36,126	36,947	38,353	39,937	39,937
Reimbursements	(407,609)	(400,000)	(400,000)	(420,000)	(420,000)
TOTAL EXPENDITURES	<u>927,792</u>	<u>964,993</u>	<u>945,913</u>	<u>943,264</u>	<u>943,264</u>
% CHANGE OVER PRIOR YEAR NET REIMBURSEMENTS					
-2.25%					

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Judge	1	1	1	1	N/A	****	****	****
City Court Administrator	1	1	1	1	N/A	****	****	****
Social Services Director	1	1	1	1	N/A	****	****	****
Accountant I - City Court	1	1	1	1	N/A	****	****	****
Deputy Clerk of Court V	1	1	1	1	N/A	****	****	****
Deputy Clerk IV	3	3	3	3	N/A	****	****	****
Deputy Clerk III	7	7	7	7	N/A	****	****	****
FINS Coordinator	1	1	1	1	N/A	****	****	****
Judge Secretary	1	1	1	1	N/A	****	****	****
TOTAL	17	17	17	17				

DISTRICT COURT

151-121 GENERAL FUND – DISTRICT COURT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Thirty-Second District Court is a level of the judicial branch of government and is charged with trying all cases that involve the residents of Terrebonne Parish and with the administration of justice within its jurisdiction. Terrebonne Parish has five district judges each handling civil, criminal, juvenile, drug, felony, and misdemeanor courts, and a hearing officer handling child support cases. District court has five secretaries, and six court reporters. Each court is assigned one court reporter and the sixth is used for relief. Each Judge has a week in which he serves as duty Judge for criminal and civil matters. The five district judges are as follows:

- Division "A", Timothy Ellender, Jr.
- Division "B", Jason Dagate
- Division "C", Juan W. Pickett
- Division "D", David W. Arceneaux
- Division "E", Randall L. Bethancourt

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Effective and Efficient Government			
1. To provide prompt and just disposition of all matters handled by this court. (Civil/Criminal cases files)	18,999	19,500	20,000
Quality of Community & Family Life			
1. To begin renovations to the Division D historic court room.	0%	0%	100%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	494,970	543,578	482,126	471,974	471,974
Supplies and Materials	57,458	86,000	62,060	71,135	71,135
Other Services and Charges	99,217	213,945	147,554	146,621	146,621
Repair and Maintenance	0	1,000	0	1,000	1,000
TOTAL EXPENDITURES	651,645	844,523	691,740	690,730	690,730
% CHANGE OVER PRIOR YEAR					
					-18.21%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Eliminate one (1) Administrative Tech I

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Court Reporter	6	6	6	6	N/A	****	****	****
Administrative Tech I	1	0	0	0	N/A	****	****	****
TOTAL	7	6	6	6				

DISTRICT ATTORNEY

151-123 GENERAL FUND – DISTRICT ATTORNEY

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The District Attorney of the 32nd Judicial District is responsible for the prosecution of all offenses against the State of Louisiana. This responsibility extends from trial through appeal for both juvenile and adult offenders. The District Attorney is responsible for representing the interest of the State in probation revocation proceedings and in cases of application for post-conviction relief filed in State and Federal court on behalf of prisoners convicted in the 32nd Judicial District Court. The District Attorney also serves as the state and the legal advisor to the Terrebonne Parish Grand Jury. Additionally, the District Attorney's Office provides legal representation to certain public bodies within the 32nd Judicial District. To carry out effectively the prosecution function assigned to the Office of the District Attorney, several special units have been created. In addition to assisting in prosecution, these units perform a variety of public services, including but not limited to Child Support Enforcement, Worthless Check Department, Pre-Trial Intervention, Investigations Division, Data Processing Department, Traffic Department, Special Prosecution Division, Sex Crimes and Child Abuse Unit, Children's Advocacy Center and Crime Victims Assistance Unit, Drug Court, DWI Treatment Court, Truancy Reduction Intervention Program and Early Intervention Program.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Public Safety			
1. To increase Public Safety of our Citizens by successfully handling all Criminal Cases within Terrebonne Parish. a. Number of Felony Charges Filed and Handled b. Number of Non-Traffic Misdemeanor Cases Handled c. Number of Traffic Cases Filed and Handled	3,239 4,158 11,846	3,052 4,232 13,988	3,100 4,300 14,200
2. To hold an appropriate number of FELONY Jury Trials each year to ensure that Justice is served. a. Number of Felony Jury Trials b. % Of Conviction Rate in Felony Jury Trials	11 85%	20 90%	23 90%
Effective and Efficient Government			
1. To collect in excess of Six Million Dollars annually in Child Support Payments for the Children of Terrebonne Parish who have a parent who has previously not been taking care of their obligation to their children. a. Amount of Child Support Collected	\$6.1M	\$6.2M	\$6.3M
2. To collect in excess of One Hundred Thousand Dollars annually in Restitution for Crime Victims including businesses in Terrebonne Parish. a. Amount Collected in Restitution for Crime Victims	\$441K	\$331K	\$340K
Quality of Community and Family Life			
1. To assist citizens in Terrebonne Parish who have been arrested on Felony Charges and who also have a severe drug addiction problem. a. Number of Offenders referred to Drug Court b. Number of Offenders completed Drug Court	79 35	80 37	82 36
2. To assist adults and children in Terrebonne Parish who have been victims of crime, including children who have been victims of abuse. a. Number of Children referred to the Advocacy Center b. Number of Victims referred to the Victims Services Unit	82 1,120	101 1,108	105 1,150

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	1,003,439	1,040,918	1,054,224	1,087,376	1,087,376
Other Services & Charges	22,989	22,078	21,925	22,662	22,662
TOTAL EXPENDITURES	<u>1,026,428</u>	<u>1,062,996</u>	<u>1,076,149</u>	<u>1,110,038</u>	<u>1,110,038</u>
% CHANGE OVER PRIOR YEAR					4.43%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Add one (1) Assistant District Attorney

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
District Attorney	1	1	1	1	N/A	****	****	****
Assistant District Attorney	17	18	18	18	N/A	****	****	****
Administrator	1	1	1	1	N/A	****	****	****
TOTAL	<u>19</u>	<u>20</u>	<u>20</u>	<u>20</u>				



CLERK OF COURT

151-124 GENERAL FUND – CLERK OF COURT

PURPOSE OF APPROPRIATION

The Clerk of Court is the administrative officer of the 32nd Judicial District Court, the custodian and recorder of mortgages, conveyances, and other legal records of Terrebonne Parish. The Clerk of Court is also the custodian of civil, probate, family, criminal, adoption, and juvenile court records in the Parish of Terrebonne. The Clerk of Court is the chief elections official of the parish; the custodian of voting machines; ex-officio notary public. The monies in this fund are used to supplement the preservation of the records of which she is custodian.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Supplies and Materials	81,670	80,000	74,748	80,000	80,000
Other Services and Charges	81,541	82,047	81,108	81,596	81,596
Capital Outlay	0	6,279	6,279	0	0
TOTAL EXPENDITURES	163,211	168,326	162,135	161,596	161,596
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-0.28%

BUDGET HIGHLIGHTS

- No significant changes.

WARD COURT

151-126 GENERAL FUND – WARD COURT

MISSION STATEMENT

The Ward Court consists of nine Justices of the Peace and nine Ward Constables. Justices of the Peace and Ward Constables are elected officials with jurisdiction of certain wards and districts located outside the city limits. Justices of the Peace have concurrent jurisdiction with the District Courts in all civil matters when the amount in dispute does not exceed \$3,000, exclusive of interest. They have criminal jurisdiction as committing magistrates only and have power to bail or discharge in cases not capital or necessarily punishable at hard labor. They may require bonds to keep the peace. The Ward Constables are executive officials not vested with judicial authority. They are the proper officers to execute processes issued by Justices of the Peace. They are the officers to whom all writs and processes are directed, and through whom the Justices of the Peace enforce order. Except for an annual salary of \$9,600 group insurance benefits and annual training, listed in this budget request, these officers pay for all their own expenses out of the fees that they generate.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To improve community/public relations and decrease number of citizens' complaints.			
a. Number of marriages performed	82	80	85
b. Number of evictions	3	5	5
c. Number of title transfers	12	10	12
d. Number of acts of donations	0	8	8
e. Number of bills of sales	7	25	30
f. Number of rules to show just cause	16	8	10
g. Number of judgments	23	26	30
h. Number of citations	14	12	15
i. Number of petitions	0	3	3
j. Number of writs	0	2	2
k. Number of claims filed	1	10	12
l. Number of complaints/disturbance calls	95	90	110
m. Number of times patrolled area	1082	1075	1120
n. Number of times advised/gave information	346	325	350
o. Number of times "other"	116	100	200

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	409,505	445,158	406,072	459,927	459,927
Other Services and Charges	23,477	26,196	22,889	11,228	11,228
TOTAL EXPENDITURES	432,982	471,354	428,961	471,155	471,155
% CHANGE OVER PRIOR YEAR					-0.04%

BUDGET HIGHLIGHTS

- Wages paid to Justices of the Peace and Constables includes "State Supplemental Pay" which is reimbursed by the State monthly.
- Every Justice of the Peace and Constable shall attend at least one training course with the Attorney General every other year pursuant to LRS. 49:251.1. If one fails to complete mandatory training, he/she shall not receive compensation until receipt of a "certificate of completion" from the Attorney General.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Constable	9	9	9	9	N/A	****	****	****
Justice of the Peace	9	9	9	9	N/A	****	****	****
TOTAL	18	18	18	18				

JUDICIAL - OTHER

151-129 GENERAL FUND – JUDICIAL - OTHER

PURPOSE OF APPROPRIATION

This Judicial Section of the General Fund is used to budget and account for any court-related expenditures not budgeted and accounted for in any other fund. The major expenditures include support of the Clerk of Court's office, costs related to the jurors and witnesses used by the Courts in Terrebonne Parish, payment to the law enforcement personnel who act as bailiffs in the Courts, outside legal services, and expert witnesses. The state laws, L.R.S. 13:3049, 13:3661, and 13:3671, that provide for these payments and set forth the amounts to be paid to the different types of jurors and witnesses for daily service, mileage, hotel, and meals. L.R.S. 15:255 provides for payment to police officers and other witnesses in criminal cases.

Article 417.B of the Code of Criminal Procedure requires that the list of grand jurors and petit jurors be published in the local newspaper. Articles 5185 and 5186 of the Code of Civil Procedure require the Clerk of Court to pay the costs of appeal in the case of an indigent defendant.

Article 660 of the Code of Criminal Procedure provides that a physician called to testify concerning a mental examination is entitled to a witness fee and travel expenses. L.R.S. 33:1556 provides that the parish coroner, when required to appear in court for testimony arising from his official duties, is entitled to a witness fee.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. Number of witnesses and jurors' fees paid: a. Petit/Civil Cases b. Grand Jury Cases c. City Court d. Officers (Houma Police Dept., Sheriff's Deputies, State Troopers, and Wildlife & Fisheries)	3,660 27 12 1 8	3,700 30 15 4 10	3,900 30 20 9 10
2. Number of payments to Jury Commissioners	46	50	50
3. Total dollar amount of reimbursements from court systems	\$114,703	\$72,000	\$75,000
4. Total dollar amount paid to witnesses and jurors	\$77,017	\$79,098	\$65,900

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	72,017	70,000	79,098	65,900	65,900
TOTAL EXPENDITURES	<u>72,017</u>	<u>70,000</u>	<u>79,098</u>	<u>65,900</u>	<u>65,900</u>
% CHANGE OVER PRIOR YEAR					
					-5.86%

BUDGET HIGHLIGHTS

- Act 1031 of the 2003 State Regular Session amended the state law to increase the daily compensation for serving on a jury; to increase the jury filing fees in civil cases to the clerk of court; to increase the amount deposited into the registry of the court; and to provide for an additional fee in criminal cases.
- Court warrants, \$65,900, a decrease of \$4,100 from 2025, approved.

PARISH PRESIDENT

151-131 GENERAL FUND – PARISH PRESIDENT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Parish President supervises and directs the administration of all departments, offices, and agencies of the Terrebonne Parish Consolidated Government's Executive Branch. He keeps the Council informed of the financial condition of the government, with recommendations for action; submits the annual budget to the Council; and performs other duties prescribed by the Home Rule Charter. The mission of Administration is to better serve the citizens of Terrebonne Parish through the provision of a fairer and friendlier local governmental organization delivering professional, high quality, cost-effective services within the framework of the Parish Charter, and to respond to and plan for the developing needs of the community in an innovative and proactive manner.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Infrastructure Enhancement/Growth Management</i>			
1. Rebuilding Projects <ul style="list-style-type: none"> a. Airbase Fire Station b. Civic Center c. Municipal Auditorium d. Government Tower e. Power Plant f. Buquet Bridge g. Agriculture Complex 	0% 50% 50% 25% 0% 0% 25%	50% 75% 75% 75% 0% 25% 75%	100% 100% 100% 100% 25% 100% 100%
2. CDBG – Disaster Recovery <ul style="list-style-type: none"> a. Geraldine Pump Station b. Small Business Grants c. Support for the Seafood Industry d. Activate the Bayou Program d. Small Business Incubator e. Storm Water Study f. Wastewater Study 	0% 0% 0% 0% 0% 0% 0%	25% 25% 25% 25% 25% 25% 25%	50% 50% 50% 50% 50% 50% 50%
3. Economic Development <ul style="list-style-type: none"> a. EDA Waterline Grant – MLK at Westside Blvd b. Whitney Building – Expanding Foot Traffic Downtown c. Fletcher Workforce Building d. Cynthia Louisiana, LLC 	0% 0% 0% 0%	25% 25% 25% 25%	100% 100% 100% 100%
<i>Effective and Efficient Government</i>			
1. Insurance Reform <ul style="list-style-type: none"> a. TPCG, Aptim, and FEMA Region 6 are working to create a new set of flood maps based on July 2019 to present data. b. Collaboration with State Insurance Commissioner, Tim Temple, to create a more favorable marketplace for residents and businesses in Terrebonne Parish through a self-funded levy system. c. TPCG is involved in an ongoing lawsuit with FEMA regarding Risk Rating 2.0. 	50% 50% 50%	Ongoing Ongoing Ongoing	Ongoing Ongoing Ongoing
2. Internal Technology Upgrades <ul style="list-style-type: none"> a. Update existing accounting software application. b. Update phone system. 	0% 0%	25% 70%	100% 100%
<i>Quality of Community & Family Life</i>			
1. To Enhance Quality of Life for Parish residents. <ul style="list-style-type: none"> a. Establish Department of Quality of Life b. Rebrand Department of Quality of Life c. Restructure and rebrand divisions within the Department of Quality of Life <ul style="list-style-type: none"> 1. Athletics and Leisure 2. Cultural Enrichment 3. Venues and Destinations 	0% 0% 0% 0% 0%	100% 50% 50% 50% 50%	0% 100% 100% 100% 100%

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
2. To Clean and Maintain Bayous			
a. Derelict Vessel Removal	50%	Ongoing	Ongoing
b. Bayou Revival Campaign			
1. Trash mitigation techniques during Mardi Gras season	0%	50%	100%
2. Increased litter signage	0%	100%	0%
3. Cleanup of five major bayous beginning with Bayou Terrebonne.	0%	25%	75%

BUDGET SUMMARY

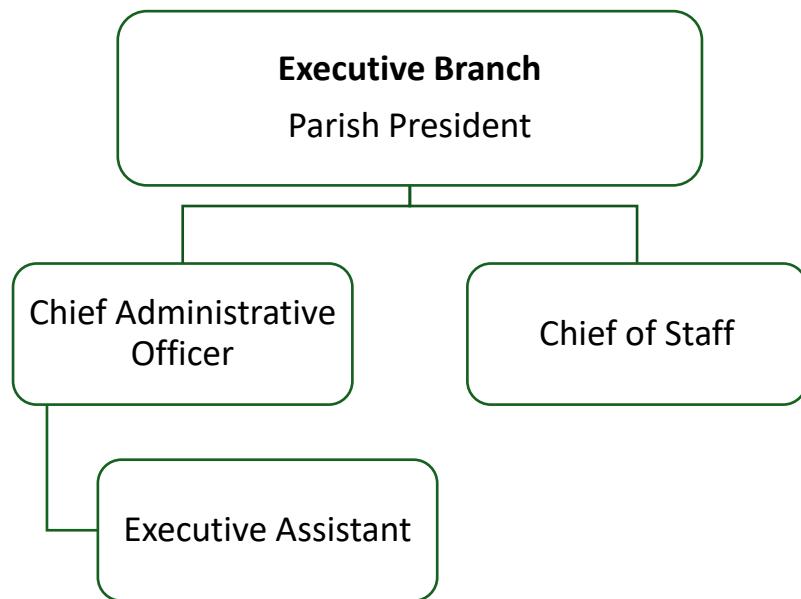
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	692,368	636,457	640,185	637,344	637,344
Supplies and Materials	20,932	16,500	15,348	16,300	16,300
Other Services and Charges	246,682	277,288	235,099	183,146	183,146
Repair and Maintenance	1,780	2,300	0	1,500	1,500
Allocated Expenditures	(746,866)	(698,390)	(746,866)	(746,866)	(746,866)
Capital Outlay	<u>41,602</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>256,498</u>	<u>234,155</u>	<u>143,766</u>	<u>91,424</u>	<u>91,424</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					-10.11%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - In January 2013, Ordinance No. 8258 established the compensation of the Parish President effective upon the term beginning in 2016, as authorized by Section 3-08 of the Parish Home Rule Charter. The annual salary is computed as the average salary of the Parish Sheriff, Clerk of Court and Assessor, as certified annually by the Human Resources Director.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT	GRADE	MIN	MID	MAX
Parish President	1	1	1	1	N/A	****	****	****
Chief Administrative Officer	1	1	1	1	V	100,672	144,893	189,093
Chief of Staff	1	1	1	1	208	50,606	64,958	79,310
Executive Assistant	1	1	1	1	107	34,008	43,680	53,352
TOTAL	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>				



COMMUNICATIONS

151-132 GENERAL FUND – COMMUNICATIONS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Department of Communications is dedicated to providing leadership, expertise, and innovative communication solutions to promote services, initiatives, businesses, transparency, and growth in Terrebonne Parish. The department offers media and marketing strategies, graphic design, video production, social media support, GIS mapping, web development, information technology solutions, and liaison services for federal, state, and local law enforcement agencies. The Chief Communications Officer serves as the designated Custodian of Public Records for Terrebonne Parish Consolidated Government.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>To produce internal and external communications and marketing materials for Parish Government and the public as well as expedite public records requests.</i>			
a. Number of writing projects (e.g., manuals, guides, policies, correspondence, brochures, job descriptions, PDF forms, employee newsletter, etc.)	250	300	300
b. Number of items translated to Spanish	10	30	30
c. Number of public records requests	800	1,000	1,000
2. <i>To enhance and expand online content available to employees and residents of Terrebonne Parish and encourage positive citizen engagement</i>			
a. Number of Facebook followers	20,000	24,500	30,000
b. Number of social media profiles managed	4	7	7
c. Number of videos and graphics created to support social media objectives	200	450	600
3. <i>To assist departments with their technology needs.</i>			
a. Number of users supported	1,125	1,200	1,400
b. Number of servers supported	60	55	50
c. Number of computers supported	1,150	1,250	1,300
d. Number of work requests for technology services	2,200	2,700	3,500
4. <i>To assist departments with their development needs.</i>			
a. Number of applications supported	61	66	68
b. Number of websites maintained	12	14	16
c. Number of work requests for Development	810	1,200	1,500
d. Number of users supported for eBusiness (including my TPCG; TPCG utility customers; AR-Billed customers; team TPCG employees; FAST and SECURE users; and vendors online)	93,390	101,830	120,000
e. Number of third-party software integrations supported	40	42	45
5. <i>To recruit and retain superior employees and enhance employee morale.</i>			
a. Average number of years of service for employees in the department	10.12	10.57	11.57
b. Years of service in the communications and technology industries			
• 10-14 years of service	2	2	2
• 15-19 years of service	3	3	2
• 20-24 years of service	2	2	2
• 25-29 years of service	4	3	4
• 30 years of service or more	3	3	3
c. Number of professional degrees within the department	20	22	22
d. Number of professional certifications within the department	11	12	12
e. Number of commissions through the Terrebonne District Attorney and Terrebonne Parish Sheriff's Office	2	2	2

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
6. <i>To enhance and expand the online services provided to the public through myTPCG.org.</i> <ul style="list-style-type: none"> a. Number of active myTPCG profiles b. Number of gas and electric services connected in myTPCG c. Number of TPCG customers invoiced through Finance connected in myTPCG d. Total number of payments processed 	25,096 15,881 204 67,470	27,600 17,900 238 67,400	30,100 19,900 272 69,000
7. <i>To enhance and expand the online services provided to managers and employees through two in-house developed web applications: FAST (Forms Approval Software for TPCG) and teamTPCG (The Employee Access Modules for TPCG).</i> <ul style="list-style-type: none"> a. FAST – Forms Approval Software for TPCG <ul style="list-style-type: none"> • Number of forms processed through FAST • Number of enhancements to FAST b. teamTPCG – The Employee Access Modules for TPCG <ul style="list-style-type: none"> • Percentage of active TPCG employees registered with teamTPCG • Percentage of terminated employees registered with teamTPCG • Number of absences processed through teamTPCG • Number of employee-uploaded documents reviewed through teamTPCG • Number of employees set up with access to Time and Attendance module 	3,909 2 91% 50% 5,137 5,137 0	4,069 6 93% 52% 9,200 9,200 500	5,100 4 96% 55% 13,500 13,500 800
8. <i>To migrate Parish phones to Zoom phone systems to save costs for telephony services.</i> <ul style="list-style-type: none"> a. Percentage of project completion b. Number of Zoom phones supported 	15% 75	70% 350	100% 500
9. <i>To migrate the on-premises servers to cloud-based servers eliminating the need for physical infrastructure, reducing overall costs, and providing better access during emergencies.</i> <ul style="list-style-type: none"> a. Migrate users to Microsoft OneDrive and SharePoint <ul style="list-style-type: none"> • Number of actively maintained SharePoint sites • Number of work requests for SharePoint and Microsoft 365 assistance b. Number of surveys and digital forms created and maintained with Microsoft Forms 	100 30 10	125 200 25	145 250 35

BUDGET SUMMARY

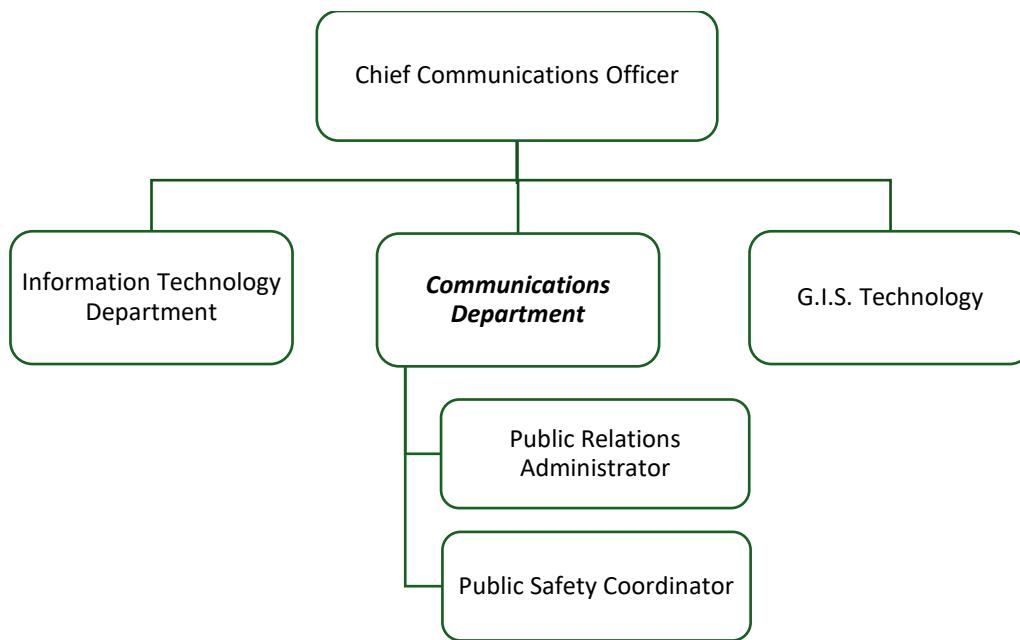
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	356,035	282,805	300,913	304,022	304,022
Supplies and Materials	5,952	4,690	4,261	4,800	4,800
Other Services and Charges	5,052	29,008	12,437	13,305	13,305
Repair and Maintenance	166	4,100	0	250	250
Capital Outlay	4,853	34,384	34,384	0	0
TOTAL EXPENDITURES	372,058	354,987	351,995	322,377	322,377
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					0.55%

BUDGET HIGHLIGHTS

- No Significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Chief Communications Officer	1	1	1	1	II	79,914	118,082	156,250
Public Relations Administrator	1	1	1	1	211	65,499	84,115	102,710
Public Safety Coordinator	1	1	1	1	210	59,530	76,461	93,371
TOTAL	3	3	3	3				



REGISTRAR OF VOTERS

151-141 GENERAL FUND – REGISTRAR OF VOTERS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Louisiana Constitution of 1974 establishes that the governing authority of each parish shall appoint a Registrar of Voters. The Louisiana Election Code provides that the Registrar is responsible for the registration of voters in the parish and for the administration and enforcement of laws and rules and regulations of the Secretary of State relating to the registration of such voters. The Registrar of Voters is also responsible for conducting early voting and absentee voting. Employees in the Registrar of Voters office are employees of the State of Louisiana and the Parish. The parish is mandated by the state to pay a portion of the employee's salaries. The Registrar of Voters' office continues to hold the integrity for elections in Terrebonne Parish, thereby maintaining trust from voters and candidates. Regarding our changing system, it is our responsibility to stay educated and well trained by attending meetings and training courses throughout the state and country when such opportunities are presented. It is in the best interest of our voters that our staff remains professionally trained and educated in current election trends to continue to run elections in Terrebonne Parish with the integrity that our voters and candidates expect and deserve.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>To facilitate voter registration and voting for citizens of Terrebonne Parish.</i> a. Number of Elections b. Number of Registered Voters	4 61,848	4 60,075	4 60,000
2. <i>To facilitate special events as required by Louisiana State Law</i> a. Annual Canvass of the Voter Rolls b. Redistricting - as needed c. Voter outreach d. Early Voting - both by mail and in person e. Public Records Requests	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%	100% 100% 100% 100% 100%
3. <i>Precinct Changes - Merges, Polling Location changes</i>	100%	100%	100%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	158,632	166,777	165,167	174,520	174,520
Supplies and Materials	38,579	17,200	7,714	11,000	11,000
Other Services and Charges	11,545	24,752	13,538	17,771	17,771
Capital Outlay	0	2,000	2,000	0	0
TOTAL EXPENDITURES	208,756	210,729	188,419	203,291	203,291
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-2.61%

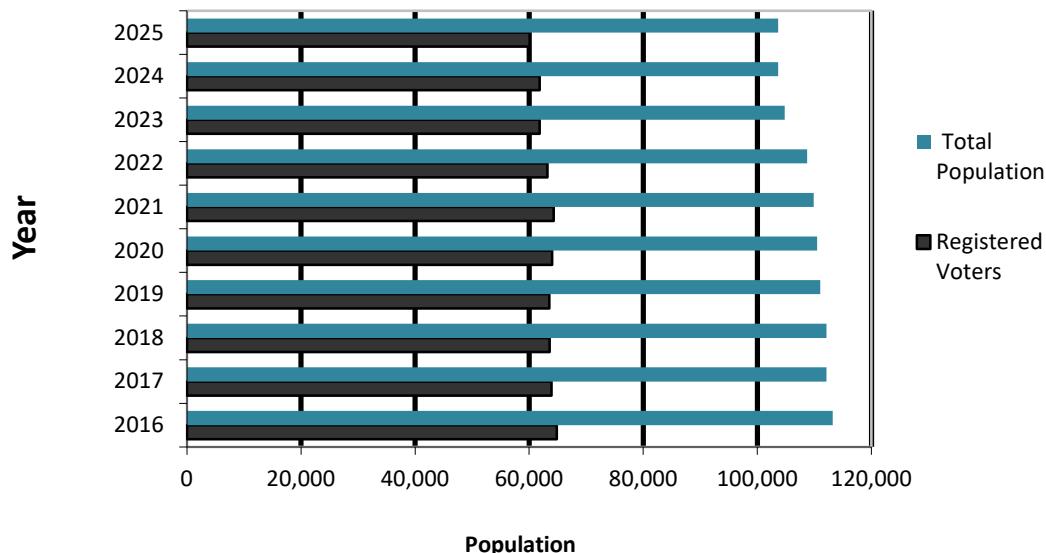
BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Registrars of Voters	1	1	1	1	N/A	****	****	****
Chief Deputy Registrar	1	1	1	1	N/A	****	****	****
Voter Registration Specialist	2	2	2	2	N/A	****	****	****
Confidential Assistant	1	1	1	1	N/A	****	****	****
TOTAL	5	5	5	5				
Administrative Technician I	1	1	1	1	101	11,554	14,830	18,106
TOTAL PART-TIME	1	1	1	1				
TOTAL	6	6	6	6				

Number of Registered Voters Compared to Total Population



ELECTIONS

151-142 GENERAL FUND – ELECTIONS

PURPOSE OF APPROPRIATION

The Elections category of the General Fund is used to record direct expenditures for holding general, primary, and special elections.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	15,417	25,000	16,200	19,500	19,500
TOTAL EXPENDITURES	15,417	25,000	16,200	19,500	19,500
% CHANGE OVER PRIOR YEAR					-22.00%

BUDGET HIGHLIGHTS

- Election expense \$19,500, a decrease of \$5,500 from 2025, approved.



FINANCE/ACCOUNTING

151-151 GENERAL FUND – FINANCE/ACCOUNTING

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The primary function of the Finance Department is to oversee the functions of the Accounting, Purchasing/Warehouse, and Customer Service Divisions. The Accounting Division staffed with 16 employees is performing all activities leading to the timely delivery and usefulness of accurate financial and management reports to user departments and agencies of this government through legislative processes. The activities include but are not limited to budget planning, control, and preparation; prudent investment objectives; accounts payable and receivables; payroll; contract/project coordination; debt service management; and year end audits. The Accounting Division maintains accounting systems in accordance with the best-recognized practices in governmental accounting. The Accounting Division also collects and receives all revenues paid to the parish. It also receives funds paid to other agencies and departments of the government. A primary function of the Accounting Division is the effective planning, preparation, control, and execution of the Annual Operating Budget of Terrebonne Parish. In addition, the Accounting Division reviews and recommends action on all budgetary amendments and all grant applications applied for by the Parish departments and agencies, and, in general, supplies budgetary information to Administration, the Council, and the general public, as requested.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>To prepare financial documents in accordance with the best-recognized principles and standards.</i> a. Prepare the Annual Comprehensive Financial Report consistent with the criteria established by the government Finance Officers Association of the United States and Canada (GFOA) for its Certificate of Achievement for Excellence in Financial Reporting program. b. Prepare the Annual Operating Budget consistent with the criteria established by GFOA for its Distinguished Budget Presentation Award program.	27 yrs. 22 yrs.	28 yrs. 23 yrs.	29 yrs. 24 yrs.
2. <i>To increase governmental accountability and disclosure.</i> a. Promote fiscal responsibility in all departments through the preparation of and compliance with budgets that are prepared with the best recognized principles of government finance • Number of department/agency accounts budgeted, monitored and analyzed • Dollar amount of department/agency accounts originally budgeted, monitored, and analyzed. • Number of budget amendments prepared and adopted b. Audited Financial Reports on the Parish website c. Adopted Budgets on the Parish website d. Parish Bond Rating with Standard and Poor's e. List of Ad Valorem Taxes Levied (Property Taxes) on website f. Sales Tax Distribution Chart on website	132 \$401M 22 17 24 A, AA, AA- 100% 100%	136 \$270.1M 40 18 25 A, AA, AA- 100% 100%	136 \$267.9M 130 19 26 A, AA, AA- 100% 100%
3. <i>To recruit and retain superior employees in the Finance Department / Accounting Division and enhance employee morale.</i> a. Average number of years of service for employees. b. Years of Service • 10-19 Years of service • 20-29 Years of service • 30-39 Years of service • 40-49 Years of service c. Number of employees with professional degrees.	14 2 2 1 2 10	14 2 2 1 1 8	14 2 2 1 1 8
4. <i>To automate efficiently processes through technology improvements.</i> a. Percentage of employees on direct deposit payroll	95%	100%	100%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	990,528	965,848	932,662	909,233	909,233
Supplies and Materials	46,110	34,254	34,240	21,100	21,100
Other Services and Charges	54,806	49,693	46,147	45,083	45,083
Repair and Maintenance	2,833	2,000	1,350	1,500	1,500
Allocated Expenditures	(548,180)	(632,247)	(548,180)	(548,180)	(548,180)
Capital Outlay	6,579	2,000	2,000	0	0
TOTAL EXPENDITURES	552,676	421,548	468,219	428,736	428,736
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					-7.12%

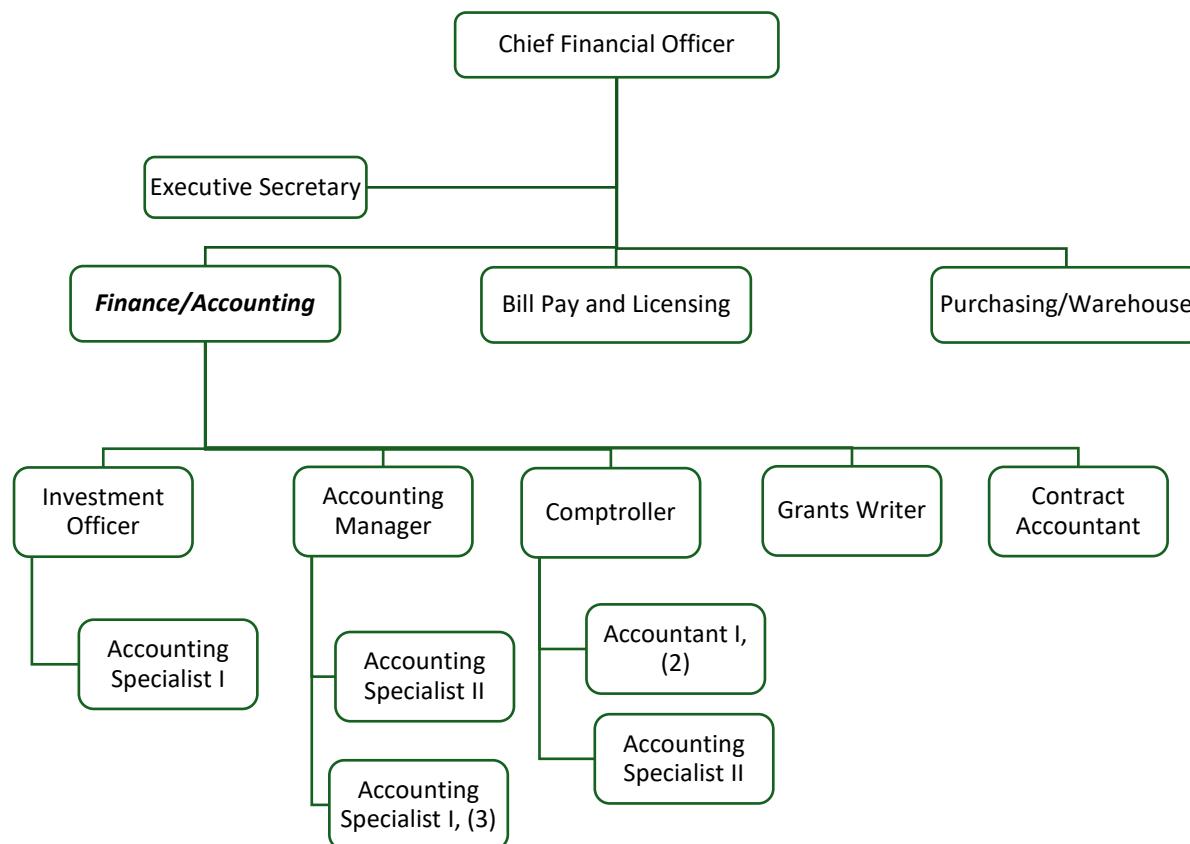
BUDGET HIGHLIGHTS

- Personnel, approved:
 - Eliminate one (1) Grant Accountant, Grade 208
 - Eliminate one (1) Payroll Specialist, Grade 107
 - Eliminate one (1) Accounting Specialist II, Grade 106
 - Add two (2) Accounting Specialist I, Grade 105

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT	GRADE	MIN	MID	MAX
Chief Financial Officer	1	1	1	1	IV	93,205	135,262	177,299
Comptroller	1	1	1	1	213	79,248	101,774	124,280
Accounting Manager	1	1	1	1	211	65,499	84,115	102,710
Investment Officer	1	1	1	1	209	54,662	70,158	85,654
Grant Accountant	1	0	0	0	208	50,606	64,958	79,310
Contract Accountant	1	1	1	1	207	47,299	60,736	74,152
Accountant I	2	2	2	2	206	44,574	57,262	69,950
Grant Writer	1	1	1	1	206	44,574	57,262	69,950
Executive Secretary	1	1	1	1	107	34,008	43,680	53,352
Payroll Specialist	1	0	0	0	107	34,008	43,680	53,352
Accounting Specialist II	3	2	2	2	106	31,200	40,082	48,942
Accounting Specialist I	2	3	4	4	105	28,891	37,107	45,323
TOTAL	16	14	15	15				





FINANCE/BILL PAY AND LICENSING

151-152 GENERAL FUND – FINANCE/BILL PAY AND LICENSING

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission of the Finance Department's Bill Pay and Licensing Division is to serve as a "one-stop" central point of contact for the public wishing to conduct business throughout the City of Houma / Parish of Terrebonne. This office strives on ensuring superior service while providing definitive communications and collection efforts for each of the following Terrebonne Parish public services: Utility billings and collections for Electric / Gas Department services (collection of special sewer and/or paving assessments), issuance of Special Event Applications for alcohol related events, issue Certificate of Registration Application for public solicitation throughout the Houma and Terrebonne Parish, issue Electrician, Plumber / Gas Fitter, and Mechanical Contractor Registrations, issue Liquor Applications and Licenses, seek restitution of "Final Utility Balances Left Owing" before and after placement of such accounts with a Collection Agency, seek restitution of all "Worthless Checks" issued to Terrebonne Parish Consolidated Government for various government services, share collection duty with the Terrebonne Parish Sheriff's Office for Insurance Premium Taxes from businesses issuing life, accident, or health insurance policies throughout the urban service areas of Houma-Terrebonne.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To issue various licenses, registrations and certificates.			
a. Certificates of registration for solicitation permits	20	18	15
b. Number of insurance licenses issued	633	640	645
c. Liquor licenses issued	335	340	345
d. Electrician registrations issued	63	65	70
e. Plumber registrations issued	17	17	20
f. Gas Fitter registrations issued	6	6	6
g. Mechanical contractor registrations issued	6	6	6
h. Ambulance Licenses issued	5	5	5
2. To provide various services to the public and government offices.			
a. Electric and gas customers serviced (Monthly Average)	21,475	21,499	21,550
b. Departments and agencies of the parish served	20	20	20
c. Number of outgoing mail pieces processed for government offices	65,301	66,500	69,750
3. To assist our customers in an efficient and courteous manner.			
a. Participation in the utility average billing program (Monthly Average)	567	546	560
b. Participation in direct payment / bank draft program (Monthly Average)	2,740	2,935	2,970
c. Payments with credit cards (In-house/Drive-thru) *	9,766	12,305	12,500
d. Payments taken over the telephone via IVR * (Monthly Average)	2,824	2,677	2,700
e. NSF checks returned	584	533	540
f. NSF checks paid	572	520	523
g. Walk-in customers serviced*	11,572	24,500	24,000
h. Utility customers paying through local banks & on-line service* (Monthly Average)	5,603	6,048	6,200
i. Payments through the drop box*	3,829	4,998	5,050
j. Utility payments received through the mail	38,802	39,500	40,000
k. Ebill Customers (Monthly average)	1,276	1,492	1,500
l. Drive-thru Payments (started May 2019 - Closed August 16, 2024) *	27,321	0	0

*The Drive-thru lanes closed 8/16/2024.

*Government Towers reopened to Bill Pay and Licensing customers on 8/19/2024. The public can pay utility bills in person, on-line through mytpcg.org, at local banks, telephone via IVR, mail, or the Drive-thru Drop Box. The above numbers will continue to vary [+/-] depending on the status of Drive-thru closure to the public for Utility Billings/Payments processing along with all other Bill Pay and Licensing collection services.

BUDGET SUMMARY

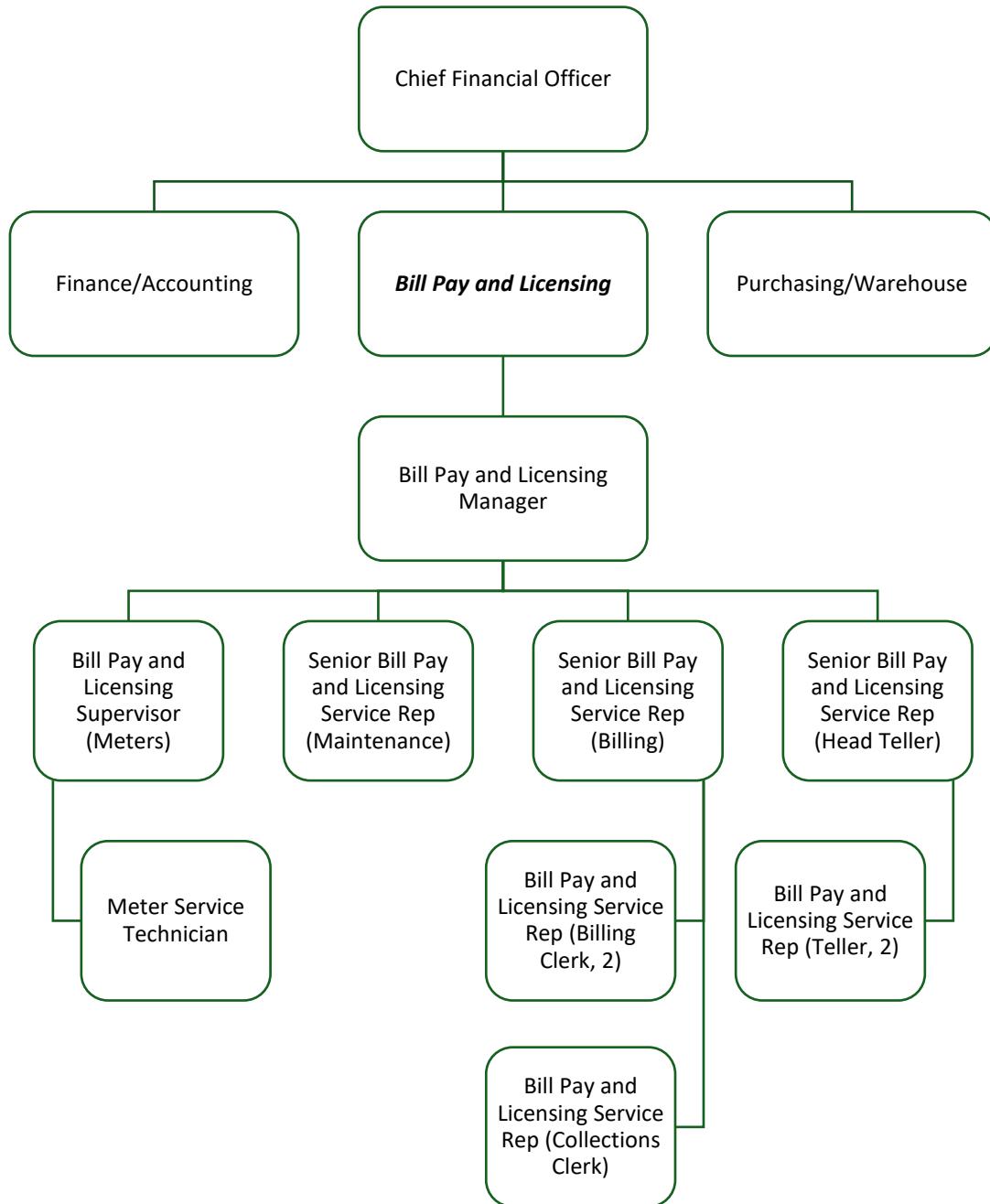
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	841,820	836,010	812,643	817,198	817,198
Supplies and Materials	54,721	73,700	51,598	55,479	55,479
Other Services and Charges	632,361	634,749	703,684	687,927	687,927
Repair and Maintenance	4,724	14,521	4,636	3,100	3,100
Allocated Expenditures	(1,505,162)	(1,500,015)	(1,505,162)	(1,505,162)	(1,505,162)
Capital Outlay	6,067	0	0	0	0
TOTAL EXPENDITURES	34,531	58,965	67,399	58,542	58,542
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					0.30%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Eliminate one (1) Bill Pay and Licensing Rep., Grade 104

PERSONNEL SUMMARY**151-152 Finance/Bill Pay and Licensing**

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Bill Pay and Licensing Manager	1	1	1	1	211	65,499	84,115	102,710
Bill Pay and Licensing Supervisor	2	2	2	2	109	41,184	52,874	64,563
Meter Service Technician	1	1	1	1	106	31,200	40,082	48,942
Sr. Bill Pay and Licensing Rep.	3	3	3	3	106	31,200	40,082	48,942
Bill Pay and Licensing Rep.	6	5	5	6	104	27,019	34,694	42,349
Administrative Technician II		1	1	0	102	24,274	31,158	38,043
TOTAL	14	13	13	13				



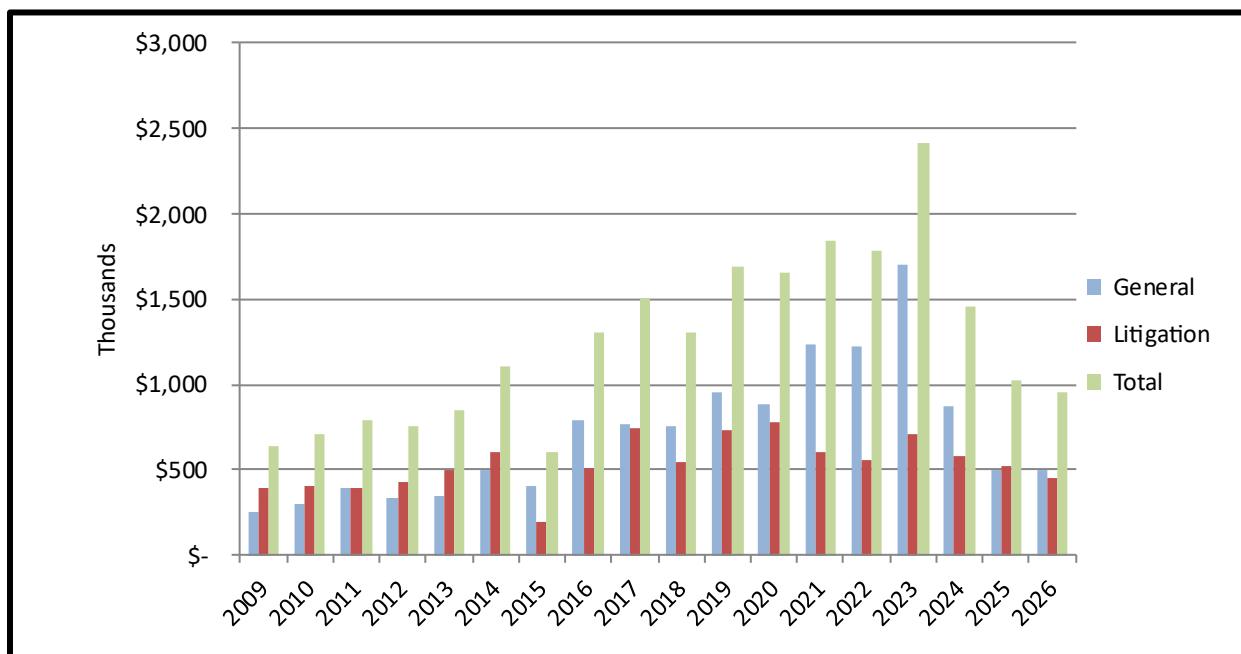
LEGAL SERVICES

151-157 GENERAL FUND – LEGAL SERVICES

MISSION STATEMENT / DEPARTMENT DESCRIPTION

To deliver all aspects of legal service to the executive and legislative branches of the Terrebonne Parish Consolidated Government in a professional, expedient and cost-efficient manner for the purpose of directing the lawful implementation of the Parish Charter and Code of Ordinances, condemnations, the Louisiana public bid law, open meetings law, the Louisiana public records law, and the property law and rights acquisitions in coordination with applicable state and federal law, and for the purpose of successfully defending the interest of Terrebonne Parish in litigated matters. The Legal Department presently consists of the Parish Attorney and eight Assistant Parish Attorneys all of whom are contracted to the Parish government upon appointment by the Parish President and ratification by the Parish Council and one Assistant District Attorney appointed under contract to handle City Court prosecutions.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Effective and Efficient Government			
1. To provide competent and expeditious legal counsel to the Parish Administration and the Parish Council.	100%	100%	100%
2. To attempt to reduce the number of claims filed against the Parish by consistently providing a vigorous defense and by providing preemptive legal opinions on a daily basis.	100%	100%	100%
3. To reduce exposure to liability by assisting Risk Management in identifying and eliminating hazards.	100%	100%	100%
4. To attempt to dispense with claims as rapidly as possible, either through early resolution within the Risk Management Department, settlement or trial after a claim has been made.	100%	100%	100%



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	461,834	571,299	570,758	552,695	552,695
TOTAL EXPENDITURES	461,834	571,299	570,758	552,695	552,695
% CHANGE OVER PRIOR YEAR					-3.26%

BUDGET HIGHLIGHTS

- Parishwide legal fees, which are not all included in the General Fund, are reflected as follows:

	2022	2023	2024	2025 Estimated	2026 Estimated
General	1,223,225	1,701,329	876,210	494,035	500,000
Litigation	558,370	712,321	582,354	525,929	450,000
	1,781,595	2,413,650	1,458,564	1,019,964	950,000

- Legal Assistance to low-income persons, \$40,000 Southeast LA Legal Services, same as 2025, approved.

PLANNING & ZONING

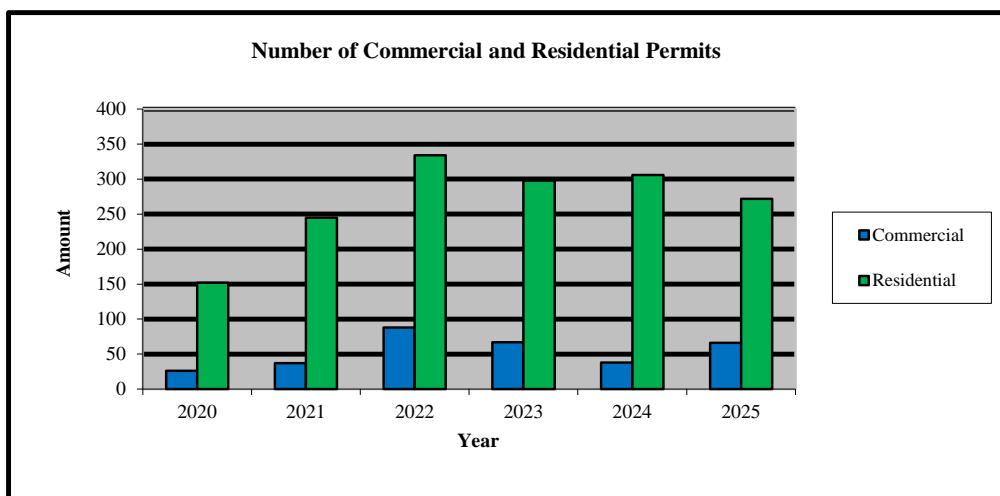
151-193 GENERAL FUND – PLANNING & ZONING

MISSION STATEMENT / DEPARTMENT DESCRIPTION

To provide professional planning and building services to preserve the natural resources and qualities of Terrebonne Parish, to enhance the quality of living and to ensure orderly development. The Planning and Zoning Department is divided into the following divisions: Regulatory (Permits), Planning & Zoning Commissions, Subdivisions, and Long-Range Planning, Recovery Assistance & Mitigation Planning, and Nuisance Abatement. Through the services of the Planning and Zoning Department and the Houma-Terrebonne Regional Planning Commission, development in Terrebonne Parish is planned and constructed in compliance with the Comprehensive Master Plan, Zoning Ordinances, Subdivision Regulations, and Building Codes to provide orderly growth throughout Terrebonne Parish. The Planning and Zoning Department has applied and administers Flood Hazard Mitigation Grants including buyouts, elevations, reconstructions, and the hardening of critical facilities and infrastructure. The Planning Department is also responsible for Nuisance Abatement as it relates to tall grass, debris, blighted structures, and derelict vessels. The Planning Department manages the three (3) public cemeteries through burial permits and general oversight in Terrebonne Parish. Those cemeteries are Bisland Cemetery, Southdown Cemetery, and Halfway Cemetery. As part of the continuing Hurricane Ida Recovery Plan, the Department will be focused on five elements: Parish Comprehensive Master Plan Update, Hazard Mitigation Plan Implementation, Main Street Corridor Master Plan Implementation, the Parish Recovery Plan Implementation, and the CDBG-DR Program Project Development and Implementation.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Infrastructure Enhancement/Growth Management</i>			
1. To create sustainable Planning efforts by the issuance of Building Permits, and development of Long-Term plans.			
a. Complete 5 yr. Comprehensive Master Plan update	10%	10%	100%
b. Number of building permits issued (all)	4,956	4,313	4,744
c. Number of permits for new residential construction	306	272	299
d. Number of permits for mobile homes issued	447	378	415
e. Number of building permits for new commercial construction	38	66	72
f. Number of permits for renovations, additions, or certificate of occupancy	1,308	1,021	1,123
g. Number of applications for subdivisions and redivisions of property	42	45	50
h. Number of applications for zoning map amendments, home occupations, planning approvals, and planned building group approvals	17	18	20
i. Number of Board of Adjustment applications	39	35	35
2. To promote nonstructural flood protection within special flood hazard areas of Terrebonne Parish			
a. Elevate structures to DFIRM+1	2	2	23
b. Close out grant programs	3	3	8
c. Sell buyout properties	0	2	0
d. Grant application approvals	1	9	6
e. Work with TPCG and Consultant Team/NFIP/FEMA/State personnel to improve Community Rating System to maintain Class 9 and improve to Class 7	Ongoing	Ongoing Permit Issued, Engineering Procured All Dept.	Ongoing Mtg./Steering Comm. Review
f. Implement Lake Chien Living Shoreline/Oysterbed project	Permit Pending	Construction All Dept.	Mtg./ Steering Comm. Review
g. Implement mitigation plan maintenance program	Plan Approved	34/16	
h. Mitigation reconstruction program approvals/mitigated	0/0	0/14	
i. Generator program for critical facilities	0	0	2
j. Wind retrofit approvals/mitigated	0	0/14	2/5
k. Micro-grid studies or projects funded	0	2	0
l. Drainage projects approved	0	2	2

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Public Safety			
1. To Create an orderly development of the Terrebonne Parish Public Cemeteries. a. Number of pauper burials b. Number of burial permits c. Burial permit fee revenue	22 22 \$220	23 23 \$230	23 26 \$260
Quality of Community & Family Life			
1. To enhance the quality of life in Terrebonne Parish a. Development of Houma Heights Park b. Hurricane Ida Recovery Plan/CDBG-DR Program c. Main Street Corridor (Plan adopted in 2024, CDBG-DR Main Street Complete Streets)	40% 30% 25%	50% 50% 40%	90% 70% 80%
Economic Development			
1. To promote Tourism and Economic Development a. Hurricane Ida Recovery Plan to include Economic Development Strategies b. Promoted & assisted with Local Non-Profits Events, Rougarou Festival, Arts Festival, Boucharie, Christmas Festival, etc. c. Partner with TEDA to seek grant funds for infrastructure development	100% 134 EDA	CDBG-DR 173 LEDS	CDBG-DR 200 DRA



BUDGET SUMMARY

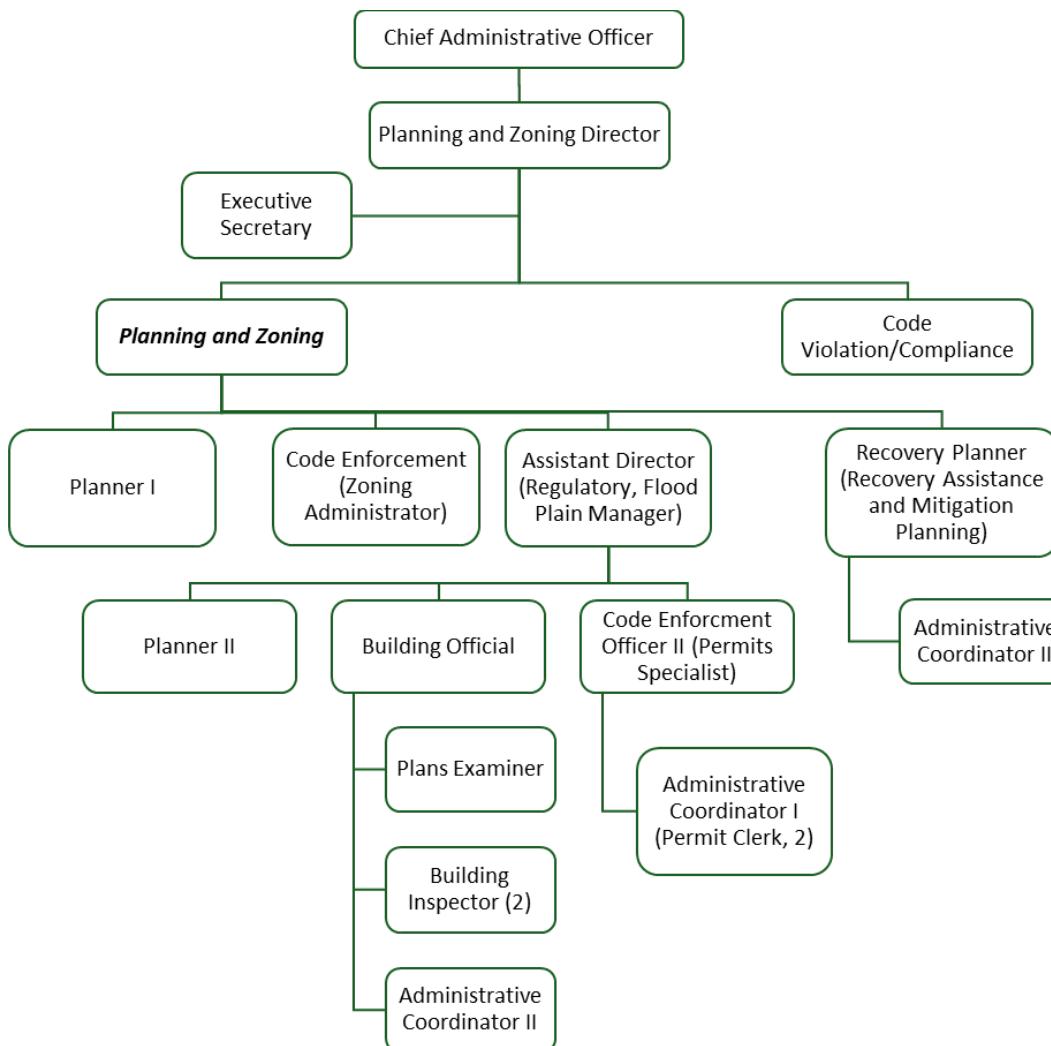
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	1,607,183	1,552,675	1,516,068	1,483,645	1,483,645
Supplies and Materials	85,272	84,950	81,626	79,650	79,650
Other Services and Charges	226,589	295,039	277,369	191,662	191,662
Repair and Maintenance	17,030	53,350	38,167	13,400	13,400
Capital Outlay	4,969	60,000	60,000	0	0
TOTAL EXPENDITURES	1,941,043	2,046,014	1,973,230	1,768,357	1,768,357
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-10.96%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - o Eliminate one (1) Code Enforcement Inspector, Grade 107

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Planning Director	1	1	1	1	III	86,299	126,360	166,400
Building Official	1	1	1	1	213	79,248	101,774	124,280
Assistant Planning Director	1	1	1	1	212	72,072	92,539	112,986
Recovery Planner	1	1	1	1	212	72,072	92,539	112,986
Building Plans Examiner	1	1	1	1	212	72,072	92,539	112,986
Building Code Inspector	2	2	2	2	210	59,530	76,461	93,371
Planner II	1	1	1	1	209	54,662	70,158	85,654
Planner I	1	1	1	1	207	47,299	60,736	74,152
Permit Technician	1	1	1	1	109	41,184	52,874	64,563
Code Enforcement Officer II	2	2	2	2	108	37,502	48,090	58,677
Code Enforcement Inspector	1	1	0	0	107	34,008	43,680	53,352
Executive Secretary	1	1	1	1	107	34,008	43,680	53,352
Administrative Coordinator II	1	1	1	1	106	31,200	40,082	48,942
Administrative Coordinator I	2	2	2	2	104	27,019	34,694	42,349
TOTAL	17	17	16	16				



GOVERNMENT BUILDINGS

151-194 GENERAL FUND – GOVERNMENT BUILDINGS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

To provide and support maintenance services and improvement projects at 42 Parish facilities. The buildings division is responsible for the repair, routine, and preventive maintenance programs, renovations or modifications of all government buildings utilizing parish employees and contract personnel.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Infrastructure Enhancement/Growth Management			
1. To improve TPCG Buildings for public usage.			
a. Update list of buildings for Royal Group for Hurricane Ida repairs and improvements.	100%	100%	100%
b. Work with Royal Group in assigning projects and monitoring them from beginning to end.	75%	100%	100%
c. Clean and seal exterior of Buildings as budget allows. (Tower, Courthouse, Annex and HW Bldg.)	0%	25%	100%
d. Improve public information signage at various locations (Tower, Courthouse and Annex).	25%	25%	100%
e. Complete interior improvements to all 5 Courtrooms located at the Courthouse and Annex.	0%	0%	100%
Public Safety			
1. To improve the safety for employees and public within public buildings.			
a. Improve office and hallway lighting with LED fixtures.	40%	40%	50%
b. Replace fixtures at various public restroom locations.	30%	40%	50%
c. Continue to work with HPD on securing public buildings and maintaining access control systems and video surveillance.	25%	100%	100%

BUDGET SUMMARY

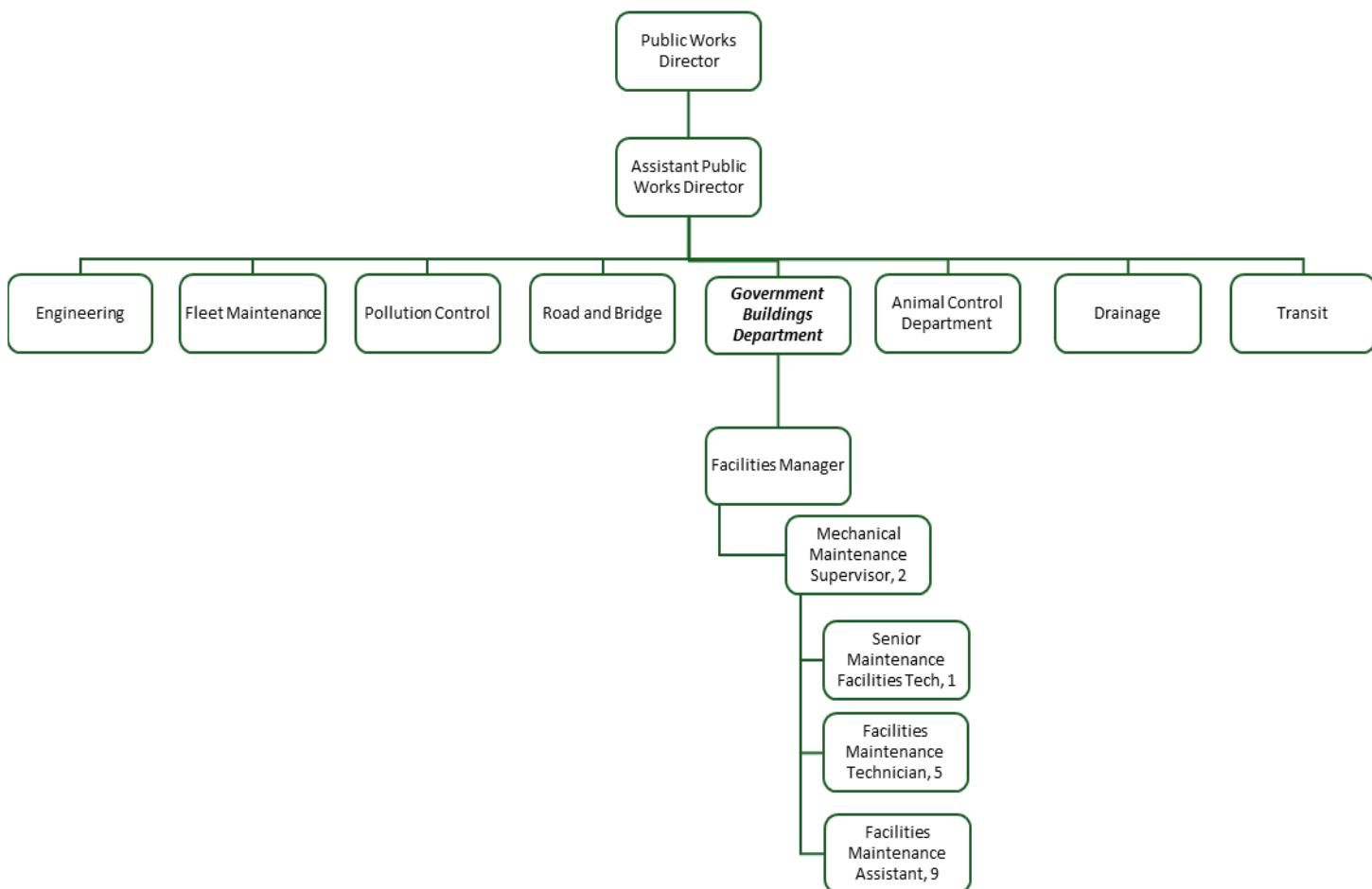
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	676,352	756,278	438,228	823,909	823,909
Supplies and Materials	33,434	43,728	38,053	40,228	40,228
Other Services and Charges	2,200,877	2,400,396	2,479,127	2,476,650	2,476,650
Repair and Maintenance	396,838	356,300	365,793	356,668	356,668
Capital Outlay	48,347	212,397	20,302	0	0
TOTAL EXPENDITURES	3,355,848	3,769,099	3,341,503	3,697,455	3,697,455
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					3.96%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT	GRADE	MIN	MID	MAX
Facilities Manager	1	1	1	1	212	72,072	92,539	112,986
Mechanical Maintenance Supervisor	2	2	2	2	208	50,606	64,958	79,310
Senior Facilities Maintenance Tech	1	0	1	1	109	41,184	52,874	64,563
Facilities Maintenance Technician	5	4	5	5	106	31,200	40,082	48,942
Administrative Coordinator II	1	1	1	1	106	31,200	40,082	48,942
Facilities Maintenance Assistant	9	7	9	9	101	23,109	29,661	36,213
TOTAL	19	15	19	19				



CODE VIOLATION/COMPLIANCE

151-195 GENERAL FUND – CODE VIOLATION/COMPLIANCE

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Code Violation and Compliance Division of Planning and Zoning department is dedicated to providing efficient quality services to enhance the quality of life in Terrebonne Parish, by fairly and equally enforcing Parish codes to ensure the health, safety, and welfare of our community. This Division is responsible for the enforcement of Parish Ordinances relative to blighted properties, which includes but not limited to, derelict structures, overgrown vegetation, trash & junk, derelict vessels, and junk & abandoned vehicles. This Division accepts and addresses citizen's complaints, records into computerized database, performs inspections, and issues warning notifications and citations with escalating fines to violators of the nuisance abatement ordinance.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. Use of IT/Website, etc. to assist Public Awareness of Nuisance Abatement and its responsibilities (Video, Brochures/Pamphlets, Facebook)	50%	60%	100%
2. Explore new aspects of MyPermitNow and MyGovernmentOnline software to enhance functionality (Streamline photos, document development, public access to complaint status)	80%	90%	N/A
3. Transition to MGOconnect	N/A	100%	100%
4. Explore financial programs, grants, assistance for elderly and disabled residents reported and are unable to maintain their property	50%	90%	100%
5. Execute Referral Policy-referring individuals to external organizations offering financial assistance and/or assistance relative to the repair or demolition of a structure	N/A	0%	100%
<i>Infrastructure Enhancement/Growth Management</i>			
1. To address all vacant, blighted properties and dilapidated and dangerous structures reported to Nuisance Abatement.			
a. Number of tall grass, junk/debris, junked/abandoned vehicles, and abandoned/derelict vessels complaints reported	1265	1500	1300
b. Number of abandoned/derelict structure violations received and processed	365	200	150
c. Number of liens placed on tax notices for nuisance violators	116	110	120
d. Number of abandoned/derelict structures condemned by Council	133	195	200
e. Number of abandoned/derelict structures demolished TPCG	86	75	85
f. Number of abandoned/derelict structures demolished by owners	105	85	85
g. Number of abandoned/Sunken vessels removed by the Parish	N/A	35	120

BUDGET SUMMARY

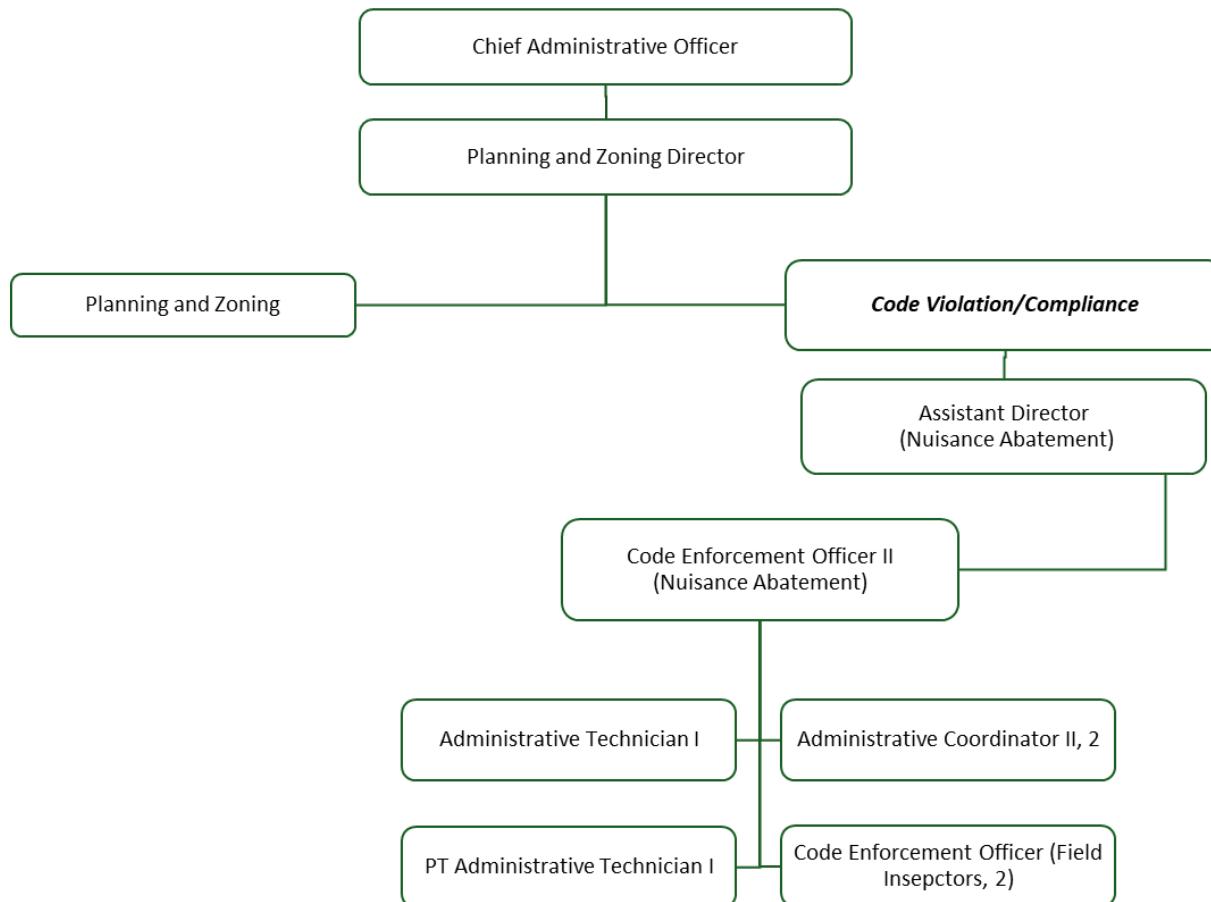
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	378,164	399,910	393,447	474,785	474,785
Supplies and Materials	21,817	22,750	22,682	15,500	15,500
Other Services and Charges	199,356	427,255	447,024	259,387	259,387
Repair and Maintenance	1,005	2,500	1,005	2,000	2,000
TOTAL EXPENDITURES	600,342	852,415	864,158	751,672	751,672
% CHANGE OVER PRIOR YEAR					-11.82%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Assistant Director	1	1	1	1	212	72,072	92,539	112,986
Code Enforcement Officer II	1	1	1	1	108	37,502	48,090	58,677
Code Enforcement Officer	2	2	2	2	106	31,200	40,082	48,942
Administrative Coordinator II	2	2	2	2	106	31,200	40,082	48,942
Administrative Technician I	1	1	1	1	101	23,109	29,661	36,213
TOTAL FULL-TIME	7	7	7	7				
Administrative Technician I	1	1	1	1	101	11,554	14,830	18,106
TOTAL PART-TIME	1	1	1	1				
TOTAL	8	8	8	8				



JANITORIAL SERVICES

151-198 GENERAL FUND – JANITORIAL SERVICES

MISSION STATEMENT / DEPARTMENT DESCRIPTION

This division provides the cleaning and maintenance of all government buildings and is responsible for maintaining and contracting custodial services at 42 government buildings. Our mission is to provide our Parish Employees and the public with a clean and healthy environment in the most economical manner.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To continue providing janitorial services at TPCG facilities in an efficient and cost-effective manner. a. Monthly and quarterly inspection reports of facilities.	0%	0%	100%
2. Continue to evaluate cost saving measures for all TPCG facilities. a. Install hands free paper and soap dispensers at various facilities to improve public health. b. Set up warehouse inventory for supplies to obtain best prices on supplies we provide.	10% 0%	20% 50%	75% 100%
3. To improve the floor maintenance program at the Government Tower and City Court. a. Establish routine carpet cleaning and buffing of all hard surface floors in various buildings.	25%	50%	100%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	9,707	9,508	9,722	9,722	9,722
Supplies and Materials	28,529	23,500	30,599	30,500	30,500
Other Services and Charges	<u>312,516</u>	<u>323,286</u>	<u>313,266</u>	<u>258,976</u>	<u>258,976</u>
TOTAL EXPENDITURES	<u>350,752</u>	<u>356,294</u>	<u>353,587</u>	<u>299,198</u>	<u>299,198</u>
% CHANGE OVER PRIOR YEAR					-16.02%

BUDGET HIGHLIGHTS

- The General Fund share of the contract for cleaning services is \$250,000, a decrease of \$61,632 from 2025, approved.

GENERAL - OTHER

151-199 GENERAL FUND – GENERAL - OTHER

PURPOSE OF APPROPRIATION

This department is used for expenses that are related to general expenditures such as taxes, security purchases or investments, indirect allocations from service departments (Fleet Maintenance, Purchasing, and Information Systems).

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Supplies and Materials	105	300	164	200	200
Other Services and Charges	1,503,231	1,470,934	1,535,621	1,331,814	1,331,814
Repair and Maintenance	(1,010)	(1,800)	(1,010)	(965)	(965)
TOTAL EXPENDITURES	<u>1,502,326</u>	<u>1,469,434</u>	<u>1,534,775</u>	<u>1,331,049</u>	<u>1,331,049</u>
% CHANGE OVER PRIOR YEAR					-9.42%

BUDGET HIGHLIGHTS

- No significant changes.

CORONER

151-205 GENERAL FUND – CORONER

PURPOSE OF APPROPRIATION

The Office of the Coroner of Terrebonne Parish serves the public 24 hours a day, 365 days a year. It is charged with determining the manner and cause of death for those cases that fall within its jurisdiction, including homicide, suicide, accidental, unusual, or suspicious deaths. The Coroner's Office performs autopsies when appropriate and issues death certificates. It issues orders of protective custody for the mentally ill and chemically dependent and performs court ordered sanity commission exams. It investigates cases of possible criminal sex offense. (See Miscellaneous Information section for details)

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	805,626	805,626	805,623	805,626	805,626
TOTAL EXPENDITURES	805,626	805,626	805,623	805,626	805,626
% CHANGE OVER PRIOR YEAR					
					0.00%

BUDGET HIGHLIGHTS

- No significant changes.



PUBLIC WORKS/ENGINEERING

151-302 GENERAL FUND – PUBLIC WORKS/ENGINEERING

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Engineering Division provides engineering services to the Public Works Department. The Engineering Division has the primary responsibility of managing the assigned Public Works Department's capital improvement projects. This division also provides engineering support for the Terrebonne Parish Regional Planning Commission subdivision approval process. The Engineering Division reviews drainage plans for commercial and industrial building permits as required by Section 22-168 of the Terrebonne Parish Code of Ordinances. The Engineering division provides miscellaneous engineering services to other Public Works Department divisions and in-house engineering for small capital projects as assigned by the Chief Administrative Officer or the Parish President.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Infrastructure Enhancement/Growth Management</i>			
1. To provide for the effective construction of assigned capital projects:			
a. Number of Capital Projects	43	49	50
b. Number of Change Orders done for projects	9	8	8
c. Number of engineering/architectural appointments	10	12	11
d. Number of Amendments to Capital Projects	4	9	6
e. Number of Substantial Completions	4	5	5
f. Dollar Amount of Capital Projects (Millions)	\$139	\$130	\$135
g. Invoices dollar amount for Capital Projects (Millions)	\$11	\$8	\$10
2. To provide for the effective review of subdivision submitted and to inform the Planning Commission of any design deficiencies:			
a. Number of engineering reviews of subdivisions	2	4	3
b. Number of engineering reviews of building permits	34	42	38
c. Number of Final Inspections of subdivisions	5	5	5
d. Number of Process "D"	8	16	12
3. To improve the drainage in the Parish:			
a. Bayou Cane Pump Station	50%	100%	N/A
b. Bayou Terrebonne Dredging	0%	25%	100%
c. Bayou LaCarpe Pump Station Phase C	0%	0%	50%
d. Dularge West Pump Station	0%	0%	50%
e. Geraldine Pump Station	0%	0%	25%
f. Bayou Terrebonne Lock Pump Station	0%	0%	25%
g. Westside-Alma Drainage	0%	0%	25%
h. Bayou Terrebonne Drainage Berm	0%	0%	25%
i. Industrial Boulevard Pump Station	0%	0%	25%
j. Brady Road Freshwater Diversion	0%	0%	25%
4. To upgrade the infrastructure of the Parish:			
a. Hollywood Road Extension Bridge	100%	N/A	N/A
b. BCSP Baseball Concessions	100%	N/A	N/A
c. South Branch Library	75%	100%	N/A
d. East Woodlawn Bridge Replacement	50%	100%	N/A
e. Head Start HVAC Renovations	25%	100%	N/A
f. BCSP Dog Park	0%	50%	100%
g. Government Tower HVAC	0%	50%	100%
h. Hollywood Road Roundabout	0%	5%	100%
i. New Health Unit	0%	5%	100%
j. Brady Road Bridge	0%	5%	75%
k. Valhi Multi-Use Path Ph 1	0%	0%	75%
l. Public Works North Campus Building	0%	0%	25%

BUDGET SUMMARY

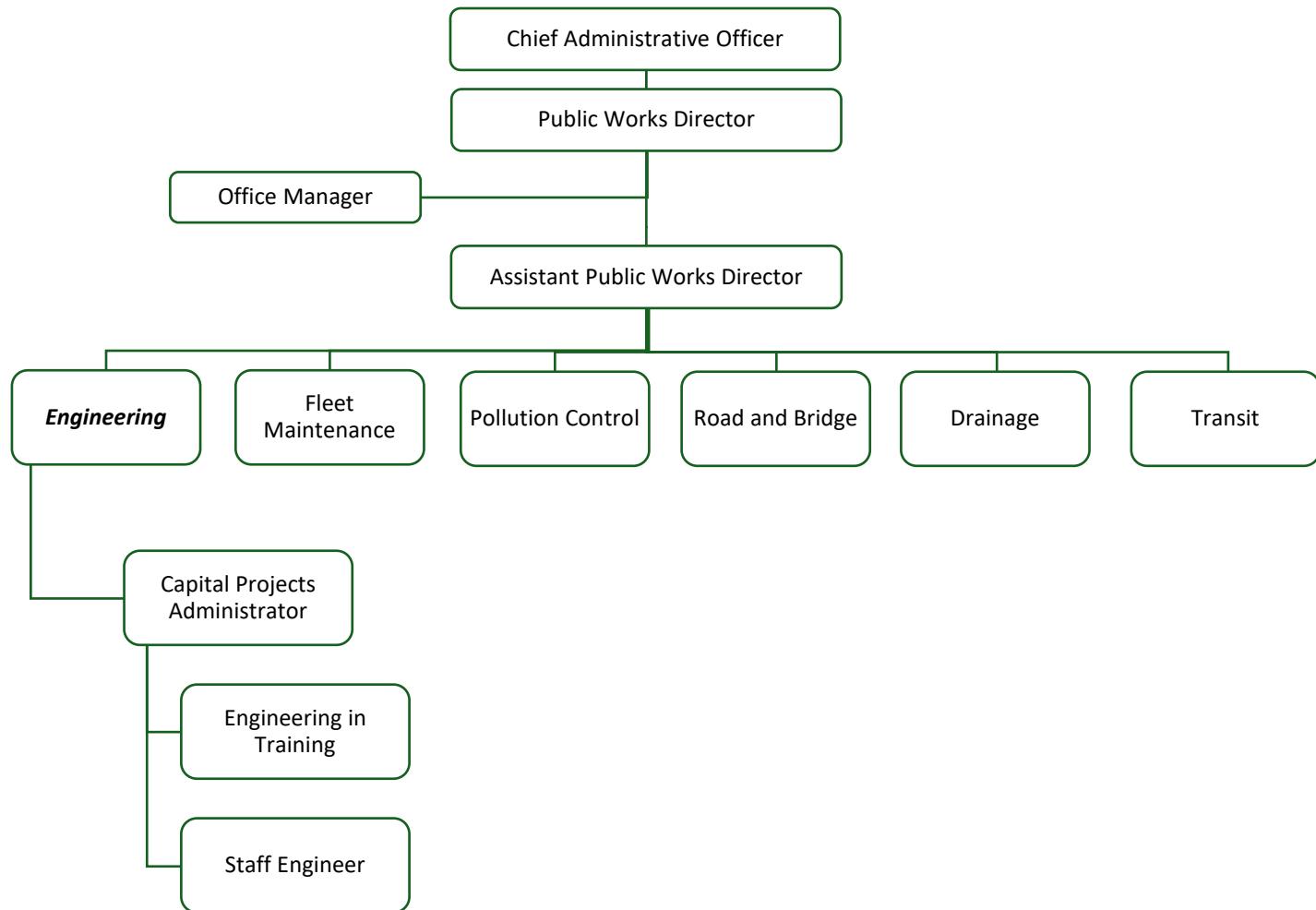
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	560,756	565,569	470,268	638,048	638,048
Supplies and Materials	18,055	23,786	14,291	18,900	18,900
Other Services and Charges	85,656	164,368	69,377	86,432	86,432
Repair and Maintenance	62,240	12,700	4,643	10,200	10,200
Allocated Expenditures	(523,834)	(604,608)	(523,834)	(604,608)	(604,608)
TOTAL EXPENDITURES	202,873	161,815	34,745	148,972	148,972
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS					
					-1.68%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Add one (1) Staff Engineer, Grade 211
 - Add one (1) Office Manager, Grade 209
 - Eliminate one (1) Infrastructure Contract & Compliance Officer, Grade 109
 - Eliminate one (1) Executive Secretary, Grade 107

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
Public Works Director	1	1	1	1	III	86,299	126,360	166,400
Assistant Director	1	1	1	1	212	72,072	92,539	112,986
Capital Projects Administrator	1	1	1	1	212	72,072	92,539	112,986
Staff Engineer	0	1	1	1	211	65,499	84,115	102,710
Office Manager	0	0	1	1	209	54,662	70,158	85,654
Engineering in Training	1	1	1	1	205	42,453	54,538	66,602
Infrastructure Contract & Compl Officer	1	0	0	0	109	41,184	52,874	64,563
Executive Secretary	1	1	0	0	107	34,008	43,680	53,352
TOTAL	6	6	6	6				



PARISH VA SERVICE OFFICE

151-408 GENERAL FUND – PARISH VA SERVICE OFFICE

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Veterans' Service Office provides counseling and assistance to veterans, their dependents, and their survivors in applying for all federal and state benefits to which they may be entitled. This includes U. S. Department of Veterans' Affairs benefits in the form of pensions, compensation, insurance, education, home loans, and medical care.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	24,228	24,160	24,228	24,228	24,228
TOTAL EXPENDITURES	24,228	24,160	24,228	24,228	24,228
% CHANGE OVER PRIOR YEAR					0.28%

BUDGET HIGHLIGHTS

- Parish supplement for State Veterans Service Office, \$24,288, approved.

HEALTH & WELFARE - OTHER

151-409 GENERAL FUND – OTHER

MISSION STATEMENT/ DEPARTMENT DESCRIPTION

Veterans Homeless Shelter. The Terrebonne Parish Consolidated Government has a cooperative endeavor agreement with START Corporation to partially fund the services and operations of the shelter for Veterans of the armed forces in need.

Lenox Hotard Post #31. Terrebonne Parish Consolidated Government has a cooperative endeavor agreement with the Lenox Hotard Post #31 (American Legion) to partially fund the services and operations of the post.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	62,433	48,000	48,000	48,000	48,000
TOTAL EXPENDITURES	62,433	48,000	48,000	48,000	48,000
% CHANGE OVER PRIOR YEAR					0.00%

BUDGET HIGHLIGHTS

- Veterans Homeless Shelter, \$28,000, same as 2025, approved.
- Lenox Hotard Post #31 (American Legion) operating, \$20,000, same as 2025, approved.

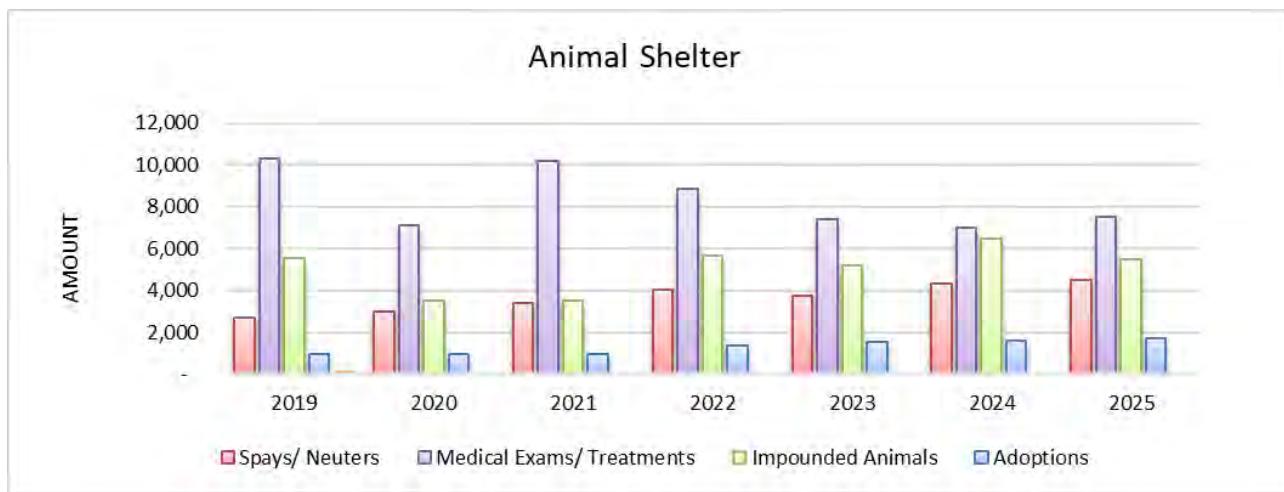
ANIMAL CONTROL

151-442 GENERAL FUND – ANIMAL CONTROL

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Terrebonne Parish Animal Shelter's mission is to positively impact the animals and citizens by providing supportive programs and resources to protect, promote, and advance the well-being of animals within our community.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Effective and Efficient Government			
1. To enhance animal care and control services to the public			
a. Number of impounded animals	5,505	5,500	5,500
b. Number of complaints responded to by animal control	1,868	2,250	2,200
c. Number of after hour complaints responded to by animal control	195	250	250
d. Number of bite cases investigated by animal control	54	75	75
e. Number of cruelty investigations handled by animal control	227	250	250
f. Number of dangerous/vicious dog investigations handled by animal control	11	35	35
2. To increase the live release rate			
a. Number of animals adopted by the public	1,706	1,500	1,500
b. Number of animals transferred to adoption agencies/organizations for adoption	607	600	650
c. Number of animals redeemed by their owners	185	200	200
d. Number of community cats trapped-neutered-returned (TNR)	2,111	2,200	2,000
3. To reduce the overpopulation through public awareness and programs			
a. Number of animals spayed/neutered through low-cost program	906	600	700
4. To enhance quality of care for shelter animals			
a. Spay/neuter surgeries performed in-house for adopted/transferred animals	4,498	4,300	4,000
b. Exams completed in-house by veterinary team	7,516	7,000	7,000
c. Animals treated for illness/injury in-house by veterinarian	1,362	1,400	1,400



BUDGET SUMMARY

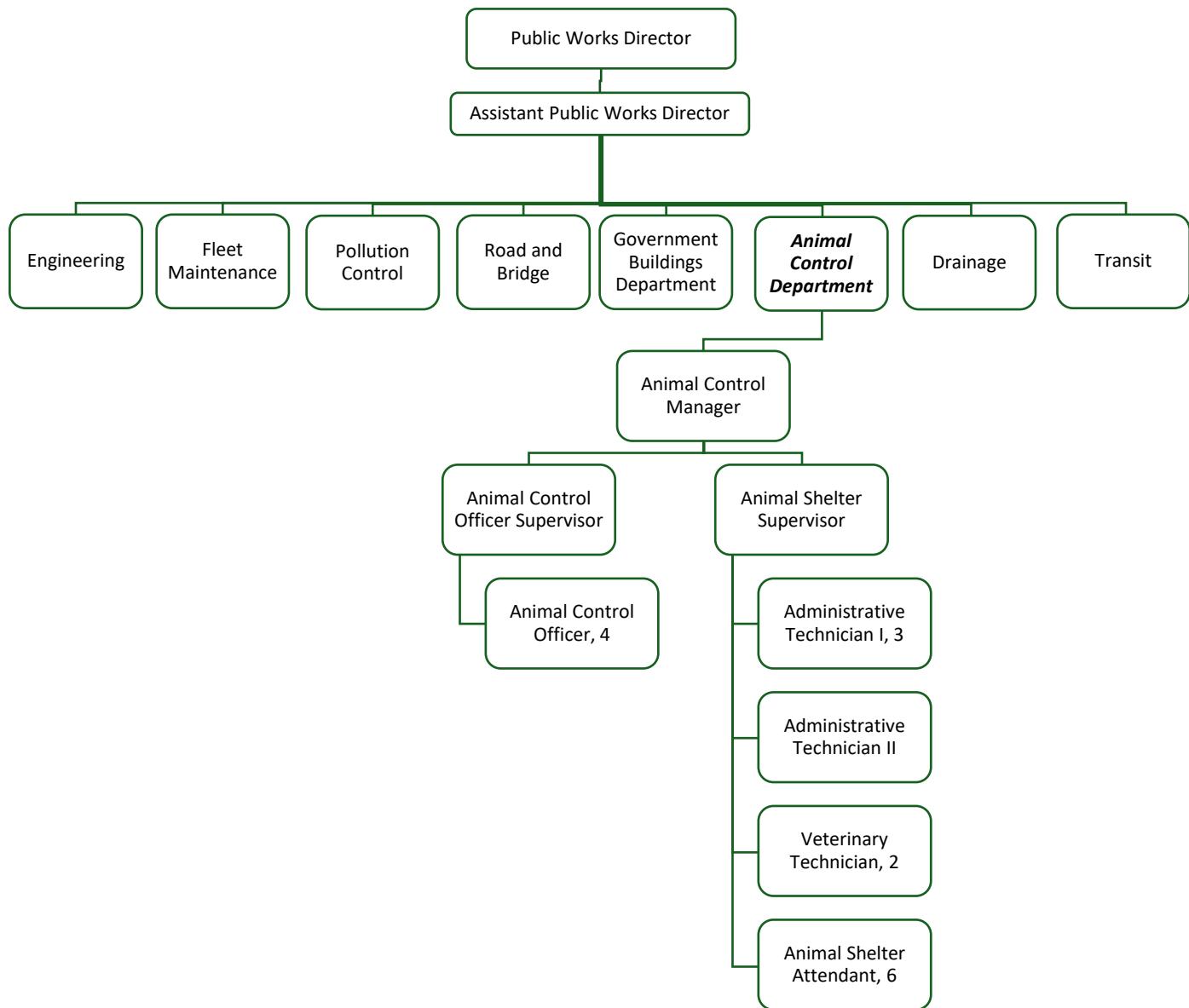
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	885,097	984,663	912,046	974,885	974,885
Supplies and Materials	224,518	236,440	207,123	185,150	185,150
Other Services and Charges	459,308	623,279	488,286	446,955	446,955
Repair and Maintenance	62,503	74,152	30,249	48,000	48,000
Capital Outlay	4,263	20,056	13,556	0	0
TOTAL EXPENDITURES	1,635,689	1,938,590	1,651,260	1,654,990	1,654,990
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-13.74%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Animal Shelter Manager	1	1	1	1	209	54,662	70,158	85,654
Animal Shelter Supervisor	1	1	1	1	109	41,184	52,874	64,563
Veterinarian Technician	2	2	2	2	107	34,008	43,680	53,352
Animal Control Supervisor	1	1	1	1	106	31,200	40,082	48,942
Animal Control Officer	4	4	4	4	105	28,891	37,107	45,323
Administrative Technician II	1	1	1	1	102	24,274	31,158	38,043
Animal Shelter Attendant	4	4	4	4	102	24,274	31,158	38,043
Administrative Technician I	3	3	3	3	101	23,109	29,661	36,213
TOTAL FULL-TIME	17	17	17	17				
Animal Shelter Attendant	4	4	4	4	102	12,137	15,579	19,021
TOTAL PART-TIME	4	4	4	4				
TOTAL	21	21	21	21				



BAYOU TERREBONNE WATERLIFE MUSEUM

151-560 GENERAL FUND – BAYOU TERREBONNE WATERLIFE MUSEUM

MISSION STATEMENT / DEPARTMENT DESCRIPTION

In 2022, the Parish entered into an agreement with the Friends of South Louisiana Wetlands Discovery Foundation to operate and expand the Bayou Terrebonne Waterlife Museum. The museum houses a \$300,000 permanent exhibit on the economic, social, and natural history of Terrebonne Parish and southeast Louisiana's bayous, wetlands, and nearby Gulf waters, especially fisheries past and present. There are 20 separate voices used in the various interactive narratives throughout the museum, 130 creatures displayed on the hand-painted eco-line mural, 64 interactive buttons, a 13.5-foot mounted alligator, and a stunning 7-piece suspended redfish diorama. The museum has been and continues to be a catalyst for the economic growth of downtown Houma. The Waterlife Museum also serves as a prominent gateway into the 13-parish Atchafalaya National Heritage Area. The Foundation has been tasked with upgrading all exhibits through grants and donations as well as increasing the number of visitors, events and programs held at the Waterlife Museum. Extensive termite damage forced the closure of the Waterlife Museum on July 26, 2024, which has reduced the actual numbers for that year, with the reopening of the Waterlife Museum on May 13, 2025, which has affected the projected numbers for 2025.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Actual	FY2026 Projected
Quality of Community & Family Life			
1. To promote and pay tribute to the parish's and region's unique water-related economic, social, and natural history, celebrating the prominent role the bayou, wetland and Gulf of Mexico have played in the region's development and growth.			
a. Number of individual visitors to museum	2204	2400	3000
b. Amount of Group Tours to museum	11	10	11
c. Number of Special Events held at museum	4	9	10
d. Dollar amount of admissions to the museum	\$6174	\$6200	\$7500
2. To bring new exhibits to the museum.			
a. Apply for grants to make exhibits possible and programs	5	3	3
b. Partnering with non-profits to make new exhibits and programs possible	12	6	6
Effective and Efficient Government			
1. To promote the museum as an alternative rental facility for small parties, receptions, weddings, etc.			
a. Dollar amount from rentals of the museum	\$3350	\$5000	\$5500
2. Department's use of Waterlife Museum banquet room for monthly meetings	0	4	5



BUDGET SUMMARY

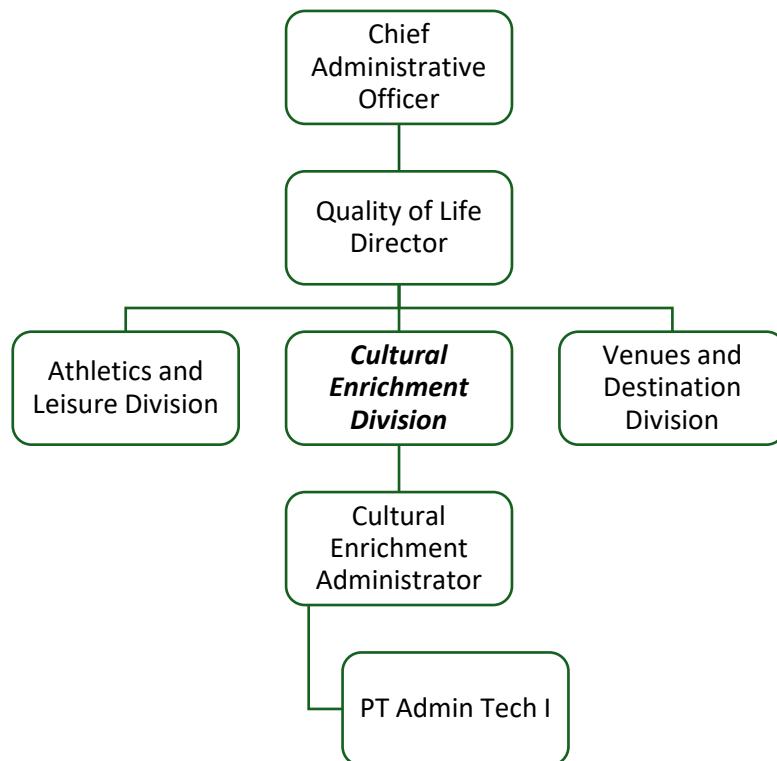
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	(22)	0	0	0	0
Supplies and Materials	311	0	28	0	0
Other Services and Charges	117,434	110,941	95,911	97,377	97,377
Repair and Maintenance	9,020	8,000	9,386	6,000	6,000
Capital Outlay	0	0	0	0	0
TOTAL EXPENDITURES	126,743	118,941	105,325	103,377	103,377
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-13.09%

BUDGET HIGHLIGHTS

- Contract with South Louisiana Wetlands Discovery, \$50,000, same as 2025, approved.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Admin. Tech I	1	1	1	1	101	11,554	14,830	18,106
TOTAL PART-TIME	1	1	1	1				



PUBLICITY

151-651 GENERAL FUND – PUBLICITY

MISSION STATEMENT

To provide for Parishwide special events encouraging community involvement and partnership between government and the public and to present entertainment events to promote tourism for Terrebonne Parish.

The Tree Board is responsible for preserving and protecting healthy trees in Terrebonne Parish which play an important ecological role in controlling soil erosion and storm water runoff. To promote trees as enhancing air quality by reducing air pollution, noise, and water pollution. To further promote for the benefit of our community an understanding of the value of trees new and old as an important economic asset, environmental asset and as creating a positive image of a caring community. The Tree Board raises public awareness about the value of trees through the creation of educational materials, programs such as the annual Arbor Day Tree Giveaway and community citizen awards such as the Tree-Mendous Citizen award by utilizing partnerships with other organizations and businesses, grants, and their annual operating budget. The Tree Board is also responsible for the review and approval of permits to remove or prune trees on public properties and rights of way.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Supplies and Materials	203	0	0	0	0
Other Services and Charges	274,199	241,756	141,809	97,697	97,697
TOTAL EXPENDITURES	274,402	241,756	141,809	97,697	97,697
% CHANGE OVER PRIOR YEAR					-59.59%

BUDGET HIGHLIGHTS

- Co-sponsorships of various events, \$15,000, decrease of \$10,000, approved.
- Parish Publicity, \$65,000, an increase of \$15,000, approved.
- Tree Board, \$32,697, same as 2025, approved.

ECONOMIC DEVELOPMENT/OTHER

151-652 GENERAL FUND – ECONOMIC DEVELOPMENT/OTHER

MISSION STATEMENT/ DEPARTMENT DESCRIPTION

The mission of the *Houma Downtown Development Corporation* is to stimulate in-fill and economic growth and development within the established geographical boundaries of Historic Downtown Houma. This mission is to be accomplished by encouraging cooperation and leadership in the downtown business community to create a positive image for downtown as an attractive location to live, work, invest, and play. Positive image is developed by improving the outward appearances of the downtown area in both the natural and built environments, by encouraging the growth of cultural institutions and activities, and by initiating and completing various capital projects within the downtown area.

The *Houma Historic District*'s mission is to administer the new regulatory historic district ordinance to ensure authenticity and a sense of place for the historic district comprised of both a National Historic Register District and a larger local Historic District.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2023 Estimated	FY2026 Projected
<i>Quality of Community and Family Life</i>			
1. To continue revitalization of Historic Downtown Houma.			
a. Parking lots on Park Ave, electrical, water, cleanup and mulching annually	4	4	4
b. Downtown Houma grant from Keep Terrebonne Beautiful garbage receptacles	5	5	5
c. Planters purchased for downtown Houma and Plaza	10	15	5
d. Marina repairs to decking, landscaping, electrical, lawn & sheet piling	50%	100%	0%
e. Number of times per year Court Square landscaping	3	3	3
f. Band Stand Maintenance and activities and decorations	2	4	5
g. Number of sponsorships in the amount of \$500 for non-profits	8	10	10
h. Façade grants downtown	0	4	4
i. Luminite Downtown Houma	6	12	12
j. Sponsorship for downtown festivals and events for quality of life.	1	1	1
k. Picnic benches for citizens to have the option to eat outside (marina and Govt. Tower and downtown)	0	9	4
l. Pedestrian Crosswalks on side streets	2	0	2
m. Marketing by use of Facebook and Instagram on a monthly base for downtown events and merchants	100%	100%	100%
n. Rotary Centennial Plaza, insurance, marketing, utilities, water, and upkeep	100%	100%	100%
o. Farmer's market at the marina, insurance, cleanup, entertainment	12	12	12
p. New Christmas Decorations and lights at court square and plaza	13%	30%	50%
q. Music at the Rotary Centennial Plaza weekly	70%	100%	100%
r. Bayouwalk maintenance, pressure washing, electrical issues, and banners	100%	100%	100%
s. Making downtown a creative place with various painted art and window decorations	14	10	14
t. CEA for parking lot rental (2 lots downtown)	2	2	2
u. Partnered with Leadership Terrebonne on downtown projects	1	4	2
v. Maintenance to courthouse Oak trees, Trim and Terminate coverage	2	2	5
w. Containers to store Christmas decorations and paint them to create a cabin facade	0	1	1
x. Masterplan for Downtown Houma	0%	50%	70%
y. Enhance Rotary Plaza speakers Tv quality of life project	0%	100%	100%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	25,285	30,408	18,980	0	0
Supplies and Materials	89,323	78,732	57,317	450	450
Other Services and Charges	844,513	897,095	940,419	740,650	740,650
Repair and Maintenance	0	29,085	29,085	0	0
Capital Outlay	46,971	22,523	17,773	0	0
TOTAL EXPENDITURES	<u>1,006,092</u>	<u>1,057,843</u>	<u>1,063,574</u>	<u>741,100</u>	<u>741,100</u>
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-28.42%

BUDGET HIGHLIGHTS

- South Central Planning Commission, approved:
 - \$40,000, Regional Membership, a decrease of \$2,000
 - \$70,000, Local match for Urban System Grant Administration, same as 2025
- TEDA, \$593,750, same as 2025. An independent budget is adopted by TEDA governing authority and is submitted annually to the appointing authority. See Miscellaneous Information section for details, approved.

HOUSING & HUMAN SERVICES (FEDERAL PROGRAMS)

151-653 – GENERAL FUND - HOUSING & HUMAN SERVICES (FEDERAL PROGRAMS)

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Housing and Human Services Department carries out all activities relating to the creation, implementation, and administration of federal, state, and local grant programs that assist low-income residents of Terrebonne Parish. Programs administered and implemented during this period were: Section 8 Rental Assistance, Family Self-Sufficiency, Disaster Voucher Program, In- Fill Housing Program, Single Room Occupancy Program, Head Start Program, Child and Adult Care Food Program, Owner Occupied Rehabilitation, Emergency Shelter Grant, Mortgage Assistance, Emergency Rent Assistance, Job Readiness, Homeless Prevention, Beautiful Beginnings Center(shelter for families with children), School Uniform Program, Tuition Assistance Program, Community Food & Nutrition, Community Housing Development Organization Loan Program, Emergency Repair Program, Tenant Based Rental Assistance, Rapid Re-Housing Program, Terrebonne Council on Aging Voucher Program, and the Low Income Home Energy Assistance Program.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Quality of Community & Family Life</i>			
1. To provide programs which improve the quality of life for the low-income population of Terrebonne Parish and to seek new funding opportunities for new initiatives/services that address prevalent community issues when feasible and available. a. Number of programs implemented	23	23	23

BUDGET SUMMARY

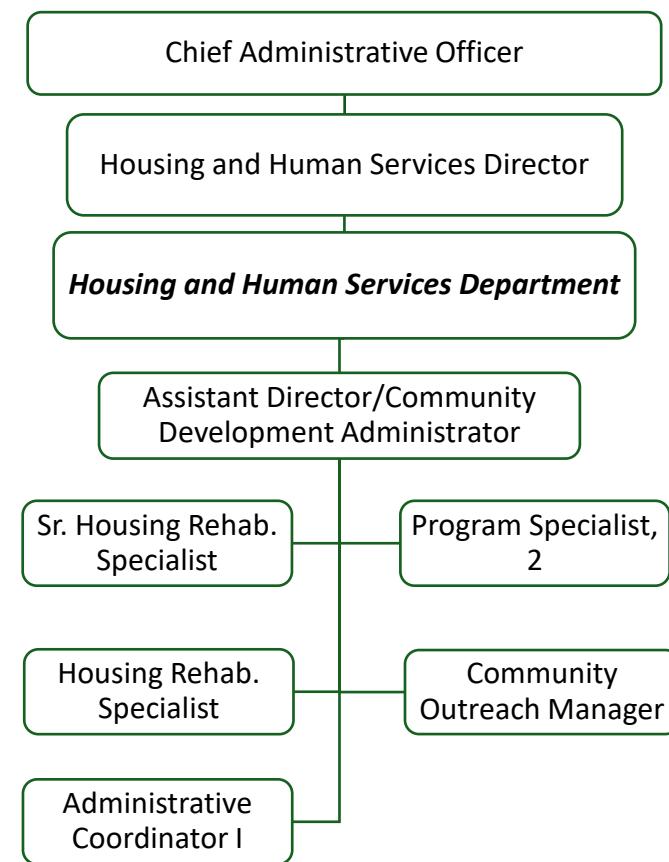
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	270,152	296,481	254,087	371,086	371,086
Supplies and Materials	3,936	9,500	3,402	5,000	5,000
Other Services and Charges	620,411	62,500	37,637	41,682	41,682
Repair and Maintenance	1,284	(4,250)	1,072	(1,000)	(1,000)
Capital Outlay	623,504	74,437	65,937	0	0
TOTAL EXPENDITURES	1,519,287	438,668	362,135	416,768	416,768
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					14.42%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Add one (1) Community Outreach Manager, Grade 209

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Housing & Human Service Director	1	1	1	1	III	86,299	126,360	166,400
Asst. Dir. Comm. Dev. Adm.	1	1	1	1	212	72,072	92,539	112,986
Sr. Housing Rehab Specialist	1	1	1	1	209	54,662	70,158	85,654
Community Outreach Manager	0	0	1	1	209	54,662	70,158	85,654
Housing Rehab Specialist	1	1	1	1	208	50,606	64,958	79,310
Program Specialist	2	2	2	2	206	44,574	57,262	69,950
Admin. Coordinator I	1	1	1	1	104	27,019	34,694	42,349
TOTAL	7	7	8	8				



PARISH FARM AGENT

151-654 GENERAL FUND – PARISH FARM AGENT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Cooperative Extension Service is responsible for statewide LSU (Louisiana State University) off-campus, informal teaching of agriculture and natural resource technology and management techniques as well as other off-campus programs focused on nutrition and community health, youth development, overall improvement of the state's economy and efficient use of community and personal resources. In short, the Cooperative Extension Service helps the people of Terrebonne and Louisiana – both rural and urban – to improve their lives through an educational process that uses research-based knowledge focused on issues and needs.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Quality of Community & Family Life			
1. To assist, train and teach Terrebonne Citizens skills that will enable them to be more productive, to improve their quality of life, and to provide positive economic impacts to individuals, families, and parish through educational programs. a. Number of residents given assistance and educational training in matters related to Agriculture, Horticulture and Fisheries.	5,000	6,100	7,100
2. To build leaders and good citizens through the 4-H Youth Development Program. a. Number of youths receiving leadership skills and character education training. b. Number of youths participating in 4-H Programs.	726 726	805 805	1,000 1,000
3. To strengthen families and communities and to implement nutrition, diet, food safety and health programs for better and healthier living. a. Number of residents trained in healthy lifestyles and habits and nutrition education.	1000	1500	500
Effective and Efficient Government			
1. To facilitate the wise use of natural resources and protection of the environment through educational programs. a. Number of contacts made to promote Best Management Practices in Agriculture, Horticulture and Natural Resources.	5,000	4,300	5,300
2. To increase the overall health and wealth of citizen of Terrebonne Parish. a. Number of residents provided with information and resources to live better lives in the community.	15,000	20,000	20,000

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Other Services and Charges	70,876	75,512	70,469	71,000	71,000
TOTAL EXPENDITURES	70,876	75,512	70,469	71,000	71,000
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-5.98%

BUDGET HIGHLIGHTS

- No significant changes.



WATERWAYS & MARINA

151-680 GENERAL FUND – WATERWAYS & MARINA

PURPOSE OF APPROPRIATION

As part of Houma's downtown revitalization efforts, the Marina, managed by the Downtown Development Corporation serves both transient, recreational boaters and local residents alike with its conveniences and park-like setting. Situated at the junction of Historic Bayou Terrebonne and the Gulf Intracoastal Waterway (GIWW), the Downtown Marina is officially located on the GIWW at Mile Marker 58WHL. It provides a safe harbor for overnight stays with all the conveniences necessary to serve recreational boaters. The marina provides shore power, fresh water, and pump-out/dump-out stations with a Marina Master to facilitate mooring, access to utilities, and general information for the traveler.

BUDGET SUMMARY

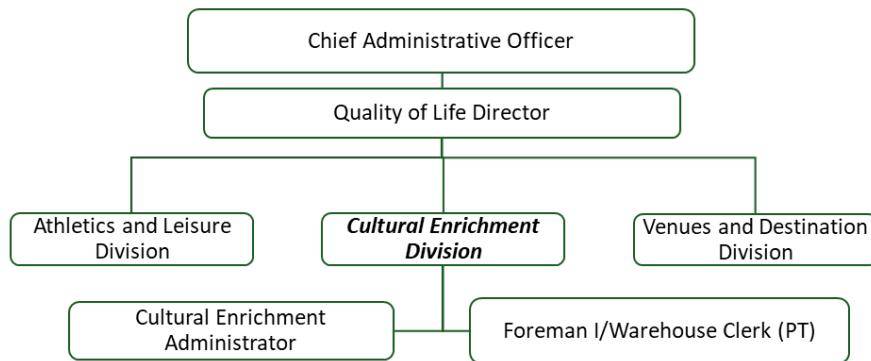
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	36,160	138,113	73,765	87,102	87,102
Supplies & Materials	0	1,153	1,153	0	0
Other Services and Charges	21,761	21,159	18,129	14,659	14,659
Repair and Maintenance	0	23,000	23,000	0	0
Capital Outlay	0	18,271	10,029	0	0
TOTAL EXPENDITURES	57,921	201,696	126,076	101,761	101,761
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-44.52%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Cultural Enrichment Administrator	1	1	1	1	211	65,499	84,115	102,710
TOTAL FULL TIME	1	1	1	1				
Foreman I/Warehouse Clerk	1	1	1	1	101	11,554	14,830	18,106
TOTAL PART TIME	1	1	1	1				
TOTAL	2	2	2	2				



OFFICE OF HOMELAND SECURITY & EMERGENCY PREPAREDNESS

151-912 GENERAL FUND – TOHSEP

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Terrebonne Parish Office of Homeland Security and Emergency Preparedness (TOHSEP) is responsible for formulating and updating plans, procedures, arrangements, agreements and coordinating emergency and disaster operations within Terrebonne Parish. The TOHSEP operates under the direction of the Parish President. The office coordinates with various Local, State and Federal agencies to prevent, prepare, respond, recover, and mitigate for terrorism, technological disasters, man-made disasters, and natural disasters. The TOHSEP also coordinates the Parish's Rapid Response Team (PRAT) to respond to hazardous material incidents and the Community Emergency Response Team (CERT) to provide volunteers to assist TOHSEP during emergencies and disasters. TOHSEP provides training and informational presentations to various governmental and non-governmental agencies throughout the year to have trained personnel to respond to emergencies and disasters. Informational presentations are given to organizations year-round to inform the public on homeland security and emergency preparedness issues.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>To increase training of office staff.</i> a. Outside Training (days) b. Web-based Training	24 48	30 48	30 48
2. <i>To increase Public Participation and Volunteerism.</i> a. Community Emergency Response Team (members) b. Public meetings and presentation c. RAVE Notification System Opt-in Signups d. Smartphone App	90 12 400 2,159	90 24 800 2,464	100 30 1500 3,000
<i>Public Safety</i>			
1. <i>To increase training of first responders and ESFs.</i> a. National Incident Management System Classes b. Parish Rapid Assessment Team Training	2 0	2 0	4 12
2. <i>To continue all-hazard Planning and Exercises.</i> a. Planning Meetings (hours) b. Exercises (days) c. Implementation of ESRI Emergency Management Software d. Major Pipeline GIS Mapping and Incident Planning	500 1 50% 20%	500 3 60% 30%	1,000 4 75% 4%
3. <i>To maintain equipment.</i> a. Calibrate and inspect hazmat detection equipment b. Inspect and perform communication checks	12 24	12 24	12 24
4. <i>To Increase Coordination and Interaction.</i> a. With Intergovernmental Agencies (meetings) b. With Public/Private Entities (meetings) c. School Safety & Active Shooter Trainings d. Active Shooter Training - Private e. Study and Design-Building Addition f. Construction-Building Addition	12 6 24 2 10% 0%	24 12 36 2 10% 0%	30 15 40 4 50% 0%

BUDGET SUMMARY

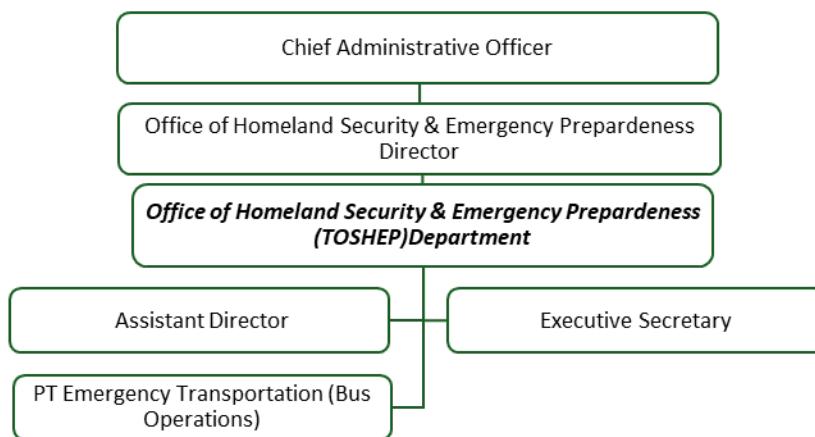
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Personal Services	317,627	340,711	329,215	342,647	342,647
Supplies and Materials	103,053	119,335	91,722	50,911	50,911
Other Services and Charges	459,680	453,782	432,541	403,888	403,888
Repair and Maintenance	15,157	28,720	12,195	25,500	25,500
Capital Outlay	0	69,845	75,560	0	0
TOTAL EXPENDITURES	895,517	1,012,393	941,233	822,946	822,946
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-12.69%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Homeland Secur & Emerg Prep. Director	1	1	1	1	II	79,914	118,082	156,250
Assistant Director-OHSEP	1	1	1	1	210	59,530	76,461	93,371
Executive Secretary	1	1	1	1	107	34,008	43,680	53,352
TOTAL FULL-TIME	3	3	3	3				
Bus Operator	1	1	1	1	104	13,509	17,347	21,174
TOTAL PART-TIME	1	1	1	1				
TOTAL	4	4	4	4				



OPERATING TRANSFERS

151-999 GENERAL FUND – OPERATING TRANSFERS

DEDICATED EMERGENCY FUND - \$0

A transfer equal to 3% General Fund revenues (2024 Audit) is required when funds are below the minimum cap of \$3,000,000. The balance in 2026 will be \$23M.

TERREBONNE JUVENILE DETENTION FUND – \$870,226 (*Increase of \$220,226*)

Terrebonne Parish manages a juvenile detention facility assisting children who enter the juvenile justice system to become productive, law-abiding citizens of the community by the establishment of rehabilitative programs. When Terrebonne Parish did not have this facility, the children were sent outside the Parish for rehabilitation. The General Fund supplements the operations of this facility for expenditures exceeding the dedicated ad valorem taxes.

PARISH PRISONERS FUND - \$1,750,000 (*Decrease of \$1,865,000*)

The General Fund supplements the operations of the Adult Detention Center for expenditures in excess of the Department of Corrections revenue shared with the Parish Sheriff.

PUBLIC SAFETY FUND - \$4,000,000 (*Increase of \$1,750,000*)

Due to the losses in sales tax revenues and the continued high rates for employer contribution rates of the Municipal Police and Fire Employees' Retirement Systems, General Fund continues to supplement the Public Safety Fund.

NON-DISTRICT RECREATION FUND – \$75,000 (*Decrease of \$50,000*)

Monies in this fund are primarily from the General Fund. Proceeds are used to provide playgrounds and other facilities that are not funded through Parish Recreation Districts, which promote recreation and the general, health and well-being of the City's youth. The Municipal and Dumas Auditoriums net operations are included.

MARSHAL'S FUND - \$375,000 (*Decrease of \$30,000*)

The General Fund supplements the operation of this Department.

COASTAL ZONE MANAGEMENT - \$137,135 (*Increase of \$25,135*)

To supplement the development and implementation of policies, plans and programs for multiple uses of coastal zones.

SECTION 8 HOUSING PROGRAM - \$40,000 (*Same as 2025*)

To assist in rental assistance program.

TERREBONNE HOMELESS SHELTER - \$0

The General Fund supplements to help the homeless program.

HOME INVESTMENT PARTNERSHIP - \$50,874 (*Same as 2025*)

General Fund transfers local funds to supplement the U.S. Department of Housing and Urban Development Grant that is used to expand the supply of decent, affordable housing for low and very-low income families, and also to provide for coordinated assistance to state and local participants in the development of low-income housing stock.

FTA GRANT URBAN TRANSIT - \$0

Local match funds transferred from General Fund Revenues for the operations of an urban public transit system in Terrebonne Parish.

HEAD START PROGRAM - \$0

Local supplement from General Fund to provide educational, nutritional, family, and social services to eligible school age children.

CRIMINAL COURT FUND - \$2,270,000 (*Decrease of \$540,000*)

Monies in this fund are used to supplement the operations of the criminal courts, petit jury, grand jury, witness fees, parish law library, and other expenses related to the judges of the criminal courts and office of the district attorney. In addition, expenses in the trial of indigent persons charged with the commission of felonies. In 2002, the Drug Court began operations to provide alternatives for nonviolent offenders charged with drug related crimes. There is a joint commitment from Court Officials, Law Enforcement Officials, Leonard J. Chabert Medical Center, the Parish Council and Parish President.

CIVIC CENTER O & M FUND - \$646,500 (*Decrease of \$103,500*)

Monies in this fund are used to supplement the activities necessary for the Houma-Terrebonne Civic Center, including, but not limited to, the administration, operations, maintenance, and marketing.

SPECIAL REVENUE FUNDS

Special Revenue Fund: A budgetary fund where revenues are dedicated for specific purposes and are designated to be expended for specific uses. Due to GASB 34 being implemented, the funds listed below that are considered to be major funds are reflected below.

***Dedicated Emergency Fund:** An appropriation of \$200,000 or 3% of General Fund Revenue based on previous years audited revenues, whichever is greater, is transferred for the purpose of emergency expenditures. Once there is a balance of at least the required cap amount the appropriation becomes discretionary.

Terrebonne Juvenile Detention Fund: Monies in this Fund are received from the proceeds of ad valorem taxes assessed by the Parish. Proceeds from these taxes shall be used to purchase, acquire, construct, reconstruct, rehabilitate, improve, repair, operate, lease as lessor or lessee, manage and administer or enter into contracts for the management, administration and operation of a Youth Center.

***Parish Prisoners Fund:** Monies in this Fund are received from the Terrebonne Parish Sheriff and supplemented by General Fund for the operation and maintenance of the Criminal Justice Complex.

Public Safety Fund: A portion of the monies in this fund are revenues dedicated to the City of Houma Police and Fire protection. Proceeds are used for operating, maintaining, and purchasing any necessary equipment for the police and fire departments. This is considered to be a major fund.

***Non-District Recreation Fund:** Monies in this Fund are primarily from the General Fund. Proceeds are used to provide playgrounds and other facilities, which promote recreation and the general health and well-being of the City's youth.

***Marshal's Fund:** Monies in this Fund are received from city court fines and the General Fund for the operation and maintenance of the City Marshal.

G.I.S. Technology Fund (Assessor): Monies in this fund are primarily from the proceeds of taxes assessed by the Parish. Proceeds from the taxes shall be used for the cost of the completion and implementation of the Terrebonne Geographical Information System map.

***Coastal Restoration and Preservation Fund:** Monies in this Fund are primarily from the Coastal Impact Certificate Fees. Also, this Fund receives grant monies from the State for various coastal restoration and preservation projects.

Parish Transportation Fund: Monies in this Fund are primarily from the State's Parish Transportation Revenue. Proceeds are used for operating, maintaining, and constructing roads and bridges.

Road and Bridge Fund: Monies in this fund are primarily from the proceeds of a dedicated ¼% sales tax, with a supplemental transfer from the General Fund. Proceeds are used for operating, maintaining, and constructing, roads and bridges. This is considered a major fund.

Drainage Tax Fund: Monies in the fund are primarily from the proceeds of a dedicated ¼% sales tax and ad valorem taxes assessed by the Parish. Proceeds from the taxes shall be used for the purpose of providing and maintaining and constructing drainage works. This is considered to be a major fund.

¼% Capital Improvements Sales Tax Revenue Fund: This Fund accounts for the revenue from the ¼% Capital Improvement sales tax for the retirement of certain Public Improvement Bonds. The ¼% Capital Improvement sales tax has an irrevocable pledge to the outstanding bonds. On a monthly basis a portion of the ¼% tax is transferred to the Debt Service Fund. Monies remaining in the Sales Tax Capital Improvement Fund after debt service requirements are met may be used by the Parish for the purposes for which the "Capital Improvement Sales Tax" and the "Parish Sales Tax" were authorized.

Road District No. 6 O & M: To accumulate funds to maintain the roads in Ward 6. Monies in the fund are primarily from the proceeds of ad valorem taxes assessed by the Parish.

Road Lighting District Maintenance Funds: Monies in these Funds are primarily from the proceeds of ad valorem taxes (in their respective Districts) assessed by the Parish. Proceeds from the taxes shall be used for the purpose of providing and maintaining electric lights on the streets, roads, highways, alleys, and public places in said Districts.

Health Unit Fund: Monies in this Fund are received from the proceeds of ad valorem taxes assessed by the Parish. Proceeds from the tax shall be used for the purpose of operating and maintaining the Terrebonne Parish Health Unit.

Terrebonne Council on Aging, Inc: (TCOA) Monies in this fund are received from the proceeds of ad valorem taxes accessed by the Parish. Proceeds from the tax shall be used for the purpose of acquiring, constructing, operating and maintaining capital improvements to serve the elderly; and for operating and maintaining programs for the elderly and disabled persons in Terrebonne Parish.

Terrebonne-ARC: (TARC) TARC is infused with businesses creating jobs for adults with intellectual and other developmental disabilities since 1962. For 50 years, TARC has become a premier and leading ARC in the nation with its innovative job opportunities and services that include Pre-Vocational Training, Health Services, Residential Services, Therapies, and Transportation.

Parishwide Recreation Fund: Monies in this Fund are primarily from the proceeds of ad valorem taxes assessed by the Parish. Proceeds from the tax will be used for the purpose of maintaining and operating recreation programs.

Mental Health Unit: Monies are primarily from the proceeds of ad valorem taxes assessed by the Parish. Proceeds from the tax shall be used for the purpose of operating and maintaining the Terrebonne Parish Mental Health Unit.

Terrebonne Levee & Conservation District: To account for the collection and disbursement of a dedicated 1/4% sales tax to be used according to a local services agreement between the Parish and the Terrebonne Levee & Conservation District to provide for local matching funds for the construction, acquisition, maintenance and operation, extension and/or improvement of Hurricane Protection for Terrebonne Parish and more specifically identified as the Corps of Engineers Project titled the "Morganza To The Gulf".

Bayou Country Sports Park: Monies in this Fund are primarily from a 1% Hotel-Motel Tax collected and used for recreation and tourism infrastructure.

Criminal Court Fund. To account for criminal courts, grand jury, witness fees, parish law library and other expenses as related to criminal courts and of the District Attorney. This fund is funded through fines and forfeitures, Intergovernmental Revenue from the District Attorney, and a General Fund Supplement.

Grant Funds. (See page 148 for more information on Grant Funds.) This is considered to be a major fund.

**These funds are combined with the General Fund for year-end financials; however, kept separate for monitoring activity.*

DEDICATED EMERGENCY FUND

200 – DEDICATED EMERGENCY FUND

PURPOSE OF APPROPRIATION

The Dedicated Emergency Fund was established in 1991. Each year there shall be a minimum appropriation of two hundred thousand dollars (\$200,000), or three (3) percent of General Fund revenues based on the previous year final audited revenues, whichever amount is greater, dedicated to an emergency fund account. All funds so appropriated and any interest accruing thereon shall be placed in this dedicated fund and shall be subject to the provisions of this section. In the event there is a balance of at least one million five hundred thousand dollars (\$1,500,000), the appropriation mandated herein shall become discretionary for all such periods of time that the fund has a balance of at least the cap amount as herein provided for. Additionally, every five (5) years, the cap amount will be increased by increments of two hundred fifty thousand dollars (\$250,000) to a maximum cap of five million dollars (\$5,000,000).

In order for any appropriation to be made from the emergency fund created by this section, there must be an emergency as provided in section 5-04 (b) (of the Home Rule Charter), and a two-thirds (2/3) vote of the authorized membership of the Council shall be required for any such appropriation.

Home Rule Charter, Section 5-04 (b): "To meet a public emergency affecting life, health, property or the public peace, the council may make emergency appropriations. Such appropriations shall be made by emergency ordinance in accordance with the provisions of this charter. To the extent that there are no available unappropriated revenues to meet such appropriations, the council may by such emergency ordinance borrow money in sums necessary to meet the emergency. The repayment of such sums shall be a fixed charge upon the revenues of the fiscal year next following the fiscal year in which the sums are borrowed."

After an approved expenditure of this emergency fund occurs, any reimbursement received from other governmental or private sources shall be returned to the Dedicated Emergency Fund up to the original amount expended for said emergency. Reimbursed funds in excess of expended emergency funds shall be placed into the appropriate Parish department budget to accomplish the restoration activities intended for such funds.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	59,325,399	20,677,380	9,982,206	0	0
Charges for Service	10,000	0	13,500	0	0
Miscellaneous Revenue	65,298	0	41,449	0	0
Other Revenue	10,000	0	0	0	0
TOTAL REVENUES	59,410,697	20,677,380	10,037,155	0	0
EXPENDITURES					
General-other	1,512,000	7,045,138	7,049,138	7,042,847	7,042,847
Drainage	2,845	67,850	0	0	0
Emergency Preparedness	54,317,313	44,258,088	12,794,359	0	0
TOTAL EXPENDITURES	55,832,158	51,371,076	19,843,497	7,042,847	7,042,847
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					
					-86.29%
INCREASE (DECREASE) TO FUND BALANCE	3,578,539	(30,693,696)	(9,806,342)	(7,042,847)	(7,042,847)
FUND BALANCE, JANUARY 1	37,191,543	40,770,082	40,770,082	30,963,740	30,963,740
FUND BALANCE, DECEMBER 31	40,770,082	10,076,386	30,963,740	23,920,893	23,920,893

BUDGET HIGHLIGHTS

- The minimum cap for 2026 is \$3,250,000. Ordinance 21-9316 authorized the appropriation of Emergency Funds from the Dedicated Emergency Fund for purposes of protecting the health, safety and welfare of the Parish Citizens regarding the destruction and damages caused by Hurricane Ida, the minimum cap will be reached after all insurance proceeds and FEMA reimbursements.

YEAR	MINIMUM CAP
1991	1,500,000
1996	1,750,000
2001	2,000,000
2006	2,250,000
2011	2,500,000
2016	2,750,000
2021	3,000,000
2026	3,250,000
2031	3,500,000
2036	3,750,000
2041	4,000,000
2046	4,250,000
2051	4,500,000
2056	4,750,000
2061	5,000,000

TERREBONNE JUVENILE DETENTION FUND

202 – TERREBONNE JUVENILE DETENTION FUND

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The monies in this fund are received from the proceeds of ad valorem taxes assessed by the Parish. Proceeds from these taxes shall be used for the purchase or otherwise acquire, construct, reconstruct, rehabilitate, improve, repair, operate, lease as lessor or lessee, manage and administer or enter into contracts for the management, administration and operation of a Youth Center.

The Terrebonne Parish Juvenile Justice Complex has been established to provide short-term care in the secured custody of juveniles who are accused, adjudicated pending court action, awaiting transfer to another facility, and who cannot be served in an open setting. Specifically, the facility's goals are the following:

- Provide for the juveniles' basic needs, such as shelter, food, clothing, and medical care.
- Prevent the intentional abridgement of the juveniles' legal rights during their detainment.
- Provide for the physical, emotional, religious, educational, and social needs of the juveniles during detainment.
- House the juveniles in a safe and humane environment, maintaining the level of security necessary to prevent escape and assure that the juveniles live free of fear from assault or intimidation by staff or other juveniles.

The mission of the Terrebonne Parish Juvenile Justice Complex is to provide a safe and restrictive environment for those juveniles requiring secure residential detention and to ensure that those detained will be available for scheduled court hearings. The atmosphere of the facility should be such that the juvenile will not be physically, emotionally, or psychologically injured or damaged by the detention experience. Programs in the detention facility will be developed to meet each juvenile's nutritional, emotional, spiritual, educational, recreational, hygienic, and physical needs. Each juvenile's medical, dental, and mental health needs will be addressed as necessary on an emergency or immediate care basis.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To provide secured environment for those juveniles requiring secured residential detention	394 0 5,984 16 15	309 0 4,318 12 11	360 0 4,320 18 10
2. To provide safe environment for those juveniles requiring secured residential detention by maintaining a greater than 90% monthly accuracy on the following:	100% 99% 100% 98%	>95% >95% >95% >95%	>90% >90% >90% >90%
3. To minimize the use of confinement	11 4.53	7 5	<20 <4.0
4. To develop staff through monthly training	>50 >12	>40 >12	>40 >12

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	2,007,241	2,075,032	2,091,970	2,091,681	2,091,681
Intergovernmental	49,699	47,022	69,670	41,264	41,264
Charges for services	273,341	225,000	296,012	304,124	304,124
Miscellaneous Revenue	32,334	30,000	28,394	28,394	28,394
Operating Transfers In	852,112	852,105	852,105	870,226	870,226
TOTAL REVENUES	<u>3,214,727</u>	<u>3,229,159</u>	<u>3,338,151</u>	<u>3,335,689</u>	<u>3,335,689</u>
EXPENDITURES:					
Personal Services	2,291,432	2,139,451	2,287,110	2,206,256	2,206,256
Supplies and Materials	136,121	134,444	119,390	130,595	130,595
Other Services and Charges	740,153	748,251	749,023	740,182	740,182
Repair and Maintenance	56,864	33,215	31,683	27,700	27,700
Allocated Expenditure	33,517	32,810	33,496	33,436	33,436
Capital Outlay	7,123	6,946	6,946	0	0
Operating Transfers Out	185,000	185,000	185,000	185,000	185,000
TOTAL EXPENDITURES	<u>3,450,210</u>	<u>3,280,117</u>	<u>3,412,648</u>	<u>3,323,169</u>	<u>3,323,169</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS, CAPITAL OUTLAY AND OPERATING TRANSFERS OUT					
					1.62%
INCREASE (DECREASE) TO FUND BALANCE	(235,483)	(50,958)	(74,497)	12,520	12,520
FUND BALANCE, JANUARY 1	312,460	76,977	76,977	2,480	2,480
FUND BALANCE, DECEMBER 31	76,977	26,019	2,480	15,000	15,000

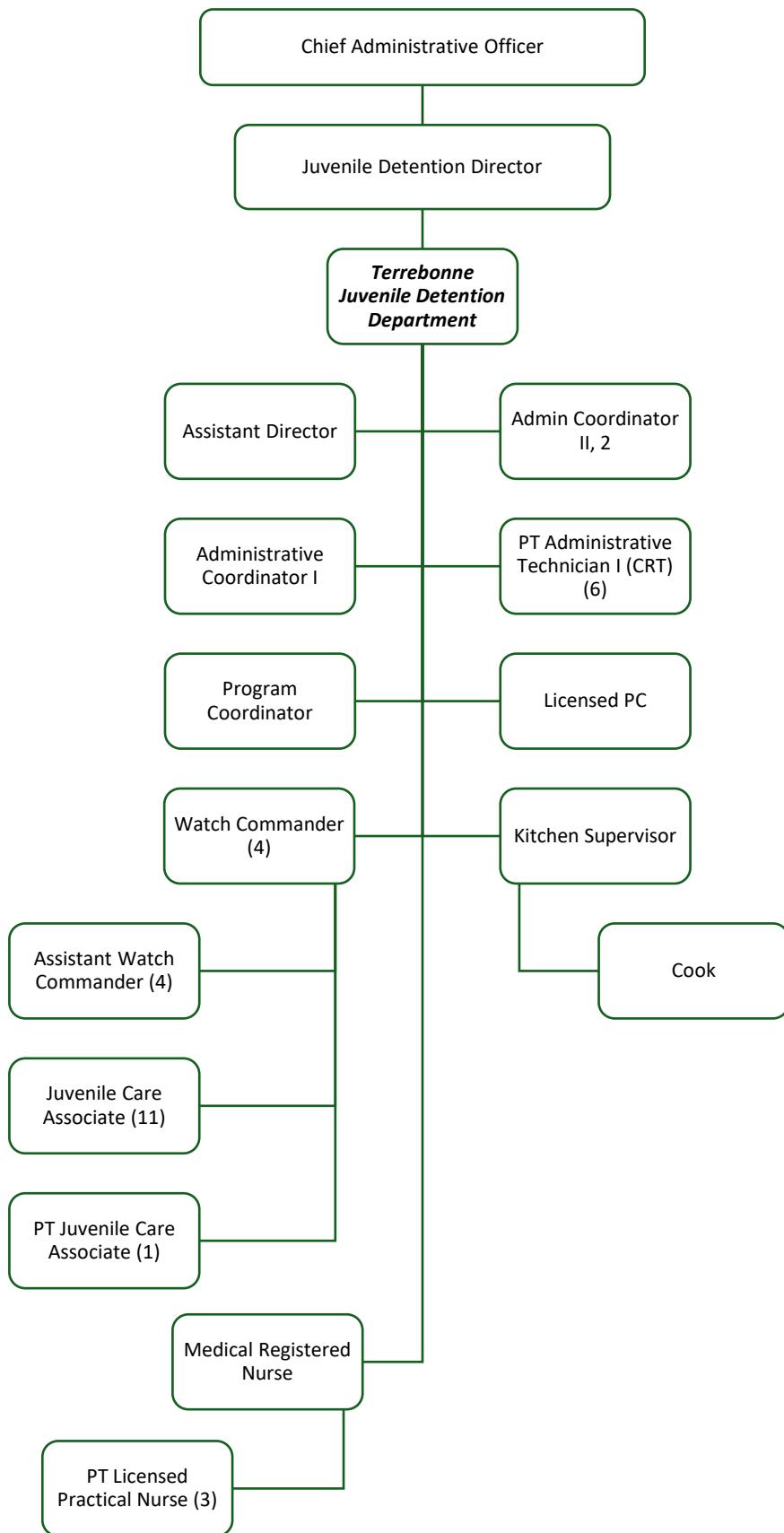
BUDGET HIGHLIGHTS

- Ad valorem taxes are levied 20 years through a .96-mill tax renewed by voters on November 16, 2013 (2013-2032), .94 mills through special state legislation (RS15:1099), renewed November 16, 2013 (2013-2032).
 - \$2,087,681 for 2026, approved.
- Revenue generated from housing state DOC juveniles and from Office of Juvenile Justice is estimated at \$115,000 for 2026, an increase of \$40,000, approved.
- Revenue generated from housing out of parish juveniles is estimated at \$189,000 for 2026, an increase of \$39,000, approved.
- General Fund Supplement, \$870,226, an increase of \$80,817, approved.
- Single Point Assessment and Resource Center (SPARC) - \$185,000, transfers to Criminal Court Fund, approved.
 - Coupled with the state-of-the-art Detention Center will result in lowering the incidence of juvenile detention, reduce recidivism, lower the costs, and enable youth offenders to become permanent productive members of society.
- Personnel, approved:
 - Eliminate one (1) Juvenile Care Associate, Grade 104
 - Eliminate one (1) part-time Juvenile Care Associate, Grade 104

202 – TERREBONNE JUVENILE DETENTION FUND

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Director Juvenile Detention	1	1	1	1	1	73,986	110,448	146,890
Assistant Director Juvenile Detention	1	1	1	1	211	65,499	84,115	102,710
Registered Nurse Supervisor	1	1	1	1	211	65,499	84,115	102,710
Licensed Professional Counselor	1	1	1	1	209	54,662	70,158	85,654
Juvenile Program Coordinator	1	1	1	1	208	50,606	64,958	79,310
Watch Commander	4	4	4	4	108	37,502	48,090	58,677
Assistant Watch Commander	4	3	4	4	106	31,200	40,082	48,942
Administrative Coordinator II	2	2	2	2	106	31,200	40,082	48,942
Concessions/Kitchen Supervisor	1	1	1	1	105	28,891	37,107	45,323
Administrative Coordinator I	1	1	1	1	104	27,019	34,694	42,349
Juvenile Care Associate	12	10	11	11	104	27,019	34,694	42,349
Cook	1	0	1	1	104	27,019	34,694	42,349
TOTAL FULL-TIME	30	26	29	29				
L.P. Nurse	3	3	3	3	206	22,287	28,631	34,975
Juvenile Care Associate	2	0	1	1	104	13,509	17,347	21,174
Administrative Technician I (CRT's)	6	5	6	6	101	11,554	14,830	18,106
Facilities Maintenance Assistant	0	1	0	0	101	11,554	14,830	18,106
TOTAL PART-TIME	11	9	10	10				
TOTAL	41	35	39	39				



PARISH PRISONERS FUND

203 – PARISH PRISONERS FUND

MISSION STATEMENT / DEPARTMENT DESCRIPTION

This division of the Public Safety Department is divided into two separate management groups; the Parish Government provides for the medical staff, prisoner's education, and building maintenance and the Parish Sheriff provides for the Warden and her staff. The Terrebonne Parish Criminal Justice Complex (Jail) is in charge of the care, custody and control of all inmates. The Jail employee's and the medical staff have a great working relationship. The Medical department is staffed twenty-four hours a day, seven days per week and three hundred sixty-five days per year. The Medical department has 10 full-time nurses and EMT's and 1 Medical Administrator. The Medical department uses Correct Health which is a contract company to help with staffing. Primary medical and psychiatric care is provided on-site. Routine medical care services are accessed through a Sick Call System and require minimal co-pays. Inmates are charged five dollars (\$5.00) for a physician or psychiatric appointment, three dollars (\$3.00) per prescription and thirty percent (30%) of dental invoices. Inability to pay never prevents access to medical care or medication needs. Due to Covid-19 one of our goals was met (with the help of the Department of Health and Hospitals), we are now able to do Rapid Covid testing for our facility. Also, there is a large commercial kitchen which prepares the meals for all inmates in the facilities.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. Provide quality healthcare to inmates			
a. Number of physicians at Adult Facility	4	4	4
b. Number of medical support staff at Adult Facility	11	11	11
2. Provide inmates with timely and appropriate medical screening and care			
a. Number of adult detainees provided with medical services	17,599	18,078	18,614
b. Number of physical examinations performed at Adult Facility	2,584	2,674	2,168
c. Number of inmates seen by General Physician	906	926	908
d. Number of inmates seen by Psychiatrist	375	378	362
e. Number of inmates treated via TeleMedicine	0	0	0
<i>Quality of Community & Family Life</i>			
1. Offer re-entry programs for inmates to participate in			
a. Number of educational sessions/presentations for prisoners (per week)	3	2	3
b. Percent of prisoners attending educational sessions	20%	18%	30%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	517,257	0	0	1,500,000	1,500,000
Charges for services	40,320	29,000	36,588	41,000	41,000
Miscellaneous Revenue	1,865	0	65	0	0
Operating Transfers In	<u>3,980,879</u>	<u>4,268,213</u>	<u>4,268,213</u>	<u>1,750,000</u>	<u>1,750,000</u>
TOTAL REVENUES	<u>4,540,321</u>	<u>4,297,213</u>	<u>4,304,866</u>	<u>3,291,000</u>	<u>3,291,000</u>
EXPENDITURES					
Parish Prisoners	3,366,831	3,067,644	2,496,226	2,150,622	2,150,622
Prisoners Medical Department	<u>1,240,465</u>	<u>1,213,453</u>	<u>1,151,242</u>	<u>1,148,499</u>	<u>1,148,499</u>
TOTAL EXPENDITURES	<u>4,607,296</u>	<u>4,281,097</u>	<u>3,647,468</u>	<u>3,299,121</u>	<u>3,299,121</u>
INCREASE (DECREASE) TO FUND BALANCE	(66,975)	16,116	657,398	(8,121)	(8,121)
FUND BALANCE, JANUARY 1	124,375	57,400	57,400	714,798	714,798
FUND BALANCE, DECEMBER 31	57,400	73,516	714,798	706,677	706,677

BUDGET HIGHLIGHTS

- For 2026, the Parish is estimated to receive \$1,500,000 from the Sheriff of Terrebonne, an increase of \$1,145,000, approved.
- General Fund Supplement, \$1,750,000, a decrease of \$1,865,000, approved.

PARISH PRISONERS

203-201 – PARISH PRISONERS

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	166,122	169,317	79,312	129,229	129,229
Supplies and Materials	222,260	196,346	198,339	143,070	143,070
Other Services and Charges	2,798,827	2,477,081	1,986,856	1,741,306	1,741,306
Repair and Maintenance	131,945	167,815	186,145	91,474	91,474
Allocated Expenditures	45,624	57,085	45,574	45,543	45,543
Capital Outlay	2,053	0	0	0	0
TOTAL EXPENDITURES	<u>3,366,831</u>	<u>3,067,644</u>	<u>2,496,226</u>	<u>2,150,622</u>	<u>2,150,622</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					-30.08%

BUDGET HIGHLIGHTS

- The Parish reimburses the Sheriff for the feeding of the prisoners based on a flat formula of \$1.75 per day for Department of Corrections (DOC) prisoners and \$12.61 per day for all others. The projected cost for 2026 is \$700,000, approved.

PRISONERS MEDICAL DEPARTMENT

203-202 – PRISONERS MEDICAL DEPARTMENT

BUDGET SUMMARY

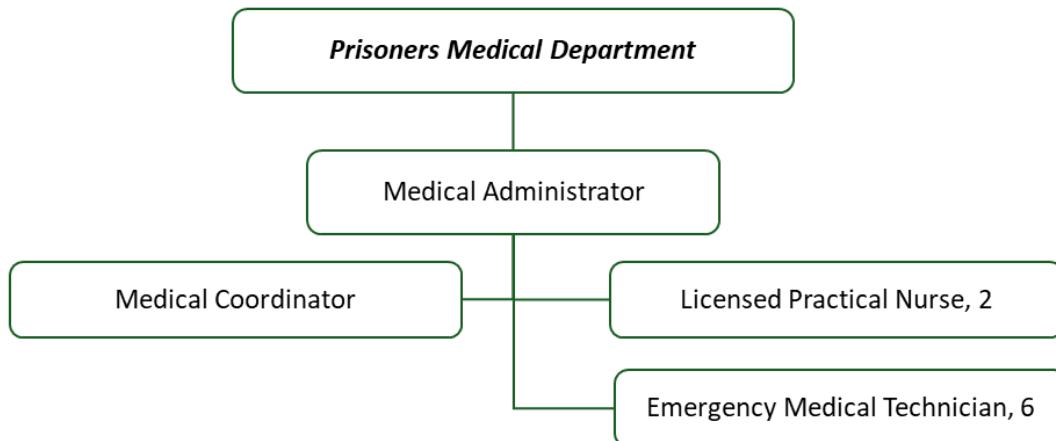
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	613,371	589,341	394,544	401,759	401,759
Supplies and Materials	170,879	164,153	147,508	156,726	156,726
Repair and Maintenance	2,129	0	0	2,000	2,000
Other Services and Charges	454,086	459,959	609,190	588,014	588,014
TOTAL EXPENDITURES	<u>1,240,465</u>	<u>1,213,453</u>	<u>1,151,242</u>	<u>1,148,499</u>	<u>1,148,499</u>
% CHANGE OVER PRIOR YEAR					-5.35%

BUDGET HIGHLIGHTS

- The Parish currently contracts the Haydel Clinic for physicians' care at \$90,000 per year. With the inclusion of dental care, ambulance and hospital care, the medical services are estimated for 2026 at \$148,000; and prescriptions and OTC Medications, \$120,000, approved.
- In 2024, the Parish has entered into a contract to supply personnel needed to fulfill the personnel shortage. The estimated cost for this contract in 2026 is \$325,500, approved.
- Personnel, approved:
 - Eliminate two (2) Emergency Medical Technician, Grade 107

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
Medical Administrator	1	1	1	1	211	65,499	84,115	102,710
Medical Coordinator	1	1	1	1	208	50,606	64,958	79,310
Licensed Practical Nurse/LPN	2	1	2	2	206	44,574	57,262	69,950
Emergency Medical Technician/EMT	4	2	2	2	107	34,008	43,680	53,352
TOTAL	<u>8</u>	<u>5</u>	<u>6</u>	<u>6</u>				



PUBLIC SAFETY FUND

204 – PUBLIC SAFETY FUND

PURPOSE OF APPROPRIATION

The proceeds of the Public Safety Fund are used for operating, maintaining and purchasing any necessary equipment for the City of Houma Police and Fire departments.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	13,804,070	15,036,856	15,634,995	15,775,677	15,775,677
Licenses and Permits	1,164,603	1,176,000	1,187,398	1,194,783	1,194,783
Intergovernmental	1,392,795	1,425,063	1,477,633	1,027,999	1,027,999
Charges for services	1,077,875	180,986	348,062	323,983	323,983
Fines and Forfeitures	118,714	127,260	119,193	116,500	116,500
Miscellaneous Revenue	120,680	100,000	93,938	75,000	75,000
Other Revenue	52,221	33,565	36,702	0	0
Operating Transfers In	<u>4,250,000</u>	<u>2,250,000</u>	<u>2,250,000</u>	<u>4,000,000</u>	<u>4,000,000</u>
TOTAL REVENUES	<u>21,980,958</u>	<u>20,329,730</u>	<u>21,147,921</u>	<u>22,513,942</u>	<u>22,513,942</u>
EXPENDITURES					
General - Other	976,227	1,028,443	2,147,577	2,108,075	2,108,075
Police	13,398,255	13,999,393	14,246,296	12,488,942	12,488,942
LHSC Year Long	77,243	101,250	101,250	0	0
Task Force & Cops Grant	261,398	202,767	202,767	0	0
Fire - Urban	7,011,717	8,682,474	8,540,168	7,607,121	7,607,121
Operating Transfers Out	<u>60,992</u>	<u>49,948</u>	<u>49,950</u>	<u>49,948</u>	<u>49,948</u>
TOTAL EXPENDITURES	<u>21,785,832</u>	<u>24,064,275</u>	<u>25,288,008</u>	<u>22,254,086</u>	<u>22,254,086</u>
INCREASE (DECREASE) TO FUND BALANCE	195,126	(3,734,545)	(4,140,087)	259,856	259,856
FUND BALANCE, JANUARY 1	4,566,697	4,761,823	4,761,823	621,736	621,736
FUND BALANCE, DECEMBER 31	4,761,823	1,027,278	621,736	881,592	881,592

BUDGET HIGHLIGHTS

- Ad valorem taxes are proposed for 2026 in the amount of \$4,931,204 from the levy of 6.20 mills (City Alimony Tax), 5.08 mills City Fire Protection, and 5.08 mills City Police Protection renewed by voters on November 16, 2013 (2019-2028), approved.
- On October 14, 2023 voters approved to rededicate the revenue of one (1) mill from the Health Unit millage to provide for additional funds for improving, operating, providing and maintaining public safety personnel, pedestrian facilities as school sites within the Parish. This Revenue is estimated at \$1,098,779 for 2026, approved.
- In 1965 the Parish levied a 1% parishwide sales tax equally divided by the Parish Policy Jury, City of Houma, and Parish School Board. The 1/3 City of Houma portion has been dedicated through the budget for use by the Public Safety Fund and is projected to generate \$9,656,030, an increase of \$434,072 from the 2024 collections and \$142,700 from the 2025 projected collections, approved.
- Insurance occupational licenses in the City of Houma are proposed to collect \$970,000, an increase of \$25,000, approved.
- Occupational Licenses (50% collected in the city), \$186,933, a decrease of \$5,867, approved.
- Court fines are proposed at \$110,000, a decrease of \$10,000, approved.
- General Fund Supplement, \$4,000,000, an increase of \$1,500,000, approved.

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission of the Houma Police Department is to improve the quality of life of citizens living, working, or visiting our city. In order to carry out that mission, the Houma Police Department will: engage in crime prevention and public education activities; engage in crime interdiction and suppression by various means with emphasis on patrol services; implement a philosophy of community oriented problem solving in which citizens are equal partners in the crime prevention effort; provide efficient and courteous services to the public in non-criminal matters, including traffic movement, resolution of non-criminal disputes, and emergency assistance as needed; and work with the citizens of our community to preserve life, maintain order and human rights, protect property and promote individual responsibility and community commitment to ensure our city remains one of the safest in the state. The Houma Police Department serves a base population of approximately 35,000 residents in an area of 24 square miles. The Department is tasked with furnishing the citizens within its jurisdiction with a high standard of law enforcement, while continually striving to make our city one of the safest communities in this state.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. Improve efficiency and accountability by:			
a. LIBR(La Crime Stats) Monthey Maintenance	100%	100%	100%
b. Training on use of LIBR	100%	100%	100%
c. Identify and implement effective strategies to reduce crime through CompStat	100%	100%	100%
2. Improve efficiency and accountability of record system by:			
a. Court approved destruction of reports/records	100%	80%	80%
b. Court approved destruction of evidence	80%	75%	75%
c. Security of record management system	100%	100%	100%
3. Improve officer/employee productivity by:			
a. Continuous services on Central Square (reporting writing system)	100%	100%	100%
b. Reduce paperwork for officers and dispatchers through use of Central Square program			
• Number of arrest (including summonses)	2042	2042	2042
• Number of complaints dispatched	27478	27500	27500
4. Improve department efficiency through technology by:			
a. Computerized telephone system to enable text/Facetime for emergency calls	100%	20%	20%
b. Link Body Cam videos to Central Square	25%	100%	100%
c. Purchasing of new computers for the department	75%	75%	90%
d. Internet Accessibility for Officers in the Field	75%	60%	80%
5. Promote health and well-being of police employees by:			
a. Replace aging gas mask	40%	50%	50%
b. Encourage employee wellness and annual checks	100%	100%	100%
6. Improve employee performance, moral, manpower by:			
a. Identifying and addressing training needs of the department	80%	80%	60%
b. Increase the number of police officers employed/budgeted	85%	80%	80%
c. Develop tracking program for officers and dispatchers			
• Number of new hires completing or completed POST training academy	100%	100%	100%
• Number of officers qualifying in weapons training	4	3	5
• Number of new/federal vehicles ordered and received	82	82	82
d. Number of new/federal vehicles ordered and received	4	16	13
<i>Quality of Community & Family Life</i>			
1. Improve Safety and Quality of Life in City of Houma by:			
a. School Resource Officer in every school requested school within City Limits of Houma	60%	60%	90%
b. Electronic Parking Meter Monitors	60%	100%	100%
c. Food distribution throughout the community	75%	100%	100%
d. Permanent Electric Enforcement and School Zone Signs	80%	100%	100%
• Number of meters read/maintained per month	237	237	237
• Amount collected in parking meter revenue	\$32,376	\$35,441	\$36,000
• Amount paid in parking meter fines	\$1,638	\$2,652	\$3,000

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Public Safety			
1. Reduce traffic crashes/injuries by:			
a. Quarterly meetings held with Louisiana Department of Transportation and Development	100%	100%	100%
b. Improve traffic flow in City of Houma by implementing plans to deal with tunnel and bridge closures	100%	70%	25%
c. Targeted enforcement of driving while intoxicated, safety belt, child restraint and distracted driver and school zone laws	100%	100%	100%
• Number of vehicular accident reports processed	761	720	720
2. Reduce crime through Community Policing and Problem Oriented Policing by:			
a. K-9 in schools to check for narcotics and education	100%	100%	100%
b. Community Policing training through the Department of Justice and LaPost	100%	100%	100%
c. Police Eyes Against Crime Engagement (PEACE) program			
• Installing cameras in neighborhoods	60%	70%	80%
d. Collaborating with other law enforcement agencies to reduce crime			
• SANE (Sexual Assault Nurse Examiner) 6 parish programs for evidence collection/survivor support	20	20	20
• Number of Violent Crimes	116	84	84
Infrastructure Enhancement/Growth Management			
1. Improve HPD Building and Fleet			
a. Replace/add canopies; change lightening to LED	70%	80%	90%
b. Replace ageing sewer system	0%	50%	70%
c. Replace ageing fleet	25%	35%	60%
d. Increase office space for Detective Bureau and Uniform Car Patrol	70%	80%	90%
e. Improve storage and impound	0%	10%	20%

BUDGET SUMMARY

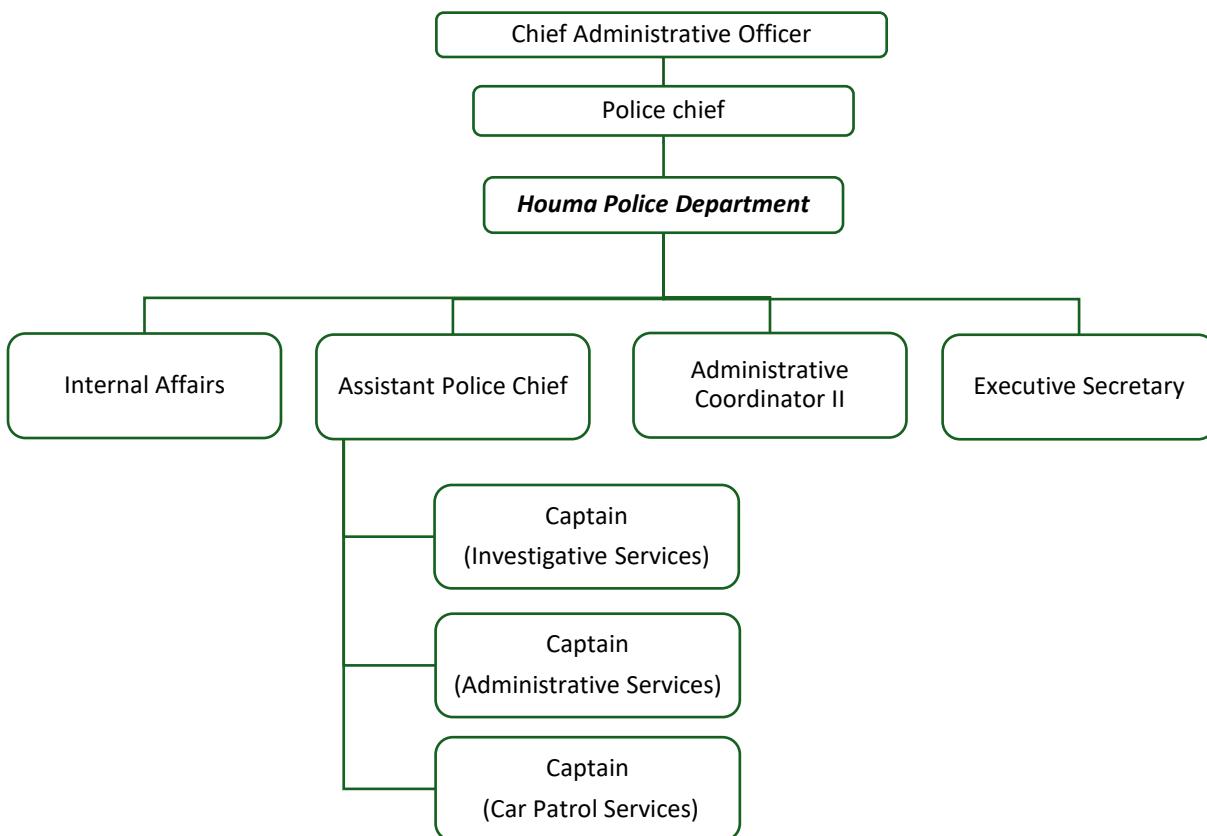
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	10,592,417	9,130,719	9,574,119	10,460,280	10,460,280
Supplies and Materials	395,563	406,006	345,070	348,000	348,000
Other Services and Charges	1,579,566	3,211,276	3,101,410	1,500,662	1,500,662
Repair and Maintenance	211,017	250,500	213,866	180,000	180,000
Capital Outlay	619,692	1,000,892	1,011,831	0	0
TOTAL EXPENDITURES	<u>13,398,255</u>	<u>13,999,393</u>	<u>14,246,296</u>	<u>12,488,942</u>	<u>12,488,942</u>
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-3.92%

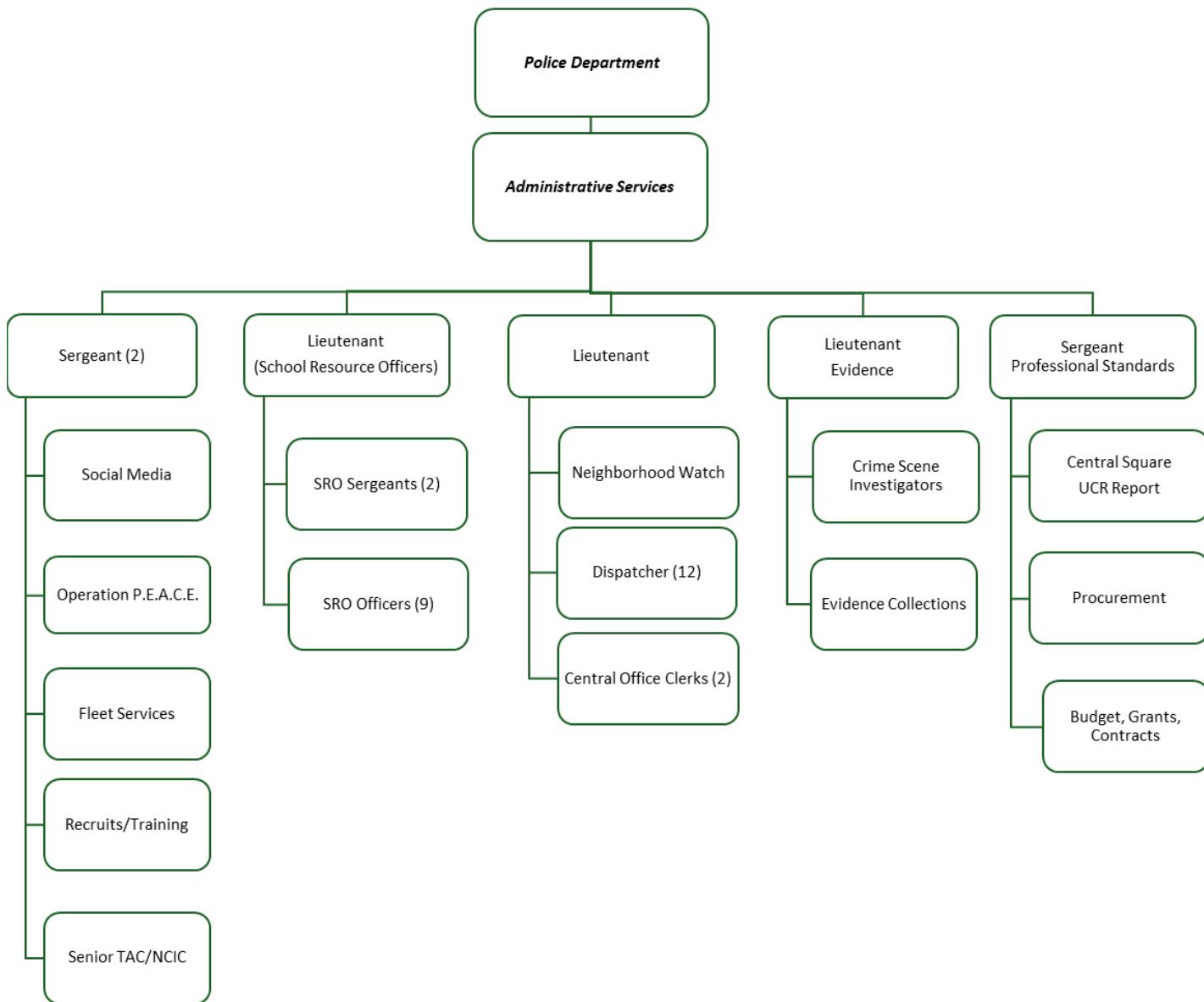
BUDGET HIGHLIGHTS

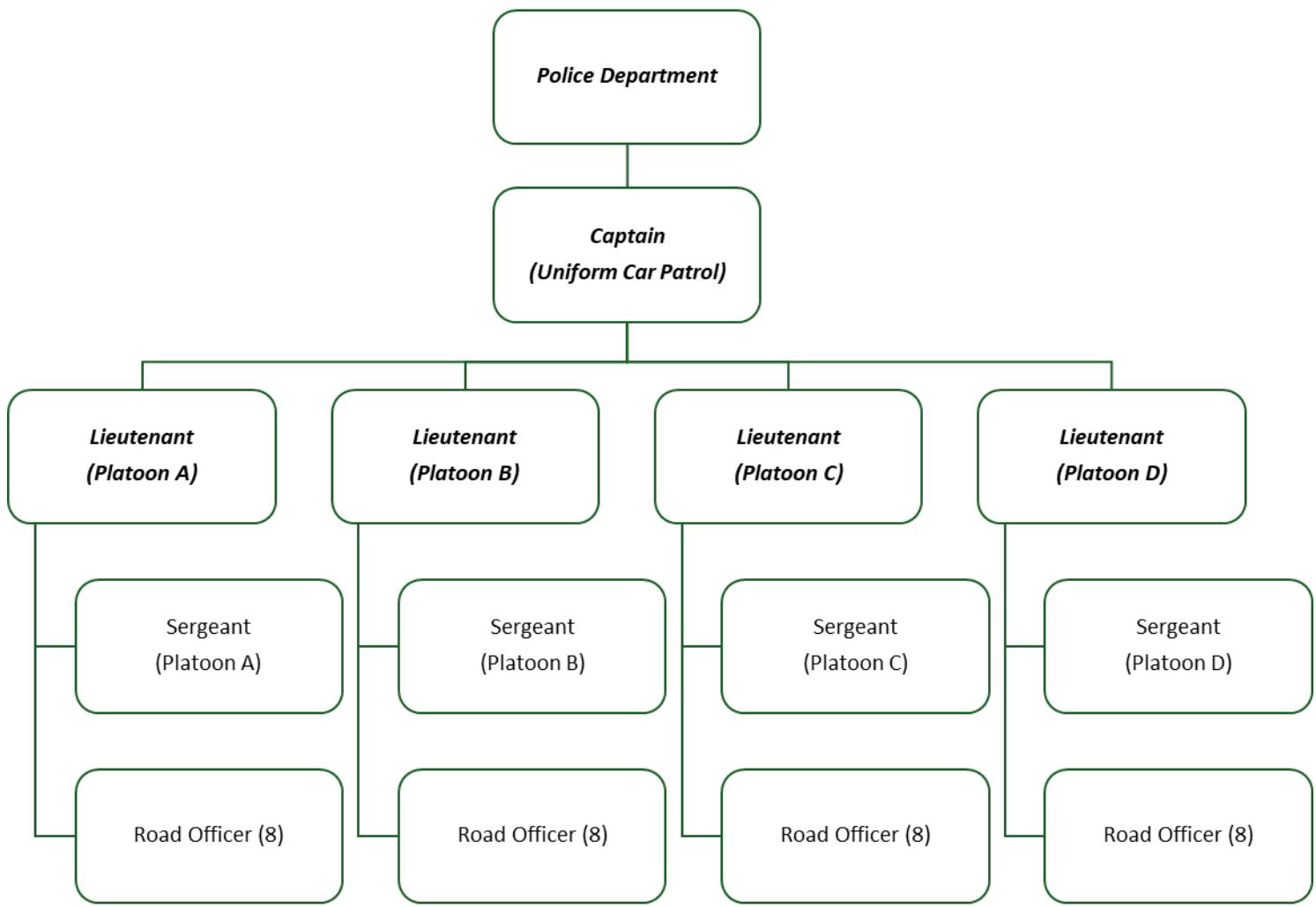
- Personnel, approved:
 - 2% adjustment across the board as mandated by State Law
- At the State Municipal Police retirement board meeting, the following rates were adopted, approved:
 - 2025-33.475%
 - 2024-35.60%

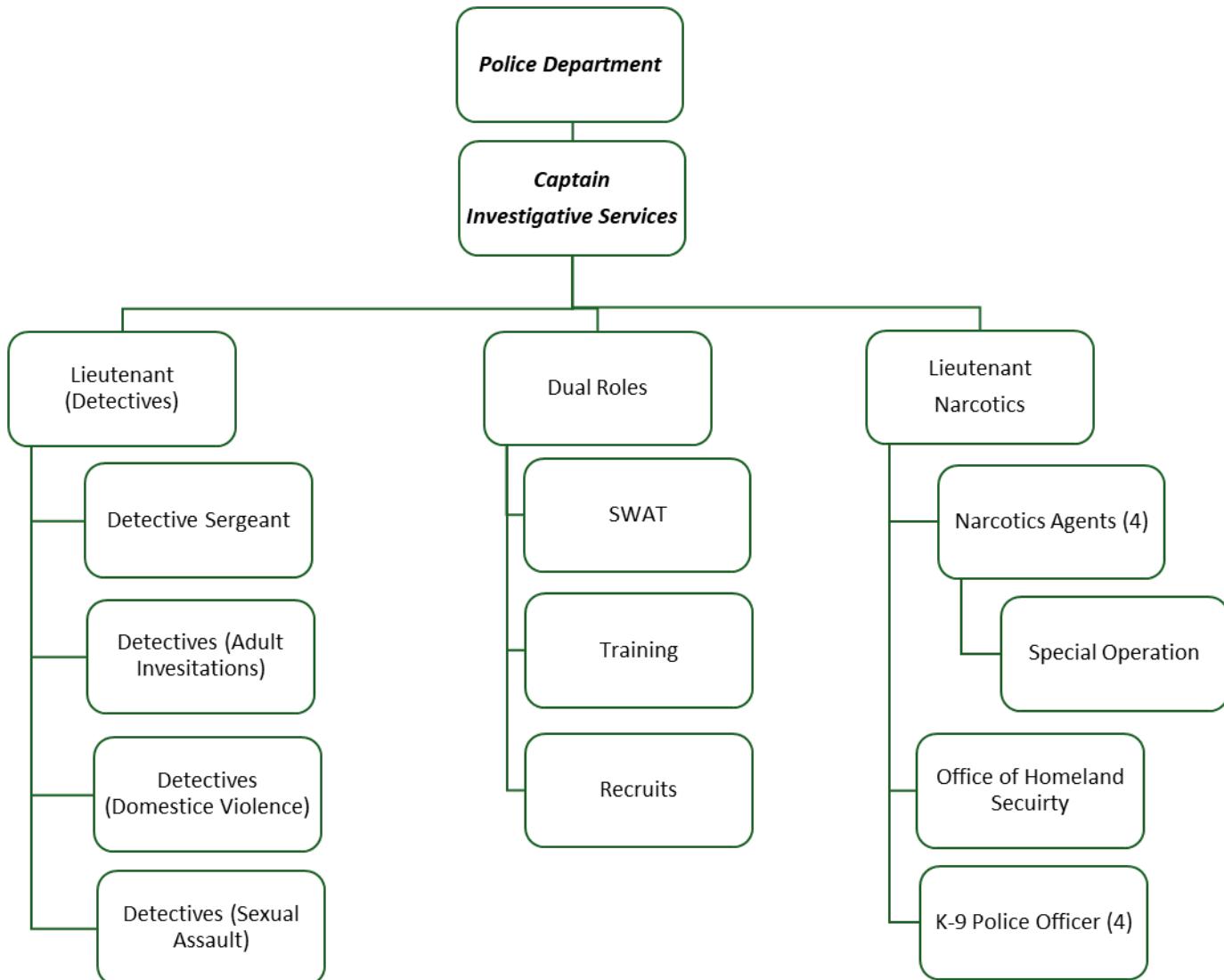
PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Police Chief	1	1	1	1	P-7	82,389	110,323	138,237
Assistant Chief	1	1	1	1	P-6	74,838	100,547	126,256
Police Captain	3	3	3	3	P-5	55,120	73,778	92,414
Police Lieutenant	10	9	10	10	P-4	48,214	64,542	80,850
Police Sergeant	10	10	10	10	P-3	44,179	59,134	74,090
Police Officer/Officer-1st Class	57	56	57	57	P-1/P-2	-	-	-
Police Officer-1st Class	-	-	-	-	P-2	38,293	51,272	64,251
Police Officer	-	-	-	-	P-1	32,677	43,784	54,870
Sr. Dispatcher - Public Safety	1	1	1	1	108	37,502	48,090	58,677
Executive Secretary	2	2	2	2	107	34,008	43,680	53,352
Dispatcher	12	11	12	12	105	28,891	37,107	45,323
Administrative Coordinator I	2	2	2	2	104	27,019	34,694	42,349
Administrative Technician II	1	1	1	1	102	24,274	31,158	38,043
TOTAL FULL TIME	100	97	100	100				









MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Houma Fire Department is responsible for preventing, preserving, and protecting lives and property of our citizens from the ravages and destruction caused by fire and we are dedicated to a quick response to the location where help is needed. The Houma Fire Department is divided into six divisions – Administration, Suppression, Prevention, Training, Maintenance, and HazMat. The Fire Chief is responsible for the management of the Houma Fire Department and the overall administrator of the five other divisions. The Houma Fire Department operates five station houses and one administrative office. The department operates four engines and two aerial trucks. The department is staffed 24 hours a day by certified firefighters.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Public Safety			
1. To provide fire protection and medical services to the public.			
a. Number of structure fires	43	40	40
b. Number of non-structure fires	85	85	120
c. Number of hazardous materials incidents	59	60	80
d. Number of other emergency/non-emergency dispatches	703	600	550
e. Number of EMS incidents	543	530	350
f. Provide smoke alarms and fire extinguishers in residences upon request	100%	100%	100%
2. To continue to provide public fire safety education classes to schools and the public.			
a. Number of educational programs in schools	19	18	20
b. Number of persons reached with educational programs in schools	978	900	1,000
c. Number of public presentations/programs	6	15	25
d. Number of persons reached with public presentations/programs	815	1,000	2,000
Effective and Efficient Government			
1. To promote professional qualifications of Houma Fire Department employees by providing opportunities for training and education.			
a. Number of certified firefighters	45	50	54
b. Number of certified driver/operators	27	28	30
c. Number of certified company officers	11	11	15
d. Number of certified chief officers	1	1	2
e. Number of certified hazardous material responders	45	49	54
f. Number of personnel trained in CPR	45	49	54
g. Number of personnel trained as Medical First Responder	38	43	54
h. Number of personnel trained in basic EMT	9	9	8
i. To continue to maintain Class 2 PIAL rating	100%	100%	100%
2. To provide safety inspections to all businesses.			
a. Number of inspections	1,147	1,150	1,200
Infrastructure Enhancement/Growth Management			
1. To improve department efficiency through technology.			
a. Acquire through grant radio headsets/hearing protection for apparatus.	0%	30%	50%
b. Update computers.	0%	40%	40%
2. To improve HFD building, fleet and equipment.			
a. Upgrade nozzles and fire hose on apparatus	25%	25%	100%
b. Acquire new Ladder apparatus	0%	50%	75%
c. Establish a bunker gear replacement program	0%	20%	100%
d. Acquire new pumper Engine	0%	50%	75%
e. Build new Airbase Fire Station	0%	25%	50%
f. Open Fire Prevention/History museum	0%	25%	75%
g. Recruitment of firefighters	0%	50%	75%
h. Create HazMat Division	0%	0%	50%
i. Acquire new District Chief and Staff Units	0%	10%	100%
j. Replace generator at North Houma Station	0%	0%	100%
k. Upgrade intake valves on apparatus	0%	50%	100%

BUDGET SUMMARY

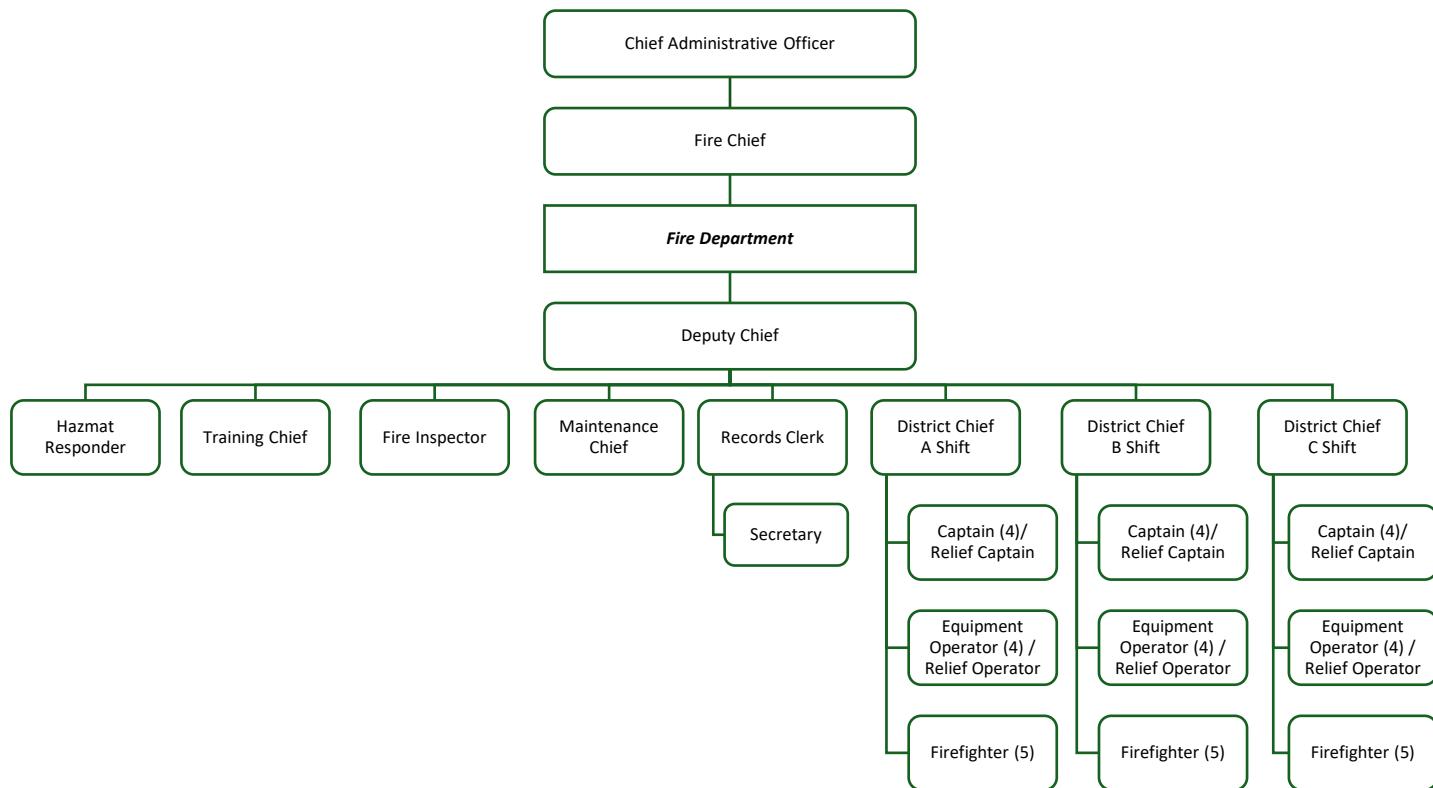
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	6,472,521	6,698,872	6,582,228	6,981,142	6,981,142
Supplies and Materials	98,118	117,708	107,379	112,500	112,500
Other Services and Charges	335,751	346,891	368,176	399,013	399,013
Repair and Maintenance	92,346	121,226	84,608	114,466	114,466
Capital Outlay	<u>12,981</u>	<u>1,397,777</u>	<u>1,397,777</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>7,011,717</u>	<u>8,682,474</u>	<u>8,540,168</u>	<u>7,607,121</u>	<u>7,607,121</u>
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					4.43%

BUDGET HIGHLIGHTS

- At the State Firefighters' Retirement board meeting of April 23, 2025, the following rates were adopted, approved:
 - 2025 - 33.25%
 - 2024 - 33.25%
- Personnel, approved:
 - Eliminate one (1) Firefighter, Grade F-1

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Fire Chief	1	1	1	1	F-6	65,998	88,379	110,739
Deputy Chief	1	1	1	1	F-5	51,251	68,619	85,987
Fire District Chief	3	3	3	3	F-4	48,410	64,860	81,282
Fire Training Officer	1	1	1	1	F-4E	48,422	64,854	81,266
Fire Inspector	1	1	1	1	F-4	48,410	64,860	81,282
Fire Maintenance Chief	1	1	1	1	F-4E	48,422	64,854	81,266
Fire Captain	15	15	15	15	F-3	42,973	57,518	72,036
Hazmat Responder	1	0	1	1	F-3	42,973	57,518	72,036
Fire Driver - Operator	15	15	15	15	F-2	36,929	49,432	61,934
Firefighters	16	10	15	15	F-1	33,230	44,464	55,669
Office Manager	1	1	1	1	109	41,184	52,874	64,563
Administrative Technician I	1	1	1	1	101	23,109	29,661	36,213
TOTAL FULL-TIME	57	50	56	56				



NON-DISTRICT RECREATION

205 – NON-DISTRICT RECREATION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Quality of Life Department manages several grounds and facilities through the Non-District Recreation Department. These include Coteau Park, Presque Isle Park, Municipal Auditorium, Dumas Auditorium and the Airbase Splash Park. Functions at the Auditoriums are managed by the Cultural Enrichment Division of the department. The Athletics and leisure division manages the parks. Grass cutting and trash pickups are provided for fourteen (14) parks in accordance with the contracts.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	111,000	111,000	111,000	111,000	111,000
Intergovernmental	817	0	0	0	0
Charges for services	15,762	24,500	25,640	24,500	24,500
Miscellaneous Revenue	11,503	11,750	10,258	5,000	5,000
Operating Transfers In	520,000	500,000	500,000	602,100	602,100
TOTAL REVENUES	659,082	647,250	646,898	742,600	742,600
EXPENDITURES					
Auditoriums	302,841	243,351	265,339	244,724	244,724
General - Other	85,835	119,487	85,835	85,835	85,835
Parks and Grounds	233,044	230,457	230,445	393,122	393,122
Airbase Splash Park	13,773	39,023	16,428	39,533	39,533
TOTAL EXPENDITURES	635,493	632,318	598,047	763,214	763,214
% CHANGE OVER PRIOR YEAR					
INCREASE (DECREASE) TO FUND BALANCE	23,589	14,932	48,851	(20,614)	(20,614)
FUND BALANCE, JANUARY 1	(22,351)	1,238	1,238	50,089	50,089
FUND BALANCE, DECEMBER 31	1,238	16,170	50,089	29,475	29,475

BUDGET HIGHLIGHTS

- General Fund transfer is \$75,000, a decrease of \$50,000, approved.
- Parishwide recreation transfer is \$527,100, an increase of \$152,000, approved.
- Sales Tax, \$111,000 from the 1/3 of 1% Sales Tax dedicated to City of Houma (1964), approved.

AUDITORIUMS

205-196 – AUDITORIUMS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

This department provides the Parish with Community Facilities that are maintained in a high state of readiness to accommodate the needs, not only of Parish Government for meeting room space, but for the general public as well as for weddings and reception, family and class reunions, dances, graduation parties, Carnival Krewe events and activities, seminars, banquets and not for profit organization fundraisers.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Quality of Community & Family Life			
1. To continue to provide a facility for the community's needs. a. Monitor the number of events held at the Municipal Auditorium b. Monitor the number of events held at the Dumas Auditorium	97 56	134 55	126 67
Infrastructure Enhancement/Growth Management			
1. To continue to maintain both Auditoriums in good working condition. a. Set up PM Program for new generator at Municipal b. Proceed with repairs to both facilities caused by Hurricane Ida c. Replacement of HVAC systems of both Facilities	100% 40% 0%	100% 80% 0%	100% 100% 0%
2. To continue to provide facilities for disaster relief services. a. Perform annual state fire marshal inspections b. Perform annual Red Cross review and inspection c. Perform annual Fire Extinguisher and Kitchen Fire Suppression System inspections d. Provide Board of Health inspection reports	100% 100% 100% 100%	100% 100% 100% 100%	100% 100% 100% 100%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	147,812	129,423	131,887	106,778	106,778
Supplies and Materials	3,955	5,750	2,857	4,050	4,050
Other Services and Charges	115,654	95,178	120,322	120,896	120,896
Repair and Maintenance	35,420	13,000	10,273	13,000	13,000
TOTAL EXPENDITURES	302,841	243,351	265,339	244,724	244,724
% CHANGE OVER PRIOR YEAR					0.56%

BUDGET HIGHLIGHTS

- No significant changes.

PARKS & GROUNDS

205-501 – PARKS & GROUNDS

MISSION STATEMENT/ DEPARTMENT DESCRIPTION

This department follows a detailed plan to concentrate on the beautification of the Parish parks and grounds. This department also concentrates on giving support to civic organizations, community organizations and close mutual agreement with other departments in the Parish Government. Grass cutting and trash pick-ups are provided for the following fourteen (14) parks in accordance with the contract:

- Authement St. Park
- City (Airbase) Park
- Coteau Park
- Jim Bowie Park
- Shady Oaks Park
- Mahler St. Park
- Mulberry St. Park
- Parish Park
- Presque Isle Park
- Rio Vista Park
- Lee Avenue Park
- Southdown Mandalay Park
- Maple St. Park
- Adult Softball Complex

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	0	24,563	41,361	27,262	27,262
Supplies & Materials	533	1,000	7,247	8,200	8,200
Other Services and Charges	142,360	175,894	143,109	173,060	173,060
Repair and Maintenance	12,942	24,000	33,728	27,500	27,500
Allocated Expenditures	77,209	5,000	5,000	5,000	5,000
Capital Outlay	0	0	0	152,100	152,100
TOTAL EXPENDITURES	<u>233,044</u>	<u>230,457</u>	<u>230,445</u>	<u>393,122</u>	<u>365,860</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					3.92%

BUDGET HIGHLIGHTS

- Maintenance Contract – Grass cutting and park maintenance, \$157,500, a decrease of \$7,500, approved.
- Capital (\$152,100), approved:
 - Ag Center repairs, \$20,000
 - Airbase Park repairs, \$111,100
 - Coteau Park repairs, \$21,000

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Groundsman	1	0	1	1	101	23,109	29,661	36,213
TOTAL	<u>1</u>	<u>0</u>	<u>1</u>	<u>1</u>				

AIRBASE SPLASH PARK

205-510 Airbase Splash Park

MISSION STATEMENT/ DEPARTMENT DESCRIPTION

The Terrebonne Parish Athletics and Leisure Division supervises and maintains the Airbase Splash Park which is located at the Airbase City Park at 218 FOP Court. The Splash Park includes picnic tables, shade areas and park benches. Over 50 water jet heads dump over 40 gallons of water every seven minutes from the Mega Bucket at the Splash Pad.

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	0	20,000	0	20,000	20,000
Other Services and Charges	12,149	14,023	12,810	14,533	14,533
Repair and Maintenance	1,624	5,000	3,618	5,000	5,000
TOTAL EXPENDITURES	<u>13,773</u>	<u>39,023</u>	<u>16,428</u>	<u>39,533</u>	<u>39,533</u>
% CHANGE OVER PRIOR YEAR					1.31%

BUDGET HIGHLIGHTS

- No significant changes.



MARSHAL'S FUND

209 – MARSHAL'S FUND

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The City Marshal's Office is a Parishwide elected office for a term of six years. It is mandated by State Statute that every city court shall have a Marshal. The Marshal is the executive office of the court and shall execute the orders and mandates of the court. In the execution thereof, and in making arrest and preserving the peace, he has the same powers and authority as a sheriff. The Terrebonne Parish City Marshal presently appoints ten (10) deputy marshals. The Marshal's jurisdiction encompasses all of Terrebonne Parish with duties consisting of providing court security for adult and juvenile proceedings, service of civil, criminal and juvenile papers, seizure and sale of property, garnishment of wages, executing orders of evictions, making arrests per warrants, and the handling of adult and juvenile prisoners by providing transportation for same to and from jail. The monies in the Marshal's Fund are received from fees charged by the Marshal (set by State Statute) for the serving of civil papers, commissions from seizures and Marshal's sales of property, court costs in criminal matters as set by the court and from the General Fund for the operation and maintenance of the City Marshal's Office. The Marshal's Office is here to serve all of Terrebonne Parish in a professional and respectful manner.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To continue to provide efficient services to the Court in a professional manner.			
a. Number of deputy marshals	12	12	12
b. Number of court sessions (adult criminal and civil)	282	286	292
c. Number of court sessions (juvenile)	155	178	165
d. Number of criminal and juvenile papers served	2,396	2,200	1,938
e. Number of civil papers served	6,495	6,372	6,499
f. Number of Marshal sales and settlements	3	3	3
g. Number of seizures	3	3	3
h. Number of garnishments accounts	6,530	6,677	6,811
2. Maintain an aggressive attitude in serving of legal processes, arrest warrants, and working with attorneys and the business community so their experiences are efficient and has little delay in all proceedings.			
a. Criminal fees collected	\$85,909	\$74,454	\$75,600
b. Amount of commissions on garnishments	\$224,119	\$193,832	\$197,700
c. Civil fees collected	\$123,056	\$127,961	\$130,520
d. Total fees collected	\$433,084	\$396,247	\$403,820



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	56,161	43,200	64,690	64,800	64,800
Charges for Services	596	0	560	560	560
Fines and Forfeitures	433,084	410,000	434,423	435,000	435,000
Operating Transfers In	455,000	405,000	405,000	375,000	375,000
TOTAL REVENUES	<u>944,841</u>	<u>858,200</u>	<u>904,673</u>	<u>875,360</u>	<u>875,360</u>
EXPENDITURES					
Personal Services	795,685	842,106	798,435	838,872	838,872
Supplies and Materials	23,542	28,000	22,696	28,335	28,335
Other Services and Charges	100,712	115,360	110,234	96,713	96,713
Repair and Maintenance	6,764	12,400	6,879	12,400	12,400
Allocated Expenditures	10,642	10,573	10,642	10,642	10,642
Capital Outlay	55,197	14,156	14,156	0	0
TOTAL EXPENDITURES	<u>992,542</u>	<u>1,022,595</u>	<u>963,042</u>	<u>986,962</u>	<u>986,962</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND CAPITAL OUTLAY					
					-2.16%
INCREASE (DECREASE) TO FUND BALANCE	(47,701)	(164,395)	(58,369)	(111,602)	(111,602)
FUND BALANCE, JANUARY 1	249,150	201,449	201,449	143,080	143,080
FUND BALANCE, DECEMBER 31	<u>201,449</u>	<u>37,054</u>	<u>143,080</u>	<u>31,478</u>	<u>31,478</u>

BUDGET HIGHLIGHTS

- General Fund transfer is \$375,000, a decrease of \$30,000, approved.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
City Marshal	1	1	1	1	N/A	****	****	***
Chief Deputy	1	1	1	1	N/A	****	****	***
Office Manager	1	1	1	1	N/A	****	****	***
Deputy	10	9	9	9	N/A	****	****	***
TOTAL	<u>13</u>	<u>12</u>	<u>12</u>	<u>12</u>				

G.I.S. TECHNOLOGY FUND (ASSESSOR)

210 – G.I.S. TECHNOLOGY FUND (ASSESSOR)

PURPOSE OF ALLOCATION

The Louisiana Revised Statute (33:4713) requires that the cost of supplying maps to the Parish Assessor shall be borne proportionately by all tax recipient bodies in the parish, in the proportion of the amount received from such tax monies by each recipient body in the parish. The Terrebonne Parish Consolidated Government shall make these purchases and then bill the other tax recipients for their proportionate share. The Assessor will enter into an agreement with the Terrebonne Parish Consolidated Government to create a new centralized Terrebonne Parish G.I.S. Department using the G.I.S. Technology Fund to establish and equip the department. The mission of the Assessor is to inventory, with digital pictures, all properties in Terrebonne Parish and then make this information available to all governmental agencies through networking. The G.I.S. Technology Fund will be the funding mechanism to establish and maintain the department.

BUDGET SUMMARY

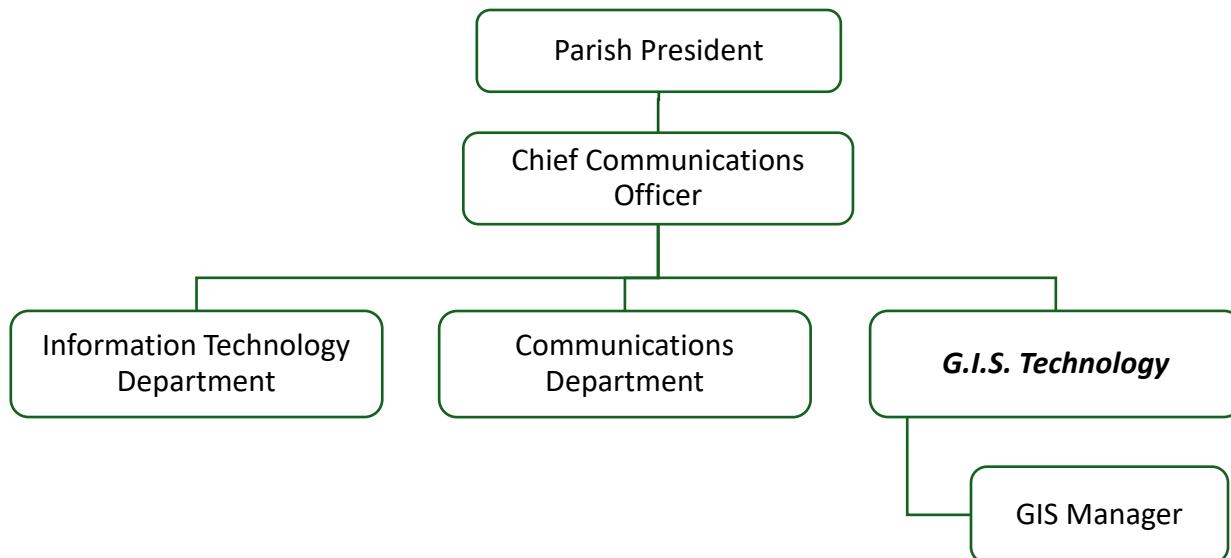
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	230,000	230,000	230,000	230,000	230,000
Operating Transfers In	0	332,573	332,573	38,769	38,769
TOTAL REVENUES	<u>230,000</u>	<u>562,573</u>	<u>562,573</u>	<u>268,769</u>	<u>268,769</u>
EXPENDITURES					
Personal Services	0	87,145	96,088	105,789	105,789
Supplies and Materials	0	2,605	1,496	4,300	4,300
Other Services and Charges	0	215,395	132,691	184,320	184,320
Repair and Maintenance	0	2,000	0	1,000	1,000
Operating Transfers Out	230,000	0	0	0	0
TOTAL EXPENDITURES	<u>230,000</u>	<u>307,145</u>	<u>230,275</u>	<u>295,409</u>	<u>295,409</u>
% CHANGE OVER PRIOR YEAR					
EXCLUDING OPERATING TRANSFERS OUT					-3.82%
INCREASE (DECREASE) TO FUND BALANCE	0	255,428	332,298	(26,640)	(26,640)
FUND BALANCE, JANUARY 1	206,608	206,608	206,608	538,906	538,906
FUND BALANCE, DECEMBER 31	206,608	462,036	538,906	512,266	512,266

BUDGET HIGHLIGHTS

- In 2025, the taxing jurisdictions will be proportionately charged \$230,000 for these estimated expenditures, approved.
- The \$230,000 plus interest will be used to help fund the Terrebonne Parish Utilities G.I.S. Department as per an agreement between Terrebonne Parish Assessor and Terrebonne Parish Consolidated Government, approved.
- Prior to 2025 all GIS Mapping was conducted through the Terrebonne Parish Utilities Department. Starting in 2025 this will be done through this department, approved.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
GIS Manager	1	1	1	1	210	59,530	76,461	93,371
TOTAL	1	1	1	1				



OFFICE OF COASTAL RESTORATION/PRESERVATION

215 – COASTAL ZONE MANAGEMENT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

Established in 2004 as a separate department of the Parish, the Department of Coastal Restoration & Preservation is funded partially by the parish's General Fund and fees collected via issuance of the TPCG Coastal Impact Certificate, as well as monies received via contract with the State of Louisiana's Department of Energy and Natural Resources (DENR) for the continued implementation of the Terrebonne Parish Local Coastal Zone Management Program, which was approved by DENR in April 2000. This Department's mission is to provide aggressive leadership, direction, and consonance in the development and implementation of policies, plans and programs which encourage multiple uses of the coastal zone and achieve a proper balance between development and conservation, restoration, creation, and enhancement of Coastal Resources in Terrebonne Parish for the enjoyment and long-term benefit of our residents consistent with the State Comprehensive Master Plan for Coastal Restoration. This Department has a similar focus at the Parish level as the Governor's Office of Coastal Activities does at the State level. This Department facilitates the interaction of the Parish with the Coastal Protection and Restoration Authority (CPRA); and coordinates Terrebonne Parish's interaction with the Coastal Wetlands Planning, Protection and Restoration Act (CWPPRA) Technical Committee and Task Force, the federal agencies which participate in CWPPRA (NRCS, USFWS, NMFS, EPA, and USACE), the Louisiana Coastal Area (LCA), the Louisiana Department of Energy and Natural Resources (DENR), the Corps of Engineers, as well as coordinating efforts to educate the general public on the value of renewable coastal resources and ways to avoid conflicts between user groups with the goal of ensuring "no net loss of wetlands" and recognizing the environmental value of wetland habitat.

The Coastal Zone Management Program (CZM), CZM Permits, Local Coastal Impact Certificates, seismic and borrow pit permits are under this Department which continues to manage efforts in securing funding for post-spill restoration through the Natural Resource Damage Assessment, Clean Water Act, Department of Justice Criminal Negligence fines, RESTORE Act Direct Component, National Fish and Wildlife Foundation and other sources under the RESTORE Act umbrella as well as the Gulf of Mexico Energy Security Act (GOMESA), CPRA's Parish Matching Grant Program, and other grant programs. In addition to its day-to-day programs and projects, the Department of Coastal Restoration and Preservation provides on-going support to the TPCG Emergency Operations Center during a declared State of Emergency necessitated by severe storms, hurricanes, and other natural or man-made disasters with staff of the Department serving as the ESF-18 Officer at the EOC and nighttime Executive Secretary.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>Participate in Local Coastal Program meetings sponsored by OCM</i> a. To achieve 100% Participation in Local Coastal Programs Quarterly Meetings with the Office of Coastal Management at LDENR	100%	100%	100%
2. <i>Secure funding for Coastal Restoration-related Projects in Terrebonne Parish</i> a. Bayou Terrebonne Freshwater Diversion Project (Phase I) Restore the Earth Foundation and foundations and corporate entities b. Phase II Bayou Terrebonne Freshwater Diversion Project through continuation of public/private partnership c. RESTORE Act MYIP: FTCC Coastal Workforce grant award (\$250,000) d. RESTORE Act No.1: Conveyance Channel/Pump Station grant award (\$2,710,525) e. RESTORE Act Amendment No.2: Hollywood Rd. Extension Bridge grant award (\$2,937,403) f. RESTORE Act MYIP Amend. No. 3: O.S.T. Boat & Kayak Launch g. Upload priority coastal projects for CPRA 2029 Coastal Master Plan h. TE-156 Bay Raccourci M/C & R/R i. TE-163 Raccoon Island Restoration j. TE-165 Terrebonne HNC Island Restoration (Bird Island) k. TE-170 Bayou Dularge M/C & R/R (south shore Lake Merchant) l. TE-181 Eastern Terrebonne Land Bridge	Completed Planning Restarted O & M Construction Planning N/A E & D E & D E & D E & D Planning	O & M Planning 160 students O & M Closeout Planning 17 Proposals E & D 30% design Construction E & D Planning	O & M E & D Closeout O & M O&M Submission Revisions Bids solicited 60% design O & M Bids solicited E & D
3. <i>To efficiently process Local Coastal Use Permits and Coastal Impact Certificates</i> a. Work with OCM field biologist to complete LCUP field investigations and associated habitat forms to meet mitigation requirements and CZMRAC agenda deadlines. b. Process LCUP/CIC applications efficiently c. Collect CIC fees aggressively using calls and follow-up notices to applicants	Twice 108 \$69,400	Twice 108 \$90,000	As required 120 \$100,000

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Infrastructure Enhancement/Growth Management			
1. To restore wetland habitat in Terrebonne Parish.			
a. Coordinate with Corps of Engineers on HNC 206 project	Monitoring	Monitoring	Monitoring
b. Attend PPL/CWPPRA Region 3 presentations of potential coastal projects	Jan. '24	Jan.'25	Jan. '26
c. Review project PPL/WPPRA proposals with CZM committee to set priorities	Feb. '24	Feb.'25	Feb. '26
d. Vote project priorities in PPL first round voting	Feb. '24	Feb.'25	Feb. '26
e. TE-72 Lost Lake M/C & H/R	Monitoring	Monitoring	Monitoring
f. TE-143 Barrier Islands and Beach Nourishment	Completion	Monitoring	Monitoring
g. TE-139 Bayou Terrebonne M/C & R/R	Delayed- L/R	Delayed-L/R	Delayed-L/R
h. TE-100 Whiskey Island Restoration	Monitoring	Monitoring	Monitoring
i. TE-138 Bayou Decade Ridge & Marsh Creation	Completed	Monitoring	Monitoring
j. TE-144 Island Road Fishing Piers	Completion	Monitoring	Monitoring
k. TE-146 PAC/WMA Recreational Enhancements	Completion	Monitoring	Monitoring
l. TE-113 HNC Lock Complex, Phase II	E & D	Construction	Construction
LR = Land rights issues			
U/C = under construction			
E & D = Engineer & Design			

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	40,353	30,913	32,447	30,912	30,912
Charges for services	73,800	78,500	75,000	75,000	75,000
Operating Transfers In	<u>132,000</u>	<u>112,000</u>	<u>112,000</u>	<u>137,125</u>	<u>137,125</u>
TOTAL REVENUES	<u>246,153</u>	<u>221,413</u>	<u>219,447</u>	<u>243,037</u>	<u>243,037</u>
EXPENDITURES:					
Personal Services	237,580	232,029	231,883	223,676	223,676
Supplies and Materials	654	1,037	1,027	1,185	1,185
Other Services and Charges	23,602	21,387	20,043	18,486	18,486
Repair and Maintenance	19	20	20	240	240
Allocated Expenditure	<u>345</u>	<u>448</u>	<u>345</u>	<u>345</u>	<u>345</u>
TOTAL EXPENDITURES	<u>262,200</u>	<u>254,921</u>	<u>253,318</u>	<u>243,932</u>	<u>243,932</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS					-4.28%
INCREASE (DECREASE) TO FUND BALANCE	(16,047)	(33,508)	(33,871)	(895)	(895)
FUND BALANCE, JANUARY 1	52,903	36,856	36,856	2,985	2,985
FUND BALANCE, DECEMBER 31	36,856	3,348	2,985	2,090	2,090

BUDGET HIGHLIGHTS

- Coastal Impact Fees collections, \$75,000, a decrease of \$3,500, approved.
- General Fund Supplement, \$137,125, an increase of \$25,125, approved.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Coastal Restoration Director	1	1	1	1	I	73,986	110,448	146,890
Executive Secretary	1	1	1	1	107	34,008	43,680	53,352
TOTAL	2	2	2	2				



PARISH TRANSPORTATION FUND

250– PARISH TRANSPORTATION FUND

PURPOSE OF APPROPRIATION

Funds are provided by the State of Louisiana (defined by LRS 48:751) to local governments and dedicated for the constructing and repairing of roads and bridges. The Parish adopts a project priority list every year to provide those areas of need first. The Parish's goal is to establish a long-term preventative maintenance program that includes an annual inspection of each parish road. Each road is rated and issued a numerical value that creates a systematic approach to our street repairs. This report is called the Road Priority List. Street repair projects are determined based on the report.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	761,667	600,000	600,000	600,000	600,000
Miscellaneous Revenue	9,959	10,000	29,795	10,000	10,000
TOTAL REVENUES	771,626	610,000	629,795	610,000	610,000
EXPENDITURES:					
Repair and Maintenance	1,041,521	2,549,787	2,549,787	650,000	650,000
Transfer Out	200,000	0	0	0	0
TOTAL EXPENDITURES	1,241,521	2,549,787	2,549,787	650,000	650,000
% CHANGE OVER PRIOR YEAR					
INCREASE (DECREASE) TO FUND BALANCE	(469,895)	(1,939,787)	(1,919,992)	(40,000)	(40,000)
FUND BALANCE, JANUARY 1	2,491,636	2,021,741	2,021,741	101,749	101,749
FUND BALANCE, DECEMBER 31	2,021,741	81,954	101,749	61,749	61,749

BUDGET HIGHLIGHTS

- The revenues are subject to annual state appropriation; therefore, \$600,000 is estimated through the State's fiscal year end of June 30, 2026, approved.
- Direct services for street repairs, \$650,000 are based on the estimated 2025 revenue through June 30th and unallocated fund balance at December 31, 2025, approved.

ROAD & BRIDGE FUND

251 – ROAD & BRIDGE FUND

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The primary responsibilities of this division of Public Works are to maintain Terrebonne Parish roads, streets, bridges, and signs; perform grass cutting and tree trimming; and contract monitoring for levees, parks, medians, cemeteries, drainage laterals and various locations throughout the Parish. Funding is derived from a ¼ percent Parish wide sales tax with supplemental funding from the General Fund. This fund is a major fund.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To continue to upgrade with new technology.			
a. Percent of bridge maintenance and inventory program computerized	100%	100%	100%
b. Percent of traffic signals upgraded with new technology	30%	30%	30%
c. Percent of sign inventory program computerized	100%	100%	100%
d. Percent of tree inventory program computerized	20%	20%	20%
2. To provide an efficient, safe, and cost-effective Roads and Bridges services for all areas of Terrebonne Parish.			
a. Percent of requests addressed in 30 days	80%	90%	90%
b. Percent of work orders request generated from public in 30 days	20%	20%	20%
c. Number of work orders completed in 30 days	3,406	4,000	5,000
<i>Infrastructure Enhancement/Growth Management</i>			
1. To continue to maintain all bridges, traffic signals, roads, road signs and boat launches.			
a. Number of bridges maintained	86	86	86
b. Number of bridge maintenance work orders	4,105	5,000	5,000
c. Number of bridge replacements	1	0	1
d. Number of traffic signals maintained	15	15	15
e. Number of caution lights maintained	160	160	160
f. Number miles of concrete streets	371	371	372
g. Number miles of asphalt streets	191	191	192
h. Number miles of shell roads maintained	23	23	23
i. % Of streets striped annually	5%	10%	50%
j. Number of concrete slabs replaced (sq. Yds.)	92,256	95,000	0
k. Asphalt repairs (tons)	17,500	21,000	25,500
l. Percent of shoulders repaired annually	90%	90%	98%
m. Number of signs in inventory	21,426	21,450	21,500
n. Number of street name signs replaced	2,500	2,000	2,500

BUDGET SUMMARY

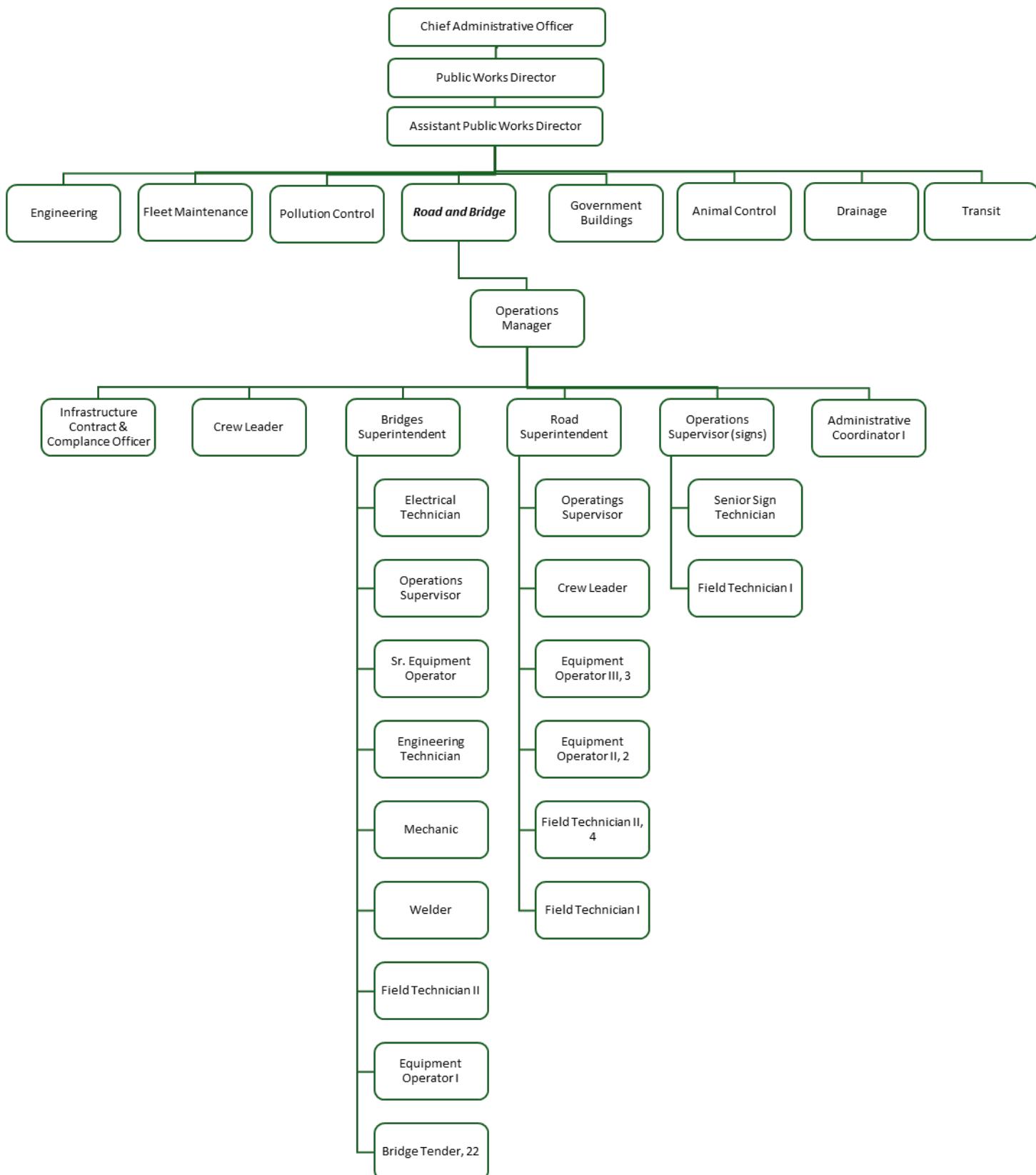
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	6,998,717	7,026,007	7,217,308	7,325,567	7,325,567
Intergovernmental	13,900	0	9,777	0	0
Charge for Services	4,963	0	25,189	0	0
Miscellaneous Revenue	71,563	60,000	75,950	70,000	70,000
Other Revenue	23,214	0	2,550	0	0
Operating Transfers In	325	0	557	0	0
TOTAL REVENUES	<u>7,112,682</u>	<u>7,086,007</u>	<u>7,331,331</u>	<u>7,395,567</u>	<u>7,395,567</u>
EXPENDITURES:					
Personal Services	2,889,299	3,212,220	2,998,234	3,253,683	3,253,683
Supplies and Materials	372,915	380,200	469,779	439,510	439,510
Other Services and Charges	925,673	876,830	926,628	853,854	853,854
Repair and Maintenance	2,666,306	3,221,419	2,272,123	3,107,919	3,107,919
Allocated Expenditure	247,050	228,092	247,050	247,050	247,050
Capital Outlay	129,596	655,949	655,949	512,800	512,800
Transfers Out	21,900	0	0	0	0
TOTAL EXPENDITURES	<u>7,252,739</u>	<u>8,574,710</u>	<u>7,569,763</u>	<u>8,414,816</u>	<u>8,414,816</u>
% CHANGE OVER PRIOR YEAR					
EXCLUDING ALLOCATIONS, CAPITAL OUTLAY AND OPERATING TRANSFERS OUT					
					-0.46%
INCREASE (DECREASE) TO FUND BALANCE	(140,057)	(1,488,703)	(238,432)	(1,019,249)	(1,019,249)
FUND BALANCE, JANUARY 1	2,419,369	2,279,312	2,279,312	2,040,880	2,040,880
FUND BALANCE, DECEMBER 31	<u>2,279,312</u>	<u>790,609</u>	<u>2,040,880</u>	<u>1,021,631</u>	<u>1,021,631</u>

BUDGET HIGHLIGHTS

- In 1992, the voters of Terrebonne Parish approved a $\frac{1}{4}\%$ sales tax used to fund this division. The 2026 collections are estimated at \$7,325,567, a 4.67% increase from 2024 collections and a 1.5% increase from 2025 projected collections, approved.
- General Fund supplements this division as needed. The 2026 General Fund supplement is \$0, approved.
- Major operating expenditures, approved:
 - Gasoline & Oil, \$75,000, an increase of \$20,000
 - Shells, \$250,000, same as 2025
 - Urban Street Lights, \$173,095, same as 2025
 - Street Repairs – Contractors, \$2,312,445, same as 2025
- Personnel, approved:
 - Add one (1) Equipment Operator II, Grade 106
 - Add one (1) Field Technician II, Grade 104
 - Eliminate one (1) Administrative Coordinator II, Grade 106

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT	GRADE	MIN	MID	MAX
Operations Manager	1	1	1	1	212	72,072	92,539	112,986
Road & Bridge Superintendent	2	1	2	2	211	65,499	84,115	102,710
Infra. Constr. and Comp. Officer	1	1	1	1	109	41,184	52,874	64,563
Electrical Technician	1	1	1	1	109	41,184	52,874	64,563
Operations Supervisor	3	3	3	3	109	41,184	52,874	64,563
Senior Equipment Operator	1	1	1	1	108	37,502	48,090	58,677
Equip. Operator III	2	2	2	2	107	34,008	43,680	53,352
Crew Leader	2	1	2	2	107	34,008	43,680	53,352
Engineering Technician	1	1	1	1	107	34,008	43,680	53,352
Road and Bridge Mechanic	1	1	1	1	107	34,008	43,680	53,352
Administrative Coordinator II	1	0	0	0	106	31,200	40,082	48,942
Welder	1	1	1	1	106	31,200	40,082	48,942
Equipment Operator II	2	2	3	3	106	31,200	40,082	48,942
Sr. Sign Technician	1	1	1	1	105	28,891	37,107	45,323
Field Technician II	4	1	5	5	104	27,019	34,694	42,349
Equipment Operator I	1	0	1	1	104	27,019	34,694	42,349
Admin. Coordinator I	1	1	1	1	104	27,019	34,694	42,349
Field Technician I	2	1	2	2	103	25,501	32,739	39,978
Bridge Tender	22	21	22	22	102	24,274	31,158	38,043
TOTAL	50	41	51	51				



DRAINAGE TAX FUND

252 – DRAINAGE TAX FUND

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Drainage Division was formed to meet the growing need for protection from flooding caused by rain and storms such as Tropical Depressions and Hurricanes. The monies in this fund are primarily from the proceeds of a dedicated ¼ % sales tax, 7.15 mills ad valorem taxes, and State Revenue Sharing. Drainage services provided include maintain forced drainage pumps; clean canals in the forced drainage areas; clean roadside and lateral ditches; clean culverts and catch basins; cut grass on levees and lateral ditches; maintain aids to navigation; administer sizes for culverts and install culverts in ditches. The Drainage Division currently operates 88 forced drainage pump stations throughout the Parish. This fund is a major fund.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Infrastructure Enhancement/Growth Management</i>			
1. To improve and maintain the parish wide drainage system			
a. Number of forced drainage systems in parish	96	96	96
b. Number of forced drainage pumps	220	220	220
c. Number of canals cleaned in forced drainage areas	4	4	5
d. Number roadsides and lateral ditches cleaned	480	500	500
e. Number of culverts installed in ditches	64	70	70
f. Number of pumps rehabilitated/ replaced	10	7	12
g. Number of pump stations online of the telemetry system currently	54	54	60
i. % Of Force Drainage requests addressed in 30 days	80%	100%	100%
j. % Of Gravity drainage request addressed in 30 days	80%	80%	100%
<i>Quality of Community & Family Life</i>			
1. To educate the public on dumping debris in drains			
a. Place "No Dumping" markers on catch basins/drain boxes	1,000	1,000	1,000
2. To provide culvert and catch basin cleaning parishwide to alleviate the potential of homes being flooded.			
a. Provide culvert and catch basin inspections and cleaning (CBs/Culverts)	623/421	600/450	650/450



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	14,552,282	14,791,097	15,090,051	15,198,840	15,198,840
Intergovernmental	203,968	160,000	195,485	160,000	160,000
Charges for Services	18,605	0	(6,754)	0	0
Miscellaneous Revenue	274,995	70,000	153,260	60,000	60,000
Utility Revenue	13,185	10,000	9,606	10,000	10,000
Other Revenue	5,302	0	3,295	0	0
TOTAL REVENUES	<u>15,068,337</u>	<u>15,031,097</u>	<u>15,444,943</u>	<u>15,428,840</u>	<u>15,428,840</u>
EXPENDITURES:					
Personal Services	4,400,862	5,188,868	4,104,873	5,150,687	5,150,687
Supplies and Materials	1,416,806	1,298,371	1,220,841	1,491,109	1,491,109
Other Services and Charges	3,686,096	4,633,420	4,500,787	4,874,868	4,874,868
Repair and Maintenance	2,567,878	3,532,920	2,880,369	3,362,920	3,362,920
Allocated Expenditure	564,082	726,002	564,082	564,082	564,082
Capital Outlay	500,086	5,072,828	5,183,516	3,325,000	3,325,000
Operating Transfers Out	600,000	314,264	314,264	0	0
TOTAL EXPENDITURES	<u>13,735,810</u>	<u>20,766,673</u>	<u>18,768,732</u>	<u>18,768,666</u>	<u>18,768,666</u>
% CHANGE OVER PRIOR YEAR					
EXCLUDING ALLOCATIONS, CAPITAL OUTLAY AND OPERATING TRANSFERS OUT					1.54%
INCREASE (DECREASE) TO FUND BALANCE	1,332,527	(5,735,576)	(3,323,789)	(3,339,826)	(3,339,826)
FUND BALANCE, JANUARY 1	6,721,716	8,054,243	8,054,243	4,730,454	4,730,454
FUND BALANCE, DECEMBER 31	<u>8,054,243</u>	<u>2,318,667</u>	<u>4,730,454</u>	<u>1,390,628</u>	<u>1,390,628</u>

BUDGET HIGHLIGHTS

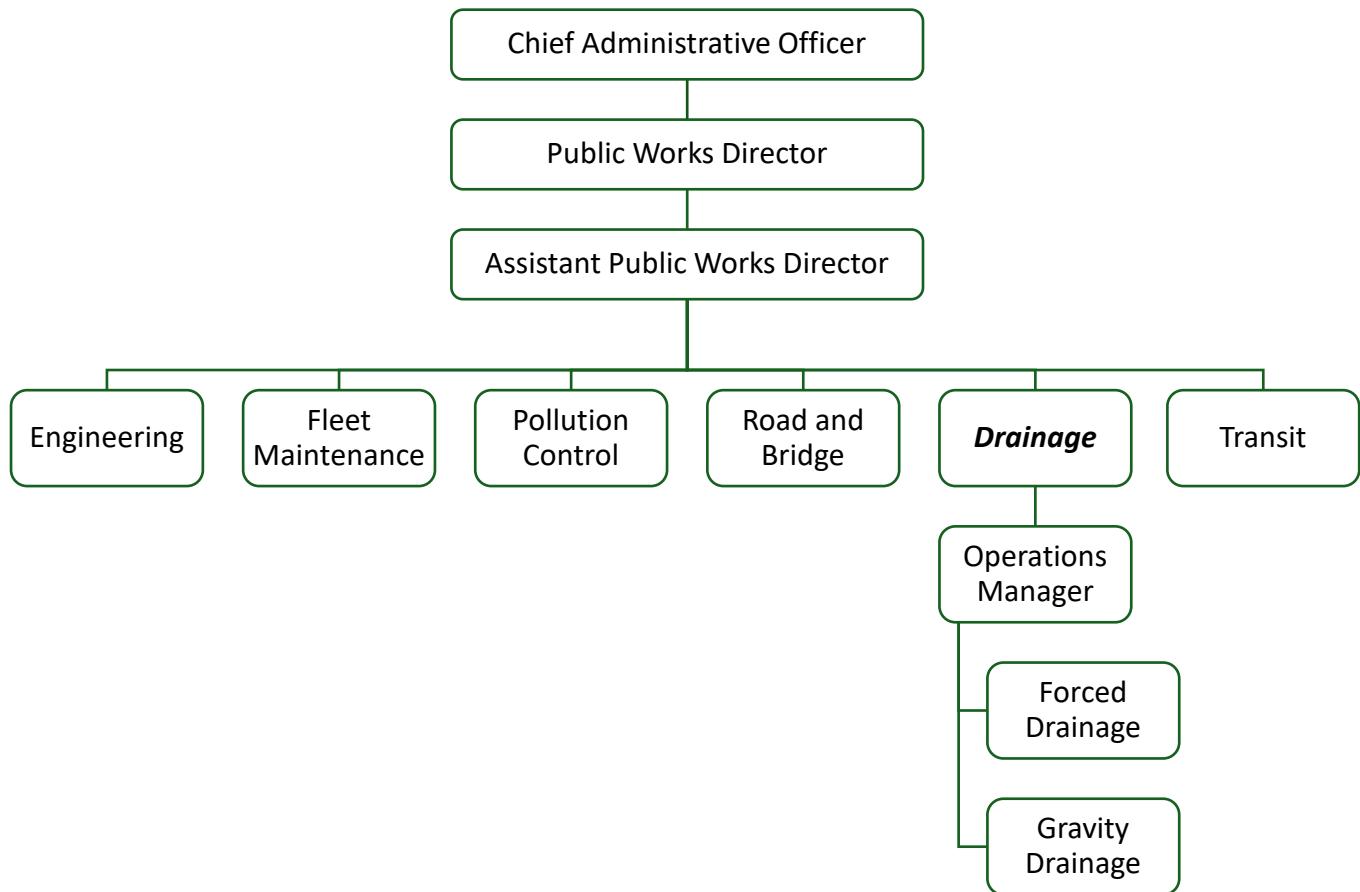
- 1992, the voters of Terrebonne Parish approved a $\frac{1}{4}$ % sales tax used to fund this division. The 2026 collections are estimated at \$7,325,567, a 4.7% increase from 2024 collections and a 1.5% increase from 2025 projected collections, approved.
- On November 16, 2013, an ad valorem tax was renewed for years 2018-2027, (7.15 mills as adjusted for 2019 reassessment) which will generate an estimated \$7,856,273 for 2026, approved.
- Major operating expenditures, approved:
 - Other contracts, \$2,100,000 privatization of lateral maintenance and expand on the acreage rotation as compared to in-house workforce, same as 2025
 - Gasoline and Oil, \$400,000, an increase of \$50,000
 - Diesel/Pumps, \$880,000, same as 2025
 - Pump repairs, \$750,000, a decrease of \$70,000
 - Contractors' repairs, \$1,002,000, same as 2025
 - Canal and Lateral Ditch Maintenance, \$300,000, same as 2025
 - Collection Canal Cleaning, \$20,000, same as 2025
 - Permit monitoring, \$46,000, same as 2025

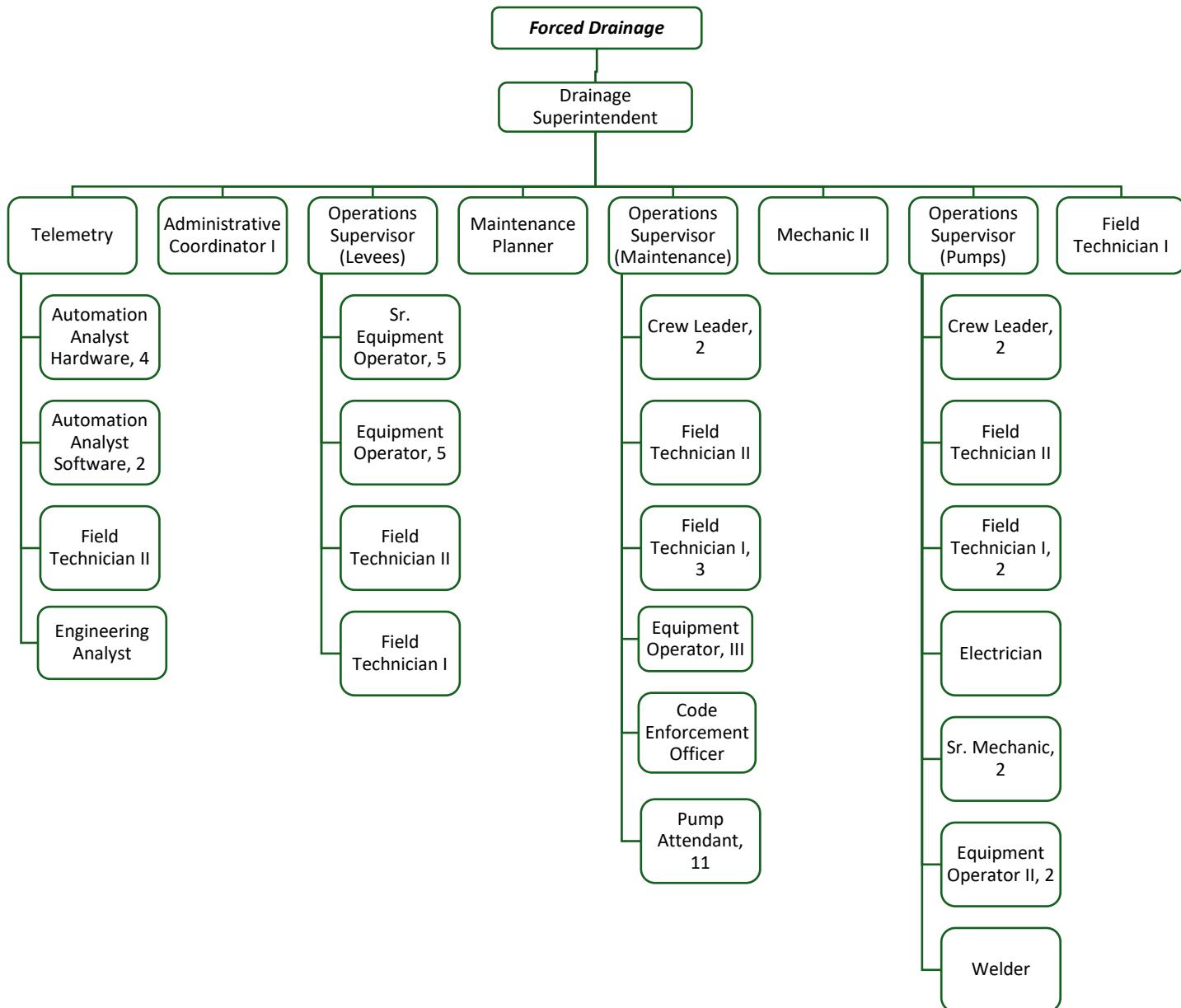
BUDGET HIGHLIGHTS (CONTINUED)

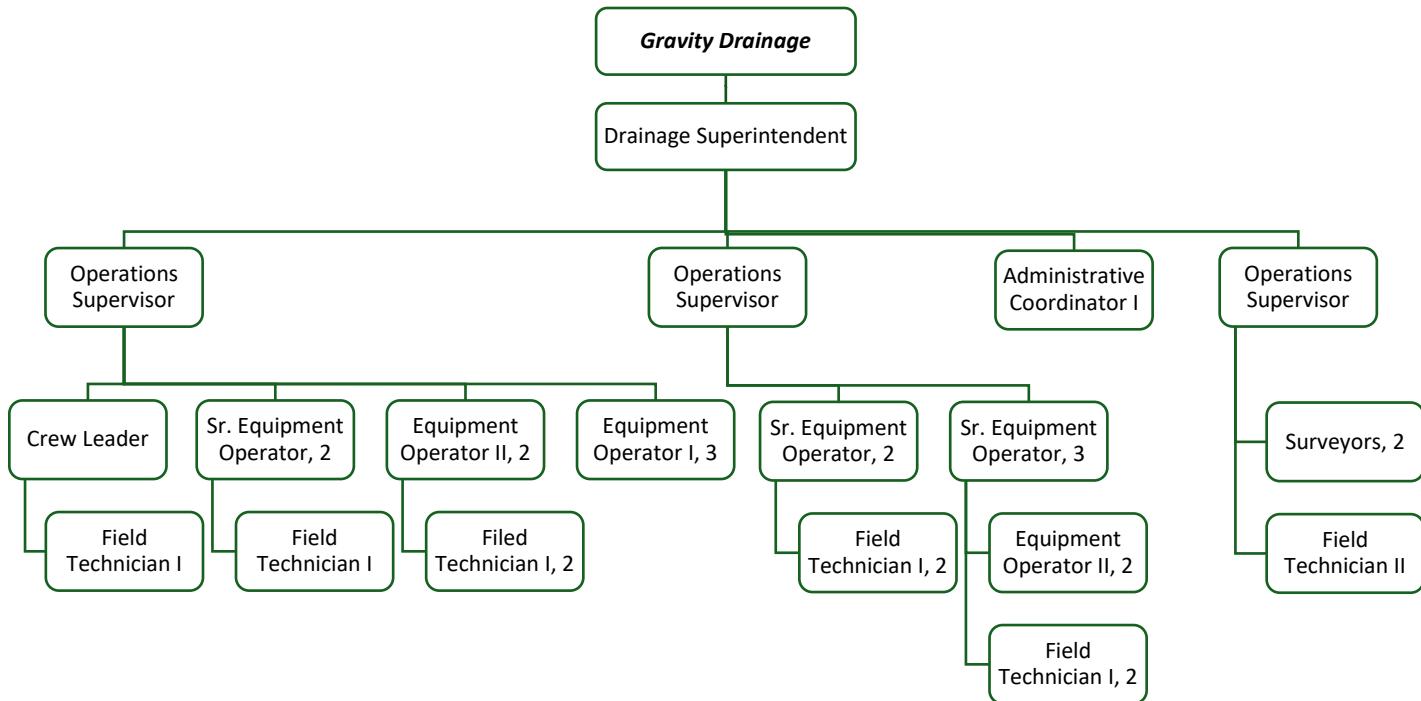
- Personnel, approved:
 - Add one (1) Engineering Analyst, Grade 108
 - Add one (1) Equipment Operator III, Grade 107
 - Add two (2) Equipment Operator II, Grade 106
 - Add one (1) Code Enforcement Officer Grade 106
 - Add two (2) Field Technician II, Grade 104
- Capital (\$3,325,000), approved:
 - Boudreax Canal Pump Station, \$175,000
 - Telemetry, \$300,000
 - Rakes Project, \$150,000
 - Lateral Takeback, \$200,000
 - Hollywood Road Culverts, \$2,500,000

PERSONNEL SUMMARY**252 Drainage**

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Operations Manager	1	1	1	1	212	72,072	92,539	112,986
Drainage Superintendent	2	2	2	2	211	65,499	84,115	102,710
GIS Manager	1	1	1	1	210	59,530	76,461	93,371
Automation/Integration Supervisor	1	1	1	1	110	46,114	59,218	72,322
Operation Supervisor	6	6	6	6	109	41,184	52,874	64,563
Surveyor	1	1	1	1	109	41,184	52,874	64,563
Electrical Technician	1	1	1	1	109	41,184	52,874	64,563
Automation Analyst Hardware	4	2	4	4	108	37,502	48,090	58,677
Automation Analyst Software	2	2	2	2	108	37,502	48,090	58,677
Sr. Stat. Equipment Mechanic	2	2	2	2	108	37,502	48,090	58,677
Sr. Equipment Operator	12	9	12	12	108	37,502	48,090	58,677
Maintenance/Planner	1	0	1	1	108	37,502	48,090	58,677
Engineering Analyst	0	0	1	1	108	34,008	43,680	53,352
Crew Leader - Drainage	5	4	5	5	107	34,008	43,680	53,352
Equipment Operator III	0	0	1	1	107	34,008	43,680	53,352
Welder	1	0	1	1	106	31,200	40,082	48,942
Equipment Operator II	12	10	14	14	106	31,200	40,082	48,942
Mechanic II	1	0	1	1	106	31,200	40,082	48,942
Code Enforcement Officer	0	0	1	1	106	31,200	40,082	48,942
Pump Attendant	9	8	9	9	105	28,891	37,107	45,323
Administrative Coordinator I	2	2	2	2	104	27,019	34,694	42,349
Field Technician II	4	4	6	6	104	27,019	34,694	42,349
Field Technician I	10	9	10	10	103	25,501	32,739	39,978
TOTAL	78	65	85	85				







¼% CAPITAL IMPROVEMENTS SALES TAX REVENUE FUND

255 – ¼% CAPITAL IMPROVEMENTS SALES TAX REVENUE FUND

PURPOSE OF APPROPRIATION

The ¼ % Capital Improvement Sales Tax is for the retirement of the various Public Improvement Bonds, used to finance major capital projects. The ¼ % Capital Improvement Sales Tax has an irrevocable pledge to the outstanding bonds. On a monthly basis, a portion of the ¼ % tax is transferred to the Debt Service Fund. The Parish may use monies remaining in the Sales Tax Capital Improvement Fund after debt service requirements are met, for the purposes for which the “Capital Improvement Sales Tax” was authorized.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	6,998,717	6,987,490	7,217,308	7,325,567	7,325,567
Miscellaneous Revenue	(66,929)	0	4,515	0	0
TOTAL REVENUES	<u>6,931,788</u>	<u>6,987,490</u>	<u>7,221,823</u>	<u>7,325,567</u>	<u>7,325,567</u>
EXPENDITURES:					
Operating Transfers Out	4,806,919	6,939,450	6,939,450	7,329,347	7,329,347
TOTAL EXPENDITURES	<u>4,806,919</u>	<u>6,939,450</u>	<u>6,939,450</u>	<u>7,329,347</u>	<u>7,329,347</u>
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					
					0.00%
INCREASE (DECREASE) TO FUND BALANCE	2,124,869	48,040	282,373	(3,780)	(3,780)
FUND BALANCE, JANUARY 1	455,021	2,579,890	2,579,890	2,862,263	2,862,263
FUND BALANCE, DECEMBER 31	<u>2,579,890</u>	<u>2,627,930</u>	<u>2,862,263</u>	<u>2,858,483</u>	<u>2,858,483</u>

BUDGET HIGHLIGHTS

- In 1976, the voters of the Parish approved a ¼% Capital Improvement sales tax used to fund capital projects and debt service for capital projects. The 2026 collections are estimated at \$7,325,567, a 4.7% increase from 2024 collections and a 1.5% increase from 2025 projected collections, approved.
- Transfer to Capital Improvement Bond Sinking Fund for annual bond requirements, \$3,928,320, approved.
- Maintain a reasonable balance for future bond payments and unforeseen expenditures (optimum 60 - 75% of next year's bond debt), approved.
- Transfer to Capital Projects Fund (\$3,401,027), approved:
 - Chiller Rentals (Government Tower, Jail), \$301,027
 - Major government building repairs, \$350,000
 - Jail Chillers, \$750,000
 - Courthouse Annex HVAC, \$1,600,000
 - Bayou Country Sports Park, \$450,000

ROAD DISTRICT #6 O & M

258 – ROAD DISTRICT #6 O & M

PURPOSE OF APPROPRIATION

This fund is used to accumulate funds to maintain the roads in Ward 6. Monies in the fund are primarily from the proceeds of ad valorem taxes assessed by the Parish.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	31,674	31,984	32,559	32,562	32,562
Intergovernmental	483	483	466	466	466
Miscellaneous Revenue	6,531	2,000	5,735	5,735	5,735
TOTAL REVENUES	38,688	34,467	38,760	38,763	38,763
EXPENDITURES:					
Other Services and Charges	3,182	2,014	3,199	3,199	3,199
Road and Bridges	144,851	256,554	150,000	150,000	150,000
TOTAL EXPENDITURES	148,033	258,568	153,199	153,199	153,199
% CHANGE OVER PRIOR YEAR					-40.75%
INCREASE (DECREASE) TO FUND BALANCE (109,345)	(224,101)	(114,439)	(114,436)	(114,436)	
FUND BALANCE, JANUARY 1	362,726	253,381	253,381	138,942	138,942
FUND BALANCE, DECEMBER 31	253,381	29,280	138,942	24,506	24,506

BUDGET HIGHLIGHTS

- On November 7, 2006, the voters of Ward 6 approved a .82 mills ad valorem tax, generating an estimated \$32,537 for 2026, renewed for the years 2019 to 2028, approved.
- Street repairs in 2026 are proposed at \$150,000, approved.

ROAD LIGHTING DISTRICTS

267-276 – ROAD LIGHTING DISTRICTS

PURPOSE OF APPROPRIATION

The monies in these funds are primarily from the proceeds of ad valorem taxes (in their respective Districts) assessed by the Parish. Proceeds from the taxes shall be used for the purpose of providing and maintaining electric lights on the streets, roads, highways, alleys, and public places in said Districts.

COMBINED STATEMENT – DISTRICTS #1-#10

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	2,632,492	2,573,207	2,794,213	2,388,408	2,388,408
Intergovernmental	55,973	72,093	62,482	55,275	55,275
Miscellaneous Revenue	77,532	38,991	68,508	59,374	59,374
Operating Transfers In	0	0	0	0	0
TOTAL REVENUES	<u>2,765,997</u>	<u>2,684,291</u>	<u>2,925,203</u>	<u>2,503,057</u>	<u>2,503,057</u>
EXPENDITURES					
General - Other	235,184	221,622	233,878	225,148	225,148
Road Lighting	2,149,992	2,236,107	2,342,481	2,349,237	2,349,237
Transfer out	0	263,960	263,960	0	0
TOTAL EXPENDITURES	<u>2,385,176</u>	<u>2,721,689</u>	<u>2,840,319</u>	<u>2,574,385</u>	<u>2,574,385</u>
% CHANGE OVER PRIOR YEAR					
INCREASE (DECREASE) TO FUND BALANCE	380,821	(37,398)	84,884	(71,328)	(71,328)
FUND BALANCE, JANUARY 1	1,165,886	1,546,716	1,546,716	1,631,600	1,631,600
FUND BALANCE, DECEMBER 31	<u>1,546,707</u>	<u>1,509,318</u>	<u>1,631,600</u>	<u>1,560,272</u>	<u>1,560,272</u>

INDIVIDUAL ROAD LIGHTING DISTRICTS

	#1	#2	#3	#4	#5	#6	#7	#8	#9	#10
REVENUES:										
Taxes and Special Assmt.	369,844	237,586	643,341	195,353	82,034	186,636	277,992	102,544	88,081	204,997
Intergovernmental	15,000	1,585	15,000	2,500	2,930	2,400	7,590	1,000	4,500	2,770
Miscellaneous Revenue	10,000	8,684	8,675	7,082	5,168	7,377	3,550	2,282	4,000	2,556
TOTAL REVENUES	394,844	247,855	667,016	204,935	90,132	196,413	289,132	105,826	96,581	210,323
EXPENDITURES										
General - Other	34,063	17,897	46,767	21,338	10,953	14,622	32,437	11,731	17,661	17,679
Road Lighting	365,500	256,700	597,100	194,860	133,827	170,000	212,212	102,200	119,864	196,974
TOTAL EXPENDITURES	399,563	274,597	643,867	216,198	144,780	184,622	244,649	113,931	137,525	214,653
INCREASE (DECREASE) TO FUND BALANCE										
	(4,719)	(26,742)	23,149	(11,263)	(54,648)	11,791	44,483	(8,105)	(40,944)	(4,330)
BEGINNING FUND BALANCE	255,722	262,653	105,428	201,854	170,300	21,586	135,259	86,943	322,478	69,377
ENDING FUND BALANCE	251,003	235,911	128,577	190,591	115,652	33,377	179,742	78,838	281,534	65,047

District	Date Authorized	Maximum Authorized (See *)	2026 Budget		2025 Budget			Expires	
			Amount	Projected	Amount	Projected			
RLD #1	December 8, 2018	6.50	2.50	369,594	5.50	777,036		2029	
RLD #2	November 8, 2016	3.86	1.00	237,386	0.50	115,372		2027	
RLD #3	October 12, 2019	6.50	2.50	641,841	2.25	564,201		2029	
RLD #4	November 8, 2016	4.75	2.00	194,653	2.25	208,398		2027	
RLD #5	December 8, 2018	6.50	1.50	81,924	2.00	119,017		2029	
RLD #6	October 12, 2019	4.77	4.70	186,491	4.25	165,615		2031	
RLD #7	October 22, 2011	6.10	6.00	277,244	6.00	123,512		2023	
RLD #8	October 12, 2019	4.63	2.25	102,394	2.50	109,954		2031	
RLD #9	October 12, 2019	6.50	2.00	87,766	4.25	200,407		2031	
RLD #10	October 12, 2019	4.89	4.50	204,497	4.50	201,707		2031	

*As Adjusted in the 2020 Reappraisal

BUDGET HIGHLIGHTS

- The above table highlights the Road Lighting District's Ad Valorem Tax Revenue (without penalties), maximum authorized, millages levied, and year tax expires, approved.

HEALTH UNIT FUND

277 - HEALTH UNIT FUNDS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The State Health Department manages this Parish facility providing for public health services. The monies in this fund are received from the proceeds of ad valorem taxes assessed by the Parish. Proceeds from the tax shall be used for the purpose of operating and maintaining the Terrebonne Parish Health Unit.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Public Safety</i>			
1. Providing Communicable Disease Control for persons residing in Terrebonne Parish			
a. Clinical Preventive Services for Tuberculosis (total visits)	388	425	450
b. Disease Intervention Services for Tuberculosis/Immigrants/Refugees (man-hours)	570	464	500
c. Clinical Preventive Services for STD/HIV (total visits)	1003	1100	1150
d. Disease Intervention Services for STD//HIV (man hours)	1400	1450	1500
e. Immunizations and Vaccine Preventable Disease services (Child/Adult immunizations) – includes COVID-19	1476	1500	1525
f. Open and Closed Points of Distribution (PODs) supported	23	23	23
g. COVID Testing *(OTC test kit – State's CV-19 program closed on 30JUN2025)	14,462	46,326	N/A*
2. Provide Chronic Disease and Injury Prevention Services			
a. Coalition Support Man-hours	261	308	308
b. Pregnancy Associated, Fetal, Infant, Child Mortality Abstract or Reviews (man hours)	780	780	780
c. Well spot facilities supported	50	50	50
d. Vital Records, Death Certificates Issued, Homebirth Certificate Assists	6585	4848	5,000
e. Public Health Data requests and presentations (including outreach events)	112	110	110
3. Provide Environmental Health Services to ensure Food Safety and Sanitation			
a. Food Establishment Inspections	2100	2500	2800
b. Food Complaints	31	45	55
c. Sewer Inspections	3100	3200	3500
01 d. Sewer Permits	400	500	600
e. Sewer Complaints	51	60	65
f. Institution Inspections	194	210	215
4. Provide Services to improve Maternal and Child Health			
a. First-time Mothers receiving Nurse Case Management (patients/visits)	39/407	42/420	40/420
b. Immunization records visits	1476	1500	1525

** Please note: Across each area/Program, we perform public health services including Disease Surveillance, Epidemiology, Laboratory, Policy Development/Support, Disaster Preparedness planning and response, Communications, Community Partnership Support, Health Equity and Continuous Quality Improvement are performed.

BUDGET SUMMARY

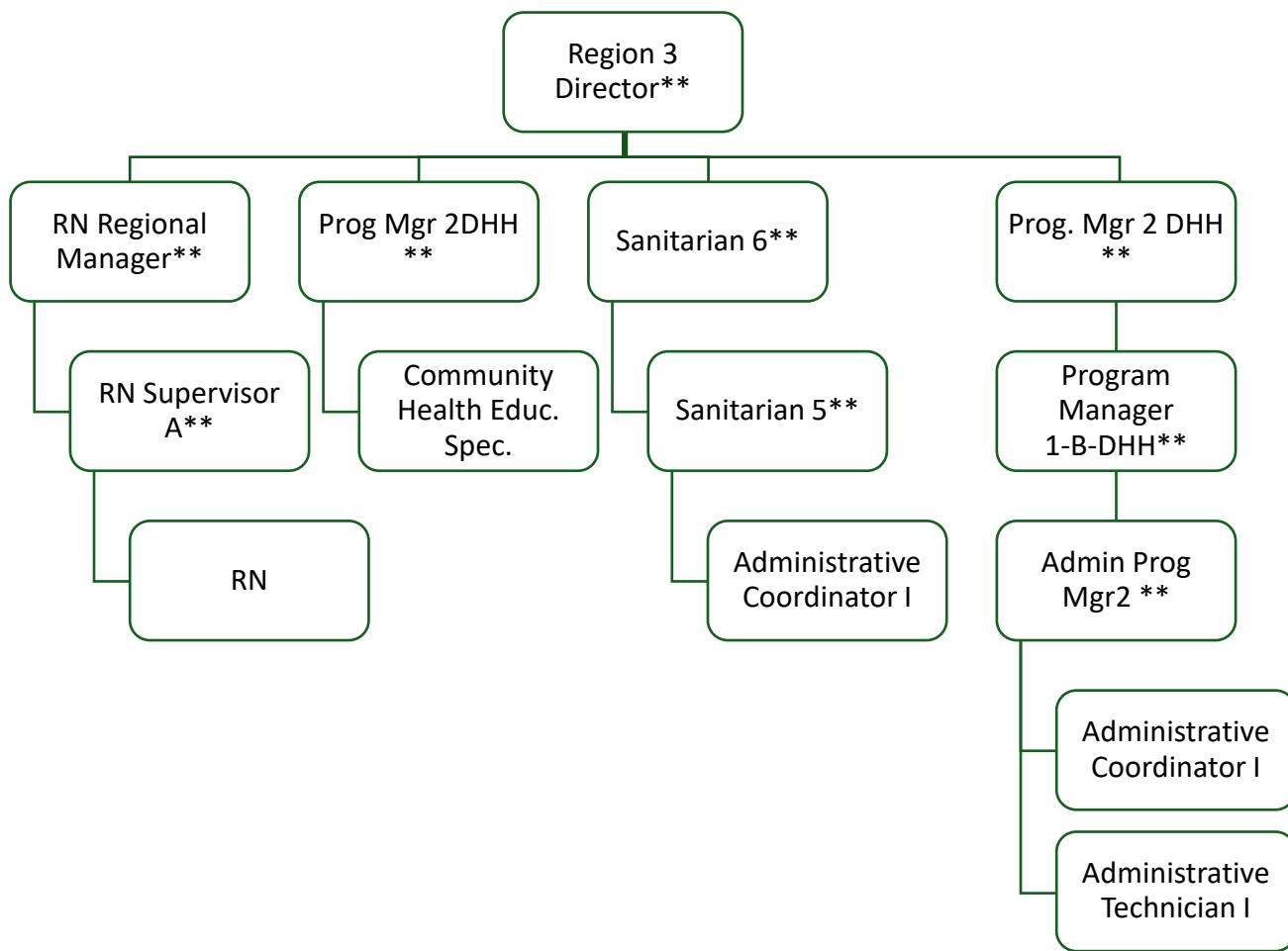
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	697,263	720,781	728,866	726,494	726,494
Intergovernmental	14,789	14,789	36,051	14,789	14,789
Charges for Service	(20)	0	0	0	0
Miscellaneous Revenue	30,573	14,500	25,906	10,000	10,000
TOTAL REVENUES	<u>742,605</u>	<u>750,070</u>	<u>790,823</u>	<u>751,283</u>	<u>751,283</u>
EXPENDITURES:					
Personal Services	394,333	426,879	334,001	348,463	348,463
Supplies and Materials	2,954	5,400	3,043	4,800	4,800
Other Services and Charges	569,296	612,280	515,240	620,351	620,351
Repair and Maintenance	3,472	16,500	2,793	15,500	15,500
Allocations	9,951	10,901	9,951	9,951	9,951
Operating Transfers Out	0	0	0	<u>74,532</u>	<u>74,532</u>
TOTAL EXPENDITURES	<u>980,006</u>	<u>1,071,960</u>	<u>865,028</u>	<u>1,073,597</u>	<u>1,073,597</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND OPERATING TRANSFERS OUT					
					-6.78%
INCREASE (DECREASE) TO FUND BALANCE	(237,401)	(321,890)	(74,205)	(322,314)	(322,314)
FUND BALANCE, JANUARY 1	2,200,649	1,963,248	1,963,248	1,889,043	1,889,043
FUND BALANCE, DECEMBER 31	<u>1,963,248</u>	<u>1,641,358</u>	<u>1,889,043</u>	<u>1,566,729</u>	<u>1,566,729</u>

BUDGET HIGHLIGHTS

- A 1.66 mill ad valorem tax was approved by voters on November 12, 2012 for years 2020-2029. On October 14, 2023, voters approved to rededicate 1 mill of this tax for school safety. The 0.66 mill remaining for Health Unit is estimated to generate \$725,194 in revenue for 2026, approved.
- Reimbursement of various expenditures incurred by the State, \$421,200, same as 2025, approved.
- Personnel, approved:
 - Eliminate one (1) Social Worker, Grade 208

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Registered Nurse	1	1	1	1	209	54,662	70,158	85,654
Community Health Educ. Spec.	1	1	1	1	209	54,662	70,158	85,654
Social Worker	1	0	0	0	208	50,606	64,958	79,310
Administrative Coordinator I	3	3	3	3	104	27,019	34,694	42,349
TOTAL	<u>6</u>	<u>5</u>	<u>5</u>	<u>5</u>				



** Not Terrebonne Parish employees.

TERREBONNE ELDERLY & DISABLED

278 – TERREBONNE ELDERLY & DISABLED

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The monies in this fund are received from the proceeds of ad valorem taxes assessed by the Parish. Proceeds from this tax shall be used for the purpose of acquiring, constructing, operating and maintaining capital improvements to serve the elderly; and for operating and maintaining programs for the elderly and disabled persons in Terrebonne Parish through the Terrebonne Council on Aging, Inc. Terrebonne Council on Aging (TCOA) is governed by a Board of Directors consisting of 11 citizens of Terrebonne Parish that meet on a monthly basis. The Board of Directors makes policies and procedures and is responsible for all of the actions of TCOA following the guidelines of the Older Americans Act.

In Louisiana, there are both regional and single-parish planning and service areas. Many Councils on Aging (COAs) are also designated single-parish Area Agencies on Aging (AAA). The essential difference between a AAA and a COA is that the AAA is charged with planning and coordinating a comprehensive system of services, and the COA ensures that those services are provided. This separation of functions provides for an effective system of checks and balances, and an opportunity for objective assessment and evaluation of service provision. It also assures the “grass roots” involvement of local agencies, such as Consolidated Governments, Police Juries, School Boards, etc. A COA that is a designated AAA must fulfill both functions. TCOA is a single parish AAA; therefore, it must fulfill both functions.

As part of a comprehensive community strategy to meet the needs of older adults, TCOA not only offers services and activities but also links participants with resources offered by other agencies.

Those who are serviced are participants aged 60 years and older, and their spouses, regardless of age. This is done with preference given to provide services to older individuals with greatest economic and social need, with particular attention given to disabled, low-income minority individuals including the Native American population.

TCOA offers services in the departments of Transportation, Congregate Meals, In-Home Services (Home-Delivered Meals, Commodities, Personal Care, Home Maker, Respite, Material Aid, Utility Assistance, and Senior Rx Medication Assistance), Recreation, Wellness, Telephoning, Visiting, and Legal Assistance. The result of all the services we provide prevents seniors from being institutionalized, allowing them to remain in their homes as long as possible. TCOA also gives assistance to family caregivers overburdened by the responsibility of elderly care.



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	7,923,285	8,187,917	8,265,280	8,265,846	8,265,846
Intergovernmental	168,061	168,061	162,883	163,000	163,000
Miscellaneous Revenue	<u>844,638</u>	<u>51,000</u>	<u>20,286</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u>8,935,984</u>	<u>8,406,978</u>	<u>8,448,449</u>	<u>8,428,846</u>	<u>8,428,846</u>
EXPENDITURES:					
General - Other	354,413	371,511	364,281	362,000	362,000
Health and Welfare	9,243,231	10,948,236	10,827,045	8,950,000	8,950,000
Operating Transfers Out	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,000</u>	<u>12,000</u>
TOTAL EXPENDITURES	<u>9,597,644</u>	<u>11,319,747</u>	<u>11,191,326</u>	<u>9,324,000</u>	<u>9,324,000</u>
% CHANGE OVER PRIOR YEAR					-17.63%
INCREASE (DECREASE) TO FUND BALANCE	(661,660)	(2,912,769)	(2,742,877)	(895,154)	(895,154)
FUND BALANCE, JANUARY 1	11,880,598	11,218,938	11,218,938	8,476,061	8,476,061
FUND BALANCE, DECEMBER 31	11,218,938	8,306,169	8,476,061	7,580,907	7,580,907

BUDGET HIGHLIGHTS

- A 7.50 mill ad valorem tax approved by voters November 16, 2013 (2020-2029). It will generate an estimated \$8,240,846 in 2026, approved.
- Terrebonne Parish has a cooperative endeavor agreement with TCOA to provide services to the elderly and disabled, \$8,500,000 estimated for 2026, approved.
- An independent budget is adopted by TCOA governing authority for fiscal year ending June 30th and is submitted annually to the appointing authority, approved.
- In 2026, \$150,000 each for elderly programs in Mechanicville Community, Gibson Community and Gray Community, approved.

MISSION STATEMENT / DEPARTMENT DESCRIPTION

Terrebonne ARC (TARC) provides innovative services, the opportunity for community inclusion and the enjoyment of a meaningful life for people with intellectual and developmental disabilities in Terrebonne Parish. TARC's mission is accomplished by providing Residential Services, Employment Services, Community Day Services, Transportation Services, Specialized Services and Social Opportunities.

Residential Services are provided for specialized care and teaching residential living skills through a variety of service styles. TARC offers Center-Based Respite Services, Supervised Independent Living Supports, Individualized Family Supports and three Community Homes.

Employment Services are provided through a variety of job skills training and supportive work environments at community and site-based locations for working individuals. This is accomplished through the operation of 13 businesses including the Bayou Country Café (restaurant and gift shop), Cajun Confections (candy and bakery department), The Bayouland Yard Krewe (lawn care service), Lagniappe Cleaning Company (janitorial department), Houma Grown (salsa and pepper jelly department), Cedar Chest Boutique (four thrift store locations, donation processing center and three donation pick up crews), Grand Designs (screen printing department), Buy-U-Beads (Mardi Gras bead recycling) and Creative Employment Opportunities (Louisiana Rehabilitation Supported Employment). These businesses provide participants with job training where they earn a bi-weekly salary. Individual job placement is also facilitated for individuals in competitive work.

Day Services - Options Plus Program offers services to adults with intellectual and developmental disabilities that choose not to work, by utilizing innovative techniques in sensory stimulation, creative activities and volunteerism. Community life engagement is the major driving force of this service.

Transportation Services are provided for adult participants to and from our day programs, work sites and various community settings.

Let's Get Together is a social club for any person in Terrebonne Parish, 18 years or older with a diagnosis of an intellectual or developmental disability. Each individual is screened by staff and officers for eligibility. The club, through a committee of advocates, plans and hosts social events including dances, bowling nights and parties.

Special Services include Advocacy and Family Support services through TARC's Licensed Professional Counselor. Services include family counseling, behavior training, psychological counseling, vocational assessments and counseling, anger management, social counseling and resource referrals. TARC's nursing staff, consisting of an RN and an LPN, administers daily medications, handles emergency medical situations, monitors health conditions of participants, and when necessary, assists in scheduling needed follow up appointments with doctors. A dietician oversees the special dietary needs of the people we serve when necessary.

TARC is an internationally accredited agency since June 2003. Accreditation can be awarded for 1 to 3 years. CARF, The Commission on Accreditation of Rehabilitation Facilities, is a well-known accreditation body within the field of rehabilitation and disabilities. TARC has continually received 3-year accreditation. TARC received re-accreditation in July 2024 for its programs, including TARC's Board of Directors. The Board of Directors is an optional accreditation survey; however, surveyors were very impressed with their commitment and participation. Re-accreditation will be sought again in 2027.



GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Quality of Community & Family Life</i>			
1. To continue to provide outstanding, quality services according to each participant's needs within our budget constraints and funding sources in the areas of: Residential, Employment Services, Community Day Services, Respite, Personal Care Attendant, Transportation, Counseling, Nursing Service, Social Work and Advocacy.			
a. Number of participants working in mobile work groups	35	29	32
b. Dollar amount of money made by mobile work groups	\$183,598	\$171,278	\$171,000
c. Number of participants working in community retail locations	81	84	91
d. Dollar amount of money made by community retail locations	\$2,109,464	\$2,256,785	\$2,300,000
e. Total wages paid to participants working in all programs	\$697,960	\$693,104	\$724,000
f. Number of individuals participating in Community Based Employment Program	8	6	7
g. Number of individuals participating in Vocational Programs	150	151	174
h. Number of individuals participating in Residential Programs	34	34	35
i. Number of programs offered	9	9	9
2. To continue to provide transportation as required for the success of individuals in TARC programs.			
a. Number of vehicles in transportation fleet	47	51	53
b. Number of transportation miles	346,207	328,823	335,000
3. To continue the Let's Get Together Club designed to meet the recreational and social needs of TARC participants and Terrebonne Parish residents who have intellectual and developmental disabilities; and who meet criteria for membership.			
a. Number of participants	107	100	100
b. Number of events	4	6	6
4. To continue to seek opportunities to employ participants in supported employment by relocating retail businesses where there is community access.			
a. Number of retail businesses with community access	9	9	9
b. Number of participants working retail locations with community access	81	84	91
<i>Infrastructure Enhancement/Growth Management</i>			
1. To continue capital improvements in order to maintain safe learning and working environments and maintain the facilities adequately.			
a. Amount of capital improvements budgeted	\$2,297,073	\$2,980,793	\$2,124,555
b. Amount of capital improvements expended	\$634,903	\$1,186,194	\$0
2. To begin planning, designing and remodeling the Jane Rental Home			
a. Budget costs necessary for current stage of planning	\$0	\$0	\$225,000
b. Current percentage of project complete	0%	0%	100%
3. Planning, designing, remodeling and purchasing equipment for salsa processing			
a. Budget costs necessary for current stage of planning	\$900,000	\$1,500,000	\$1,500,000
b. Current percentage of project complete	4%	33%	100%
4. Purchase land and build an additional thrift store.			
a. Budget costs necessary for current stage of planning	\$0	\$152,200	\$102,200
b. Current percentage of project complete	0%	67%	100%
5. Purchasing and renovating building/property for thrift store.			
a. Budget costs necessary for current stage of planning	\$404,774	\$392,412	\$96,000
b. Current percentage of project complete	80%	100%	100%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	5,504,067	5,688,037	5,736,687	5,737,141	5,737,141
Intergovernmental	116,747	116,747	113,149	113,149	113,149
Miscellaneous Revenue	56,001	10,000	52,164	29,664	29,664
TOTAL REVENUES	<u>5,676,815</u>	<u>5,814,784</u>	<u>5,902,000</u>	<u>5,879,954</u>	<u>5,879,954</u>
EXPENDITURES:					
General - Other	246,168	254,611	256,187	256,143	256,143
Transfers to Terrebonne ARC	<u>5,100,000</u>	<u>5,100,000</u>	<u>5,100,000</u>	<u>5,100,000</u>	<u>5,100,000</u>
TOTAL EXPENDITURES	<u>5,346,168</u>	<u>5,354,611</u>	<u>5,356,187</u>	<u>5,356,143</u>	<u>5,356,143</u>
% CHANGE OVER PRIOR YEAR					0.03%
INCREASE (DECREASE) TO FUND BALANCE	330,647	460,173	545,813	523,811	523,811
FUND BALANCE, JANUARY 1	400,761	731,408	731,408	1,277,221	1,277,221
FUND BALANCE, DECEMBER 31	731,408	1,191,581	1,277,221	1,801,032	1,801,032

BUDGET HIGHLIGHTS

- A 5.21 mill ad valorem tax renewed by voters November 16, 2013 (2018-2027) will generate an estimated \$5,724,641 in 2026, approved.
- Terrebonne Parish currently has a cooperative endeavor agreement with Terrebonne ARC to provide services, \$5,100,000, estimated for 2026, approved.
- An independent Budget is adopted by Terrebonne ARC governing authority for fiscal year ending June 30th and is submitted annually to the appointing authority, approved.

QUALITY OF LIFE

280 – QUALITY OF LIFE ATHLETICS AND LEISURE

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Terrebonne Parish Athletics and Leisure Division of the Quality of Life Department shall provide the residents of the parish a mass variety of supervised and self-directed recreation activities meeting their interest and needs during their leisure time through the Parishwide recreation fund. The programs provide enjoyment, contentment, self-expression, and physical improvement. All programs are designed and shall provide a wholesome atmosphere stimulating the mind and body.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Quality of Community & Family Life</i>			
1. To enhance the quality of life for all citizens of Terrebonne Parish through active participation in recreation, team/individual sports programs, educational and cultural enrichment activities for youth and adult residents of the parish.			
a. Participants in the Youth sporting programs of Baseball, Basketball, Flag Football, Cheerleading, Tackle Football, Softball, T-Ball and Volleyball	4,136	4,200	4,500
b. Participants in the Adult sporting programs of Basketball (Co-Ed), Softball (Co-Ed) Kickball (Co-Ed) and Flag Football (Co-Ed)	333	400	480
c. Participants in the Special Olympics sporting programs of Aquatics, Bocce, Bowling, Horseshoes, Softball, Basketball, Powerlifting, Tennis, Track & Field, Volleyball, & Flag Football	107	115	150
d. State events hosted for the Youth Sporting programs	1	0	0
e. Events Special Olympics athletes participate in throughout the year	9	9	7
2. To assist recreation volunteers in planning and organization of activities throughout the parish.			
a. Volunteers in the Youth sporting programs	722	750	785
b. Volunteers in the Special Olympics sporting programs	35	35	25
3. To promote competition with end of the season tournament with awards.			
a. Youth sporting programs	28	33	0
b. Adult sporting programs	2	3	0
c. Special Olympics sporting programs	11	9	7
4. To promote programs through the parish Arts and Craft division.			
a. Number of Arts Funding Grants awarded for Arts and Crafts	7	16	0
b. Number of programs in the schools	1	2	0
c. Number of audience members	1,470	1,490	0



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	2,334,737	2,413,670	2,433,453	2,433,503	2,433,503
Intergovernmental	49,522	65,953	57,989	48,000	48,000
Charges for services	129,586	119,200	133,381	133,025	133,025
Miscellaneous Revenue	31,642	10,000	26,927	26,542	26,542
TOTAL REVENUES	<u>2,545,487</u>	<u>2,608,823</u>	<u>2,651,750</u>	<u>2,641,070</u>	<u>2,641,070</u>
EXPENDITURES					
General - Other	173,430	163,525	177,579	177,005	177,005
Adult Softball	32,953	35,998	40,125	40,932	40,932
Adult Basketball	4,597	0	155	0	0
TPR - Administration	867,775	1,088,275	1,062,438	1,026,159	1,026,159
Sports Officials	(148,545)	0	0	0	0
Quality of Life Program	60,587	45,634	1,170	9,900	9,900
Youth Basketball	133,478	145,526	129,486	134,529	134,529
Football	144,958	136,265	133,706	136,456	136,456
Youth Softball	90,898	94,067	93,741	98,583	98,583
Youth Volleyball	45,950	42,056	48,534	42,056	42,056
Baseball	118,850	126,247	122,190	126,850	126,850
Special Olympics	18,432	34,554	15,082	31,298	31,298
Summer Camp	126,391	195,000	160,168	195,000	195,000
Tennis Courts	159,903	244,432	202,191	204,882	204,882
Adult Pickleball	2,929	8,429	3,468	8,673	8,673
Adaptive Sports League	5,818	15,818	8,753	16,347	16,347
Flag Football-Youth	30,826	39,877	38,096	37,406	37,406
Adult Kickball	2,766	6,266	3,011	6,511	6,511
Flag Football-Adult	8,747	16,747	10,358	13,520	13,520
Operating Transfers Out	<u>1,080,000</u>	<u>581,065</u>	<u>581,065</u>	<u>1,139,100</u>	<u>1,139,100</u>
TOTAL EXPENDITURES	<u>2,960,743</u>	<u>3,019,781</u>	<u>2,831,316</u>	<u>3,445,207</u>	<u>3,445,207</u>
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					-5.44%
INCREASE (DECREASE) TO FUND BALANCE	(415,256)	(410,958)	(179,566)	(804,137)	(804,137)
FUND BALANCE, JANUARY 1	2,117,405	1,702,149	1,702,149	1,522,583	1,522,583
FUND BALANCE, DECEMBER 31	1,702,149	1,291,191	1,522,583	718,446	718,446

BUDGET HIGHLIGHTS

- A 2.21 mill ad valorem tax for years 2021-2030 was approved by the voters on December 8, 2018, \$2,428,303 in 2026, approved.
- Registration Fees proposed will generate an estimated \$96,150 in 2026, approved.
- Special Olympics, \$31,298, approved.
- Summer Camps, \$195,000, approved.

ATHLETIC AND LEISURE ADMINISTRATION

280-521 – ATHLETICS AND LEISURE ADMINISTRATION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Terrebonne Parish Recreation (TPR) Department of Administration supervises and coordinates a diverse slate of leisure, recreational, wellness, cultural enrichment, and educational activities for all citizens of Terrebonne Parish.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	725,421	877,173	797,787	862,175	862,175
Supplies and Materials	38,364	40,419	41,175	39,050	39,050
Other Services and Charges	89,444	82,456	129,830	119,634	119,634
Repair and Maintenance	10,994	5,300	2,358	5,300	5,300
Capital Outlay	3,552	82,927	91,288	0	0
TOTAL EXPENDITURES	<u>867,775</u>	<u>1,088,275</u>	<u>1,062,438</u>	<u>1,026,159</u>	<u>1,026,159</u>
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					2.07%

2026 ADOPTED BUDGET SUMMARY

	YOUTH BASKETBALL	YOUTH FOOTBALL	YOUTH SOFTBALL	YOUTH VOLLYBALL	YOUTH BASEBALL
EXPENDITURES:					
Operating Supplies	10,500	70,000	35,550	7,000	40,000
Recreation Insurance	13,000	10,166	5,534	6,944	11,754
Other Fees	5,500	4,500	1,000	0	1,000
Official Fees	105,329	51,790	55,899	28,112	73,596
Travel and Training	200	0	600	0	500
TOTAL EXPENDITURES	<u>134,529</u>	<u>136,456</u>	<u>98,583</u>	<u>42,056</u>	<u>126,850</u>

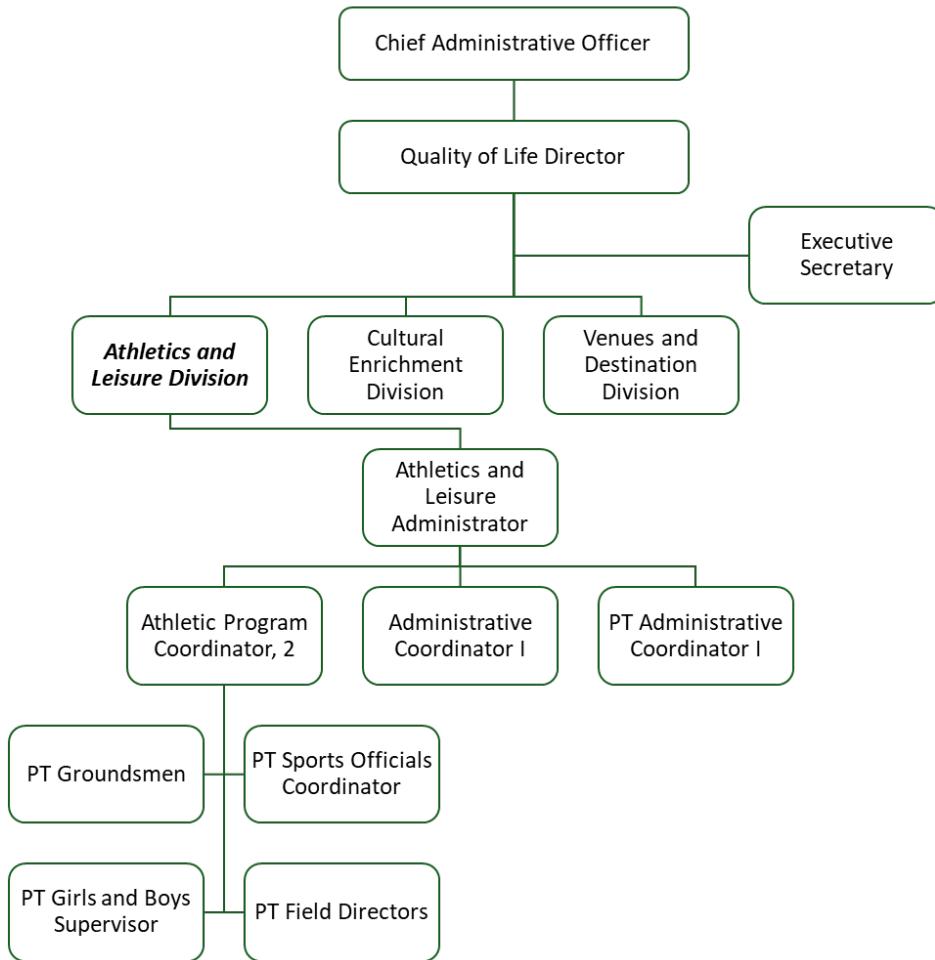
	ADULT SOFTBALL	ADULT PICKLEBALL	ADAPTIVE LEAGUE	FLAG FOOTBALL YOUTH	ADULT KICKBALL	FLAG FOOTBALL ADULT
EXPENDITURES:						
Operating Supplies	1,000	2,500	7,500	4,500	500	1,000
Recreation Insurance	2,045	2,500	2,000	3,596	3,000	2,500
Other Fees	0	500	500	750	0	500
Official Fees	37,887	3,173	6,347	28,560	3,011	9,520
TOTAL EXPENDITURES	<u>40,932</u>	<u>8,673</u>	<u>16,347</u>	<u>37,406</u>	<u>6,511</u>	<u>13,520</u>

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Quality of Life Director	1	1	1	1	II	79,914	118,082	156,250
Athletics & Leisure Administrator	1	1	1	1	211	65,499	84,115	102,710
Athletic Program Coordinator	2	2	2	2	208	50,606	64,958	79,310
Executive Secretary	1	1	1	1	107	34,008	43,680	53,352
Administrative Coordinator I	2	1	2	2	104	27,019	34,694	42,349
TOTAL FULL-TIME	7	6	7	7				
Sr. Groundsmen	3	3	3	3	104	13,509	17,347	21,174
Groundsmen**	18	18	18	18	101	11,554	14,830	18,106
TOTAL PART-TIME	21	21	21	21				
TOTAL	28	27	28	28				



SPORTS OFFICIALS (CLEARING ACCOUNT)

280-522 – SPORTS OFFICIALS (CLEARING ACCOUNT)

MISSION STATEMENT / DEPARTMENT DESCRIPTION

This department is to account for all the officials needed to officiate over the various sports taking place throughout the year.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	(148,545)	0	0	0	0
TOTAL EXPENDITURES	(148,545)	0	0	0	0
% CHANGE OVER PRIOR YEAR					0.00%

BUDGET HIGHLIGHTS

- Wages and fringes of \$406,832 are allocated to the various sports programs, approved.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Sports Officials*	50	42	50	50	101	11,554	14,830	18,106
TOTAL PART-TIME	50	42	50	50				

*The number of officials is an average needed at any given time.

QUALITY OF LIFE PROGRAMS

280-523 – QUALITY OF LIFE PROGRAMS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The camps and workshops provide local communities with activities geared toward recreational interest. The Houma-Terrebonne Arts and Humanities manage the Arts and Crafts.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Supplies and Materials	1,183	0	0	0	0
Other Services and Charges	59,404	45,634	1,170	9,900	9,900
TOTAL EXPENDITURES	60,587	45,634	1,170	9,900	9,900
% CHANGE OVER PRIOR YEAR					-78.31%

BUDGET HIGHLIGHTS

- Various other programs may include:
 - Zumba classes
 - Fitness classes
 - Elderly classes
 - Dance classes
 - Art classes

SPECIAL OLYMPICS

280-532 – SPECIAL OLYMPICS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The function of Special Olympics is to provide year-round sports training and athletic competition in a variety of Olympic-type sports for the people eight years of age and older who are physically, mentally, and socially challenged, giving them the continuing opportunities to develop physical fitness, demonstrate courage, experience joy and participate in sharing of gifts, skills and friendships with their families, other Special Olympic athletes and the community.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Supplies and Materials	5,294	7,000	950	3,500	3,500
Other Services and Charges	13,138	27,554	14,132	27,798	27,798
TOTAL EXPENDITURES	18,432	34,554	15,082	31,298	31,298
% CHANGE OVER PRIOR YEAR					-9.42%

BUDGET HIGHLIGHTS

- No significant changes.

SUMMER CAMPS

280-534 – SUMMER CAMPS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The function of the Summer Camps is to provide an organized summertime camp setting to provide group instruction in the following area. The campers will participate in games and activities that will be in the following range: ball relays, frog feet races, duck-duck goose, kickball, jumping rope, musical chairs, chalk writing and drawing, arts, and crafts, etc.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Other Services and Charges	126,391	195,000	160,168	195,000	195,000
TOTAL EXPENDITURES	126,391	195,000	160,168	195,000	195,000
% CHANGE OVER PRIOR YEAR					0.00%

BUDGET HIGHLIGHTS

- Summer Camp Programs through Cooperative Endeavor Agreements, \$150,000, approved.
- Esports programs through Cooperative Endeavor Agreements, \$45,000, approved.

Recreation District	2024	2025	2026
Rec. District #1			
Rec. District #2			
Rec. District #3			
Rec. District #4			
Rec. District #5			
Rec. District #6	29,899	30,000	30,000
Rec. District #7			
Rec. District #8	18,169	18,000	18,000
Rec. District #9			
Rec. District #10	30,000	30,000	30,000
Rec. District #11	60,000	60,000	60,000
	\$138,068	\$138,000	\$138,000

TENNIS COURTS

280-535 – TENNIS COURTS

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The function of the Tennis Courts is to provide a recreational, multi-court tennis facility complex capable of hosting individual, league, and tournament play.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Supplies and Materials	4,660	5,250	10,517	10,500	10,500
Other Services and Charges	<u>155,243</u>	<u>239,182</u>	<u>191,674</u>	<u>194,382</u>	<u>194,382</u>
TOTAL EXPENDITURES	<u>159,903</u>	<u>244,432</u>	<u>202,191</u>	<u>204,882</u>	<u>204,882</u>
% CHANGE OVER PRIOR YEAR					-16.18%

BUDGET HIGHLIGHTS

- No significant changes.

MENTAL HEALTH UNIT

281 – MENTAL HEALTH UNIT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission of the Terrebonne **Behavioral Health Clinic** is to protect and promote health and to ensure access to medical, preventive and rehabilitative services for those in need with a mental illness and/or addictive disorders in a manner that honors the dignity and freedom of all persons involved; and to promise the realization of healthy lifestyles of those served and the health and welfare of their families and the community at large. This is done through the South Central Louisiana Human Services Authority (SCLHSA).

SOUTH CENTRAL LOUISIANA HUMAN SERVICES AUTHORITY (SCLHSA) The South Central Louisiana Human Services Authority (SCLHSA) was established in 2006 by Legislative Act 449 of the Louisiana Legislature to provide addictive disorder, developmental disability and mental health services to the residents of Assumption, Lafourche, St. Charles, St. James, St. John the Baptist, St. Mary and Terrebonne Parishes. The SCLHSA was created to be responsive to the local needs of the citizens in its respective parishes. It strives to identify and address patient needs through partnerships with local governments, clients, advocates and providers.

The mission of the South Central Louisiana Human Services Authority (SCLHSA) is to promote overall health within the general population by increasing the public awareness and access for individuals with behavioral health and developmental disabilities to integrated primary care and community based services while promoting wellness, recovery and independence through education and the choice of a broad range of programmatic and community resources.

Behavioral Health Services (Mental Health and Addictions) are provided at each of SCLHSA's five outpatient clinics in its seven parish catchment area to include the Terrebonne Behavioral Health Center in Houma. Services are broken down into Assessment/Screening and Treatment.

Through the Behavioral Health Services activity, SCLHSA provides both Screening/Assessment, plan of care and level of need determination for children, adolescent, adult and senior populations as well as Treatment Services, including individual/group sessions, family/couple sessions, psychiatric evaluations, psychological testing, medication administration, medication management, crisis stabilization, gambling counseling, breath tests, urine screens and referrals to children, adolescents, adults and senior populations. SCLHSA shall make every effort to ensure that our client care and services treat each person as an individual, that we are responsive to our client's needs and wishes and that our services are of the highest possible quality within the resources available. Our intent is to remove barriers to treatment and service coordination by collaborating with public and private services, devising creative resource allocation and advocating for the provision of efficient, effective quality care to the people we serve.

Contracted Services:

Transportation for Clinic Appointments - Bergeron Mobile – Provides transportation to patients who otherwise do not have a mode of transportation to go to the Terrebonne Behavioral Health Center to see the physician/counselor. Transportation was provided for 141 trips and 724 miles for trips Terrebonne Behavioral Clinic patients made to providers in the last agreement period at a rate of \$75.00/trip plus \$2.25/mile when transportation needs are outside of Terrebonne Parish.

Mentoring Service to residents of East Terrebonne (Senator Circle) and South Terrebonne (Montegut) Communities - Gulf Coast Social Services – Program Director – oversight (33%), part-time mentoring staff (7 part-time staff) includes staff travel through parish, supplies, and rent and utilities to Senator Circle for part time use of building as well as youth field trip admissions and snacks. The programs operate daily with youth receiving one-on-one and group activities including homework assistance with encouragement for family participation.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	443,706	458,651	462,399	462,287	462,287
Intergovernmental	9,411	9,411	9,121	9,121	9,121
Miscellaneous Revenue	21,028	5,000	8,794	5,000	5,000
TOTAL REVENUES	474,145	473,062	480,314	476,408	476,408
EXPENDITURES					
General - Other	26,019	27,171	26,507	26,507	26,507
Health and Welfare - Other	100,907	289,349	69,389	195,120	195,120
Terr. Alcohol/Drug Abuse	71,131	164,967	46,259	118,057	118,057
Operating Transfers Out	47,514	47,514	47,514	47,514	47,514
TOTAL EXPENDITURES	245,571	529,001	189,669	387,198	387,198
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					
					-29.45%
INCREASE (DECREASE) TO FUND BALANCE	228,574	(55,939)	290,645	89,210	89,210
FUND BALANCE, JANUARY 1	1,363,558	1,592,132	1,592,132	1,882,777	1,882,777
FUND BALANCE, DECEMBER 31	1,592,132	1,536,193	1,882,777	1,971,987	1,971,987

BUDGET HIGHLIGHTS

- An ad valorem tax of .42 mills was renewed by the voters on November 16, 2013, for years 2020-2029. The estimated revenue is \$461,487 for 2026, approved.
- Based on precedent, the allocation of the ad valorem tax is 60-40%, Mental Health (Treatment Center) and Alcohol & Drug Abuse Clinic (Assessment Center) respectively, approved.
- Transfer to Criminal Court Fund-Drug Court Dept., \$47,514, same as 2025, approved.

HEALTH & WELFARE – OTHER (TERREBONNE TREATMENT CENTER)

281-409 – TERREBONNE TREATMENT CENTER

PURPOSE OF APPROPRIATION

The monies in this department are derived from 60% of the Ad Valorem Taxes assessed by the Parish. These tax dollars are dedicated to helping those in need with a mental illness and/or addictive disorders.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Quality of Community & Family Life</i>			
1. To provide a continuum of services.			
a. Percentage of adults and adolescents with an addictive disorder who successfully complete treatment	93%	100%	100%
b. Percentage of adults and adolescents with an addictive disorder who report improvement at discharge	93%	100%	80%
c. Percentage of appointments kept for assessments and ongoing client appointments	78%	78%	75%
d. Percentage of SCLHSA clients who state they would continue to receive services at our clinics if given the choice to go elsewhere	95%	96%	90%
e. Appropriate level of care, frequency of service and reasonable duration is consistent with LOCUS and Clinical Justification	96%	94%	90%
f. Number of referrals received by SCLHSA outpatient center from local stakeholders/community	761	634	605

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Other Services and Charges	100,907	289,349	69,389	195,120	195,120
TOTAL EXPENDITURES	100,907	289,349	69,389	195,120	195,120
% CHANGE OVER PRIOR YEAR					-32.57%

BUDGET HIGHLIGHTS

- No significant changes.

TERREBONNE ALCOHOL/DRUG ABUSE (TERRE. ASSESSMENT CENTER)

281-412 – TERREBONNE ASSESSMENT CENTER

PURPOSE OF APPROPRIATION

The monies in this department are derived from 40% of the Ad Valorem Taxes assessed by the Parish. These tax dollars are dedicated to helping those in need with a mental illness and/or addictive disorders. The fund for this department receives 40% of the Ad Valorem Taxes.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Quality of Community & Family Life</i>			
1. To have people with behavioral health issues participate in activities that promote wellness.			
a. Percentage of existing clients (youth) with improved depression symptoms at 6 months after initiating treatment	48%	59%	70%
b. Percentage of clients who indicate they would recommend SCLHSA to family and friends	95%	97%	90%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Other Services and Charges	71,131	164,967	46,259	118,057	118,057
TOTAL EXPENDITURES	71,131	164,967	46,259	118,057	118,057
% CHANGE OVER PRIOR YEAR					-28.44%

BUDGET HIGHLIGHTS

- No significant changes.

COASTAL RESTORE BONDS

282 – COASTAL RESTORE BONDS

PURPOSE OF APPROPRIATION

Terrebonne Parish Consolidated Government issued bonds for the Terrebonne Parish Levee District in the amount of \$49,000,000 to be used for the Morganza Levee System. In 2018, the Parish refunded these bonds and issued \$15,312,854 of Sales Tax Bonds for the Morganza Levee Improvement project.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Local Coastal Program Dev	233,285	12,611	12,611	0	0
TOTAL EXPENDITURES	233,285	12,611	12,611	0	0
% CHANGE OVER PRIOR YEAR					
INCREASE (DECREASE) TO FUND BALANCE	(233,285)	(12,611)	(12,611)	0	0
FUND BALANCE, JANUARY 1	364,227	130,942	130,942	118,331	118,331
FUND BALANCE, DECEMBER 31	130,942	118,331	118,331	118,331	118,331

BUDGET HIGHLIGHTS

- No significant changes.

TERREBONNE LEVEE & CONSERVATION DISTRICT

283 – TERREBONNE LEVEE & CONSERVATION DISTRICT

PURPOSE OF APPROPRIATION

A one-quarter percent (1/4%) sales tax is collected for the purpose of constructing and maintaining the Morganza to the Gulf Project. The Terrebonne Parish Consolidated Government (TPCG) has authorized the collection of the sales tax and disburses the funds to the Terrebonne Levee and Conservation District based on an intergovernmental agreement.

The purpose of this fund is the “collection and disbursement” point of the ¼% sales tax, however the Miscellaneous Section of this document serves to detail the projects led by the Terrebonne Levee and Conservation District as adopted in their Capital Outlay budget.

The Morganza to Gulf Hurricane Protection Project is a hurricane protection system for Terrebonne and Lafourche Parishes. The U. S. Army Corps of Engineers (USACE) is the federal sponsor for this project, and the LA Coastal Protection & Restoration Authority (CPRA) with the Terrebonne Levee and Conservation District (TLCD) jointly serve as the local sponsor. The Terrebonne Levee and Conservation District provides operation and maintenance of the system. The project’s purpose is to protect property, area development, and the remaining fragile marsh within the levee system from hurricane storm surge and saltwater inundation. The area is significantly affected by tides and tidal surge emanating from the Gulf of Mexico. Deterioration of coastal marshes as a result of saltwater intrusion, land subsidence and the lack of interchanges from the Mississippi River has increased this surge inundation. The portion of this hurricane protection system within TLCD’s jurisdiction consists of; approximately 80 miles of earthen levee, 23 flood control structures (includes nearly 100 sluice gates), 14 floodgate structures within the navigable waterways, 2 structures retrofitted into lock complexes by TPCG, and the hinge pin lock structure located in the Houma Navigational Canal (110-ft wide by 800-ft long). The structural features are integrated into the levee alignment to provide flood protection, drainage, and environmental benefits, while allowing navigational passage.

BENEFITS

- **Inundation Reduction:** This project will provide tidal and hurricane surge risk reduction.
- **Water Supply Protection:** This project will eliminate over \$200,000 in annual water treatment.
- **Environmental Benefits:** This project has net positive benefits to the marshes and wetlands in the Terrebonne Basin.
- **Safe Harbor:** This project provides safe harbor pre-post storm for all navigation at the 3 lock complexes, reducing impacts to the fishing and marine industry due to system closures.

*Source: U. S. Army Corps of Engineers and the Terrebonne Levee & Conservation District



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	6,998,717	7,026,008	7,217,308	7,325,567	7,325,567
Miscellaneous Revenue	36,166	0	9,841	0	0
TOTAL REVENUES	<u>7,034,883</u>	<u>7,026,008</u>	<u>7,227,149</u>	<u>7,325,567</u>	<u>7,325,567</u>
EXPENDITURES					
Other Services and Charges	2,575,674	3,200,571	3,200,674	4,000,674	4,000,674
Allocated Expenditure	25,989	45,115	25,989	25,989	25,989
Operating Transfer Out	3,660,439	3,664,268	3,664,268	3,674,171	3,674,171
TOTAL EXPENDITURES	<u>6,262,102</u>	<u>6,909,954</u>	<u>6,890,931</u>	<u>7,700,834</u>	<u>7,700,834</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND OPERATING TRANSFER OUT					
					25.00%
INCREASE (DECREASE) TO FUND BALANCE	772,781	116,054	336,218	(375,267)	(375,267)
FUND BALANCE, JANUARY 1	1,625,018	2,397,799	2,397,799	2,734,017	2,734,017
FUND BALANCE, DECEMBER 31	<u>2,397,799</u>	<u>2,513,853</u>	<u>2,734,017</u>	<u>2,358,750</u>	<u>2,358,750</u>

BUDGET HIGHLIGHTS

- In November 2001, the Parish voters approved a ¼% sales tax dedicated to construction and maintaining the Morganza to the Gulf Project. The 2026 collections are estimated to be \$7,325,567, approved.
- The Levee and Conservation District drawdown, \$4,000,000, for Morganza to the Gulf Projects in accordance with the inter-governmental agreement, approved.
- \$3,674,171 is to be transferred to the Bond Sinking Fund, approved.
- Highlights are in the Miscellaneous Information section of this document, approved.

BAYOU COUNTRY SPORTS PARK

285 – BAYOU COUNTRY SPORTS PARK

PURPOSE OF APPROPRIATION

The Terrebonne Parish Consolidated Government, in collaboration with Recreation District 2-3, initiated and facilitated the study and development of the Master Plan for Bayou Country Sports Park. In 2012, the Parish purchased 114.3 acres (with an option to purchase an additional 39.9 acres) for the construction of the park. In 2014, the Parish and Houma Area Convention and Visitors Bureau successfully entered a cooperative endeavor to utilize a Hotel-Motel Tax of 1% voted by the people of the Parish to assist with the funding. The Bayou Country Sports Park is a recreational public facility to create a better quality of life for Terrebonne Parish citizens through recreational diverse programming, special events and a safe park facility.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To optimize revenue to the Bayou Country Sports Park: <ul style="list-style-type: none"> a. Increasing operating revenue from sponsorship sales and field rentals b. Maintaining at least 50% repetitive-occurring events compared to overall number of events c. Retaining all advertising sponsorships throughout the year d. Revenue from concessions sold at park events 	\$400,000 95% 100% \$180,000	\$250,000 95% 100% \$180,000	\$90,000 95% 100% \$90,000
2. Control operating expenses: <ul style="list-style-type: none"> a. Cost for concessions sold at park events 	\$70,000	\$70,000	\$88,000
<i>Economic Development</i>			
1. To optimize and promote more events booked at the Bayou Country Sports Park. <ul style="list-style-type: none"> a. Total number of event days throughout the year b. Regional, State or National Tournaments/Events 	80 6	100 12	130 25
2. Increase social media numbers and website usage for better reach of advertising events for the Bayou Country Sports Park and our promoters, as well as getting more accessible bookings. <ul style="list-style-type: none"> a. Facebook followers b. Number of sessions on Website 	15,000 50,000	18,000 60,000	25,000 60,000
<i>Infrastructure Enhancement/Growth Management</i>			
1. Improvements and future projects for the Bayou Country Sports Park. <ul style="list-style-type: none"> a. Road lights b. Boy's baseball field Lights c. Boy's common area d. Boy's baseball Concessions e. Additional parking lot f. Connecting Roadway g. Two Soccer fields with lights h. Beach volleyball i. Turfed fields j. Soccer Parking lot k. Lights for Soccer 	75% 25% 25% 25% 25% 25% 75% 25% 0% 25% 0%	100% 100% 50% 50% 20% 100% 100% 100% 25% 35% 25%	completed completed 100% 100% 100% 100% 100% 100% 100% 100% 100% 0%



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	326,154	330,000	341,146	330,000	330,000
Charges for Services	31,940	31,000	12,370	16,000	16,000
Miscellaneous Revenue	198,327	350,000	186,200	200,000	200,000
Utility Revenue	168	0	(6)	0	0
Operating Transfer In	185,000	206,065	206,065	150,000	150,000
TOTAL REVENUES	741,589	917,065	745,775	696,000	696,000
EXPENDITURES					
Personal Services	136,176	184,196	117,484	144,577	144,577
Supplies & Materials	52,302	60,359	67,315	65,000	65,000
Other Services and Charges	150,587	86,455	124,879	104,513	104,513
Repair & Maintenance	197,397	212,967	191,019	165,000	165,000
Operating Transfer Out	205,450	206,175	206,175	204,250	204,250
TOTAL EXPENDITURES	741,912	750,152	706,872	683,340	683,340
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY AND OPERATING TRANSFER OUT					
					-11.93%
INCREASE (DECREASE) TO FUND BALANCE	(323)	166,913	38,903	12,660	12,660
FUND BALANCE, JANUARY 1	8,429	8,106	8,106	47,009	47,009
FUND BALANCE, DECEMBER 31	8,106	175,019	47,009	59,669	59,669

BUDGET HIGHLIGHTS

- Hotel Motel Tax in the amount of \$330,000 is estimated for 2026 to use for the annual debt service of \$204,250 and use any remaining funds to supplement the Bayou Country Sports Park, approved.
- Personnel, approved:
 - Add one (1) Field Technician II, Grade 104

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Sr. Equipment Operator	1	1	1	1	108	37,502	48,090	58,677
Field Technician II	1	2	2	2	104	27,019	34,694	42,349
TOTAL	2	3	3	3				

CRIMINAL COURT FUND

299 – CRIMINAL COURT FUND

PURPOSE OF APPROPRIATION

To account for deposited fines and forfeitures which, on motion by the district attorney and approval order of the senior district judge, is used for the following expenses: the criminal courts, petit jury, grand jury, witness fees, parish law library and other expenses related to the judges of the criminal courts and office of the district attorney. In addition, expenses in the trial of indigent persons charged with the commission of felonies.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Charges for services	121,153	14,000	70,958	52,000	52,000
Fines and Forfeitures	2,620,417	2,508,000	2,817,820	2,658,000	2,658,000
Miscellaneous Revenue	42	100	6	0	0
Operating Transfers In	<u>2,772,514</u>	<u>3,042,514</u>	<u>3,042,514</u>	<u>2,502,514</u>	<u>2,502,514</u>
TOTAL REVENUES	<u>5,514,126</u>	<u>5,564,614</u>	<u>5,931,298</u>	<u>5,212,514</u>	<u>5,212,514</u>
EXPENDITURES:					
Personal Services	3,605,580	3,994,381	3,582,983	3,937,661	3,937,661
Supplies and Materials	84,033	90,500	98,290	84,000	84,000
Other Services and Charges	2,000,866	1,747,621	1,990,542	1,807,567	1,807,567
Repair and Maintenance	5,179	8,500	10,881	13,000	13,000
Capital Outlay	25,202	0	0	0	0
Operating Transfers Out	<u>52,112</u>	<u>62,696</u>	<u>62,696</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>5,772,972</u>	<u>5,903,698</u>	<u>5,745,392</u>	<u>5,842,228</u>	<u>5,842,228</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS, CAPITAL OUTLAY AND OPERATING TRANSFERS OUT					
					0.02%
INCREASE (DECREASE) TO FUND BALANCE	(258,846)	(339,084)	185,906	(629,714)	(629,714)
FUND BALANCE, JANUARY 1	747,287	488,441	488,441	674,347	674,347
FUND BALANCE, DECEMBER 31	488,441	149,357	674,347	44,633	44,633

BUDGET HIGHLIGHTS

- Fines and Forfeitures Revenue, \$2,650,000 for 2026, an increase of \$150,000, approved.
- General Fund Supplement, \$2,270,000, a decrease of \$540,000, approved.
- Juvenile Detention Supplement, \$185,000, same as 2025, approved.
- Mental Health and Drug Abuse Fund Supplement, \$47,514, same as 2025, approved.

PERSONNEL SUMMARY

299-122 DISTRICT ATTORNEY - JUVENILE SERVICES

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Licensed Professional Counselor	1	1	1	1	N/A	****	****	****
Caseworker	2	2	2	2	N/A	****	****	****
TOTAL FULL-TIME	3	3	3	3				
Administrative Technician I	1	0	1	1	N/A	****	****	****
TOTAL PART-TIME	1	0	1	1				
TOTAL	4	3	4	4				

299-123 DISTRICT ATTORNEY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Administrative Assistant	1	1	1	1	N/A	****	****	****
Secretary	20	20	20	20	N/A	****	****	****
Receptionist	2	2	2	2	N/A	****	****	****
Caseworker	21	17	21	21	N/A	****	****	****
Investigator	9	8	9	9	N/A	****	****	****
Victim's Assistant Coordinator	1	1	1	1	N/A	****	****	****
Clerks	7	7	7	7	N/A	****	****	****
TOTAL	61	56	61	61				

299-125 DRUG COURT

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Director	1	1	1	1	N/A	****	****	****
Drug Court Coordinator	1	0	0	0	N/A	****	****	****
Caseworker	3	4	4	4	N/A	****	****	****
Counselor	3	3	3	3	N/A	****	****	****
Case Manager	1	1	1	1	N/A	****	****	****
TOTAL	9	9	9	9				

GRANT FUNDS (206 THRU 241)

206-241 – GRANT FUNDS

The Grant Funds are made up of individual funds listed below. Miscellaneous grant funds received from the federal and state governments are accounted for in separate funds. However, for the purposes of our Comprehensive Annual Financial Report, all funds are consolidated into a Grant Fund. Due to GASB 34 being implemented, the Grant Fund is considered a major fund.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	13,074,665	138,557,510	134,491,187	13,540,782	13,540,782
Charges for Services	289,379	391,497	367,175	889,100	889,100
Miscellaneous Revenue	26,174	647	7,541	660	660
Other Revenue	17,503	17,000	20,468	20,468	20,468
Operating Transfers In	<u>2,181,580</u>	<u>675,195</u>	<u>674,995</u>	<u>110,754</u>	<u>110,754</u>
TOTAL REVENUES	<u>15,589,301</u>	<u>139,641,849</u>	<u>135,561,366</u>	<u>14,561,764</u>	<u>14,561,764</u>
EXPENDITURES					
Personal Services	4,047,520	4,941,844	3,926,737	4,867,461	4,867,461
Supplies and Materials	539,265	1,016,558	530,147	812,419	812,419
Other Services and Charges	9,435,364	64,186,651	61,566,861	8,606,178	8,606,178
Repairs and Maintenance	404,860	660,331	281,213	463,870	463,870
Capital Outlay	146,031	75,345,434	74,836,729	579,660	579,660
Operating Transfers Out	<u>541,544</u>	<u>894,796</u>	<u>894,796</u>	<u>7,692</u>	<u>7,692</u>
TOTAL EXPENDITURES	<u>15,114,584</u>	<u>147,045,614</u>	<u>142,036,483</u>	<u>15,353,415</u>	<u>15,353,415</u>
% CHANGE OVER PRIOR YEAR					
INCREASE (DECREASE) TO FUND BALANCE	474,717	(7,403,765)	(6,475,117)	(791,651)	(791,651)
FUND BALANCE, JANUARY 1	10,506,811	10,981,528	10,981,528	4,506,411	4,506,411
FUND BALANCE, DECEMBER 31	10,981,528	3,577,763	4,506,411	3,714,760	3,714,760

BUDGET HIGHLIGHTS

- The General Fund Supplements the following programs, approved:
 - Home Investment Partnership (Fund 235), \$50,874, same as 2025
 - Rural Transit (Fund 240), \$12,188, a decrease of \$22,041
 - Section 8 (Fund 219), \$40,000, same as 2025

PROGRAMS AND PERSONNEL SUMMARIES

201- American Rescue Plan. On March 11, 2021, the American Rescue Plan Act was signed into law, and established the Coronavirus Local Fiscal Recovery Funds. This program is intended to provide support to State, Local and Tribal governments in responding to the economic and public health impacts of Covid-19.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 ACTUAL	FY2025 ESTIMATED	FY2026 PROJECTED
Respond to public health emergency or its negative economic impacts			
1. Dollar amount of demolitions of blighted properties	\$570,882	\$781,848	\$0
2. Dollar amount provided to address low-income housing	\$0	\$3,000,000	\$0
3. Projects and dollar amount awarded:			
a. Reach K Levee	\$250,000	\$0	\$0
b. HVAC Upgrades	\$807,320	\$6,075,811	\$0
d. Civic Center Repairs	\$0	\$887,000	\$0
e. Firetrucks	\$0	\$950,000	\$950,000
h. Mental Health Center (Crisis Center)	\$400,000	\$1,000,000	\$0

206 – JAG (Justice Assistance Grant Program). Justice Assistance Grant Program (JAG) allows states and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system. This program will target any residential and business areas identified as being high-risk to violent crime and crime affecting the quality of life of its residents. The Houma Police Department focuses most of its allocations on *Operation P.E.A.C.E. (Police Eyes Against Criminal Engagement)*, and first responder police interoperable communications.

211 – HMGP 4080-109-0001. The monies in this fund were awarded for mitigation of substantially damaged structures from Hurricane Isaac. This grant provides assistance to mitigate and target repetitive loss structures in the Parish.

212 – OCD LMI Cost Share Program/LASAFE. The Louisiana Office of Community Development provides funding to assist qualified low to moderate families in meeting the 25% match requirement of the FEMA Hazard Mitigation Grant Program, which provides home elevation services for qualified properties in flood zone areas. The Louisiana's Strategic Adaptations for Future Environments project will provide funds for resilient infrastructure and community nonstructural mitigation/flood risk project. These funds will be one of multiple lines of defense that will work together to protect the people and property of Terrebonne Parish, specifically north of Lake Boudreax.

216 - LCLE/METLEC (Louisiana Commission on Law Enforcement/ Multi-Jurisdiction Task Force). The Louisiana Commission on Law Enforcement, METLEC District, and Multi-Jurisdictional Task Force allows state and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system. This program will target any residential and business areas identified as being high-risk of violent crime and crime affecting the quality of life of its residents. The Houma Police Department focuses its allocations on *Operation P. E. A. C. E. (Police Eyes Against Criminal Engagement)*, and first responder police interoperable communications.

217 - Hazard Mitigation Grant-624 HMGP 1603-01, 625 HMGP 1607-02, 626 HMGP 1607-01, HMGP 1603C-10. The monies in this fund were awarded for mitigation of substantially damaged structures from Hurricane Katrina and Rita. This grant provides assistance to mitigate target repetitive loss structures in the parish.

218 - Moderate Rehab Single Room Occupancy. The funding is received from HUD for the Single Room Occupancy Program (SRO Program), which provides rental assistance for single homeless male persons in connection with the moderate rehabilitation of SRO dwellings. SRO housing contains units for occupancy by one person. These units may contain food preparation or sanitary facilities, or both. The rental assistance provided is based on the individual's income. Priority for occupancy of SRO units is given to homeless individuals; however, HUD will also provide rental assistance for homeless individuals currently residing in units who are eligible for Section 8 assistance. In Terrebonne Parish, there are presently 10 units of single room occupancy at the Bunk House in Houma.

GRANT FUNDS

219 - Section 8 Vouchers. Section 8 vouchers are made available under the Housing Choice Voucher Program. The mission of the Section 8 Program is the same as that of the Department of Housing and Urban Development. The funding is received from HUD to promote adequate and affordable housing, economic opportunity, and a suitable living environment free from discrimination for low-income families. Terrebonne Parish Consolidated Government's FSS program seeks to help families make progress toward economic security by supporting the family's efforts to increase their earned income, build financial capability and achieve their financial goals.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Quality of Community & Family Life</i>			
1. <i>To increase the availability of decent, safe, and affordable housing</i>			
a. Number of families being assisted with Housing Choice Vouchers	525	550	550
b. Vouchers issued	50	50	50
c. Landlords participating	202	205	205
2. <i>To promote the Self-Sufficiency Program of assisted households</i>			
a. Clients participating in the Family Self Sufficiency Program	40	40	50

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Section 8 Administrator	1	1	1	1	211	65,499	84,115	102,710
Administrative Coordinator II	1	1	1	1	106	31,200	40,082	48,942
Administrative Coordinator I	3	3	3	3	104	27,019	34,694	42,349
Administrative Technician II	1	1	1	1	102	24,274	31,158	38,043
TOTAL	6	6	6	6				

221 - Department of Health/Human Resources. This program is funded through a reimbursable grant from the U.S. Department of Agriculture through the State of Louisiana Department of Education, Child, and Adult Care Food Program. The program provides reimbursement of the cost for nutritious meals served to children participating in the Head Start Program. To ensure that these children receive at least two thirds of their daily nutritional requirements each day while enrolled in the Head Start Program.

223- Flood Mitigation Assistance (FMA). This program is funded through a reimbursable grant from FEMA through the Governor's Office of Homeland Security and Emergency Preparedness. This funding is being used to eliminate long term risk of flood damage to structures insured under the National Flood Insurance Program. This program will elevate and upgrade 14 structures.

225 - Housing /Urban Development Grant. The Community Development Block Grant Program (CDBG) is to provide decent housing, suitable living environments and the expansion of economic opportunities, principally for low- and moderate-income persons. The program is authorized under Title 1 of the Housing and Community Development Act of 1974, Public Law 93-383, as amended.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Quality of Community & Family Life			
1. To provide Housing Rehabilitation Services to lower income households. a. Improved the quality of owner occupant housing by providing Housing Rehabilitation and Emergency Repair to lower income homeowners.	9	12	12
2. To provide the local match for the Louisiana Emergency Shelter Grant that supports the Beautiful Beginnings Center. a. Provided shelter and assisted homeless persons become self-sufficient (operations were suspended for most of 2024 due to the shelter being substantially damaged by Hurricane Ida) b. Provided savings match to residents to assist in transition to permanent housing.	3 0	85 5	85 10
3. To provide rental payments for Head Start Classrooms and supplement the cost-of-service delivery for the Head Start Program. a. Enhanced services for lower income families by funding rent payments for two Head Start Classrooms and other supplemental services required by the Head Start Program.	137	170	170

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Add one Field Technician I, Grade 103

PERSONNEL SUMMARIES

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Senior Housing Rehab Technician	2	2	2	2	109	41,184	52,874	64,563
Housing Rehab Technician	4	2	4	4	107	34,008	43,680	53,352
Field Technician I	0	1	1	1	103	25,501	32,739	39,978
TOTAL	6	5	7	7				

226 – CoC Rapid Rehousing Grant. The Rapid Rehousing Grant Program funds are received from the U.S. Department of Housing and Urban Development through the Louisiana Balance of State Continuum of Care. The program provides literally homeless individuals and families with case management in addition to rental assistance for permanent housing.

227 - Severe Repetitive Loss Fund. Severe Repetitive Loss Grant is Federal assistance approved by FEMA on May 26, 2010. The project will elevate three properties identified by FEMA as Severe Repetitive Loss from flood. The properties will be elevated to the Digital Flood Insurance Rate Map (DFIRM) legal elevation suggested by FEMA plus one foot of freeboard to eliminate damage from hurricanes up to the 100-year flood level which will lower their insurance costs significantly.

229 - Department of Labor- CSBG Grant (Community Services Block Grant). The CSBG Grant Programs is to work in partnership and cooperation with governmental and community agencies to provide a variety of human and economic development services and activities to enable low-income individuals and families to become self-sufficient, thereby creating within themselves a sense of dignity and worth. The agency will promote, encourage, and require the applicant to be part of the long-term solution through employment or other income management strategies. The management of this program is through the Parish Housing and Human Services Department.

GRANT FUNDS

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Quality of Community & Family Life			
1. Crisis Intervention Program helps families that have experienced an emergency Payment of first Month's rent/Rent or mortgage arrears/Homeless Prevention. a. Number of clients assisted with crisis intervention: • Rent/Mortgage • Shelter/Hotel • Section 8 Inspections	53 44 334	40 40 350	40 40 350
2. Employment Program provides individuals with the necessary tools needed to start a new job and become self-sufficient. a. Number of individuals who received employment assistance.	104	80	80
3. Education and Cognitive Development provides students with tuition for career jobs and Grade Level students K-12 th with school uniforms. a. Number of individuals received tuition assistance for career studies. b. Number of students received assistance with school uniforms.	7 106	10 200	30 200
4. Commodities Program provides food to needy families quarterly to help lessen the burden of food Cost. a. Number of families received food distribution.* b. Number of elderly households received food vouchers.	0 307	0 300	300 300
5. Low-income Home Energy Assistance Program (LiHEAP) provides utility payment every six months to client's utility bill. a. Number of households received utility payments.	4,738	4,500	4,500
* Hurricane Ida related issues and volunteer shortage limited commodities distribution in 2024 and 2025.			

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARIES

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
Human Development Administrator	1	1	1	1	210	59,530	76,461	93,371
Administrative Coordinator I	3	3	3	3	104	27,019	34,694	42,349
TOTAL	4	4	4	4				

230 - Department of Health and Human Services – Energy (LiHEAP). The monies in this fund are received from the U.S. Department of Energy through the State Department of Social Services, Office of Community Services. The Low-Income Home Energy Assistance Program (LiHEAP) provides energy assistance to low-income families by reducing the impact of high fuel costs. The Parish Housing and Human Services Department administers this program.

231 - HMGP Gustav (1786). The Hazard Mitigation Grant Program was approved by FEMA on April 22, 2011 for the elevation of 43 structures throughout Terrebonne Parish. The structure must comply with federal, state, and local regulations and be elevated at least to or above the base flood elevation adopted by the Parish or the strictest applicable standard.

234 – Emergency Solutions Grant. The Emergency Solutions Grants Program funds are received from the U.S. Department of Housing and Urban Development through the Louisiana Housing Corporation for the provision of temporary shelter, prevention and essential services for families with children, homeless and at-risk individuals. This shelter provides homeless families with shelter and essential supportive services that promote self-sufficiency at the Beautiful Beginnings Center.

235 - Home Investment Partnership Program. The Home Investment Partnership Program funds are received from the U.S. Department of Housing and Urban Development to expand the supply of decent, affordable housing for low and very-low-income families by providing housing programs that meet local needs and priorities.

236 - FEMA Emergency Food/Shelter. These funds are provided from the U.S. Department of Federal Emergency Management Agency through the Emergency Food and Shelter National Board Program, for the provision of emergency assistance rent or mortgage payments for needy low-income families identified through referral and/or outreach channels. The administration of this program is through the Parish Housing and Human Services Department.

237 - FTA Grant (Urban). The primary purpose of this grant is to enhance the mobility of Terrebonne Parish's residents. To achieve this Terrebonne Parish Consolidated Government maintains a safe, effective, and efficient public transit bus system that addresses the mobility needs of its citizenry. The monies in this fund are received from the U.S. Department of Transportation, Federal Transit Administration for the implementation and operation of a public transit system in Terrebonne Parish. The administration of the program is with the Public Works Department.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Quality of Community & Family Life			
1. To maintain a safe, effective, and efficient public transit bus system that addresses the mobility needs of its citizenry.			
a. Dollar amount of operating cost/vehicle per revenue mile	\$8.90	\$9.69	\$12.08
b. Dollar amount of operating cost/vehicle per revenue hour	\$175.11	\$190.77	\$237.69
c. Dollar amount of operating cost per passenger trip	\$37.71	\$41.08	\$51.18
d. Passenger Boarding/Revenue mile	\$0.24	\$0.24	\$0.24
e. Passenger Boarding/Revenue hour	\$4.64	\$4.64	\$4.64
f. Total annual passenger boarding	47,763	47,763	47,763
g. Total annual operating costs	\$1,801,040	\$1,962,102	\$2,444,649

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARIES

237-690 PLANNING

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Public Transit Administrator	1	1	1	1	211	65,499	84,115	102,710
Office Manager	1	1	1	1	208	50,606	64,958	79,310
TOTAL	2	2	2	2				

237-691 OPERATION/GENERAL ADMINISTRATION

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Administrative Technician I	1	1	1	1	102	24,274	31,158	38,043
TOTAL	1	1	1	1				

PERSONNEL SUMMARIES

237-692 VEHICLE OPERATIONS

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Administrative Coordinator II	1	1	1	1	106	31,200	40,082	48,942
Senior Bus Operator	3	3	2	2	105	28,891	37,107	45,323
Bus Operator	10	4	9	9	104	27,019	34,694	42,349
Para Transit Operators	2	0	1	1	102	24,274	31,158	38,043
TOTAL	16	8	13	13				

237-693 VEHICLE MAINTENANCE

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Transit Maintenance Supervisor	1	1	1	1	109	41,184	52,874	64,563
Mechanic I	1	0	1	1	105	28,891	37,107	45,323
Field Technician I	1	1	1	1	103	25,501	32,739	39,978
TOTAL FULL TIME	3	2	3	3				
Fleet Attendant	2	0	2	2	101	11,554	14,830	18,106
TOTAL PART TIME	2	0	2	2				
TOTAL	5	2	5	5				

237-694 NON-VEHICLE MAINTENANCE

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Field Technician I	1	1	1	1	103	25,501	32,739	39,978
TOTAL	1	1	1	1				
Fleet Attendant	0	1	1	1	101	11,554	14,830	18,106
TOTAL PART TIME	0	1	1	1				
TOTAL	1	2	2	2				

237-795 PARATRANSIT

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Sr Bus Operator	0	0	1	1	105	28,891	37,107	45,323
Bus Driver	0	0	2	2	102	24,274	31,158	38,043
TOTAL	0	0	3	3				

238 - FTA City of Thibodaux. The City of Thibodaux is part of the Houma/Thibodaux Metropolitan area. The Federal Transit Administration is awarding funding that will incorporate the City of Thibodaux in the expansion of the transit service. The City of Thibodaux is responsible for reimbursing the Parish for all costs associated with the transit services as it relates to its service area.

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Bus Operators	2	2	2	2	104	27,019	34,694	42,349
TOTAL	2	2	2	2				

239 - ACF Head Start Program. The purpose of the Head Start Program is to work in partnership and cooperation with governmental and community agencies to provide educational and preschool developmental services and activities to enable low-income three- and four-year-old children and their families to become self-sufficient by offering an educational advantage through early learning. The funds for the Head Start Services come through the Department of Housing and Human Services and the Administration for Children and Families to serve Terrebonne Parish. The Head Start Program provides educational, nutritional, social services and referral services to each child and family enrolled in the program.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Quality of Community & Family Life</i>			
1. To successfully transition all children and families into kindergarten or Pre-Kindergarten services at the end of each school year.			
a. All four-year-old children enrolled will transition into kindergarten	5	5	5
b. All three-year-old children enrolled will transition into Pre-kindergarten services	137	170	170
2. To continue to serve as many children and families as possible in the Head Start Program each school year.			
a. Actual Numbers of Children Enrolled in the Head Start Program by school year	137	170	170

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Eliminate two (2) Teachers, Grade 108
 - Eliminate two (2) Assistant Teachers, Grade 103
 - Eliminate one (1) Part-time Food Service Technician, Grade 101

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Head Start Administrator	1	1	1	1	211	65,499	84,115	102,710
Education Specialist	1	1	1	1	209	54,662	70,158	85,654
Program Specialist	5	5	5	5	206	44,574	57,262	69,950
Head Start Supervisor	3	2	3	3	109	41,184	52,874	64,563
Teacher	10	7	8	8	108	37,502	48,090	58,677
Assistant Teacher	10	6	8	8	103	25,501	32,739	39,978
TOTAL FULL-TIME	30	22	26	26				
Substitute Assistant Teacher	10	2	10	10	103	12,750	16,369	19,989
Food Service Technician	6	4	5	5	101	11,554	14,830	18,106
TOTAL PART-TIME	16	6	15	15				
TOTAL	46	28	41	41				

240 - Federal Highway Administration (Rural Transit). The primary purpose of this grant is for the Terrebonne Parish Consolidated Government Public Transit Division is to enhance the mobility of Terrebonne Parish's residents. To achieve this Terrebonne Parish Consolidated Government implemented and maintains a safe, effective, and efficient public transit bus system that addresses the mobility needs of the citizenry. The monies in this fund are received from the U.S. Department of Transportation, Federal Transit Administration for the implementation and operation of a public transit system in the rural areas of Terrebonne Parish. The Rural Transit operations were turned over to the Terrebonne Council on Aging on September 1, 2005.

241/641 - HUD CDBG Recovery – CDBG Disaster Recovery Program purpose of funding activities under the Parish-Implemented Recovery Program, Affordable Rental Housing Program, the Economic Revitalization Program and the Sustainable Coastal Communities Program within Terrebonne Parish. Fund 641 has been established as a companion fund to account for infrastructure separately; however, the two funds continue to be considered one program, one fund.



ENTERPRISE FUNDS

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises-where the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges. The enterprise funds listed below are all considered major funds.

Utilities Fund: To account for electricity and gas services to the residents of the City of Houma and gas services to certain outlying areas of Terrebonne Parish. All activities necessary to provide such services are accounted for in the Fund, including, but not limited to, administration, operations, constructions, maintenance, financing and related debt service, billing and collection.

Sewerage Fund: To account for all activities necessary to provide sewer services to Terrebonne Parish, including, but not limited to, operations, construction and maintenance charges. This includes the 2010 Sewer Bond Sinking and Bond Reserve Funds for the \$17,000,000 sewer bond issue of 2010 and \$8 million in Taxable limited Tax Bonds in 2016.

Sanitation Fund: Monies in this fund are primarily from the garbage collection fees from each household. This fund also receives the proceeds of ad valorem taxes assessed by the Parish. Proceeds from the tax and collection fee shall be used for the purpose of providing and maintaining garbage collection and disposal services and purchasing necessary equipment.

Civic Center Fund: To account for all activities necessary for the Houma – Terrebonne Civic Center, including, but not limited to, the administration, operations, maintenance, and marketing.

UTILITIES DEPARTMENT

300-306 – UTILITIES DEPARTMENT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Department of Utilities' mission is to render reliable and competitively priced electric and gas to our community in a customer oriented and environmentally responsible manner, while contributing to support other community needs.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	29,927	0	0	0	0
Charges for services	(11,182)	(25,000)	(16,406)	(21,000)	(21,000)
Miscellaneous Revenue	548,881	8,000	172,861	88,000	88,000
Utility Revenue	35,868,479	42,508,308	41,320,639	42,643,500	42,643,500
Other Revenue	10,863	0	15,153	0	0
Operating Transfers In	230,000	0	0	0	0
TOTAL REVENUES	<u>36,676,968</u>	<u>42,491,308</u>	<u>41,492,247</u>	<u>42,710,500</u>	<u>42,710,500</u>
EXPENDITURES					
Electric Generation	26,367,591	30,850,973	27,245,496	28,555,839	28,555,839
Electric Distribution	4,758,639	5,757,864	4,874,888	5,467,795	5,467,795
Gas Distribution	6,882,793	9,196,617	7,754,095	7,826,431	7,826,431
Utility Administration	3,008,090	3,098,029	3,615,714	3,368,590	3,368,590
G.I.S. Mapping System	249,107	0	7,258	0	0
Operating Transfers Out	4,000,000	4,332,573	4,332,573	4,038,769	4,038,769
TOTAL EXPENDITURES	<u>45,266,220</u>	<u>53,236,056</u>	<u>47,830,024</u>	<u>49,257,424</u>	<u>49,257,424</u>
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					
					-7.53%
INCREASE (DECREASE) TO NET POSITION	(8,589,252)	(10,744,748)	(6,337,777)	(6,546,924)	(6,546,924)
NET POSITION, JANUARY 1	48,535,902	39,946,650	39,946,650	33,608,873	33,608,873
NET POSITION, DECEMBER 31	<u>39,946,650</u>	<u>29,201,902</u>	<u>33,608,873</u>	<u>27,061,949</u>	<u>27,061,949</u>

BUDGET HIGHLIGHTS

- Electric residential and commercial sales revenue for the year 2026 totals \$14,110,000, approved.
- \$2,300,000 is budgeted for residential and commercial sales of gas, approved.

ELECTRIC GENERATION

301-802 – ELECTRIC GENERATION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Electric Generation Division's mission is to operate and maintain the Houma Generating Station in such a manner as to maximize availability, reliability, and efficiency, and to manage the allocation of available electric supply resources to minimize total supply cost, while deriving optimum revenues from the sale and utilization of surplus production capacity. The system peak load is approximately 85 megawatts. The power supply resources for the system include native production, entitlement to a portion of production from the Rodemacher No. 2 Generating facility in Boyce, LA, LEPA No. 1 in Morgan City, LA, and off-system purchases. The native production capacity of 20 megawatts is comprised primarily of 10 rented RICE Units and originates from the Houma Generating Station. The Rodemacher project entitlement of 23 MW is secured through a power sales contract with the Louisiana Energy and Power Authority (LEPA) for a portion of their partial project ownership.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To Maintain CMMS Workorder System and Safety Awareness. a. Total number of Workorders b. Number of Job Safety Analysis c. Number of Daily Safety Kickoff Meetings	2,368 2,368 249	2,368 2,368 249	2,368 2,368 249
2. To Maintain Unit Availability Considering Major Work Planning. a. Number of Total Starts b. Number of Yearly Available Hours c. Number of Unavailable Hours d. Percent Available Time	145 7925.84 213.84 97.56%	200 8,641 119 98.63%	200 8,760 0 100%
<i>Infrastructure Enhancement/Growth Management</i>			
1. To Correct/Improve Major Maintenance Requirements Identified a. Diesel Plant building repair b. New Generation Install	0% 0%	15% 10%	50% 45%
2. To Maintain Full Load Capabilities a. Temp Generator Unit 15	97.56%	95.5%	100%

BUDGET SUMMARY

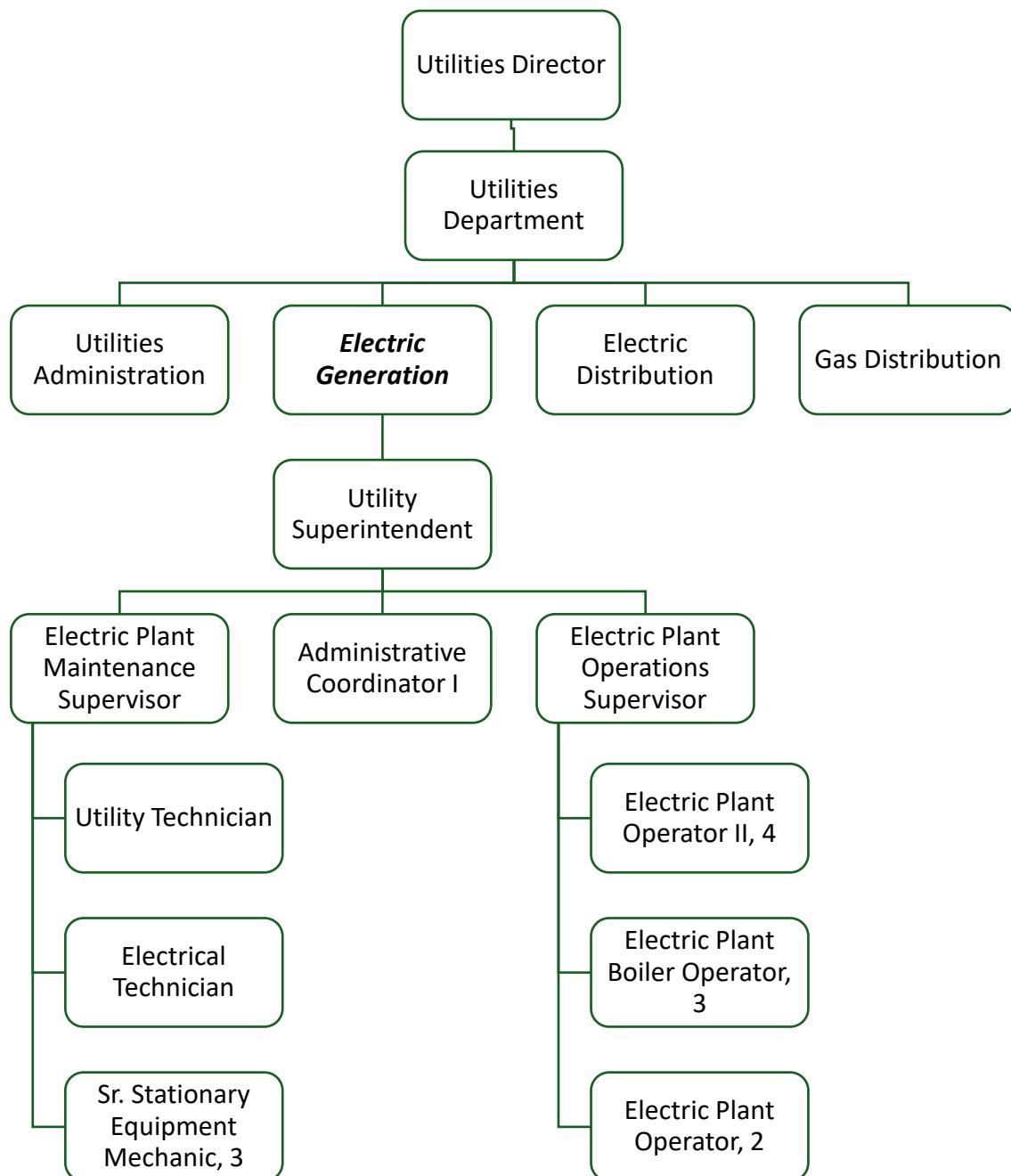
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	1,460,297	1,425,949	1,389,501	1,428,943	1,428,943
Supplies and Materials	12,017	35,603	30,818	35,603	35,603
Other Services and Charges	2,489,553	3,686,577	676,941	650,568	650,568
Repair and Maintenance	50,274	57,450	44,692	57,450	57,450
Capital Outlay (Depreciation)	88,311	650,000	150,000	150,000	150,000
Amoritization	68,908	0	0	0	0
Energy Purchases	<u>22,198,231</u>	<u>24,995,394</u>	<u>24,953,544</u>	<u>26,233,275</u>	<u>26,233,275</u>
TOTAL EXPENDITURES	<u>26,367,591</u>	<u>30,850,973</u>	<u>27,245,496</u>	<u>28,555,839</u>	<u>28,555,839</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION, AMORTIZATION AND ENERGY PURCHASES					
					-58.26%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
Utility Superintendent - Elec. Gen.	1	1	1	1	212	72,072	92,539	112,986
Electric Plant Operator Supervisor	1	1	1	1	110	46,114	59,218	72,322
Electric Plant Maintenance Supervisor	1	1	1	1	110	46,114	59,218	72,322
Utility Technician	1	1	1	1	110	46,114	59,218	72,322
Electrical Technician	1	1	1	1	109	41,184	52,874	64,563
Electric Plant Operator II	4	4	4	4	109	41,184	52,874	64,563
Sr. Stationary Equipment Mech.	3	3	3	3	108	37,502	48,090	58,677
Electric Plant Boiler Operator	3	3	3	3	108	37,502	48,090	58,677
Electric Plant Operator	2	1	2	2	106	31,200	40,082	48,942
Administrative Coordinator I	1	1	1	1	104	27,019	34,694	42,349
TOTAL	18	17	18	18				



ELECTRIC DISTRIBUTION

301-803 – ELECTRIC DISTRIBUTION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Electric Distribution Division's mission is to distribute electric supply to connected customers safely, efficiently, and reliably with a focus on customer service satisfaction. Electric service is provided to approximately 13,900 residential and commercial customers within the corporate limits of Houma and in immediate urban areas.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2023 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>Conduct regular inspections of distribution assets and facilities</i>			
a. Substations - monthly	85%	90%	100%
b. Underground components (transformers, pedestals, etc.)	75%	80%	85%
c. Overhead components	85%	85%	85%
d. Infrared survey	90%	95%	100%
e. Poles	70%	80%	80%
f. Maintain SCADA System availability	70%	90%	100%
2. <i>To provide a safe environment for employees.</i>			
a. Maintain American Red Cross CPR certification for all employees	80%	100%	100%
b. Rigging Training	80%	100%	100%
c. OSHA ID	75%	100%	100%
d. Defensive Driving	60%	100%	100%
3. <i>To maintain various statistical information for management reports.</i>			
a. Convert all paper maintenance reports and files to pdf format and used to schedule maintenance and replacement of equipment that is not conducive to our goal of customer reliability.	90%	95%	100%
b. Number of customers	13,800	13,800	13,800
c. Retail sales (kwh)(millions)	320,862,377	320,000,000	325,000,000

BUDGET SUMMARY

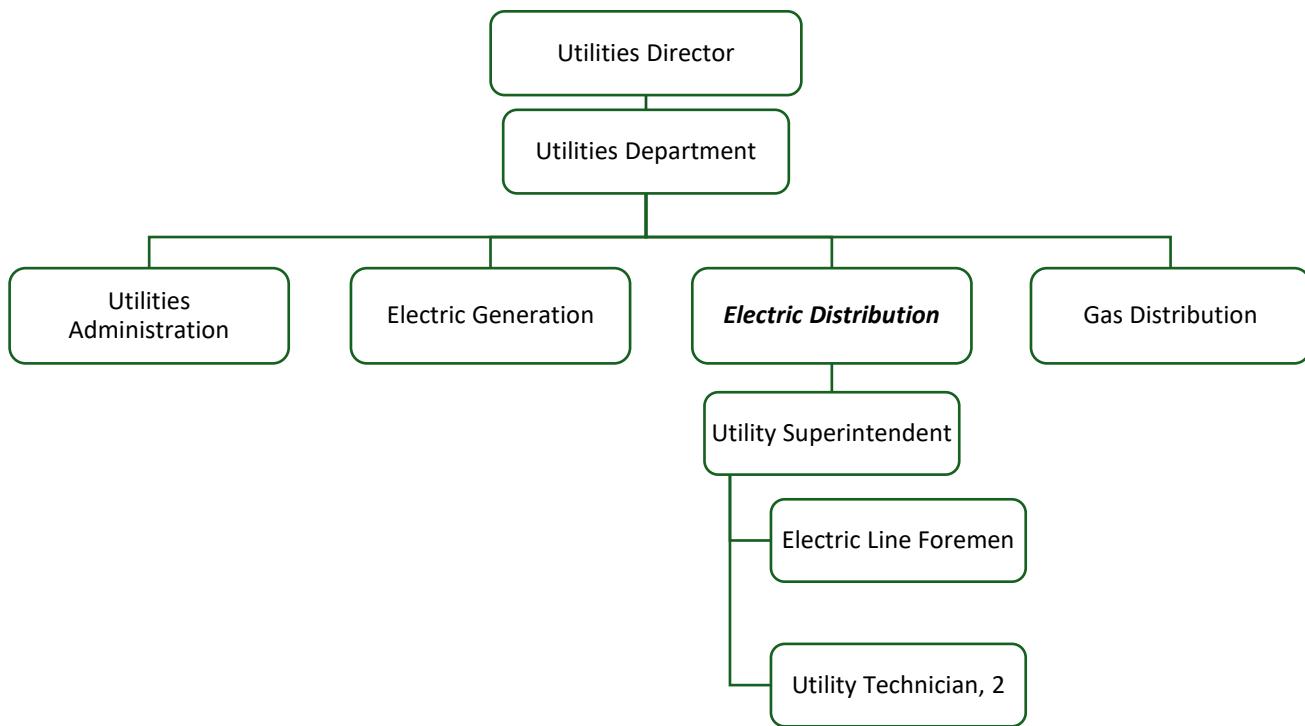
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	380,853	370,661	273,564	366,499	366,499
Supplies and Materials	33,360	64,400	51,725	59,400	59,400
Other Services and Charges	1,182,870	1,675,509	1,308,434	1,604,602	1,604,602
Repairs and Maintenance	884,585	1,324,050	917,921	1,114,050	1,114,050
Capital Outlay (Depreciation)	2,246,711	2,323,244	2,323,244	2,323,244	2,323,244
Amortization	30,260	0	0	0	0
TOTAL EXPENDITURES	4,758,639	5,757,864	4,874,888	5,467,795	5,467,795
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION AND AMORTIZATION					
					-8.45%

BUDGET HIGHLIGHTS

- Major operating expenses, approved:
 - Line clearing and maintenance service, \$900,000, an increase of \$45,000
 - Line repairs, \$445,000, same as 2025
 - Substation repairs, \$100,000, same as 2025
- Capital (\$6,063,000), approved:
 - Line maintenance, \$2,500,000
 - Additions – new construction, \$2,500,000
 - Substation transformers, \$1,000,000
 - Fault indicators, \$63,000

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Utility Superintendent- Electrical Dist.	1	0	1	1	212	72,072	92,539	112,986
Electric Line Foreman	1	1	1	1	110	46,114	59,218	72,322
Utility Technician	2	1	2	2	110	46,114	59,218	72,322
TOTAL	4	2	4	4				



GAS DISTRIBUTION

301-806 – GAS DISTRIBUTION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Division of Gas Distribution's mission is to manage the natural gas supply portfolio for minimum total supply cost, and to distribute the supply to connected customers safely, efficiently, and reliably with a focus on customer service satisfaction. The natural gas service is provided to approximately 15,000 customers throughout the corporate limits, in adjacent urban areas and in communities along the Bayou Dularge, Bayou Black, and Little Bayou Black arteries.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Infrastructure Enhancement/Growth Management			
1. To upgrade and enhance ongoing Parish projects			
a. Hwy 311 gas main line upgrade from Hollywood to Saint Charles	100%	100%	100%
2. To upgrade existing gas distribution lines and facilities			
a. Phase 1 PVC Pipe Replacement – in construction	10%	100%	100%
b. Phase 2 PVC Pipe Replacement – planning phase	0%	0%	0%
c. Phase 3 PVC Pipe Replacement – planning phase	0%	0%	0%
d. Gas Pressure Monitoring System	75%	100%	100%
e. Installing YZ Unit at Boundary Station	5%	100%	100%
f. New Distribution Station Project HWY 311	0%	0%	0%
g. Highway 311 to Shay Dr – in construction	0%	100%	100%
h. Southdown Subdivision – planning phase	0%	100%	100%
i. South Hollywood to Mystic Dr – planning phase	0%	25%	100%
j. South Hollywood to Ravensaide Dr – planning phase	0%	0%	100%
k. Chantilly Dr – planning phase	0%	0%	100%
Effective and Efficient Government			
1. To maintain various statistical information for management reports.			
a. Number of Customers	15,009	15,010	15,100
b. Sales (CCF, in thousands)	7,353,408	7,400,000	7,450,000

BUDGET SUMMARY

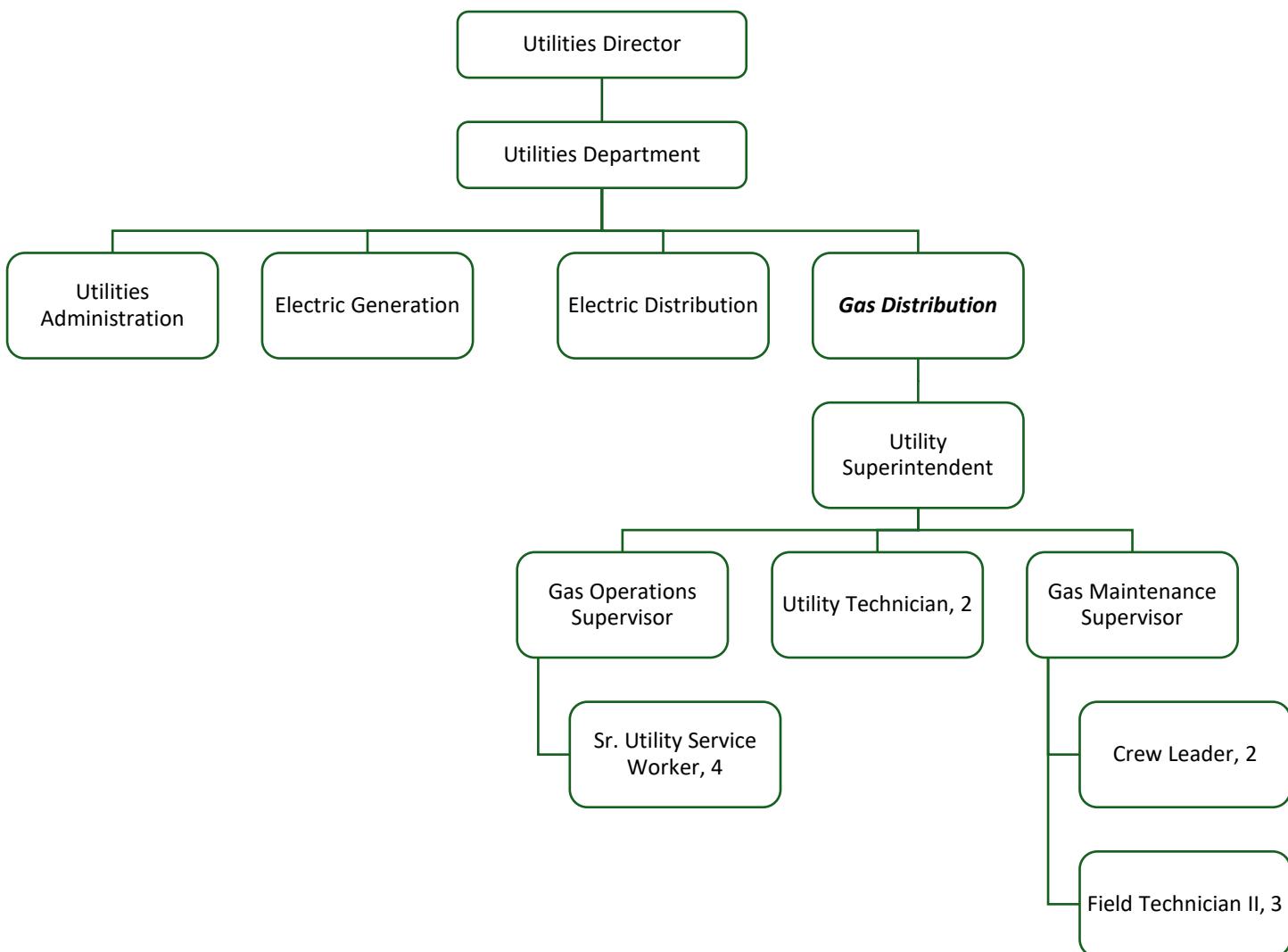
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	854,910	1,008,997	923,115	1,017,861	1,017,861
Supplies and Materials	133,453	183,450	161,594	183,050	183,050
Other Services and Charges	751,009	722,049	694,731	720,449	720,449
Repair and Maintenance	353,147	243,500	370,944	398,500	398,500
Capital Outlay (Depreciation)	1,109,334	1,006,571	1,006,571	1,006,571	1,006,571
Energy Purchases	3,680,940	6,032,050	4,597,140	4,500,000	4,500,000
TOTAL EXPENDITURES	6,882,793	9,196,617	7,754,095	7,826,431	7,826,431
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION AND ENERGY PURCHASES					
					7.50%

BUDGET HIGHLIGHTS

- Capital (\$2,400,000), approved:
 - Gas pipeline upgrades, \$1,500,000
 - System additions, \$400,000
 - Distribution system, \$100,000
 - Vale purchases, \$100,000

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Utility Superintendent - Gas Dist.	1	1	1	1	212	72,072	92,539	112,986
Gas Maintenance Supervisor	1	1	1	1	110	46,114	59,218	72,322
Gas Operation Supervisor	1	1	1	1	110	46,114	59,218	72,322
Utility Technician	2	2	2	2	110	46,114	59,218	72,322
Sr. Utility Service Worker - Gas	4	4	4	4	109	41,184	52,874	64,563
Crew Leader - Gas	2	2	2	2	108	37,502	48,090	58,677
Field Technician II - General	3	2	3	3	104	27,019	34,694	42,349
TOTAL	14	13	14	14				



UTILITY ADMINISTRATION

301-807 – UTILITY ADMINISTRATION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Utility Administration provides continuous guidance, support, and counsel to the department management team so as to maximize overall efficiency and ensure uniform observance of general administrative guidelines.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. Monitor Electric Utility Monthly Performance Metrics			
a. Energy supply and distribution volumes and costs	95%	95%	95%
b. System losses	90%	93%	95%
c. Operating expenses and revenues	90%	95%	95%
d. Weekly status reports	100%	100%	100%
2. Monitor Gas Utility Monthly Performance Metrics			
a. Gas supply volumes, allocation, and costs	95%	95%	95%
b. System losses	90%	93%	95%
c. Operating expenses and revenues	95%	95%	95%
d. Weekly status reports	100%	100%	100%
3. Monitor GIS Monthly Performance Metrics			
a. Maintain the GIS Mapping System	90%	93%	95%
b. Operating expenses and revenues	90%	93%	95%
c. Weekly status reports	100%	100%	100%

BUDGET SUMMARY

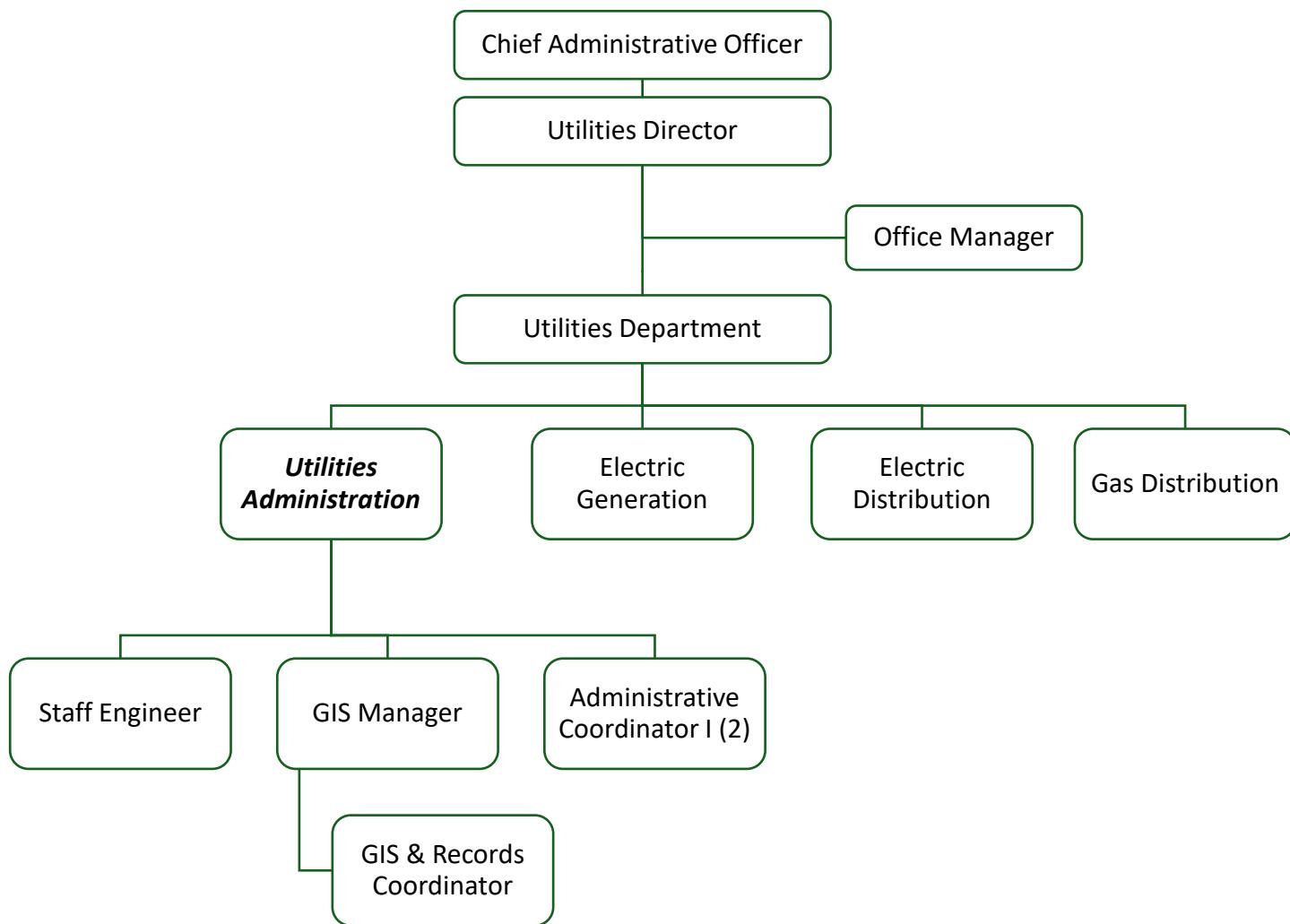
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	7,699	644,832	611,229	625,681	625,681
Supplies and Materials	9,574	17,520	10,752	17,520	17,520
Other Services and Charges	2,918,906	2,366,727	2,930,386	2,656,939	2,656,939
Repairs and Maintenance	8,714	13,950	8,347	13,450	13,450
Capital Outlay (Depreciation)	63,197	55,000	55,000	55,000	55,000
TOTAL EXPENDITURES	<u>3,008,090</u>	<u>3,098,029</u>	<u>3,615,714</u>	<u>3,368,590</u>	<u>3,368,590</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION					
					8.89%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Utilities Director	1	1	1	1	IV	93,205	135,262	177,299
Staff Engineer	1	1	1	1	211	65,499	84,115	102,710
GIS Manager	1	1	1	1	210	59,530	76,461	93,371
Office Manager	1	1	1	1	208	50,606	64,958	79,310
GIS & Records Coordinator	1	1	1	1	107	34,008	43,680	53,352
Administrative Coordinator I	2	2	2	2	104	27,019	34,694	42,349
TOTAL	7	7	7	7				



G.I.S. MAPPING SYSTEM

306-808 – G.I.S. MAPPING SYSTEM

MISSION STATEMENT

The GIS Mapping System will be transferred from the Utilities Department to the Department of Communications. The GIS Mapping Division will still offer a precise and comprehensive Geographical Information System (GIS) to effectively manage our resources, facilitate informed decision-making, and streamline work processes. GIS serves as a fundamental tool for mapping and analysis, supporting the management of GIS workflow for the various departments and agencies within the Parish. This enables the efficient management of physical assets and geographically related data.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	74,273	0	3,989	0	0
Supplies and Materials	875	0	0	0	0
Other Services and Charges	170,625	0	175	0	0
Repairs and Maintenance	294	0	54	0	0
Capital Outlay (Depreciation)	3,040	0	3,040	0	0
TOTAL EXPENDITURES	249,107	0	7,258	0	0
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION					
					0.00%

BUDGET HIGHLIGHTS

- Budget has moved to 210 – G.I.S. Technology Fund (Assessor), approved.

POLLUTION CONTROL

310-312 – POLLUTION CONTROL

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Pollution Control Division of the Public Works Department is responsible for providing collection and treatment of wastewater for the citizenry of Terrebonne Parish within the confines of the public sewerage system. To this end, this Division strives to provide the necessary service to its customers by maintaining continuity of sewage flows from its customers' property through an infrastructure consisting of approximately 285 miles of collection system, 187 lift stations and 13 treatment facilities. All discharges into the environment will meet regulatory agency guidelines to provide a safe habitat for wildlife and public uses. Methods in attaining a high-performance standard will be through the utilization of quality personnel, equipment and administrative resources working as a harmonious unit.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To ensure compliance of all treatment plant permits.			
a. Number of permitted treatment facilities	13	13	13
b. Total treatment plant capacity (MGD)	40.40	40.40	40.40
c. Total average plant discharge (MGD)	13.375	13.187	13.187
d. Total Laboratory Tests for Permits	2514	2514	2514
e. Total Laboratory Tests for Quality Assurance	7632	7632	7632
f. Total Laboratory Tests Outsourced	72	80	80
2. To provide sewer service to citizens of the Parish.			
a. Number of customer units	29,017	28,905	29,752
b. Number of miles of gravity line	285	286	287
c. Number of manholes	6,250	6,255	6,267
d. Number of lift stations	187	187	188
e. Number of miles of force mains	146	146	147
f. Number of holding basins in collection system	7	7	7
3. To provide necessary maintenance for reliable operations.			
a. Number of work orders issued, Collection System	9,422	8,272	9,250
b. Number of work orders issued, Treatment System	3	7	7
c. Number of Infrastructure Locates for LA One Call	9,670	7,524	8,000
d. Number of Main Line Repairs	13	15	20
e. Number of Service Line Repairs	38	40	40
f. Number of Manhole Repairs	33	46	40
g. Number of Force Main Repairs	23	20	30
h. Number of Main Line Stoppages	201	165	190
i. Number of Service Line Stoppages	226	250	270
<i>Infrastructure Enhancement/Growth Management</i>			
1. To provide for sewerage system expansion.			
a. Number of Sewerage Systems Accepted	3	4	3
b. Number of subdivision/developments reviewed	40	61	60
2. To reduce the level of Infiltration/Inflow.			
a. Linear Feet of Testing and Video of Gravity Mains and Services	19,853	38,000	40,000
b. Point Repairs performed by Maintenance Contractor	68	75	80

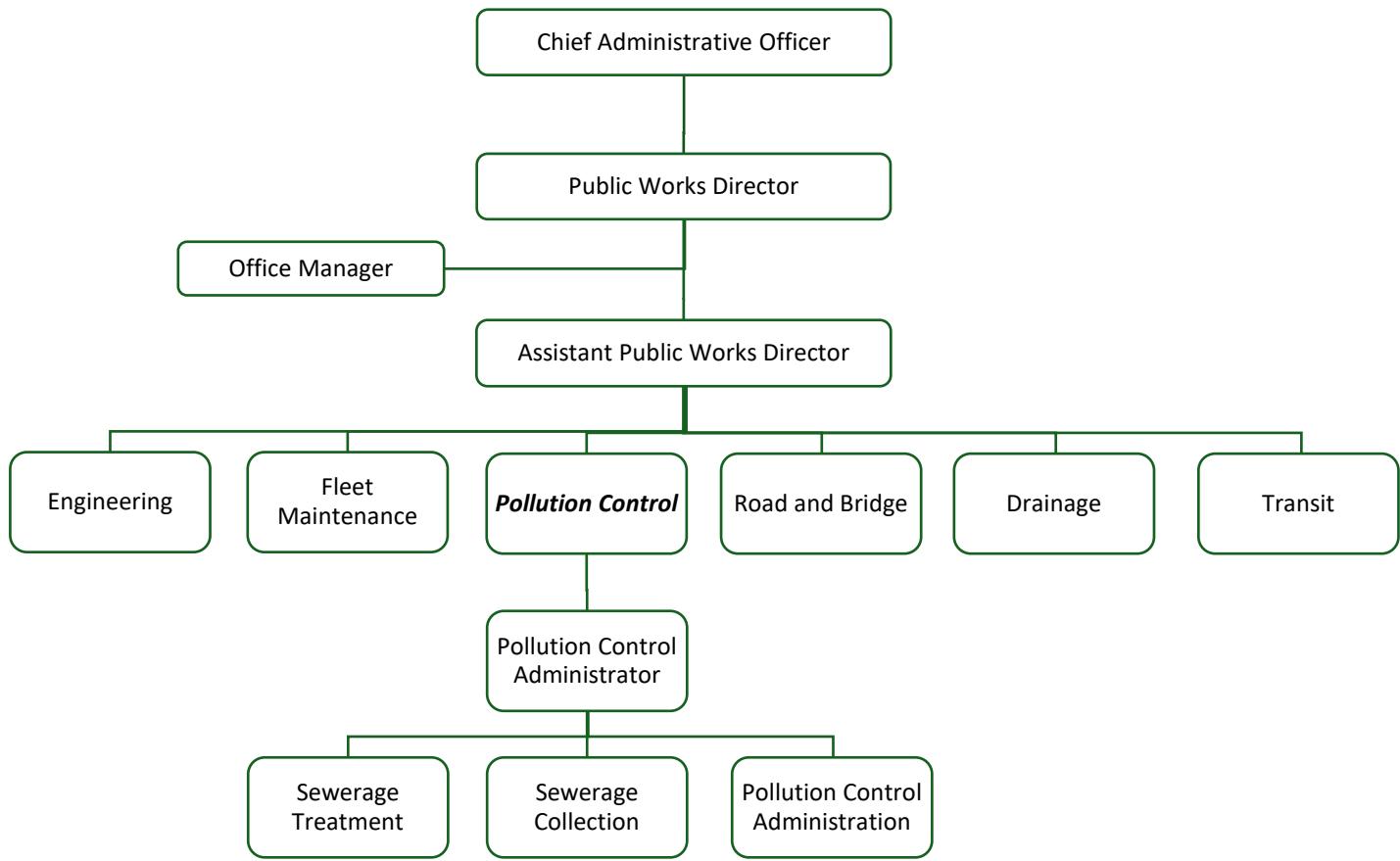
GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Infrastructure Enhancement/Growth Management (continued)			
3. To Increase Sewer System Reliability/Efficiency.			
a. Conversion of SCADA Transmission from Phone Line to Radio System	50%	100%	100%
b. Conversion of SCADA Transmission from Phone Line to Cellular	25%	100%	100%
c. Replacement of Johnson Ridge Package Plant	25%	100%	100%
d. Renovate Texas Sewer Lift Station	0%	20%	100%
e. Replace six (6) Fixed Aerators at North Plant	5%	10%	50%
f. Renovate Gouaux Sewer Lift Station	0%	20%	100%
j. Replace Gum Sewer Force Main from Lift Station to North Treatment Plant	10%	75%	100%
k. Renovate East Lift Station	0%	100%	100%
l. Renovate Engeron Street Lift Station	0%	100%	100%
m. Ultraviolet Disinfection System for the North Wastewater Treatment Plant	0%	90%	100%
n. Ultraviolet Disinfection System for the South Wastewater Treatment Plant	0%	50%	100%
o. Bayou Country Sports Ball Park Sewers	0%	50%	100%
p. Renovate Kraemer Lift Station	0%	100%	100%
q. Renovate Sarah Lift Station	0%	25%	100%
r. Renovate Darlene Lift Station	0%	25%	100%
s. Elysian Sewer Force Main Repair	25%	100%	100%
q. Clinton Street Package Plant Replacement	0%	0%	50%

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	8,829	61,728	0	0	0
Charges for services	5,771	0	197	0	0
Miscellaneous Revenue	2,742,367	50,000	86,958	50,000	50,000
Utility Revenue	7,385,748	7,190,500	7,459,446	7,305,500	7,305,500
Other Revenue	1,915	0	8,698	0	0
Operating Transfers In	<u>1,966,588</u>	<u>2,324,629</u>	<u>2,295,006</u>	<u>2,117,252</u>	<u>2,117,252</u>
TOTAL REVENUES	<u>12,111,218</u>	<u>9,626,857</u>	<u>9,850,305</u>	<u>9,472,752</u>	<u>9,472,752</u>
EXPENDITURES					
Sewerage Collection	7,375,877	4,884,050	4,615,380	4,933,680	4,933,680
Treatment Plant	4,012,653	3,994,318	3,597,197	3,800,552	3,800,552
EPA Grant Administration	655,149	792,926	642,121	797,936	797,936
Sewerage Capital Addition	<u>1,062,003</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>
TOTAL EXPENDITURES	<u>13,105,682</u>	<u>10,571,294</u>	<u>9,754,698</u>	<u>10,432,168</u>	<u>10,432,168</u>
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					
					-1.32%
INCREASE (DECREASE) TO NET POSITION	(994,464)	(944,437)	95,607	(959,416)	(959,416)
NET POSITION, JANUARY 1	75,846,803	74,852,339	74,852,339	74,947,946	74,947,946
NET POSITION, DECEMBER 31	74,852,339	73,907,902	74,947,946	73,988,530	73,988,530

BUDGET HIGHLIGHTS

- Sewer collections for 2026 are estimated at \$7,305,500, approved.



SEWERAGE COLLECTION

310-431 – SEWERAGE COLLECTION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Collection Section of the Division of Pollution Control shall provide all functions necessary to maintain continuance of sewer flows from its customer to delivery at the treatment facilities. To this end, all gravity lines, lift stations, manholes and force mains shall be operated, and maintenance performed to prevent interruptions of service and unauthorized discharges into the environment.

BUDGET SUMMARY

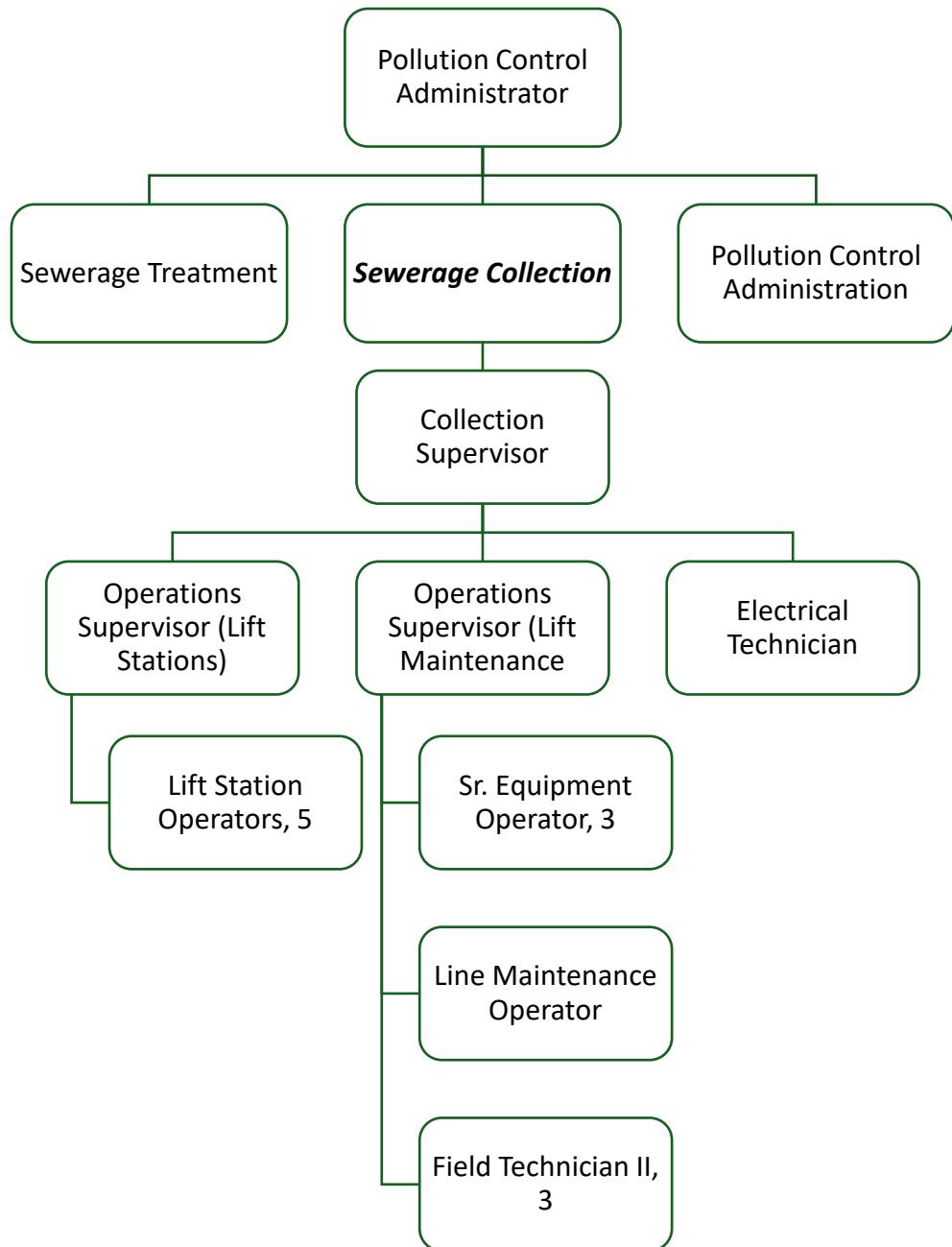
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	555,980	881,773	840,047	1,021,246	1,021,246
Supplies and Materials	108,941	142,650	133,280	142,650	142,650
Other Services and Charges	1,737,398	1,511,445	1,439,097	1,427,049	1,427,049
Repair and Maintenance	363,181	618,182	495,695	631,735	631,735
Capital Outlay (Depreciation)	1,598,111	1,600,000	1,600,000	1,600,000	1,600,000
Amortization	<u>2,889,867</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>7,253,478</u>	<u>4,754,050</u>	<u>4,508,119</u>	<u>4,822,680</u>	<u>4,822,680</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION AND AMORTIZATION					
					2.18%

BUDGET HIGHLIGHTS

- Major Expenditures, approved:
 - Utility costs, \$450,000, an increase of \$10,000
 - 2.25% Collection Fee of all sewerage revenue collected by Consolidated Waterworks, \$160,000, same as 2024
 - Sewer Pump Repairs, \$150,000, an increase of \$70,000
 - Contractor's Repairs, \$275,000, an increase of \$50,000
- Personnel, approved:
 - Add one (1) Sr. Equip. Operator, Grade 108
 - Add one (1) Line Maintenance Operator, Grade 106

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Sewerage Supervisor Collection	1	1	1	1	211	65,499	84,115	102,710
Operations Supervisor	2	2	2	2	109	41,184	52,874	64,563
Electrical Technician	1	1	1	1	109	41,184	52,874	64,563
Senior Equipment Operator	2	1	3	3	108	37,502	48,090	58,677
Pump Station Operator	5	5	5	5	107	34,008	43,680	53,352
Line Maintenance Oper.- Poll. Control	0	0	1	1	106	31,200	40,082	48,942
Field Technician. II	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>	104	27,019	34,694	42,349
TOTAL	<u>13</u>	<u>12</u>	<u>15</u>	<u>15</u>				



TREATMENT PLANT

310-432 – TREATMENT PLANT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Sewerage Treatment Plant will provide operation, maintenance and renewals of all wastewater treatment facilities including 2 major and 11 minor wastewater treatment plants; management of wastewater laboratory and ensuring compliance with discharge permit monitoring and reporting requirements.

BUDGET SUMMARY

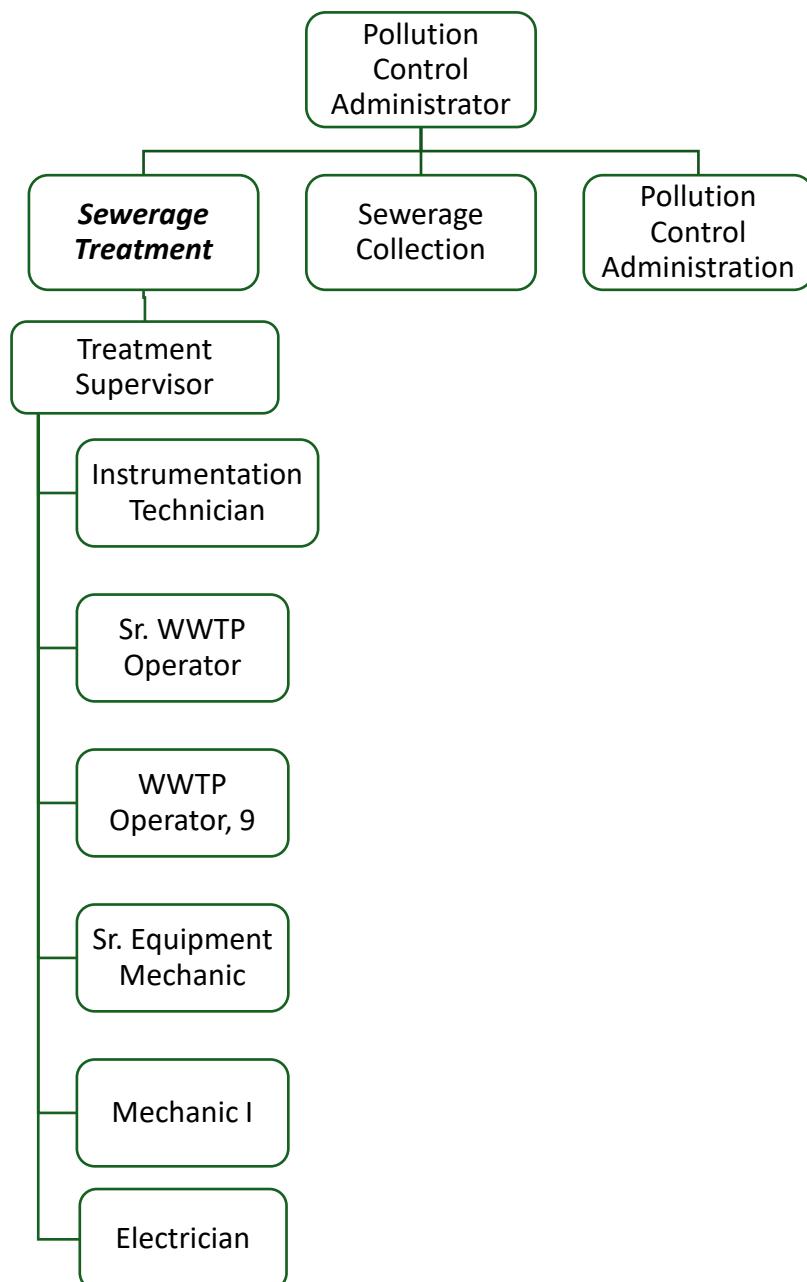
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	966,335	935,660	871,041	973,565	973,565
Supplies and Materials	219,002	240,400	199,376	235,400	235,400
Other Services and Charges	951,709	1,048,619	920,334	955,737	955,737
Repairs and Maintenance	90,589	210,850	106,446	135,850	135,850
Capital Outlay (Depreciation)	<u>1,785,018</u>	<u>1,558,789</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>
TOTAL EXPENDITURES	<u>4,012,653</u>	<u>3,994,318</u>	<u>3,597,197</u>	<u>3,800,552</u>	<u>3,800,552</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION					
					-5.54%

BUDGET HIGHLIGHTS

- Personnel, approved:
 - Add one (1) Electrician, Grade 108

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Sewerage Supervisor - Treatment	1	0	1	1	211	65,499	84,115	102,710
Instrumentation Technician	1	1	1	1	110	46,114	59,218	72,322
Sr. Stationary Equipment Mechanic	1	1	1	1	108	37,502	48,090	58,677
Sr. WWTP Operator	1	1	1	1	108	37,502	48,090	58,677
Electrician	0	0	1	1	108	37,502	48,090	58,677
Mechanic I	1	1	1	1	105	28,891	37,107	45,323
WWTP Operator	<u>9</u>	<u>8</u>	<u>9</u>	<u>9</u>	<u>105</u>	<u>28,891</u>	<u>37,107</u>	<u>45,323</u>
TOTAL	<u>14</u>	<u>12</u>	<u>15</u>	<u>15</u>				



POLLUTION CONTROL ADMINISTRATION

310-433– POLLUTION CONTROL ADMINISTRATION

MISSION STATEMENT /DEPARTMENT DESCRIPTION

The Sewer Administration Section provides the direct administrative, technical and managerial functions to the collection and treatment sections of the Pollution Control Division. These functions oversee the direction of all personnel, assets and methods necessary to serve the public in accordance with guidelines established by governmental agencies and those as set forth by the Terrebonne Parish Consolidated Government, under the Department of Public Works.

BUDGET SUMMARY

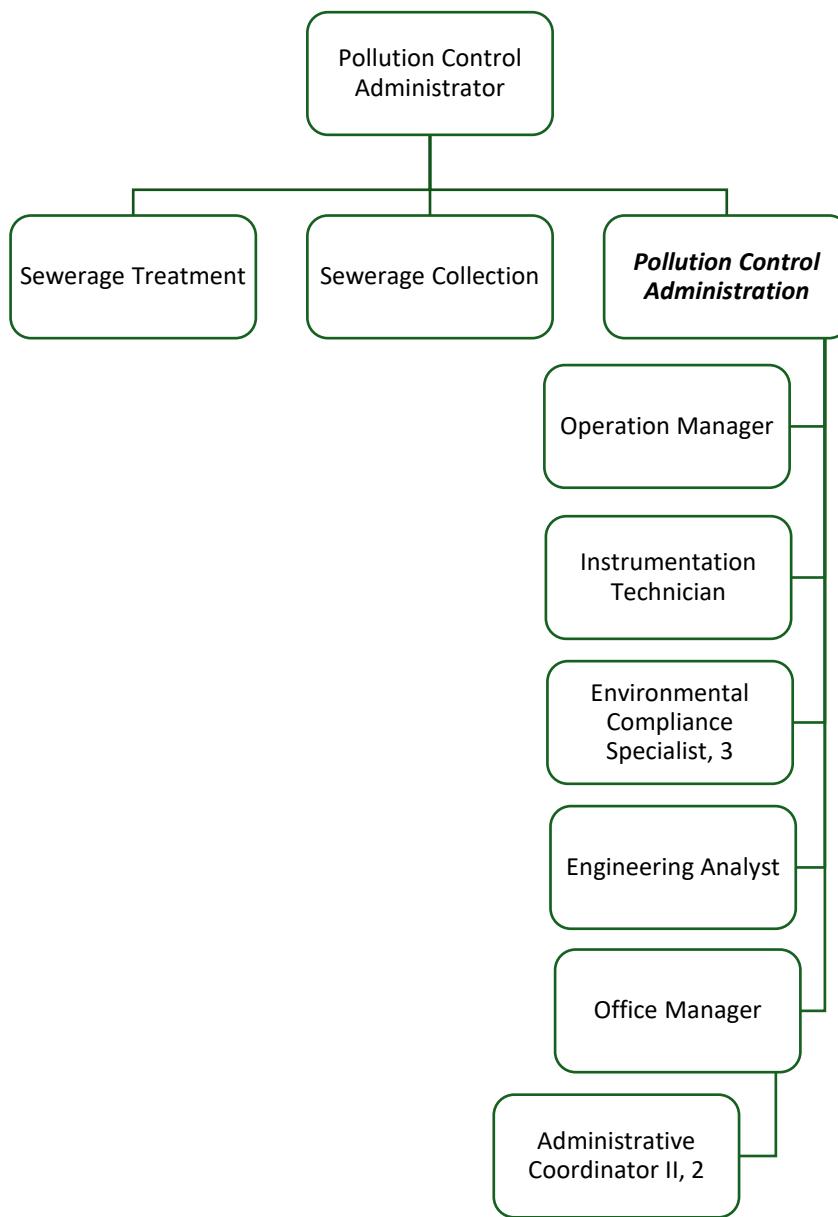
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	621,473	740,235	591,874	745,002	745,002
Supplies and Materials	5,455	8,000	5,820	7,000	7,000
Other Services and Charges	27,644	41,377	41,127	42,620	42,620
Repair and Maintenance	577	3,314	3,300	3,314	3,314
TOTAL EXPENDITURES	<u>655,149</u>	<u>792,926</u>	<u>642,121</u>	<u>797,936</u>	<u>797,936</u>
% CHANGE OVER PRIOR YEAR					
					0.63%

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT	GRADE	MIN	MID	MAX
Pollution Control Admin.	1	1	1	1	212	72,072	92,539	112,986
Operations Manager	1	0	1	1	212	72,072	92,539	112,986
Office Manager	1	1	1	1	208	50,606	64,958	79,310
Instrumentation Technician	1	1	1	1	110	46,114	59,218	72,322
Engineering Analyst	1	1	1	1	108	37,502	48,090	58,677
Environmental Compliance Specialist	3	3	3	3	106	31,200	40,082	48,942
Administrative Coordinator II	2	2	2	2	106	31,200	40,082	48,942
TOTAL	10	9	10	10				



SEWERAGE CAPITAL ADDITIONS

311-434 – SEWERAGE CAPITAL ADDITIONS

PURPOSE OF APPROPRIATION

The monies in this fund are for the depreciating renewal and replacement of the sewer system for the Pollution Control Department.

BUDGET SUMMARY

	2023 ACTUAL	2024 BUDGET	2024 PROJECTED	2025 PROPOSED	2025 ADOPTED
EXPENDITURES:					
Capital Outlay (Depreciation)	1,062,003	900,000	900,000	900,000	900,000
TOTAL EXPENDITURES	<u>1,062,003</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>	<u>900,000</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION					
					0.00%

BUDGET HIGHLIGHTS

- Capital (\$2,419,000), approved:
 - o Clinton Street Package Plant, \$1,300,000
 - o Roy Street Lift Station Rehab., \$350,000
 - o Redundant Pumps, \$260,000
 - o Generators Installation, \$250,000
 - o Rounds Road Force Main, \$160,000
 - o $\frac{3}{4}$ Ton Pickup with utility bed, \$65,000
 - o Oakshire Bridge Lift Station, \$55,000
 - o Secondary Push Camera, \$20,000
 - o Airbase Generator repair, \$15,000
 - o Westside Major Generator repair, \$15,000

2010 BOND SINKING FUND

312-431 – 2010 BOND SINKING FUND

PURPOSE OF APPROPRIATION

The monies in this fund are to pay the debt for the 2010 sewer bonds, for the Pollution Control Department.

BUDGET SUMMARY

	2023 ACTUAL	2024 BUDGET	2024 PROJECTED	2025 PROPOSED	2025 ADOPTED
EXPENDITURES:					
Debt Service	122,399	130,000	107,261	111,000	111,000
TOTAL EXPENDITURES	122,399	130,000	107,261	111,000	111,000
% CHANGE OVER PRIOR YEAR					-14.62%

BUDGET HIGHLIGHTS

- \$107,261 of principal and interest was paid in 2025 and \$111,000 is proposed for 2026, approved.

SANITATION FUND

353 – SANITATION FUND

PURPOSE OF APPROPRIATION

This division provides for the maintaining of garbage collection/ disposal services and Ashland Landfill Closure. The major source of revenue is the collection of a monthly garbage user fee from each household. This Fund also receives proceeds of an ad valorem tax assessed by the Parish with a maximum levy of 11.21 mills.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Public Safety			
1. Provide proper disposal of household waste, commercial waste, trash and debris; and to provide			
a. Number of residential and small commercial unit collection stops	42,500	42,750	43,000
b. Average amount of tons of waste per year collected (tons)	150,477	142,467	150,692
c. Recycled waste in scrap metal, newspapers, and used oil (ton)	1,771	1,800	1,800
d. Dollar amount of hauling contract (millions)	\$1.99	\$3.03	\$2.99
e. Dollar amount of disposal contract (millions)	\$4.22	\$4.00	\$4.96
f. Dollar amount of collection contract (millions)	\$6.12	\$6.99	\$7.12
Effective and Efficient Government			
1. Comply with all EPA/DEQ requirements.			
a. Percentage of Ashland landfill closure complete.	100%	100%	100%
b. Years of maintenance and monitoring functions after closure.	8	7	6
c. Numbers of acres of Ashland landfill site	126	126	126
d. Dollar amount of closure cost.	40,784	40,784	40,784
e. Percentage complied with permits.	100%	100%	100%
f. Percentage met with EPA/DEQ requirements.	100%	100%	100%
Public Services			
1. Provide proper maintenance of the vegetation along parish roads, streets, boulevards, Cemeteries, Bayou Country Sports Park grounds maintenance and various locations in the parish.			
a. Dollar amount of boulevards contract (54 properties by contractor & 40 properties by TPCG).	\$185,235	\$200,850	\$220,000
b. Dollar amount of cemeteries and various location's contracts (65 properties)	\$83,215	\$159,510	\$156,960
c. Dollar amount of parks and grounds contracts (14 properties)	\$81,420	\$96,300	\$96,300
d. Dollar amount of TPCG maintenance contracts (20 properties landscape) (roadside cutting)	\$107,300	\$158,675	\$155,540



CLEAN SWEEP®
Keeping the *Good Earth* Clean & Green™

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Assessments	11,589,027	11,978,641	12,077,762	12,078,611	12,078,611
Intergovernmental	245,818	245,818	238,243	238,243	238,243
Charges for services	59,633	25,000	66,135	50,000	50,000
Miscellaneous Revenue	223,295	45,000	59,201	30,000	30,000
Utility Revenue	9,076,876	8,572,300	8,509,787	8,436,824	8,436,824
Other Revenues	14,698	0	0	0	0
Operating Transfers In	0	0	0	400,000	400,000
TOTAL REVENUES	<u>21,209,347</u>	<u>20,866,759</u>	<u>20,951,128</u>	<u>21,233,678</u>	<u>21,233,678</u>
EXPENDITURES					
Solid Waste	19,980,208	22,313,129	21,013,621	22,983,724	22,712,764
Landfill Closure	(2,293)	59,134	19,502	11,384	11,384
Vegetation	1,869,941	1,800,624	1,705,652	1,854,114	1,854,114
Operating Transfers Out	3,917,918	3,783,300	3,783,300	4,067,252	4,067,252
TOTAL EXPENDITURES	<u>25,765,774</u>	<u>27,956,187</u>	<u>26,522,075</u>	<u>28,916,474</u>	<u>28,645,514</u>
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					
					1.68%
INCREASE (DECREASE) TO NET POSITION	(4,556,427)	(7,089,428)	(5,570,947)	(7,682,796)	(7,411,836)
NET POSITION, JANUARY 1	24,451,618	19,895,191	19,895,191	14,324,244	14,324,244
NET POSITION, DECEMBER 31	19,895,191	12,805,763	14,324,244	6,641,448	6,912,408

BUDGET HIGHLIGHTS

- Voters approved the 11.21 mills ad valorem tax on November 14, 2009 (2018-2029). It is projected to generate \$12,053,611 in 2026, approved.
- The 42,250 average units will produce approximately \$4,768,324 of collection fees with an \$8.50 per month user fee for garbage collection and \$1.50 for mosquito abatement fee, approved.
- The Tipping fees are \$42.00 for commercial rates, generating \$3,500,000, which has been legislatively enacted from the Following, approved:
 - Per Ordinance # 6538:
Chapter 11, Section 11-34, Disposal Charges, Paragraph (a):
Except as provided in any contractual agreement to which the Parish is a party, any person, firm or corporation, individually, or collectively, disposing of solid waste which is generated upon the premises of their business or personal household within Terrebonne Parish, at any parish solid waste facility, shall pay a disposal fee of not less than forty-two dollars (\$42.00) per ton. Such fee shall be prorated and paid, as set forth in this subsection.

Any person, firm or corporation, individually or collectively, disposing of solid waste, which is generated outside Terrebonne Parish, at any parish solid waste facility, under a permit issued pursuant to Section 11-31 (d), shall pay a disposal fee of not less than forty-five dollars (\$45.00) per ton or the actual cost to the Parish of waste handling, transportation and disposal, whichever is greater.

SOLID WASTE SERVICES

353-441 – SOLID WASTE SERVICES

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission of this division is to collect, transport, and dispose of solid waste for our customers in an efficient, effective, and environmentally responsible manner. To provide for proper disposal of household waste, commercial waste, trash, and debris. To promote customer education as to the proper method of disposal of solid waste and to provide a clean, safe, and enjoyable environment for our customers and our employees. To implement an efficient operation to save taxpayers' dollars and promote overall customer satisfaction.

Services provided for Parish Events Paid with Parish Funds:

- Mardi Gras - provide garbage trucks, street sweepers, cleanup crew and litter crew supplies.
- St. Patrick's Day Parade – provide dumpsters, cleanup crew and litter crew supplies.
- Christmas Parade - provide dumpsters, cleanup crew and litter crew supplies.
- Downtown Public Receptacles - collection
- Parish Boat Launches - garbage carts and collection
- Public Fishing Areas – garbage carts and collection
- Downtown Marina-garbage carts and collection
- Parish Cemeteries – garbage carts and collection
- Terrebonne Parish Sheriff's Office - inmate litter crews
- Supplies for inmate litter crews

BUDGET SUMMARY

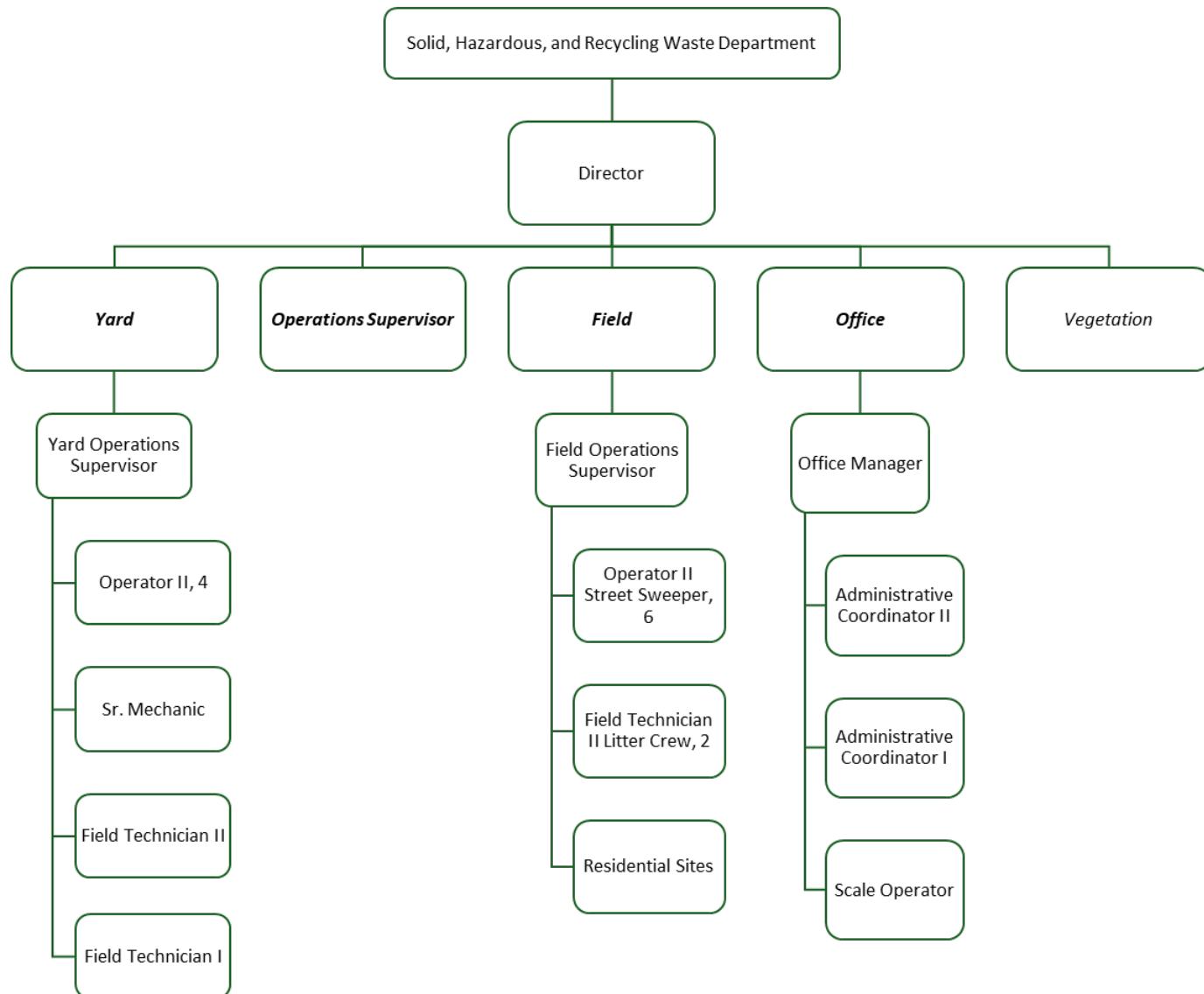
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	1,504,519	1,555,342	1,650,360	1,626,547	1,626,547
Supplies and Materials	476,603	567,802	478,685	506,560	506,560
Other Services and Charges	16,694,678	18,620,221	17,554,672	19,581,853	19,310,893
Repair and Maintenance	555,763	761,400	521,540	460,400	460,400
Capital Outlay (Depreciation)	<u>748,645</u>	<u>808,364</u>	<u>808,364</u>	<u>808,364</u>	<u>808,364</u>
TOTAL EXPENDITURES	<u>19,980,208</u>	<u>22,313,129</u>	<u>21,013,621</u>	<u>22,983,724</u>	<u>22,712,764</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION					
					1.86%

BUDGET HIGHLIGHTS

- Major operating expenses, approved:
 - \$4,966,610, disposal expense, a decrease of \$179,330
 - \$2,998,983, Transportation, a decrease of \$67,979
 - \$7,804,440, Solid Waste Contract, an increase of \$728,994
 - \$616,176 mosquito abatement, same as 2025
- Capital (\$265,000), approved:
 - One 50' X 75' Covered work area, \$250,000
 - One 72" Diesel turn mower, \$15,000

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Solid Waste Director	1	1	1	1	II	79,914	118,082	156,250
Operations Supervisor- Solid Waste	3	3	3	3	109	41,184	52,874	64,563
Office Manager	1	1	1	1	109	41,184	52,874	64,563
Senior Fleet Mechanic	1	1	1	1	108	37,502	48,090	58,677
Crew Leader	1	1	1	1	107	34,008	43,680	53,352
Equipment Operator III	6	6	6	6	107	34,008	43,680	53,352
Equipment Operator II - General	5	5	5	5	106	31,200	40,082	48,942
Administrative Coordinator II	1	1	1	1	106	31,200	40,082	48,942
Administrative Coordinator I	1	1	1	1	104	27,019	34,694	42,349
Field Technician II	2	2	2	2	104	27,019	34,694	42,349
Scale Operator	1	1	1	1	102	24,274	31,158	38,043
TOTAL	23	23	23	23				



LANDFILL CLOSURE

353-444 – LANDFILL CLOSURE

MISSION STATEMENT / DEPARTMENT DESCRIPTION

Prior to the Ashland Sanitary Landfill opening in 1981, solid waste disposal consisted of unregulated open dumps. In November 1981, the Ashland Sanitary Landfill opened and started receiving waste, as the first publicly owned permitted landfill in Louisiana. The site was permitted for municipal solid waste and commercial waste, regulated by the Louisiana Department of Environmental Quality's Solid Waste Division. The 126 acres Ashland site designed for 10 years of service closed July 31, 1999, well past its designed life with an estimated closure cost of 3 to 4 million dollars. The landfill had a de-capacity of 1,588,774 tons and averaged 80 scale trucks for 440 tons of solid waste per day. State and federal laws and regulations require the Parish to place a final cover on its Ashland Landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. On August 2, 1999, the Solid Waste Pickup Station was operational with subsequent transportation to the River Birch Landfill in Avondale, Louisiana.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	0	(5,000)	0	(5,000)	(5,000)
Supplies and Materials	10,695	10,500	9,660	10,500	10,500
Other Services and Charges	(22,332)	43,634	(669)	(4,116)	(4,116)
Repairs and Maintenance	<u>9,344</u>	<u>10,000</u>	<u>10,511</u>	<u>10,000</u>	<u>10,000</u>
TOTAL EXPENDITURES	<u>(2,293)</u>	<u>59,134</u>	<u>19,502</u>	<u>11,384</u>	<u>11,384</u>
% CHANGE OVER PRIOR YEAR					-80.75%

BUDGET HIGHLIGHTS

- The landfill closure costs are accounted for in the construction funds, approved.

VEGETATION

353-445 – VEGETATION

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission of this division is to maintain vegetation along parish roads, streets, boulevards, cemeteries, and various locations around the parish, which include grass cutting, herbicide spraying, and tree trimming. Responsibilities vary performing the following:

- Coordinate contractual services for selected areas of the parish
- Manage vegetation maintenance contractors with respect to city parks, boulevards, cemeteries, boat launches, and various locations.
- Participate in parish wide beautification programs (landscaping)
- Control vegetation growth within the city limits near sidewalks and curbs
- Mardi Gras – provide reviewing stand, including the erection, and dismantling, along with litter clean up
- Christmas Parade – litter cleanup
- Downtown Flags – maintain, put up, and take down flags for state and federal holidays
- Boat Launches – maintain repairs and upkeep

BUDGET SUMMARY

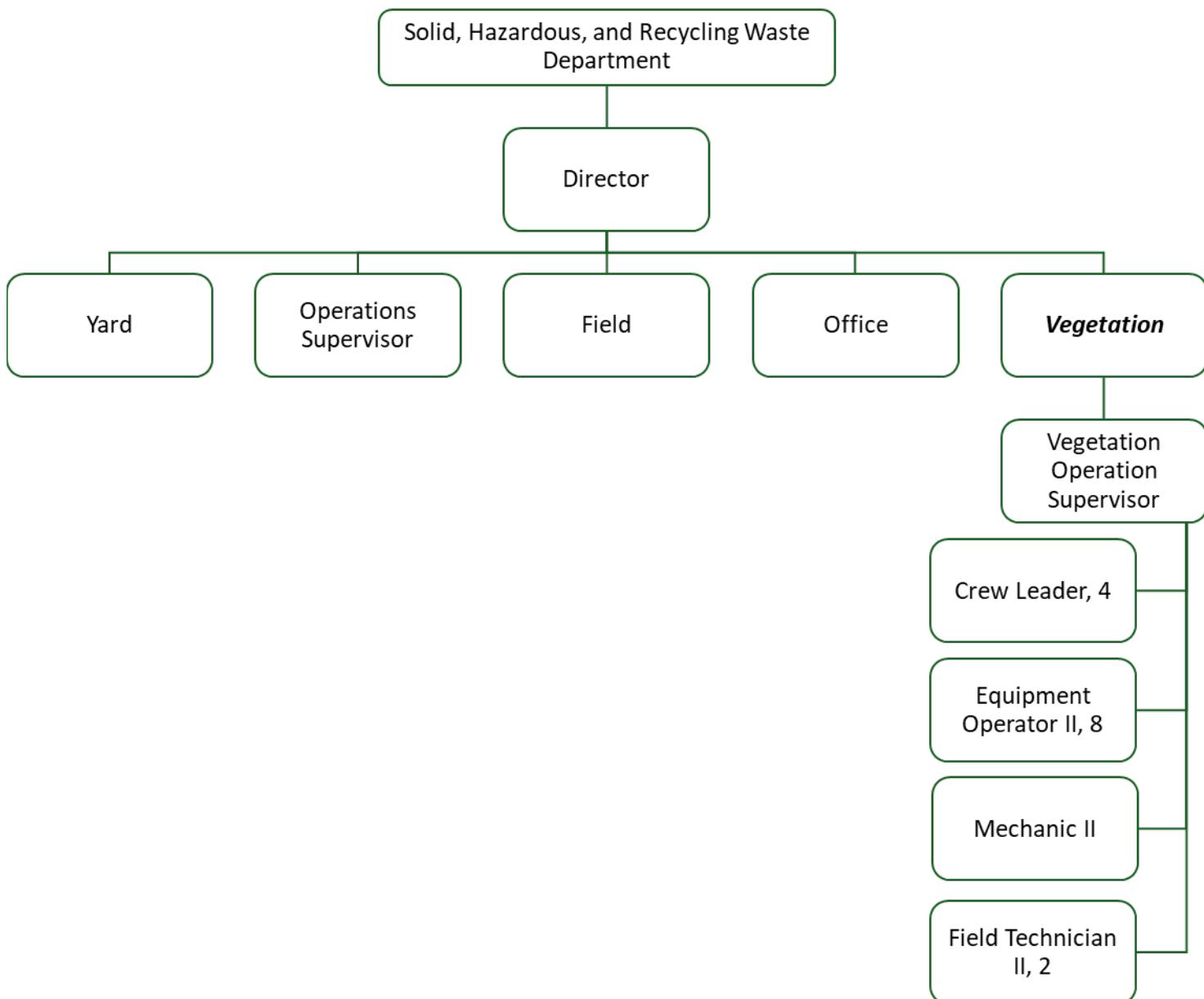
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES:					
Personal Services	902,380	843,443	812,284	857,751	857,751
Supplies and Materials	138,562	151,960	120,559	151,500	151,500
Other Services and Charges	461,114	466,103	442,236	510,745	510,745
Repairs and Maintenance	235,143	241,800	233,255	236,800	236,800
Capital Outlay (Depreciation)	132,742	97,318	97,318	97,318	97,318
TOTAL EXPENDITURES	<u>1,869,941</u>	<u>1,800,624</u>	<u>1,705,652</u>	<u>1,854,114</u>	<u>1,854,114</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION					
					3.14%

BUDGET HIGHLIGHTS

- Capital (\$350,000), approved:
 - One Energreen Alpha Eagle Rotating Cab 33' boom with 59" flail head 173hp machine, \$325,000
 - One 50" Rotary Deck attachment, \$25,000

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Operations Supervisor	1	1	1	1	109	41,184	52,874	64,563
Crew Leader	5	5	5	5	107	34,008	43,680	53,352
Equipment Operator II - General	7	7	7	7	106	31,200	40,082	48,942
Field Technician II	2	2	2	2	104	27,019	34,694	42,349
TOTAL	15	15	15	15				



MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Barry P. Bonvillian Civic Center is under the management of the Venues & Destinations Division within the Department of Quality of Life. The Mission of the Civic Center (BPBCC) is to be an economic catalyst to the Parish while providing cultural enrichment, diverse entertainment, a public forum, and space for corporate and association conferences and/or conventions to hold their events in Terrebonne Parish. This mission is to be accomplished through innovative management, fiscal responsibility, aggressive sales efforts, quality control, and most importantly, superior customer service. The BPBCC is a multipurpose facility consisting of a 37,000 square foot exhibit hall with a seating capacity of 4,500 and a connecting 10,000 square foot meeting room wing. It is uniquely designed to host events such as conventions, tradeshows, theater, concerts, banquets, sporting and other community events. The organization is an enterprise fund, meaning that it is a unique department of government, in that while it must adhere to the restrictions placed on governmental operations, it must also operate in a competitive marketplace environment like a commercial enterprise. Division management functions include Administration, Sales and Marketing, Event Services, Business (Box Office/Food & Beverage) and Operations.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To optimize revenue to the facility by:			
a. Driving business to the local economy by increased hotel stays due to convention and other similar events; Hotel/Motel Tax Share	\$350,000	\$400,000	\$400,000
b. Increasing operating revenue.	\$113,072	\$113,072	\$125,000
c. Maintaining at least 50% repetitive-occurring events compared to overall number of events	85%	85%	85%
d. Retaining all marquee advertising sponsorships throughout the year	100%	100%	100%
2. Control operating expenses by:	-7.50%	-5%	-5%
a. Keeping operating expenses within 5% from previous year			
3. Have a safe, accident-free working environment for our employees.	0	0	0
a. Number of lost time employees' injuries			
<i>Economic Development</i>			
1. To optimize and promote the number of events booked at the Civic Center.			
a. Total number of event days throughout the year	226	260	260
b. National acts/touring events to bring quality performances to the citizens of our area	3	3	8
c. Wedding business to stay competitive with other facilities in the area	3	2	2
d. Regional, State or National Conventions/RV Rallies	4	6	6
2. Increase social media numbers for better reach of advertising events for the Civic Center and our promoters.			
a. Facebook followers	13,000	13,500	20,000
3. Increase website traffic for better reach of advertising events for the Civic Center and our Promoters, as well as getting more accessible bookings.			
a. Number of sessions on the website	60,000	60,000	60,000

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Assessments	326,154	328,000	341,146	330,000	330,000
Charges for services	578,061	634,550	602,507	592,250	592,250
Miscellaneous Revenue	4,848,694	10,300	28,170	15,150	15,150
Other Revenue	25	0	0	0	0
Operating Transfers In	<u>850,000</u>	<u>750,000</u>	<u>750,000</u>	<u>646,500</u>	<u>646,500</u>
TOTAL REVENUES	<u>6,602,934</u>	<u>1,722,850</u>	<u>1,721,823</u>	<u>1,583,900</u>	<u>1,583,900</u>
EXPENDITURES					
Personal Services	926,134	920,589	899,620	1,036,981	1,036,981
Supplies and Materials	168,657	127,950	184,605	192,550	192,550
Other Services and Charges	669,330	795,355	740,066	717,045	717,045
Repairs and Maintenance	117,298	78,400	108,478	69,600	69,600
Capital Outlay (Depreciation)	<u>493,432</u>	<u>465,632</u>	<u>458,432</u>	<u>458,432</u>	<u>458,432</u>
TOTAL EXPENDITURES	<u>2,374,851</u>	<u>2,387,926</u>	<u>2,391,201</u>	<u>2,474,608</u>	<u>2,474,608</u>
% CHANGE OVER PRIOR YEAR EXCLUDING DEPRECIATION					
					4.88%
INCREASE (DECREASE) TO NET POSITION	4,228,083	(665,076)	(669,378)	(890,708)	(890,708)
NET POSITION, JANUARY 1	7,447,843	11,675,926	11,675,926	11,006,548	11,006,548
NET POSITION, DECEMBER 31	11,675,926	11,010,850	11,006,548	10,115,840	10,115,840

BUDGET HIGHLIGHTS

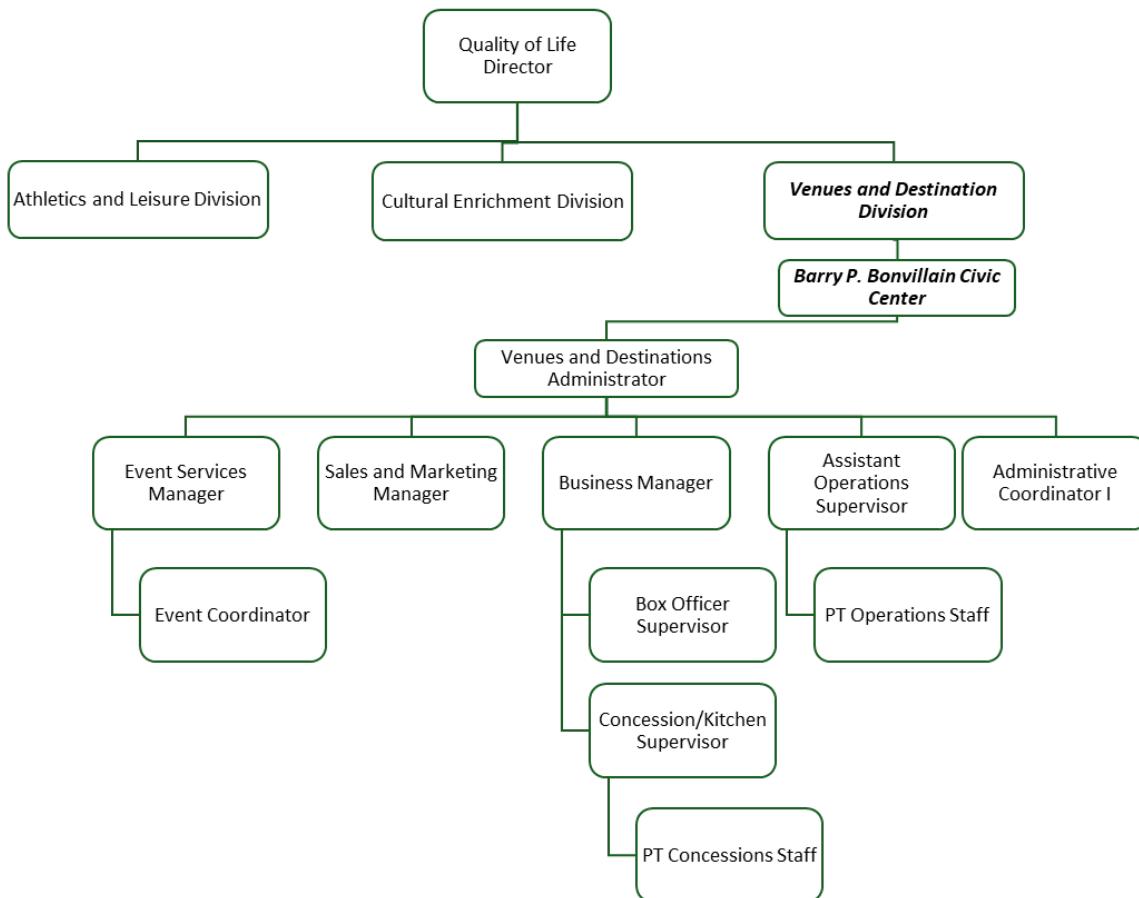
- Receives a special dedicated Hotel/Motel Tax, 2026 proposed, \$330,000, an increase of \$2,000, approved.
- Self-generated revenue from facility use rentals, marketing, celebrity promotions, and food and beverage sales are proposed at \$592,250 a decrease of \$42,300, approved.
- General Fund supplement for 2026 is proposed to be \$646,500, a decrease of \$103,500, approved.

BARRY P. BONVILLAIN CIVIC CENTER

PERSONNEL SUMMARY

385 Civic Center

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Venues & Destinations Administrator	1	1	1	1	213	79,248	101,774	124,280
Event Services Manager	1	1	1	1	210	59,530	76,461	93,371
Business Manager	1	1	1	1	209	54,662	70,158	85,654
Marketing Manager	1	1	1	1	208	54,662	70,158	85,654
Assistant Operations Supervisor	1	1	1	1	209	54,662	70,158	85,654
Event Coordinator	1	1	1	1	208	50,606	64,958	79,310
Box Office Supervisor	1	1	1	1	207	47,299	60,736	74,152
Concession/Kitchen Supervisor	1	1	1	1	105	28,891	37,107	45,323
Administrative Coordinator I	1	1	1	1	104	27,019	34,694	42,349
TOTAL FULL-TIME	9	9	9	9				
Food and Beverage Assistant	10	10	10	10	103	12,750	16,369	19,989
Food Service Technician	10	3	10	10	101	11,554	14,830	18,106
TOTAL PART-TIME	20	13	20	20				
TOTAL	29	22	29	29				





INTERNAL SERVICE FUNDS

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, on a cost – reimbursement basis.

Risk Management: The Insurance Control Fund is maintained by the Parish to account for the Risk Management Department, including, but not limited to, liability administration, safety claims loss control, billing to the various funds and the payment of insurance premiums for general liability, automobile and workmen's compensation coverage. This fund is also used to account for the monies held in claims accounts for the self-insured portion of each claim in connection with the above coverages.

Group Health Insurance Fund: The Group Health Insurance Fund is maintained by the Parish to account for benefits administration, billings to the various funds and payment of insurance premiums for group health and dental coverage.

Human Resources: The Human Resources Fund is used to account for the personnel services offered to all divisions/departments of the Parish including but not limited to administration, training and unemployment claims.

Purchasing: The Centralized Purchasing Fund is maintained by the Parish to account for the allocation of various funds for the cost of operating the Purchasing Department.

Information Technologies: The Information Technologies Fund is maintained by the Parish to account for the allocation to various funds for the cost of operating the Information Systems Department.

Centralized Fleet Maintenance: The Centralized Fleet Maintenance Fund is maintained by the Parish to account for the allocation to various funds for the cost of operating the Fleet Maintenance Department.

RISK MANAGEMENT

354 & 357 – RISK MANAGEMENT

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission of the Risk Management Department is to identify, reduce, transfer, and assume risk exposures for the TPCG governmental entity. Our current structure involves retaining risk through Self Insurance, participating in risk through various deductible and Self-Insured Retention policies, and transferring risk through various legal agreements and with insurance carriers. Our coverage is broad in scope and covers most insurable exposures as previously stated. Risk Management is also responsible for Group Benefits for our over 800 plus current and retired employees. This encompasses all benefits including future medical benefits for our retired employees. This program is administered through an outside administrator and the catastrophic risk is transferred to insurance carriers. Most of the program is self-funded which requires TPCG to accrue these liabilities on its balance sheet.

The department is combined with Human Resources and works collectively with Human Resources to review job classifications and identify safety issues based on performance requirements for current and future employees. A proactive Loss and Safety philosophy helps to reduce mitigate and prevent losses to the Parish. Our aggressive management of claims also compliments the safety philosophy, which balances out our risk profile and department goals.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>Provide Health Insurance and Group Benefits to all employees and their family members.</i>			
a. Number of current employees with family group insurance	460	486	495
b. Number of current employees with single group insurance	627	550	560
c. Number of retired employees with family group insurance	150	155	160
d. Number of retired employees with single group insurance	122	140	145
e. Number of Short-Term Disability claims	90	95	100
f. Number of Long-Term Disability Claims	18	20	25
2. <i>Maintain monthly Director meetings to discuss loss history by department for Workers Compensation, Public Liability, and Automobile Liability. Use statistical data to assist in risk evaluation.</i>			
a. Number of Workers' Compensation claims processed	63	57	57
b. Number of General Liability claims processed	69	55	55
c. Number of Automobile Liability claims processed	64	46	46
d. Number of claim files closed	128	158	158
e. Total dollar amount of Workers' Compensation Medical payments (Millions)	\$12M	\$18M	\$18M
3. <i>Continue to use statistical data along with increase in training and seminars to promote our safety programs to decrease incident rates and lost time injuries.</i>			
a. Number of Safety Inspections	950	1000	940
b. Number of Safety Programs Implemented	1	2	1
c. Number of Safety Training Classes	6	8	9
4. <i>Reduce the number of benefit claims by proactively monitoring and communicating with employees the necessity use of preventive healthcare as a way to eliminate future medical claims, promote regular health checkups to minimize loss time on the job.</i>			
a. Participants in Annual Health Fair	375	N/A	450
b. Total dollar amount of prescription claims paid (Millions)	\$6.1 M	\$8 M	\$9 M
c. Total dollar amount of medical claims paid (Millions)	\$10 M	\$11 M	\$11.5 M
d. Total dollar amount of dental claims paid	\$794,000	\$800,000	\$810,000
e. Number of life insurance claims paid	22	25	30
f. Total dollar amount of life insurance claims paid	\$350,000	\$400,000	\$450,000
5. <i>Allocate Safety training to Departments based on needs, budgets, and prior history. Implement monthly safety meeting programs.</i>			
a. Number of Employees Trained	275	300	300

INSURANCE CONTROL FUND (354)

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Charges for services	12,762,566	14,659,680	12,374,381	12,100,312	12,100,312
Miscellaneous Revenue	74,820	0	6,670	0	0
Other Revenue	368,921	250,000	249,759	250,000	250,000
TOTAL REVENUES	<u>13,206,307</u>	<u>14,909,680</u>	<u>12,630,810</u>	<u>12,350,312</u>	<u>12,350,312</u>
EXPENDITURES					
Personal Services	673,177	713,490	656,077	693,750	693,750
Supplies and Materials	20,763	16,700	13,054	16,900	16,900
Other Services and Charges	11,400,952	16,472,528	11,281,872	13,350,390	13,350,390
Repair and Maintenance	912	1,850	2,363	2,300	2,300
Allocated Expenditures	165,135	112,994	165,135	165,135	165,135
Capital Outlay (Depreciation)	5,115	13,127	5,115	5,115	5,115
TOTAL EXPENDITURES	<u>12,266,054</u>	<u>17,330,689</u>	<u>12,123,616</u>	<u>14,233,590</u>	<u>14,233,590</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND DEPRECIATION					
					-18.26%
INCREASE (DECREASE) TO NET POSITION	940,253	(2,421,009)	507,194	(1,883,278)	(1,883,278)
NET POSITION, JANUARY 1	4,549,743	5,489,996	5,489,996	5,997,190	5,997,190
NET POSITION, DECEMBER 31	<u>5,489,996</u>	<u>3,068,987</u>	<u>5,997,190</u>	<u>4,113,912</u>	<u>4,113,912</u>

BUDGET HIGHLIGHTS

- Premium Revenue from departments and user agencies for major self-insured plans, approved:
 - Workmen's Compensation, \$1,975,000
 - General Liability, \$2,864,828
 - Vehicle Insurance, \$1,480,312
 - Physical Plant, \$4,598,918
 - Gas/Electric Liability, \$730,000
 - Boiler Insurance, \$80,000
 - Medical Professional Liability, \$40,000
- Major Expenditures, approved:
 - Premiums for excess of our self-insurance retention:
 - Workmen's Compensation, \$350,000
 - Vehicle Insurance, \$599,563
 - General Liability, \$550,000
 - Boiler, \$80,000
 - Physical Plant, \$4,828,864
 - Gas /Electric Liability, \$727,034
 - Claims for all coverage, \$5,625,000
 - Actuarial Audit, \$18,000 as required for annual financial reporting.

SPECIAL NOTES

The Parish is exposed to various risks of loss related to General liability, Auto liability, Cyber Liability, Aircraft Liability, and Workers' Compensation, Property and Group Health Benefits. Various suits and claims arising from personal injury and property damage, some for substantial amounts, are pending against the Parish, its insurers and others. In accordance with Statement of Financial Accounting Standards No. 5, the Parish's Internal Service Fund has provided for, in its financial statements, estimated losses from the aforementioned pending suits and claims based on the estimated ultimate cost of settling the claims, considering the effects of inflation, recent claim settlement trends and other social and economic factors, including the effects of specific incremental claim adjustment expenses, salvage and subrogation. The Parish believes the ultimate settlement costs will not materially exceed the amounts provided for the claims.

Under the Parish's limited risk management program, premiums are paid into the Internal Service Funds by all participating funds and are available to pay claims, claim reserves and administrative costs of the program. The total charge by the Internal Service Funds to the other funds is based on an actuarial method and adjusted over a reasonable period of time so that Internal Service Fund revenues and expenses are approximately equal.

Liabilities are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNRs). The liability for claims and judgments is reported in the Internal Service Funds.

Insurance coverage for the various loss risks related to general liability, public officials and employees' liability, general liability for Electric and Gas Systems, auto liability, workmen's compensation, property, group health, and employment practices liability is provided as described below:

Boiler & Machinery Insurance (Fund 354) – For the period March 1, 2025, to March 1, 2026, the Parish is self-insured for the first \$25,000 on all locations including water treatment/pumping stations; except \$200,000 of each claim relating to all locations that produce electric power and all other "covered equipment" at substations; and, with a limit of insurance of \$100,000,000.

Protection & Indemnity Insurance (Fund 368) – For the period April 1, 2025, to April 1, 2026, is liability coverage of watercrafts. It protects from liabilities, from bodily injury, or property damage arising out of the use, and includes crew coverage. The parish has a \$500,000 deductible of each claim with an insurance limit of \$1,000,000.

Excess Protection & Indemnity (Fund 368) – For the period April 1, 2025, to April 1, 2026, is liability coverage of watercrafts. It protects from liabilities, from bodily injury, or property damage arising out of the use, and includes crew coverage. The parish has a \$9,000,000 limit of insurance per vessel.

Medical Professional Liability (Fund 369) – For the period April 1, 2025, to April 1, 2026, the Parish is self-insured for \$1,000,000 per claim relating to professional incident known as medical malpractice.

General Liability (Fund 371) – For the period April 1, 2025, to April 1, 2026, the Parish is self-insured for the first \$1,000,000 of each claim relating to general liability, with claims in excess thereof covered up to \$6,000,000 per claim with a \$12,000,000 aggregate. The Parish pays general liability claims in excess of \$6,000,000. The parish purchased an additional \$6,000,000 of Employers Liability with a \$1,550,000 deductible per occurrence and \$1,750,000 deductible for Police Officers, Firefighters, Gas Company, Electric Light or Power Cooperative.

Automobile Liability (Fund 372) – For the period April 1, 2025, to April 1, 2026, the auto liability self-insured retention is \$1,000,000, with claims in excess thereof covered up to \$6,000,000. Auto claims in excess of \$6,000,000 are paid by the Parish.

Workers' Compensation (Fund 373) – For the period April 1, 2025, to April 1, 2026, the Parish is self-insured for the first \$850,000 per occurrence and \$850,000 each employee for disease and \$1,000,000 per occurrence for Police, Firemen, Gas and Electrical employees. For liability in excess of \$1,000,000 presumptive for police, fire, gas and electric; and all others \$850,000, the Parish is covered under an insurance contract for claims up to \$25,000,000 per occurrence under the workers' compensation policy, employer's liability insurance limits are \$1,000,000.

Property Insurance (Fund 374) – For the period March 1, 2025, to March 1, 2026, the Parish is self-insured for the first \$100,000 of each claim relating to All Risk of Direct Physical Loss or Damage Fire and extended Perils including Wind/Hail (excludes Flood, Earthquake, storm surge, and boiler explosion and machinery breakdown) with a \$25,000,000 for any one Loss Occurrence with an additional \$15,000,000 Excess Wind/Hail for a total of \$40,000,000 for any one Loss Occurrence with a \$500,000 deductible.

The Parish has a 5% of the total insurable value of each “Unit of Insurance” at each building involved in the loss for the peril of “Named Storm”; minimum of \$2.5M; minimum of \$500,000 deductible any one occurrence for claims relating to Wind/Hail (All scheduled property including Power Generating Facilities). The Parish is covered under insurance policies for the excess coverage up to \$40,000,000 for wind/hail and for claims in excess of \$40,000,00 are to be paid by the Parish. Any claims in excess of \$25,000,000 for all other perils are to be paid by the Parish.

Special Floater-Inland Marine Coverage (Fund 374) – For the period March 1, 2025, to March 1, 2026, the Parish is self-insured for \$10,000 per occurrence for items valued less than \$25,000 and self-insured for \$25,000 per occurrence for items valued \$25,000 or greater. This policy covers Physical Damage for equipment, pumps submersible, pumps above ground and pumps above ground with building all as submitted to the company on file. No coverage for major facilities as identified on SOV received 12/30/2017. This policy does not provide coverage for pumping stations. The Total Insurable Value is \$ 14,218,533.

Inland Marine coverage (Fund 374) – for the period of March 1, 2025, to March 1, 2026, the parish is self-insured for the first \$1,000 per occurrence for basic, flood, earth movement, and windstorm with limits of \$93,206. This policy covers the equipment on top of the High-Rise Building belonging to HPD, surveillance equipment for Planning at the Marina, and a \$1,000 per occurrence basic deductible with \$10,000 windstorm or hail deductible for the Communication Tower for OEP (Office of Homeland Security & Emergency Preparedness).

General Liability for Electric and Gas Systems (Fund 375) – For the period April 1, 2025, to April 1, 2026, the Parish is self-insured for the first \$200,000 per occurrence for claims relating to general liability of the Electric and Gas Systems; the first \$500,000 per occurrence related to pollution liability; and \$200,000 per occurrence related to Emergency Assistance Agreement. For liability in excess thereof, the Parish is covered under an insurance contract for up to \$20,000,000 each occurrence, \$20,000,000 products; \$20,000,000 failure to supply, \$20,000,000 pollution aggregate, \$20,000,000 medical malpractice; \$20,000,000 wildfire Liability Aggregate and \$40,000,000 General aggregate, with any claims over \$20,000,000 to be paid by the Parish.

Employment Practice Liability (Fund 376) - For the period April 1, 2025, to April 1, 2026, the employment practices liability self-insured retention is \$1,000,000, with claims in excess thereof covered up to \$6,000,000 with a \$12,000,000 Aggregate with any claims in excess of the \$6,000,000 to be paid by the Parish. Claims for Sexual Abuse are covered under this policy with limits of \$5,000,000.

Public Officials and Employee's Liability (Fund 377) – For the period April 1, 2025, to April 1, 2026, the public officials, employee's liability, and Sexual Harassment self-insured retention is \$500,000, with claims in excess thereof covered up to \$6,000,000 with \$12,000,000 aggregate. Any claims in excess of \$6,000,000 are paid by the Parish.

Environment Cleanup & Liability (Fund 378) – For the period April 1, 2025, to April 1, 2026, the Parish has a \$250,000 deductible each incident, with limits of \$5,000,000 each incident with \$5,000,000 aggregate limit. This covers the Parish for departments with exposure to spills, chemical release, asbestos, and contaminations. Any claims in excess of \$5,000,000 are paid by the Parish.

Contractors Pollution Liability (Fund 379) – For the period July 1, 2023, to July 1, 2025, the Parish has a \$5,000 deductible for each loss, with limits of \$1,000,000 each loss and \$2,000,000 aggregate limit. This covers our Housing and Human Services Department for Weatherization exposure. This policy was cancelled on 7/1/2023, at the request of Housing and Human Services Director, as they no longer needed this policy, as they were no longer doing Weatherization projects. This policy was a Claims Made policy, so we purchased an Extending Reporting period Policy with effective dates of 7/1/2023 to 7/1/2025.

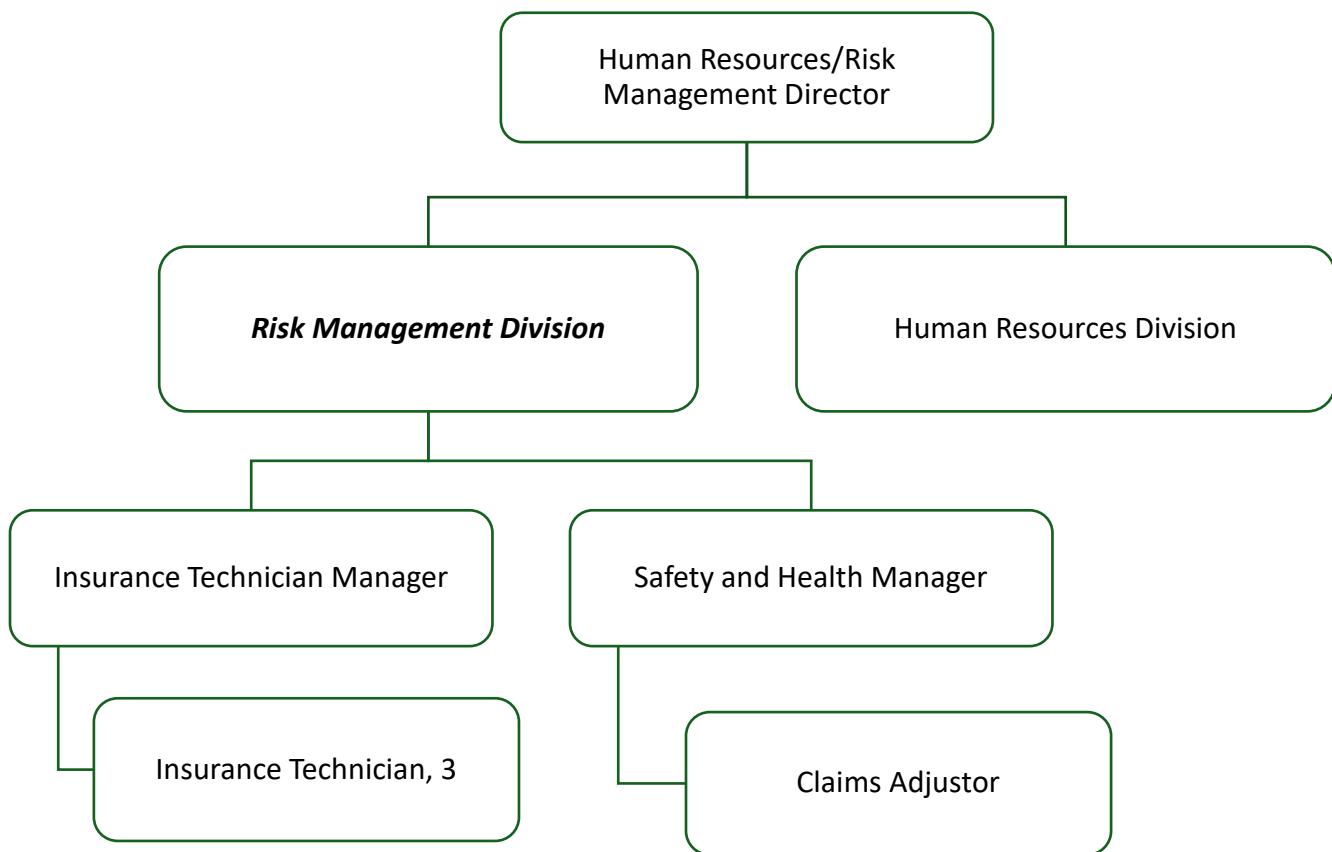
Cyber Liability (Fund 367) -- for the period of April 1, 2025, to April 1, 2026, the Parish has a \$50,000 SIR with limits of \$1,000,000 per claim to cover Business Income & Extra expenses, Ransom Payment, Website Media \$150,000 Extortion Treats, Public Relations Expenses, \$3,000,000 aggregate included Security Breach Expense, Security Breach Liability, Restoration of Electronic Data, computer, and Fraud Transfers.

Drone-Aircraft Liability (Fund 366) – for the period of April 1, 2025, to April 1, 2026, the Parish has limits of \$5,000,000 per occurrence combined single limit of Bodily Injury and Property Damage and Medical per person \$5,000 with Medical per occurrence of \$50,000.

Auto Physical Damage Insurance (Fund 372) -- for the period of April 1, 2025, to April 1, 2026, the parish has limits of \$133,236 with a \$2,500 Comprehensive and Collision deductible, which covers 7 vehicles belonging to Outside Agents.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Risk Management/HR Director	1	1	1	1	III	86,299	126,360	166,400
Insurance Technician Manager	1	1	1	1	211	65,499	84,115	102,710
Safety and Health Manager	1	1	1	1	209	54,662	70,158	85,654
Claims Adjuster	1	1	1	1	207	47,299	60,736	74,152
Insurance Technician	3	2	3	3	108	37,502	48,090	58,677
TOTAL	7	6	7	7				



GROUP HEALTH INSURANCE FUND (357)

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Charges for services	16,741,485	17,614,754	16,929,296	17,775,760	17,775,760
Other Revenue	3,174,769	1,000,000	3,500,000	2,000,000	2,000,000
TOTAL REVENUES	<u>19,916,254</u>	<u>18,614,754</u>	<u>20,429,296</u>	<u>19,775,760</u>	<u>19,775,760</u>
EXPENDITURES					
Other Services and Charges	20,598,526	18,470,411	20,561,878	18,949,498	18,949,498
Allocated Expenditures	327,831	328,664	327,641	327,641	327,641
Operating Transfers Out	500,000	0	0	0	0
TOTAL EXPENDITURES	<u>21,426,357</u>	<u>18,799,075</u>	<u>20,889,519</u>	<u>19,277,139</u>	<u>19,277,139</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND OPERATING TRANSFERS					
OUT					2.59%
INCREASE (DECREASE) TO NET POSITION	(1,510,103)	(184,321)	(460,223)	498,621	498,621
NET POSITION, JANUARY 1	2,117,305	607,202	607,202	146,979	146,979
NET POSITION, DECEMBER 31	<u>607,202</u>	<u>422,881</u>	<u>146,979</u>	<u>645,600</u>	<u>645,600</u>

BUDGET HIGHLIGHTS

- Premium Revenue, \$17,775,760, approved.
- Major expenditures, approved:
 - Premiums for excess liability including administrative fees, \$3,837,106
 - Claims, \$15,010,218

SPECIAL NOTE:

The Parish is self-insured for the first \$175,000 of each claim relating to group health insurance. The aggregate deductible for all group claims relating to group insurance for 2025 is \$18.2 million. The Parish is covered under an insurance contract for the excess liability up to \$2,000,000 on individual claims. Each covered employee is subject to an unlimited maximum claim.

In 2004, the Parish adopted a policy for providing continued group insurance coverage to retirees based on years of service in excess of ten years. (Reference Ordinance No. 6918)

Administration has recommended a 5% increase to premiums for 2026. The Parish will continue to review the claims in benefits and reserves throughout the year.

At the end of 2012, the Parish adopted a new policy incrementally increasing the employee/retiree's contribution rate from 15% to 20%. In January 2013, the employee contribution was raised to 17.50%, in January 2014 and 2015 the rate was raised to 18.75% to 20.00% respectively. For employees hired on or after January 1, 2013, post-retirement benefits will only be available to those with thirty years of service and are at least fifty-five (55) years of age. For Police and Fire employees hired on or after January 1, 2013, the benefits are for those with twenty-five (25) years of service and who are at least fifty-five (55) years of age. (Reference: Ordinance 8255, 12/19/2012)

HUMAN RESOURCES

370 – HUMAN RESOURCES

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission for the Department of Human Resources is to attract and provide equitable and rewarding opportunities for all employees of the Terrebonne Parish Consolidated Government. This department carries out several Human Resources functions, which include recruitment, orientation, education and training, and employee services for nearly 950 employees. The department also handles several administrative functions such as parish classification and compensation plans, administers the retirement system, monitors the parish drug testing policy, and ensures compliance with all state and federal employment related laws. The department also works with all other parish departments to assist them as they relate to employment-related matters and the Parish's Policy and Procedure Manual.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. Implement & Present on-site employee training seminars at no cost to TPCG employees on various employment topics.	123	275	550
a. Number of employees trained on policy/legal topics	5	5	10
b. Number of employee orientations completed	73	115	120
c. Number of employees attending orientation	568	700	750
d. Number of employees that complete the State mandated Harassment/Diversity Training	560	700	750
e. Number of Parish employees that completed the State mandated Ethics Training	73	115	200
f. To continue to stress the importance of the TPCG Drug Testing Policy			
2. Strengthen rapport/working relationships with department directors and management.	604	645	660
a. Total number of Parish full-time employees	98	125	110
b. Number of Job Openings	66	100	95
c. Number of Vacancies filled	622	820	775
d. Number of Applications received	146	140	125
e. Number of Terminations	74	115	120
f. Number of parish full-time hires (permanent)			

BUDGET SUMMARY

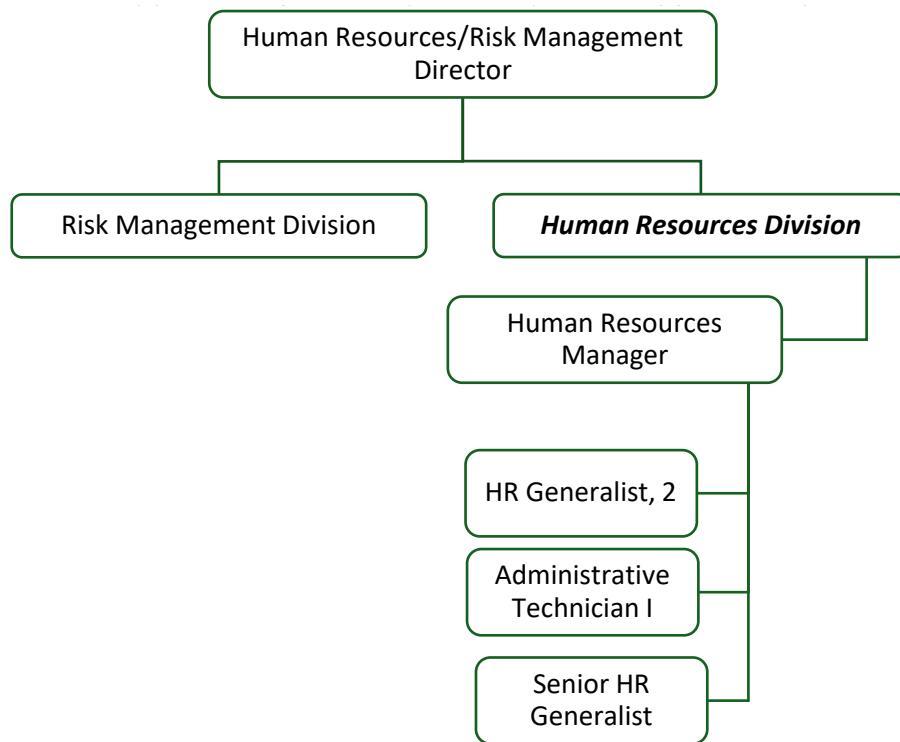
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Charges for services	690,050	690,000	688,722	680,000	680,000
Miscellaneous Revenue	6,932	5,000	6,114	6,000	6,000
TOTAL REVENUES	696,982	695,000	694,836	686,000	686,000
EXPENDITURES					
Personal Services	349,143	407,553	382,121	406,666	406,666
Supplies and Materials	7,636	7,650	6,396	7,650	7,650
Other Services and Charges	170,529	212,767	160,569	218,273	218,273
Repair and Maintenance	30	0	1,008	200	
Allocated Expenditures	87,610	79,559	87,610	87,610	87,610
Capital Outlay (Depreciation)	1,765	3,974	3,974	3,974	3,974
TOTAL EXPENDITURES	616,713	711,503	641,678	724,373	724,173
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND DEPRECIATION					0.74%
INCREASE (DECREASE) TO NET POSITION	80,269	(16,503)	53,158	(38,373)	(38,173)
NET POSITION, JANUARY 1	602,335	682,604	682,604	735,762	735,762
NET POSITION, DECEMBER 31	682,604	666,101	735,762	697,389	697,589

BUDGET HIGHLIGHTS

- Human Resources Department is funded by a user charge paid by all departments/divisions which benefit from this service. The charge for 2026 is 1.5% of salaries and wages or \$680,000, approved.
- Major Expenditures, approved:
 - Unemployment Claims (UC): The Parish is 100% self-funded for UC, reimbursing the Louisiana State Department of Labor for all benefits paid each quarter. The Human Resources Department oversees the documentation and works with the Parish and State to monitor the claims.
 - 2021 - \$46,951
 - 2022 - \$26,508
 - 2023 - \$5,564
 - 2024 – \$8,506
 - 2025 – Estimated \$11,354
 - 2026 – Estimated \$40,000
 - Legal/Consultant, \$20,000

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Human Resources Manager	1	0	1	1	211	65,499	84,115	102,710
Senior HR Generalist	1	1	1	1	110	46,114	59,218	72,322
HR Generalist	2	2	2	2	108	37,502	48,090	58,677
Administrative Technician I	1	1	1	1	101	23,109	29,661	36,213
TOTAL	5	4	5	5				



FINANCE/PURCHASING

380 – FINANCE/PURCHASING

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Purchasing Division, of the Finance Department, currently operates as a combined centralized and decentralized purchasing program. The Purchasing Division services all departments of the Terrebonne Parish Consolidated Government, all districts of which the Terrebonne Parish Council is the governing authority, and other departments, commissions, and agencies by providing leadership and guidance in all phases of material utilization, including acquisition, storage, distribution, re-utilization and disposal. We are dedicated to providing responsive, professional and outstanding support services to all of our end user departments. It is our responsibility to ensure that all transactions conform to purchasing procedures and laws. While acting in the Parish's best interest, it is our objective to maximize the value for each tax dollar spent on materials, supplies and/or services.

The mission of the Warehouse Division is to continue to provide all operating departments/divisions of Terrebonne Parish Consolidated Government including all Fire & Recreation Districts with necessary supplies and materials needed daily. Our goal is to have available in our inventory stock control room supplies which meet the required needs of all users. Items stocked for daily operations vary from general consumables such as janitorial, office, safety, paint, and tools. Specialty products are stored for the Parish's Utilities services providing electric generation and distribution, gas distribution, wastewater collection and treatment, and landfill management. Also, all recreation equipment is purchased for Quality of Life, Athletics and Leisure Department various youth team sports programs. The Warehouse provides material deliveries to all departments/divisions three days a week.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. To respond to requests for assistance			
a. Number of purchase orders issued	32,349	29,972	30,000
b. Dollar value of purchase orders (millions)	\$191.4	\$214.4	\$220
c. Number of training events hosted	0	0	1
d. Number of communication work orders processed	32	40	55
2. To maintain response time from receipt of requisition/requests of purchase orders			
a. Material and Supply bids advertised	17	18	16
b. Capital projects advertised	25	24	25
c. RFPs, RFQs, and SOQs advertised	25	24	25
d. Surplus property bids advertised	49	38	32
e. Dollar value of surplus property sold	\$183,018	\$150,000	\$125,000
3. To continue revising and improving bidding documents and specifications.			
a. Updated guidelines for standard forms for contracts, solicitations	Annually	Annually	Annually
b. Updated Purchasing Handbook	Annually	Annually	Annually
4. To respond to all government agency Request for assistance			
a. Number of Warehouse Employees	4	3	3
b. Number of Fund/Departments Assisted	90	90	90
c. Number of Stock delivered to various Department	203	250	250
5. To obtain proper materials and equipment in a timely manner, while complying with all local, state, and federal laws.			
a. Number of items stocked in the warehouse	1,690	1,690	1,670
b. Number of Warehouse Requisitions	3,376	3,376	3,500
c. Number of Quotations Solicited	152	200	200
6. To continue to provide using departments with a Warehouse Staff that is professional, experienced and able to address departmental needs.			
a. Dollar value of Warehouse Inventory (Millions)	\$6.4	\$6.2	\$6.2
b. Dollar value of Warehouse Issues (Millions)	\$1.96	\$2.1	\$2.0

BUDGET SUMMARY

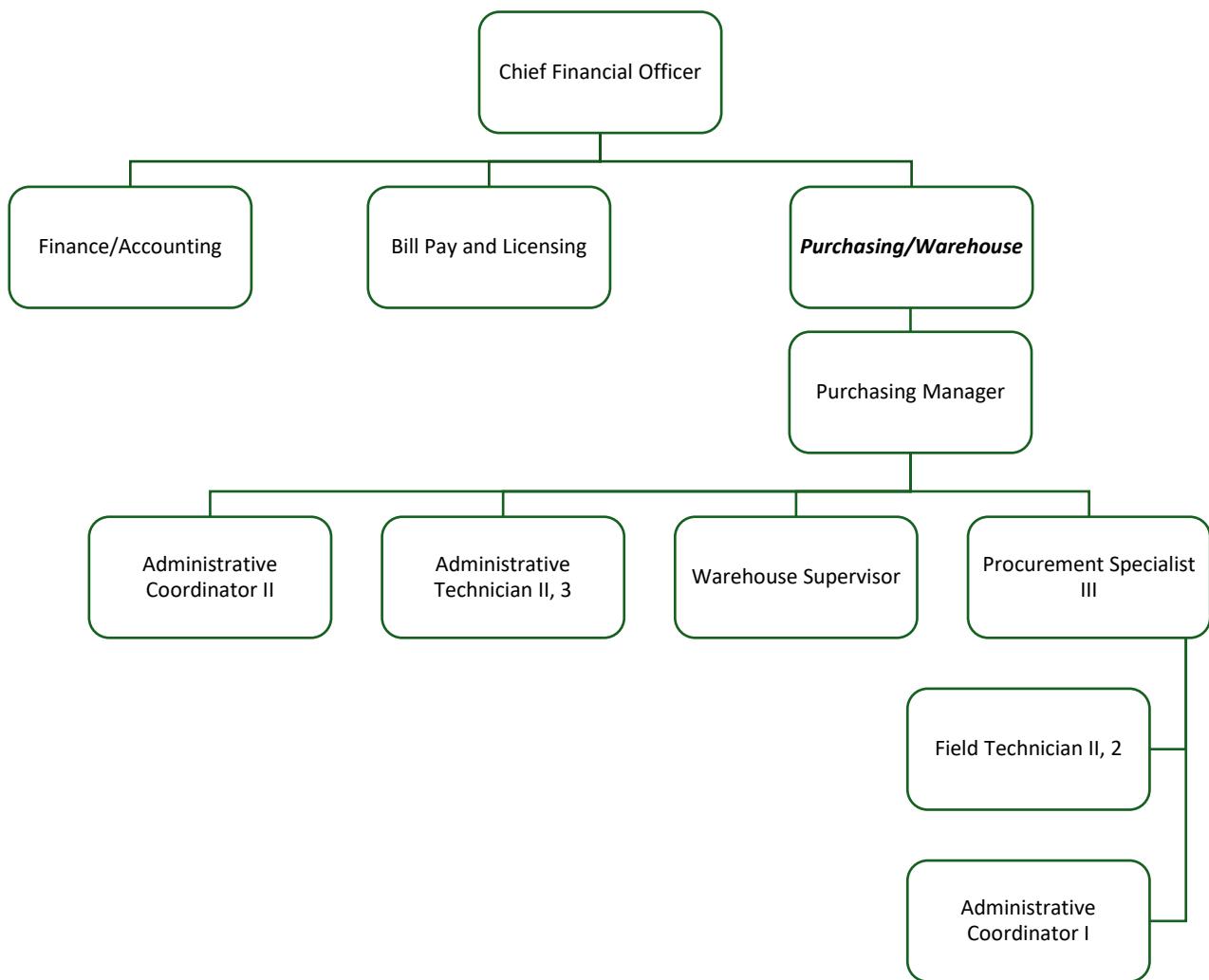
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2025 ADOPTED
REVENUES:					
Intergovernmental	2,187	0	1,477	0	0
Charges for services	820,975	865,783	624,913	841,219	841,219
TOTAL REVENUES	823,162	865,783	626,390	841,219	841,219
EXPENDITURES					
Personal Services	439,543	595,165	528,172	587,821	587,821
Supplies and Materials	5,489	13,025	6,506	13,775	13,775
Other Services and Charges	155,803	184,047	159,391	169,134	169,134
Repairs and Maintenance	1,397	7,980	3,076	5,230	5,230
Allocated Expenditures	9,891	10,198	9,891	9,891	9,891
Capital Outlay (Depreciation)	31,945	55,368	55,368	55,368	55,368
TOTAL EXPENDITURES	644,068	865,783	762,404	841,219	841,219
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND DEPRECIATION					
					-3.03%
INCREASE (DECREASE) TO NET POSITION	179,094	0	(136,014)	0	0
NET POSITION, JANUARY 1	63,751	242,845	242,845	106,831	106,831
NET POSITION, DECEMBER 31	242,845	242,845	106,831	106,831	106,831

BUDGET HIGHLIGHTS

- The Purchasing Division is funded by an allocation charge to all departments that process purchase orders and requisitions and 6% of adjudicated property sales. Total allocated revenues projected for 2026, \$841,219, approved.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
						MIN	MID	MAX
Purchasing Manager	1	1	1	1	211	65,499	84,115	102,710
Warehouse Manager	1	1	1	1	210	59,530	76,461	93,371
Procurement Specialist III	1	0	1	1	108	37,502	48,090	58,677
Administrative Coordinator II	1	1	1	1	106	31,200	40,082	48,942
Administrative Coordinator I	1	1	1	1	104	27,019	34,694	42,349
Field Technician II	2	2	2	2	104	27,019	34,694	42,349
Administrative Technician II	3	1	3	3	102	24,274	31,158	38,043
TOTAL	10	7	10	10				



DEVELOPMENT, INFORMATION TECHNOLOGY AND MARKETING

390 DEVELOPMENT, INFORMATION TECHNOLOGY, MARKETING

MISSION STATEMENT / DEPARTMENT DESCRIPTION

Within the Department of Communications, the divisions of Information Security and Digital Strategy work collaboratively to deliver innovative, high-quality, and cost-effective services. The mission is to support the objectives of the Parish departments and other governmental agencies by providing strategic media solutions, creative marketing, graphic design, web development, and robust IT support, including information security awareness campaigns, network support, and Microsoft 365 training and support.

BUDGET SUMMARY

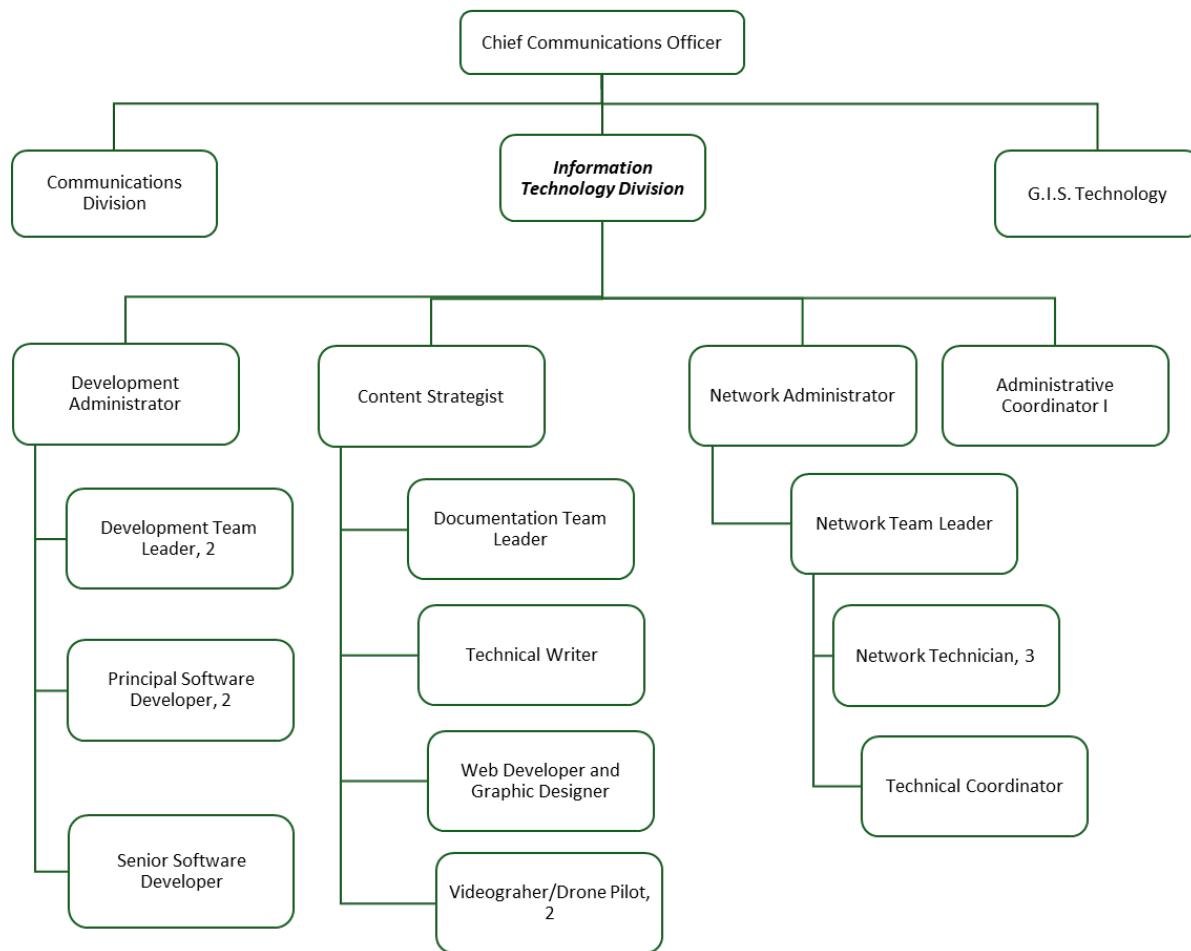
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	2,356	0	0	0	0
Charges for services	2,172,957	2,477,598	2,229,844	2,534,095	2,534,095
Miscellaneous Revenue	(40,450)	0	3,750	0	0
TOTAL REVENUES	<u>2,134,863</u>	<u>2,477,598</u>	<u>2,233,594</u>	<u>2,534,095</u>	<u>2,534,095</u>
EXPENDITURES					
Personal Services	1,492,649	1,601,967	1,642,980	1,658,179	1,658,179
Supplies and Materials	64,943	63,971	54,827	64,678	64,678
Other Services and Charges	432,027	625,895	537,525	619,669	619,669
Repairs and Maintenance	7,445	13,845	2,138	13,845	13,845
Allocated Expenditures	23,612	23,044	23,612	23,612	23,612
Capital Outlay (Depreciation)	55,111	154,112	154,112	154,112	154,112
TOTAL EXPENDITURES	<u>2,075,787</u>	<u>2,482,834</u>	<u>2,415,194</u>	<u>2,534,095</u>	<u>2,534,095</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND DEPRECIATION					
					2.20%
DECREASE TO NET POSITION	59,076	(5,236)	(181,600)	0	0
NET POSITION, JANUARY 1	222,524	281,600	281,600	100,000	100,000
NET POSITION, DECEMBER 31	<u>281,600</u>	<u>276,364</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>

BUDGET HIGHLIGHTS

- Information Systems Fund derives revenues from the departments that it services. 2026 projected user fees, \$2,534,095, approved.
- Personnel, approved:
 - Eliminate one (1) Information Technology Manager, Grade 213
 - Eliminate one (1) Technical Writer, Grade 206
 - Add one (1) Administrative Coordinator, Grade 104
 - Add one (1) Network Technician, Grade 109

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Information Tech. Manager	1	0	0	0	213	79,248	101,774	124,280
Development Administrator	1	1	1	1	212	72,072	92,539	112,986
Network Administrator	1	1	1	1	212	72,072	92,539	112,986
Network Team Leader	1	1	1	1	211	65,499	84,115	102,710
Development Team Leader/Sys	2	2	2	2	211	65,499	84,115	102,710
Principal Software Developer	2	2	2	2	210	59,530	76,461	93,371
Documentation Team Leader	1	1	1	1	209	54,662	70,158	85,654
Content Strategist	1	1	1	1	208	50,606	64,958	79,310
Senior Software Developer	1	1	1	1	208	50,606	64,958	79,310
Web Developer & Graphic Designer	1	1	1	1	208	50,606	64,958	79,310
Technical Writer	2	1	1	1	206	44,574	57,262	69,950
Network Technician	2	2	3	3	109	41,184	52,874	64,563
Videographer/Drone Pilot	2	2	2	2	108	37,502	48,090	58,677
Technical Coordinator	1	1	1	1	108	37,502	48,090	58,677
Administrative Coordinator	0	1	1	1	104	27,019	34,694	42,349
TOTAL	19	18	19	19				



CENTRALIZED FLEET MAINTENANCE

395 – CENTRALIZED FLEET MAINTENANCE

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The Centralized Fleet Maintenance Division, under the direction of the Public Works Department, was created to utilize available resources within the Parish to provide a modern, efficient, and structured support system to all governmental departments. Centralized Fleet Maintenance operates two complete maintenance and repair facilities. The following functions of this division are all essential to an oversight of a complete maintenance plan for vehicles and equipment:

- Prepare specification for replacement vehicles and equipment in accordance with Risk Management and Purchasing Department guidelines; to promote job application or use of vehicles and equipment.
- Inspect and identify older vehicles and equipment; apply special handling of maintenance requirements to reduce future maintenance costs and prolong the anticipated life expectancy.
- Work with vendors and supervisors to arrange field demonstration of replacement equipment and coordinate training for operators of specialized equipment.
- Maintains an electronic inventory of rolling stock and preventive maintenance and record retention.
- Schedule services and do annual inspections.
- Conducts spot inspections and condition reports on request; maintains fuel station, issue fuel cards and develops usage reports.
- Performs road service and coordinates tire repairs and replacements.
- Installs and maintains GPS units in vehicles and designated equipment to improve transparency and enhance productivity and promote fuel savings.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Effective and Efficient Government</i>			
1. <i>To replace fueling station located at 1860 Grand Caillou Road.</i> a. Have plan engineered b. Construct facility	10% 0%	50% 30%	100% 100%
2. <i>Update and Improve Fleet Maintenance Database Software</i> a. Hire a software programmer to convert current SQL database front end to a browser-based system b. Upgrade diagnostic equipment	10% 10%	20% 100%	100% 100%
3. <i>To return vehicles to service within specific times.</i> a. Within 24 hours b. Within 48 hours c. After 48 hours	50% 30% 20%	50% 30% 50%	50% 60% 100%

BUDGET SUMMARY

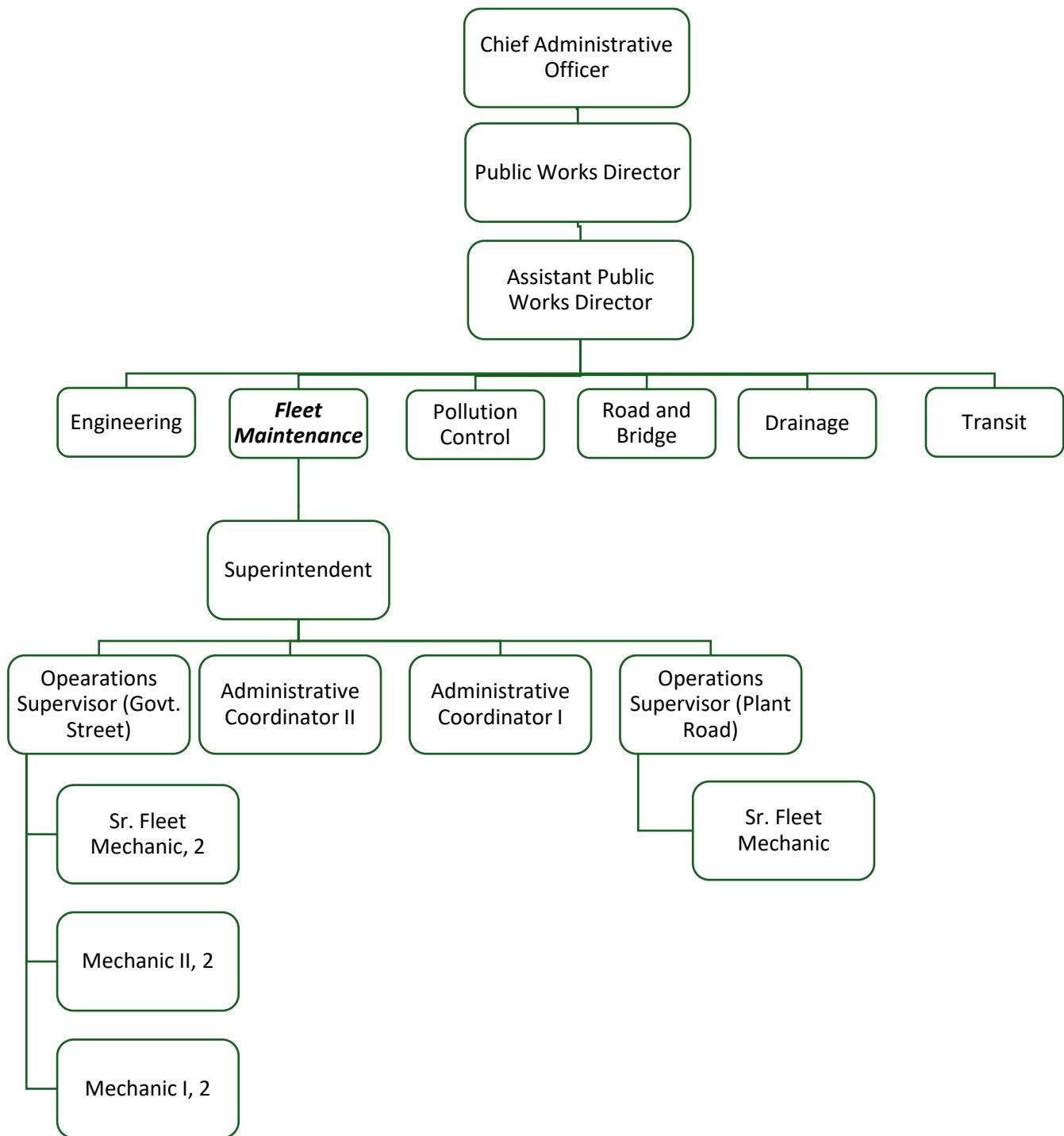
	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	1,159	0	0	4,315	4,315
Charges for services	731,115	1,105,374	726,680	1,191,544	1,191,544
Miscellaneous Revenue	67,995	0	1,219	0	0
Other Revenue	0	0	4,950	0	
TOTAL REVENUES	<u>800,269</u>	<u>1,105,374</u>	<u>732,849</u>	<u>1,195,859</u>	<u>1,195,859</u>
EXPENDITURES					
Personal Services	527,168	764,452	650,137	882,871	882,871
Supplies and Materials	61,505	75,300	59,185	69,832	69,832
Other Services and Charges	180,636	204,474	198,059	194,908	194,908
Repairs and Maintenance	20,795	39,130	23,485	29,130	29,130
Allocated Expenditures	12,675	12,983	12,675	12,675	12,675
Capital Outlay (Depreciation)	11,800	10,000	10,000	10,000	10,000
TOTAL EXPENDITURES	<u>814,579</u>	<u>1,106,339</u>	<u>953,541</u>	<u>1,199,416</u>	<u>1,199,416</u>
% CHANGE OVER PRIOR YEAR EXCLUDING ALLOCATIONS AND DEPRECIATION					
INCREASE (DECREASE) TO NET POSITION	(14,310)	(965)	(220,692)	(3,557)	(3,557)
NET POSITION, JANUARY 1	342,874	328,564	328,564	107,872	107,872
NET POSITION, DECEMBER 31	<u>328,564</u>	<u>327,599</u>	<u>107,872</u>	<u>104,315</u>	<u>104,315</u>

BUDGET HIGHLIGHTS

- Major funding source - \$1,191,544 of user fees charged to user departments, approved.
- Personnel, approved:
 - Add one (1) Mechanic II, Grade 106
 - Add one (1) Mechanic I, Grade 105

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Fleet Maintenance Superintendent	1	1	1	1	211	65,499	84,115	102,710
Operations Supervisor	2	2	2	2	109	41,184	52,874	64,563
Senior Fleet Mechanic	3	2	3	3	108	37,502	48,090	58,677
Administrative Coordinator II	1	1	1	1	106	31,200	40,082	48,942
Mechanic II	1	0	2	2	106	31,200	40,082	48,942
Mechanic I	1	1	2	2	105	28,891	37,107	45,323
Administrative Coordinator I	1	1	1	1	104	27,019	34,694	42,349
TOTAL	<u>10</u>	<u>8</u>	<u>12</u>	<u>12</u>				





DEBT SERVICE FUNDS

LEGAL DEBT MARGIN

Terrebonne Parish has issued and has outstanding two issues totaling \$3.82 million of General Obligation Bonds. Such bonds are secured by unlimited ad valorem taxation. The Parish's general obligation bond debt may not exceed 10% of the assessed value of all property of the Parish for any one purpose. There are numerous purposes for which said bonds might be issued, such as roads, drainage, hospitals, water projects, etc. The estimated assessed value of the Parish for 2025 is \$1.1 billion, making the present debt limit for any one purpose \$107.4 million.

The City of Houma may also issue General Obligation bonds in amounts up to 10% of its assessed valuation for any one purpose. The City may not exceed the 10% limitation for any one purpose provided the total outstanding general obligation bond debt of the City does not exceed 35% of its assessed valuation. The City currently has no outstanding general obligation bonds. Assessed value of the City for 2021 is \$260 million.

Both the Parish and the City have issued Sales and Use Tax Bonds over the years although the City currently has none outstanding. Such bonds are funded by the net revenues of one or more sales and use taxes levied by the Parish (the City shares a portion of the revenues of one Parish tax). The law does not allow the issuance of new bonds if the highest future year's principal and interest payment will exceed 75% of the anticipated revenues of the tax securing the bonds for the year the bonds are sold. Market forces often require higher revenue to debt service coverage.

The City issued Utilities Revenue Bonds that were payable from the net revenues of the combined electric and natural gas systems of the City and paid out in 2011. There is no legal limitation as to the principal amount of such bonds that may be issued at any one time, but such issuances are restricted by charter requirements, State Bond Commission rules and marketing requirements. The Parish has no outstanding utilities revenue bonds; however, on September 23, 2010 the Parish delivered \$17 million of Sewer Revenue Bonds for major renovations, \$938,400 was delivered on August 28, 2013, and \$2 million of debt forgiveness bonds were delivered on October 1, 2014. On May 3, 2016, the Parish purchased \$8 million of Sewer Revenue Bonds.

DEBT SERVICE FUNDS

The 1995 Road and Drainage General Obligation bonds were called for redemption in 2005, and the 1996 bonds were called in 2006. The 1995 and 1996 Road and Drainage Bonds were both refinanced in 2005, with the Parish being able to realize a substantial savings. Since the 1996 Road and Drainage Bonds were not called until March 2006, the principal was placed in an escrow account. The 2003 General Obligation Refunding Bonds refunded the 1993 bonds, and the General Obligation Refunding Bonds, Series 2005 have refunded the 1995 and 1996 Road and Drainage General Obligation Bonds.

On November 2, 2004 voters authorized issuance of \$20.0 million General Obligation Bonds in three propositions: Proposition No. 1 authorized the issuance of \$9 million Drainage Bonds; Proposition No. 2 authorized the issuance of \$6 million Road Bonds and Proposition No. 3 authorized the issuance of \$5 million Sewer Bonds. These bonds are secured by and payable from unlimited ad valorem taxation. The first bonds were sold in 2005, with \$3 million for drainage and \$2 million for Road and Bridges. In 2007, \$4 million in Roads Bonds and \$6 million in Drainage Bonds were sold. In 2015, \$11.6 million of roads, drainage and sewerage refunding bonds were sold. As of December 31, 2025, the total outstanding principal amount of General Obligation combined Roads, Drainage and Sewerage Bonds are \$3,815,000.

There are eight Sales and Use Tax issues outstanding at the present time. These issues are being repaid from the revenue collections of the 1/4% sales tax levied parishwide in 1981. The purpose of this sales tax was trifold. First \$20,000,000 of bonds was sold for Hospital facilities. Second, \$13,500,000 of sewer and sewerage disposal works for pollution control had to be expended, and finally \$6,000,000 was required to be bonded for a Civic and Community Center. These priorities have been accomplished.

The hospital bonds were sold in 1981, with Hospital Service District #1 taking over the hospital operations and the bonds in 1985. The first Sewer bonds were sold in 1982 for \$9,430,000 and various issues have been issued since that date. The current issues are Public Improvement Bonds issued in 1994, two in 1998, and 2000. 1994 bonds were for \$7.1 million for a new Civic Center and various sewer projects. In 1998, the parish issued \$12.6 million Sewer bonds and refinanced the 1991 and 1992 Sewer bonds for \$3.3 million.

DEBT SERVICE FUNDS (CONTINUED)

In 2000, the parish issued \$4.5 million bonds for public works and capital projects, such as \$1.6 million for Forced Drainage Project 1-1B, \$600,000 for a 400-acre Port Facility, and \$2 million for renovations to the new Bank Tower Administration Building. The 1994 Public Improvement Bonds were also refinanced in 2003 for \$5.2 million. \$7,495,000 Public Improvement Bonds were sold in 2005 for additional Drainage and Road & Bridge projects and to purchase a New City Court Building. \$9,825,000 of Public Improvement Bonds was sold in 2008 for Public Works and Capital Projects. \$11,850,000 of Public Improvement Bonds was sold in 2009 to refinance Series 1998A and Series 2000 bonds. In 2011, \$49,000,000 of Morganza Levee Improvement Bonds was sold, \$11,765,000 of Public Improvement Bonds was also sold in the year 2011, and \$11,275,000 of Public Improvement Bonds was sold in 2013. In 2014, \$2,900,000 of Limited Tax Bonds was sold for the construction of a sports complex. In 2015, \$10,020,000 of Public Improvement Refunding Bonds was sold. In 2018 \$40,425,000 was sold to refinance Series 2011 Morganza Levee Improvement Bonds and \$15,312,854 of Morganza Levee Improvement Bonds was sold. Also, in 2018 \$15,170,000 of Public Improvement Bonds were sold for various drainage projects. The Parish issued \$16,885,000 in Revenue Bonds in 2018. The purposes of these bonds are for the GOMESA project which will develop Hurricane Protection Infrastructure and Coastal Restoration Projects. These bonds are pledged with GOMESA revenues to secure payment. Insufficient funds in GOMESA revenues does not constitute an event of default. In 2020, the Parish refunded the Series ST-2013 and Series ST-2011 bonds as well as issued \$20.0 million in new Public Improvement Bonds (Series 2020).

As of December 31, 2023, the outstanding principal amount of Sales & Use Tax Bonds is \$96,357,854 and the outstanding principal amount of Limited Tax Bonds is \$1,815,000.

Two issues of Refunding Certificates were also done in 1998 for the City of Houma Firefighters and Police Retirements. Issued was \$2,265,000 of Certificates for the Police and \$3,725,000 for the Firemen. These certificates refunded the Municipal Employees Retirement System liability, which was incurred in September 1983. This liability resulted from the merger of the Urban Services District Firefighters and Police Pension and Relief Fund's obligations for retired members and beneficiaries into the State of Louisiana Retirement System. These certificates were paid off during the year ended December 31, 2019.

The City of Houma currently has no outstanding Utility Revenue Bonds, which were funded from utility revenues of the city through 2011. These bonds were sold in 1992 for \$19,625,000 to upgrade the utility system and to refund \$8,256,075 of Utility Bonds, which had been issued in 1971 through 1986. When interest rates began dropping in 2002, the 1992 bonds were refunded for \$12,430,000.

On September 23, 2010 the Parish delivered \$17 million of Sewer Revenue Bonds for major renovations and delivered \$938,400 on August 28, 2013 and delivered \$2 million of debt forgiveness bonds on October 1, 2014. On May 3, 2016, \$8,000,000 of Sewer Revenue Bonds was sold.

In 2023, the Parish issued \$50,000,000 in taxable Hurricane Recovery Revenue bonds to assist in the recovery from Hurricane Ida.

Terrebonne Parish continues to strive towards maintaining our ratings as part of an aggressive financial and debt management. The ratings below reflect our leadership as well as local economics. Fitch has rated Terrebonne Parish's outlook is stable.

	Underlying Ratings	Insured Ratings
	Standard and Poor's	Standard and Poor's
Public Improvement Bonds:		
2014 Limited Tax Bonds		AA
2015 Public Improvement Bonds		AA-
2018 A&B Public Improvement Bonds, Morganza Levee	A	AA
2018 Public Improvement Bonds Drainage	AA-	AA
2020 Public Improvement Bonds		AA-
2021 Library Sales Tax		AA-
General Obligation:		
2008 Sewerage		AA
2015 Road/Drainage/Sewerage Refunding Bonds		AA

DEBT SERVICE FUNDS DESCRIPTIONS

Debt Service Fund. The Debt Service Funds is considered major funds. Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principle and interest.

Below is a list of Terrebonne Parish's debt service funds with a description of each activity:

Bond Trust Fund. To accumulate funds, which the paying agent bank has returned to the Parish Government. These funds are for coupons and bonds, which have extended beyond the ten-year holding period for the bank.

Public Safety Debt Service Fund. To accumulate monies for the payment of certificates used to purchase Fire Personnel equipment.

Capital Improvement Bond Reserve Fund. To account for \$3,537,280 of required reserve, which equal to the highest combined principal and interest requirement in any succeeding calendar year on bonds payable from sales tax revenues.

Capital Improvement Bond Sinking Fund. To accumulate monies for payment of \$11,275,000 of Public Improvement Series 2013 Bonds, \$11,756,000 Public Improvement Series 2011 Bonds, \$49,000,000 Morganza Levee Improvement Series 2011 Bonds, Series 2008 \$2,080,000, \$11,850,000 Public Improvement Series 2009 bonds, and \$10,020,000 Public Improvement Refunding Bonds. Financing is to be provided from an irrevocable pledge and dedication of the Parish's portion of the one percent parishwide sales and use tax and the one-fourth of one percent sales and use tax levied for the Parish.

Sewer Improvement and Paving Sinking Funds. To accumulate monies for the payment of special assessment bonds. These bonds were used to finance public improvements or services deemed to benefit the properties against which the costs are assessed. The costs of the projects are estimated, and property owners are assessed their proportionate share, i.e., estimated cost per linear foot times front footage. The property owner either pays the assessment within 60 days or over a 10-year period. Interest is charged on the unpaid assessments usually at rates equal to the interest on the related bonds. Bond principal and interest are paid with the monies provided by payments on the assessments and related interest.

General Obligation Refunding Sinking Fund. To accumulate monies for the payment of \$5,130,000 General Obligation bonds including roads, drainage and sewerage.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	2,007,189	1,096,756	2,479,564	554,390	554,390
Intergovernmental	2,358,502	2,358,502	2,358,246	2,358,246	2,358,246
Miscellaneous Revenue	424,276	51,800	68,339	25,000	25,000
Operating Transfers In	<u>7,932,272</u>	<u>7,907,741</u>	<u>7,907,743</u>	<u>7,856,689</u>	<u>7,856,689</u>
TOTAL REVENUES	<u>12,722,239</u>	<u>11,414,799</u>	<u>12,813,892</u>	<u>10,794,325</u>	<u>10,794,325</u>
EXPENDITURES					
General - Other	89,588	109,500	105,241	77,500	77,500
Fire-Urban	49,948	49,948	49,948	49,948	49,948
Drainage	2,321,981	2,314,769	2,319,269	1,895,600	1,895,600
Sewerage Collection	3,214,046	3,215,743	3,215,243	3,211,491	3,211,491
Coastal Restore/Preserv	6,115,467	5,860,882	5,864,807	5,876,782	5,876,782
Parks and Grounds	203,775	204,500	204,500	205,075	205,075
Operating Transfers Out	<u>977</u>	<u>0</u>	<u>1,209</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>11,995,782</u>	<u>11,755,342</u>	<u>11,760,217</u>	<u>11,316,396</u>	<u>11,316,396</u>
% CHANGE OVER PRIOR YEAR					
EXCLUDING OPERATING TRANSFERS OUT					-3.73%
INCREASE (DECREASE) TO FUND BALANCE	726,457	(340,543)	1,053,675	(522,071)	(522,071)
FUND BALANCE, JANUARY 1	10,255,585	10,982,042	10,982,042	12,035,717	12,035,717
FUND BALANCE, DECEMBER 31	10,982,042	10,641,499	12,035,717	11,513,646	11,513,646

SCHEDULE OF BONDED PRINCIPAL & INTEREST REQUIREMENTS

	PUBLIC IMPROVEMENT BONDS	GENERAL OBLIGATION BONDS	TOTAL
2026	7,796,047	1,107,700	8,903,747
2027	7,728,526	1,110,425	8,838,951
2028	7,753,266	309,575	8,062,841
2029	7,928,109		7,928,109
2030	7,940,695		7,940,695
2031	7,936,628		7,936,628
2032	7,925,434		7,925,434
2033	7,924,244		7,924,244
2034	7,448,200		7,448,200
2035	7,245,200		7,245,200
2036	7,246,700		7,246,700
2037	7,248,500		7,248,500
2038	7,245,500		7,245,500
2039	7,252,500		7,252,500
2040	7,254,200		7,254,200
2041	7,255,400		7,255,400
2042	4,541,300		4,541,300
2043	4,539,000		4,539,000
	<u>130,209,449</u>	<u>2,527,700</u>	<u>132,737,149</u>

The objective of the Terrebonne Parish Consolidated Government debt management policy is to maintain the Parish's ability to incur present and future debt at the most beneficial interest rates without adversely affecting the ability to finance essential services. Under Section 5-08. Bonded Debt: of the Terrebonne Parish Home Rule Charter, *"Parish Government is empowered to incur bonded debt in accordance with this charter and the constitution and laws of the state. When voter approval is required, no resolution shall be passed calling for a referendum to incur a bonded debt until an engineering and economic feasibility report shall have been made to the Council and a summary thereof published in the official journal at least sixty (60) days prior to the proposed date of the election, unless the Council is required to call such an election pursuant to a petition as provided for under the general laws of this state."*

COMPUTATION OF LEGAL DEBT MARGIN – AD VALOREM TAX BONDS

Purpose:	<u>Roads/Drainage/Sewerage</u>
Assessed valuation	\$ <u>1,098,779,452</u>
Debt limit: 10% of assessed value*	\$ <u>109,877,945</u>
Less: Debt outstanding	<u>2,430,000</u>
Amounts held in sinking funds	<u>0</u>
Debt applicable to limitation	<u>2,430,000</u>
Legal debt margin	<u>\$ 107,447,945</u>

*Debt may be incurred up to a limit of 10% of assessed valuation for any one purpose

Source: Comprehensive Annual Financial Report

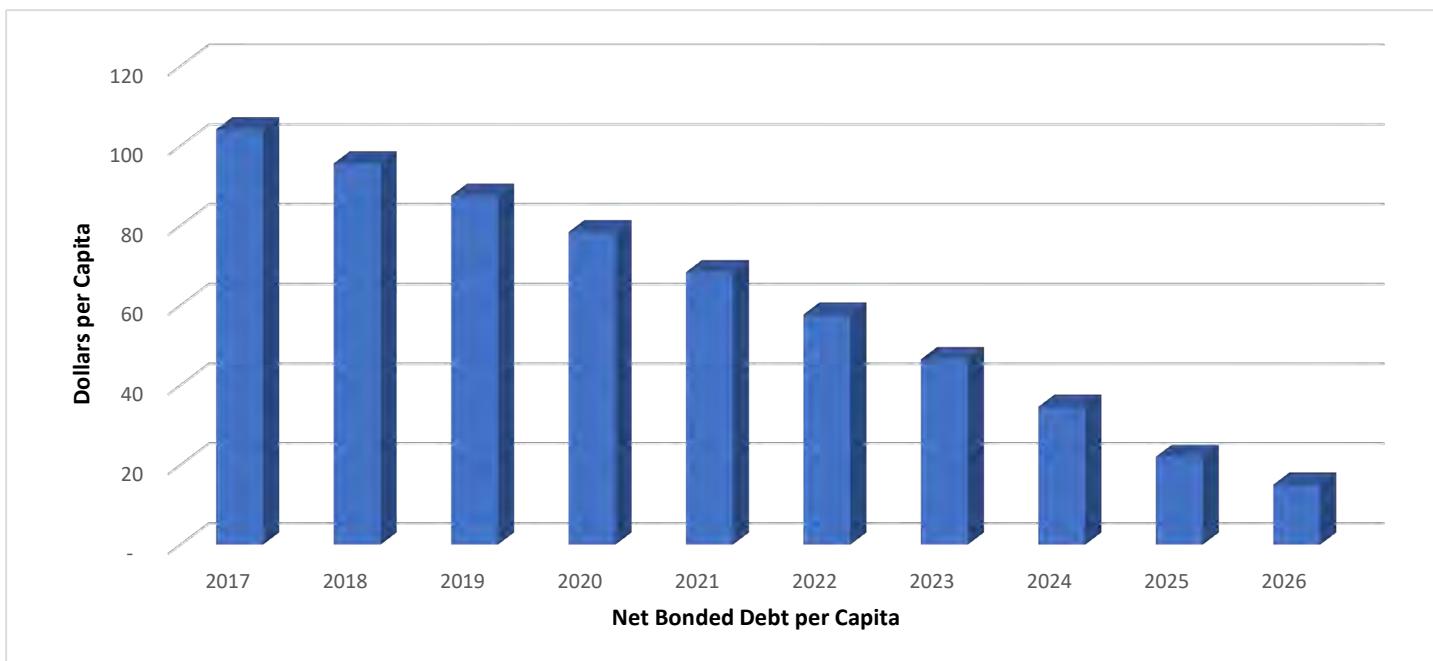
RATIO OF AD VALOREM TAX DEBT TO ASSESSED VALUE AND NET AD VALOREM TAX DEBT TO ASSESSED VALUE

Year	Population	Assessed Value	Ad Valorem Tax Debt	Less Debt Service Fund	Net Ad Valorem Tax Debt	Ratio of Net Ad Valorem Tax Debt to Assessed Value	Net Ad Valorem Tax Debt per Capita
2014	113,328 *	893,469,959	16,905,000	1,270,000	15,635,000	1.90%	138
2015	113,972 *	906,647,097	14,385,000	1,315,000	13,070,000	1.44%	115 *
2016	113,220 *	922,511,933	13,770,000	1,175,000	12,595,000	1.37%	111 *
2017	112,086 *	951,124,643	12,595,000	925,000	11,670,000	1.23%	104 *
2018	112,086 *	948,226,968	11,670,000	960,000	10,710,000	1.13%	96 *
2019	111,021 *	1,007,034,509	10,710,000	1,000,000	9,710,000	0.96%	87 *
2020	110,461 *	1,041,672,410	9,710,000	1,055,000	8,655,000	0.83%	78 *
2021	110,461 *	999,504,683	8,655,000	1,110,000	7,545,000	0.75%	68 *
2022	110,461 *	1,035,157,872	7,545,000	1,175,000	6,370,000	0.62%	58 *
2023	110,461 *	1,054,469,363	6,370,000	1,240,000	5,130,000	0.49%	46 *
2024 *	110,461 *	1,098,779,452	5,130,000	1,315,000	3,815,000	0.35%	35 *
2025 **	110,461 *	1,208,457,397	3,815,000	1,385,000	2,430,000	0.20%	22 *
2026 ***	110,441 *	1,329,523,137	2,430,000	1,040,000	1,390,000	0.10%	15 *

*Estimated by Terrebonne Parish Consolidated Government

**Projected amounts for 2025

***Budgeted amounts for 2026

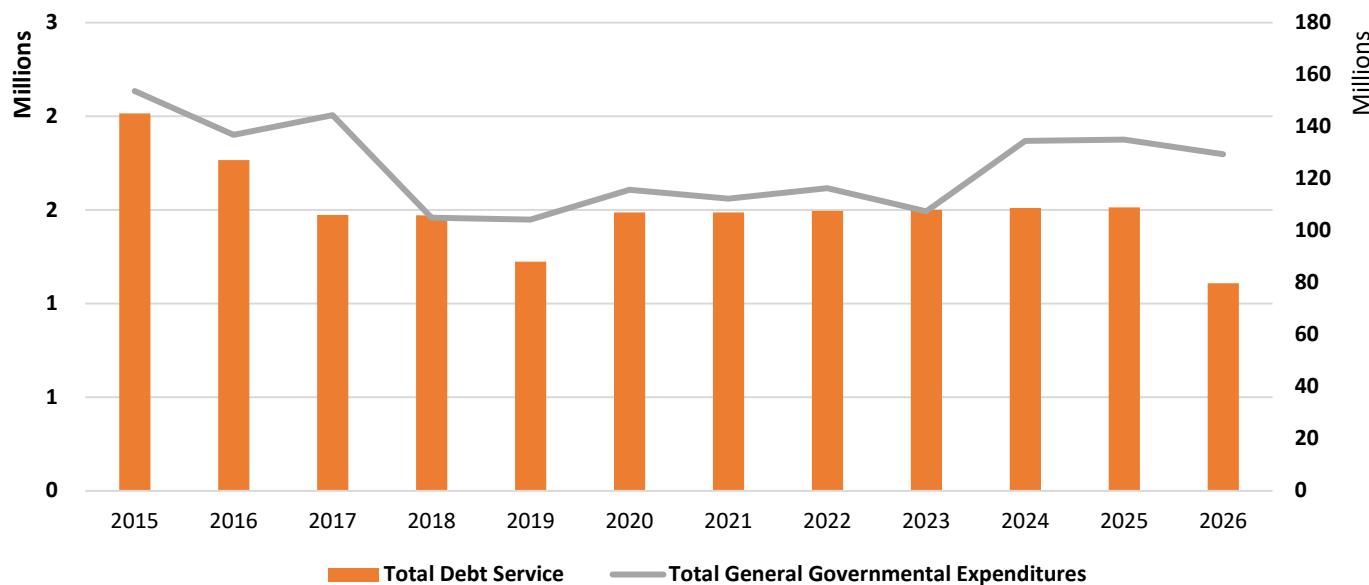


RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR AD VALOREM TAX DEBT TO TOTAL GOVERNMENTAL EXPENDITURES

Year	Principal	Interest and Fiscal Charges	Total Debt Service	Total General Governmental Expenditures	Ratio of Debt Service to General Governmental Expenditures
2013	1,455,000	812,473	2,267,473	153,773,260	1.47%
2014	1,270,000	756,104	2,026,104	136,824,068	1.48%
2015	1,315,000	700,928	2,015,928	144,436,498	1.40%
2016	1,175,000	592,115	1,767,115	105,018,913	1.68%
2017	925,000	548,645	1,473,645	104,255,046	1.41%
2018	960,000	512,069	1,472,069	115,744,012	1.27%
2019	755,000	469,075	1,224,075	112,342,395	1.09%
2020	1,055,000	431,325	1,486,325	116,410,707	1.28%
2021	1,110,000	377,200	1,487,200	107,459,646	1.38%
2022	1,175,000	320,075	1,495,075	134,520,278	1.11%
2023	1,240,000	259,700	1,499,700	135,008,613	1.11%
2024	1,315,000	195,825	1,510,825	129,450,215	1.17%
2025 *	1,385,000	128,325	1,513,325	142,799,943	1.06%
2026 **	1,040,000	67,700	1,107,700	146,119,149	0.76%

* Projected amounts for 2025.

** Budgeted amounts for 2026.

Total Debt Service Compared to Total General Governmental Expenditures**COMPUTATION OF DIRECT AND OVERLAPPING BONDED DEBT AD VALOREM TAX BONDS**

Jurisdiction	Ad Valorem Tax Debt Outstanding**	Percentage Applicable to Government	Amount Applicable to Government**
Direct:			
Terrebonne Parish Consolidated Government	\$ 5,600,000	100%	\$ 5,600,000
Overlapping:			
Terrebonne Parish School Board*	10,000,000	100%	10,000,000
Schriever Fire Protection District	1,400,000	12.08%	202,011
Recreation District No. 5	1,600,000	5.44%	98,442
Recreation District No. 6	500,000	3.66%	31,332
Terrebonne Parish Veterans' Memorial District	1,500,000	100%	1,500,000
Total	\$ 15,000,000		\$ 12,237,645

*The fiscal year of the Terrebonne Parish School Board ends on June 30th.

**In millions.

Source: Comprehensive Annual Financial Report and Terrebonne Parish School Board.

CAPITAL IMPROVEMENT PROJECTS FUND

INTRODUCTION

The Capital Improvement Program addresses Terrebonne Parish's needs relating to the acquisition, expansion, and rehabilitation of long-lived facilities and systems. Capital projects are the infrastructure that the parish needs to provide essential services to current residents and support new growth and development. Because of the length of time required to plan, design, and construct the various projects, the Capital Program encompasses historic and anticipated future costs for each project. Specifically identified are the anticipated costs for the current fiscal year (the Capital Budget), and each of the four succeeding fiscal years. The five-year plan is updated and adjusted each year. These five years coupled with the prior year's costs and anticipated costs to be incurred, provide the total estimated cost of each project. This long-term cost projection, along with the reviews and controls set forth herein, enable the Parish to identify, prioritize and forecast the financial impact (capital and operating) on both a project and Parish-wide basis. Only projects that meet the definition of a capital improvement are included in the budget. Capital improvements are defined as:

- Street construction and improvements.
- Drainage improvements and levees.
- New and expanded physical facilities for the Parish.
- Large-scale rehabilitation or replacement of existing facilities.
- Purchase of pieces of equipment, which have a relatively long period of usefulness.
- Cost of engineering or architectural studies and service relative to the improvements.
- Acquisition of land and/or improvements for the Parish.

CAPITAL IMPROVEMENT BUDGET AND POLICIES

Each year, no later than the time of submission of the operating budget (at least ninety (90) days prior to the beginning of each fiscal year), the Parish President shall prepare and submit to the Council a Capital Improvement Budget covering a period of at least five (5) years. The amount indicated to be spent during the first year of the Capital Improvement Budget should be the Capital Budget for that year. The Capital Budget shall include:

- A clear general summary of its contents.
- A list of all capital improvements and acquisitions that are proposed to be undertaken for at least the next five (5) fiscal years ensuing with appropriate supporting information as to the necessity for such improvements and acquisitions.
- Cost estimates, method of financing and recommended time schedules for each such improvement or acquisition.
- The estimated annual cost of operating and maintaining the capital improvement to be constructed or acquired.

Changes in the proposed Capital Improvement Budget by the Council shall be by the favorable vote of at least a majority of the authorized membership of the Council. The Capital Improvement Budget shall be finally adopted no later than the second-to-last regular meeting of the fiscal year. Amendments to the finally adopted Capital Improvement Budget shall be by ordinance in accordance with provisions of the Parish's Home Rule Charter relative to ordinances. Adoption of the Capital Improvement Budget represents an appropriation of funds for the fiscal year. An appropriation for a capital expenditure shall continue in force until the purpose for which it was made has been accomplished or abandoned. The purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation.

CAPITAL BUDGET FINANCING

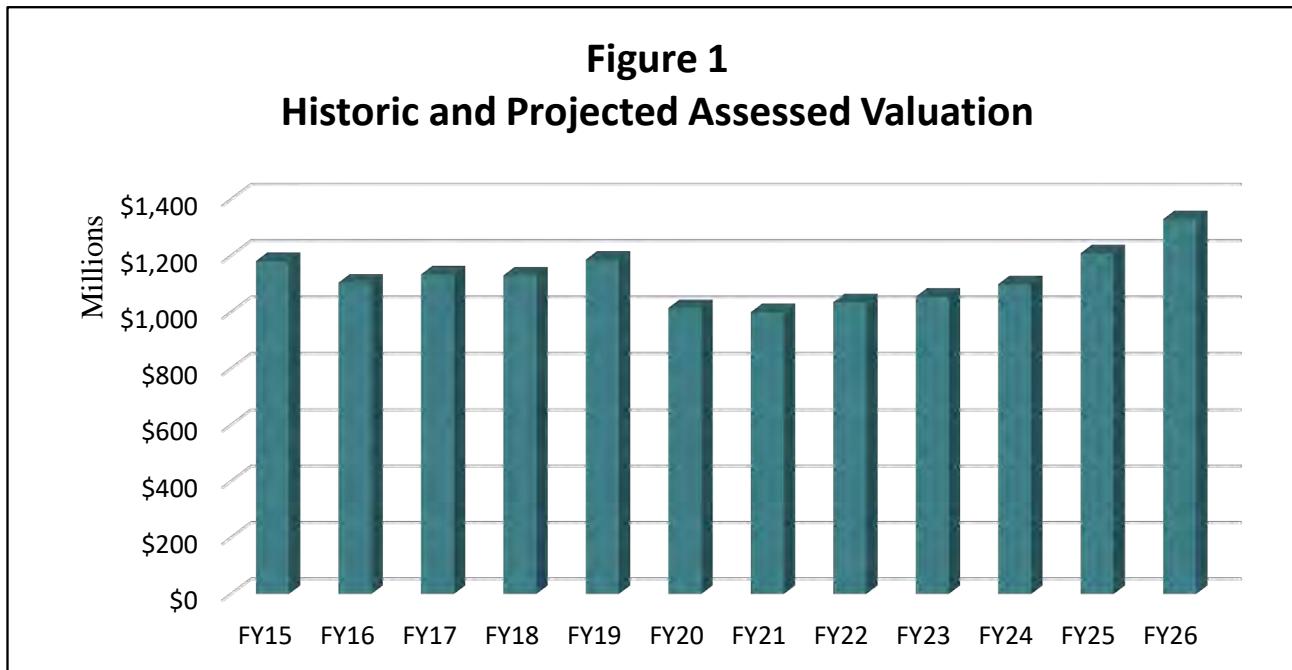
Revenues for the Capital Budget come primarily from General Obligation Bonds, ½ percent sales tax dedicated to capital improvements, non-recurring surplus funds such as video poker, excess state mineral royalties, etc., and state and federal grants.

GENERAL OBLIGATION BONDS

Local governments issue bonds in order to permit current financing of long-term improvements. Such financings enable the construction of projects today while deferring their burden until the future, thus diffusing the cost burden between present and future issues.

CAPITAL BUDGET FINANCING (CONTINUED)

General Obligation Bonds have been used frequently to fund Capital Improvement Projects. Fifty years ago, municipalities and parishes in Louisiana had no general authority to levy sales and use taxes and accordingly the great majority of local government capital finance was through General Obligation Bonds. Such bonds are backed by the “full faith and credit” of the issuing government and are secured by property taxes that must be levied without limitation as to rate or amount. Because of the unlimited tax pledge, General Obligation Bonds are attractive to investors and usually bear lower interest rates than other bonds with similar maturities. The ability of a local government to issue such bonds is limited by the statutory debt limit (generally 10% of current assessed valuation for any one purpose) and there is a requirement for voter authorization. Accordingly, changes in the annual assessed valuation have a direct effect on the Parish’s ability to finance capital improvements through General Obligation Bond sales. The following graph in Figure 1 shows the historic and projected assessed valuations for Terrebonne Parish:



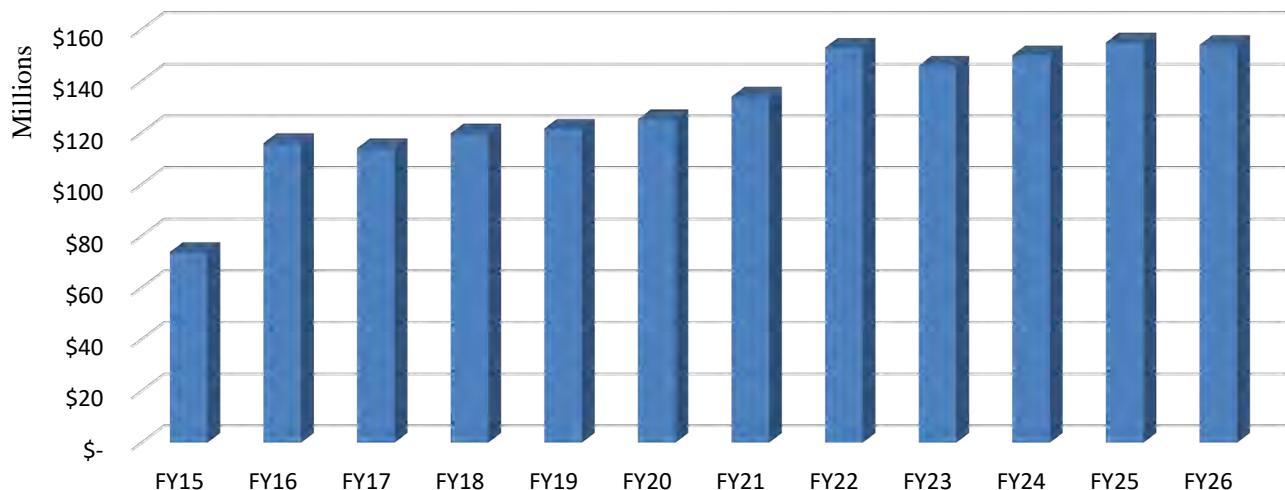
SALES TAX REVENUE BONDS

Terrebonne Parish receives revenues from sales and use taxes to fund various components of government. Sales tax revenue bonds must be voter authorized and their debt limit is a function of the revenues. In 1965, a 1% tax was levied and divided equally between the Parish Police Jury, City of Houma (both now part of the Consolidated Government) and School Board. Over a period of time, the Parish has added five dedicated $\frac{1}{3}\%$ levies, which brings the total Parish rate to 1.92%. Each $\frac{1}{3}\%$ taxes received by the Parish and City are customarily used for operations and maintenance expenses; a $\frac{1}{3}\%$ tax for road and bridges operations; $\frac{1}{3}\%$ for drainage operations; $\frac{1}{3}\%$ for library, $\frac{1}{3}\%$ for the Gulf to Morganza Hurricane Protection Projects, and the remaining $\frac{1}{3}\%$ is used for various capital expenditures and paying debt services of Public Improvement Bonds. Those Public Improvement Bonds have funded major capital improvements including but not limited to a hospital, sewerage improvements, roads, bridges, drainage and other public buildings.

The following graph in Figure 2 is a history of sales tax revenues collected in the Parish using a constant rate of the 5.5% Sales Tax through 2026.

CAPITAL BUDGET FINANCING (CONTINUED)

Figure 2
Sales Tax Collection

**UTILITY REVENUE BONDS**

The Parish currently has no utilities revenue bonds outstanding at the time of the presentation of the Adopted Budget. However, on September 23, 2010, the Parish delivered \$17 million of Sewer Revenue Bonds, and \$938,400 on August 28, 2013, \$2 million of debt forgiveness bonds on October 1, 2014 and \$8 million of Sewer revenue Bonds on May 3, 2016. This money is to be used for major renovations of several sewer pump stations, sewer lift stations, and sewer lines located throughout the parish. Such bonds are payable from sewer revenues and are not a claim on any other revenues of the Parish. The revenues of the sewer system are almost entirely derived from user charges for sewer services. The Parish has two sewer treatment plants.

The Parish previously operated a natural gas distribution system that is now part of the City system and the City previously operated a water system that is now part of a parish wide waterworks system operated by a parish wide waterworks district. That district has financed all of its recent improvements from Revenue Bonds in order to leave tax-supported debt available for other Parish purposes. Similarly, the Parish previously operated a general hospital, originally financed through Public Improvement Bonds, is now operated by a hospital service district and all of its recent financings have been through the issuance of hospital revenue bonds.

Revenue Bonds may be issued under various statutes, some of which require no voter authorization and their debt limit is a function of the utility system's revenues.

LIMITED TAX BONDS

The Parish has the authority to issue limited tax bonds payable from the revenues of a specific tax. Such bonds operate much like General Obligation Bonds except they are paid from a fixed property tax rather than an unlimited tax. Although the taxpayers must vote on the tax, the bonds or certificates payable are not required to be voted for and the debt limit and maturity of such obligations are a function of the revenues and time length of the tax. The Parish issued \$2.9 million of Limited Tax Bonds in 2014 and \$8.0 million in 2016.

DISTRICT DEBT

As described above, the Parish has created many special service districts to finance improvements and services in particular areas. The Parish has created from time to time, airport districts, road districts, road lighting districts, waterworks districts, sewerage districts,

CAPITAL BUDGET FINANCING (CONTINUED)

fire protection districts, hospital service districts, gas utility districts and the state has created a levee district that is parish wide. Each of the districts can raise moneys through ad valorem taxes, user revenues, assessments or a combination thereof and most can incur debt for capital improvements. Such districts are generally restricted to a particular governmental service and to providing same in a particular area.

ONE-QUARTER PERCENT SALES TAX DEDICATED TO CAPITAL IMPROVEMENTS

The Sales Tax Capital Improvement Fund accounts for the revenue from the one-quarter percent (1/4%) Capital Improvement sales tax for the retirement of the 2008, 2009, 2011, 2013, 2015 and 2020 Public Improvement Sales Tax Bonds. The 1/4% Capital improvement tax has an irrevocable pledge to the outstanding bonds. On a monthly basis a portion of the 1/4% tax is transferred to the Debt Service Fund. The Parish may use the monies remaining in the Sales Tax Capital Improvement Fund after debt service requirements are met, for the purposes for which the “Capital Improvement Sales Tax” was authorized. The Parish uses these monies to fund various capital improvement projects throughout the Parish.

GULF OF MEXICO ENERGY SECURITY ACT (GOMESA) BONDS

The Parish has the authority to issue GOMESA Bonds secured by the GOMESA Revenues. The purpose of the bonds are for (i) paying the costs of additions, acquisitions, repairs and/or expansions needed for coastal restoration, protection and for other activities and endeavors permitted under the provisions of GOMES, (ii) funding a debt service reserve fund, if any, and (iii) paying costs of issuance and other related costs. The Parish issued \$16.8 million in GOMESA bonds in 2019.

NON-RECURRING SURPLUS FUNDS

The expenditures in the Capital Project Funds are non-recurring in nature, therefore will fluctuate from year to year.

- **VIDEO POKER REVENUES**

Revenues generated from the operation of video poker devices, allocated annually through the State of Louisiana. This franchise fee is collected by the state on all video poker devices and is shared with participating Parishes. Many of Terrebonne Parish's projects have been funded with video poker revenues. The adopted 2025 Revenues will be used for operations.

- **EXCESS STATE MINERAL ROYALTIES**

State Mineral Royalties as per the Louisiana Constitution, Article 7, Section 4, states one-tenth of the royalties from mineral leases on state-owned land, lake and river beds and other water bottoms belonging to the state or the title to which is in the public for mineral development shall be remitted to the governing authority of the parish in which severance or production occurs. A parish governing authority may fund these royalties into general obligation bonds of the parish in accordance with law. It has been the practice of Terrebonne Parish to use a portion of State Mineral Royalties for recurring operations and excess funds for non-recurring or special projects. For collections of State Mineral Royalties, the Parish received \$4.83 million for the year 2012, \$5.58 million for the year 2013, \$5.5 million for the year 2014, \$3.2 million in 2015, \$2.0 million in 2016, \$2.3 million in 2017, \$2.7 million in 2018, \$3.0 million in 2019, \$1.6 million in 2020, \$1.5 million in 2021, \$3.2 million in 2022, \$2.4 million in 2023, \$2.2 million in 2024, and estimates \$1.7 million in 2025. The Mineral Royalty collections depend on the price of oil, production volume and the number of wells.

- **OTHER FINANCING ALTERNATIVES**

When Funds have excess reserves in their Fund Balances/Net Position, those alternatives are considered on an “as needed” basis for the use in the Capital Budget.

STATE AND FEDERAL GRANTS

The majority of Terrebonne Parish's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The majority of the Federal and State grants administered by the Parish are competitive grants.

CAPITAL BUDGET FINANCING (CONTINUED)

Entitlements of categorical grants are allocated to qualified governmental entities based on a formula basis (by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grant (CDBG) and Home Funds are two significant entitlement grants administered by the Parish Government.

It is important to note that most federal and state grant programs, with the exception of some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as local “match,” can vary from 5 to 75 percent.

Federal Transit Administration Public Transit Planning, Capital and Operating Assistance funds, HUD Emergency Shelter Grant Program Funds and Local Law Enforcement Block Grant Funds, as well as various U.S. Department of Transportation, and U.S. Department of Commerce Funds utilized for capital improvements all require a local match, which varies according to specific program regulations.

IMPACT OF THE CAPITAL IMPROVEMENT PROJECTS ON THE OPERATING BUDGET

The Terrebonne Parish Consolidated Government’s operating budget is directly affected by the Capital Improvement Projects depending on the project type. Almost every new capital improvement requires ongoing expenses for routine operation, repairs and maintenance. As they age, parish facilities and equipment that was once considered state-of-the-art will require rehabilitation, renovation or upgrading for new uses, safety and structural improvements. The Parish’s Capital Program pay-as-you-go projects, grant-matching funds, and payments for sanitation bonds and lease/purchase agreement expenses also come directly from the operating budget.

The costs of future operations and maintenance for each department estimates the Capital Improvement Projects based on past experience and expected increases in the costs of materials, labor, and other project components. For instance, in fiscal year 2025, the cost was approximately:

- \$2,018 to maintain one acre of park property;
- \$379.04 per garbage customer to maintain the sanitation system;
- \$167.65 operating cost per vehicle per hour, and
- \$13,427 annually to maintain one mile of street improvements.

Many improvements make a positive contribution to the fiscal well-being of the parish. Capital projects, such as downtown revitalization and the infrastructure expansion needed to support new development, help promote the economic development and growth that generates additional operating revenues. The new revenue sources provide the funding needed to maintain, improve and expand the parish’s infrastructure. The Parish along with the Downtown Development Corporation has a Boardwalk Project. This project is to continue a boardwalk from the Downtown Marina to the Transit Bus Terminal along Bayou Terrebonne that will create a continuous promenade along the waterway. Along the path of the boardwalk is Terrebonne’s Waterlife Museum among other points of interests. The project will attract visitors and residents alike to our historic downtown and provide another means of pedestrian flow adjacent to Main Street, greatly benefiting the businesses and restaurants located along this street. Hard-to-quantify savings offsets some of this cost, those associated with the economic boost to downtown gained by promoting tourism.

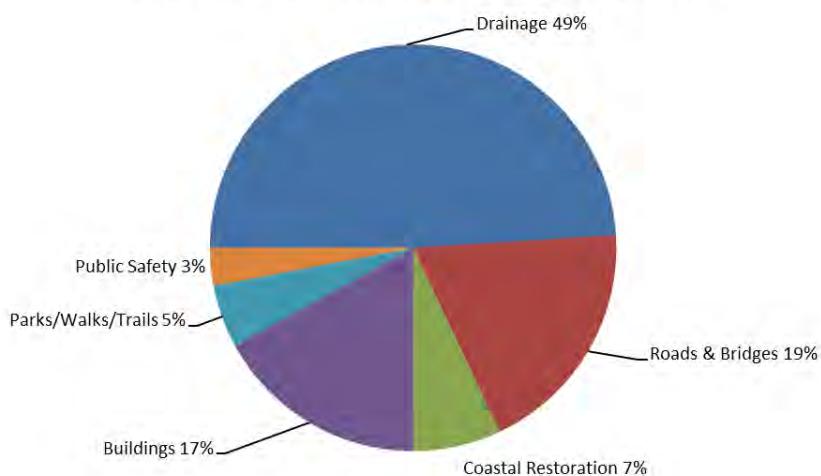
The 2026 Capital Improvements Budget totals \$103,182,412 an increase of 20% from the original 2025 budget. As reported below, the currently active capital projects are valued at net balance (total funding less cumulative changes through the year end). The “Change for 2025” represents new projects, 2025 expenditures, funding increases/decreases and transfer of closed out project balances.

IMPACT OF THE CAPITAL IMPROVEMENT PROJECTS ON THE OPERATING BUDGET (CONTINUED)

Project Type	2025 Budget	Change for 2025	2026 Budget
Buildings	14,680,523	2,626,909	17,307,432
Roads & Bridges	18,541,500	102,818	18,644,318
Drainage	36,939,789	12,948,992	49,888,781
Parks/Sidewalks/Trails	6,546,542	(1,788,255)	4,758,287
Public Safety	672,579	1,928,611	2,601,190
Economic Development	500,000	2,455,011	2,955,011
Coastal Restoration	6,998,657	(42,266)	6,956,391
Sewer Improvements	137,357	(66,355)	71,002
Sanitation Improvements	394,474	(394,474)	-
Totals	85,411,421	17,770,991	103,182,412

Like in 2024, the greatest amount of funding is allocated for Drainage purposes. Because of the geographical location of Terrebonne Parish, storm/rainwater drainage is a key issue. Terrebonne Parish is located on the Gulf Coast and is subject to severe rainstorms as well as to tropical weather conditions. This government must keep the possible dangers of the tropical systems to the forefront of its planning for protection to the citizens of this great parish. Because of the coastal erosion, the storm surges are coming further north pushing its way into the southern parts of the City of Houma, which had never happened before in recent years past. This Parish has experienced horrific hurricanes in the past which has proved that we must provide our citizens with better drainage capabilities and hurricane levee protection. The channels of many of the streams, bayous, and canals are at or near sea level and gradients are too low to remove water effectively. The lower Atchafalaya River is the largest input of freshwater which flows along the western border of the Parish. It brings sediment and freshwater from the Mississippi and Red Rivers into the western part of the Parish and farther east via the Gulf Intracoastal Waterway. The coastal marshes and swamps range from sea level to about three feet in elevation. During tropical storms, large areas of the parish may be flooded to depths of several feet. High water levels frequently inundate some low-lying areas. The maximum elevations within the parish range between 10 and 15 feet and are situated along the crests of the ridges in the northern portion of the Parish. Another major factor facing the Parish is coastal erosion. The latest statistics reflect that we are losing anywhere from 5 to 10 square miles per year of Terrebonne Parish's tender coastline. This loss equates up to 25 percent of the State of Louisiana's total and Louisiana loses up to 80 percent of the national average of land loss per year. Storm surges and high tides are an increasing dilemma facing Terrebonne Parish. With these situations, one can see why Drainage Projects make up 49% of our total Capital Improvement Projects as shown on the following chart.

2026 CAPITAL IMPROVEMENT PROJECTS



IMPACT OF THE CAPITAL IMPROVEMENT PROJECTS ON THE OPERATING BUDGET (CONTINUED)

Sales Taxes and Ad Valorem Taxes play a major role in budgeting new monies for capital improvement. Of course, these taxes are related to the condition of the local economy. Our area economy was affected by the Gulf oil spill in 2010, the COVID-19 pandemic, and Hurricane Ida in 2021. Hurricane Ida made landfall on the Louisiana coast on August 29, 2021, as a strong category 4 storm and did catastrophic damage to homes, buildings and infrastructure throughout Terrebonne Parish. Our economy is rebounding due to the resilience of our citizens and the local businesses. With a cautious optimism, the Parish is remaining consistent with its 2025 operations and maintenance budget from 2025 actual collections because of the unknowns in Sales Taxes and Ad Valorem Taxes.

Drainage projects and coastal restoration projects are of the utmost importance to our citizens and to their safety. As already mentioned above, you will notice in the 2026 Capital Improvement Projects Chart, a large percentage is drainage projects. This government has placed major importance on drainage projects such as the Lashbrook Pump Station which \$6,094,158 is budgeted to rehabilitate the pump station due to damages from Hurricane Ike. Another project is the 1-1B Drainage Project with a budget of \$9,874,538, which covers approximately 16,576 acres between the natural ridges of Bayou Terrebonne to the west and Bayou Blue to the east. Included in this vast project are two major pumping stations, a levee along Intracoastal Waterway, and for marsh mitigation all of which is to prevent local flooding from excessive rainfalls and tidal surges.

The Bayou Terrebonne Pump Station has a budget of \$11,692,289 and will include a pump station, levees and retention pond to protect the citizens within the Bayou Cane community. The Elliot Jones Pump Station is budgeted at \$14,665,525 to construct a new drainage pump station to protect the Bayou Black community. The replacement of D-18 Pump Station with grant of right to Reach B Access Road has a budget of \$7,262,765. The Little Bayou Black Pump Station (1-1A) consists of cleaning and deepening of Little Bayou Black from Barrow Street North to Schriever, Ouiski Bayou (Dry Bayou) with a budget of \$9,037,470. The Bayou Terrebonne Dredging Project is the dredging of Bayou Terrebonne from the Gulf Intracoastal Waterway to the Terrebonne Parish line with a budget of \$9,546,129. The Bayou Laccarpe Pump Station consists of the construction of a new pump station that will assist the area from Tunnel Boulevard on both sides of Levron Street to Highway 311 with a budget of \$3,300,000. These projects along with a multitude of others (as listed on the following pages along with the operational impacts) are vital to the protection of our people and their homes and businesses in our parish. Our Drainage Department has a 2026 operation and maintenance including operating capital expenditures proposed budget of \$18,768,666, compared to the 2025 originally proposed budget of \$20,766,673. This is a decrease of \$1,998,007 (10%) from 2025 to 2026.

Due to the growth in our area, a demand for our infrastructure is ever increasing. New road projects are on tab to help relieve the major traffic congestions in and around metro area of Houma. The total budget of Road Projects is \$18,675,500 that is shown on the chart above at 22%. In 2011, the Parish issued Public Improvement Bonds, Series ST-2011, in the amount of \$11,765,000 for road projects. Some of the projects in the planning are constructing roads around the City to divert some traffic from the city routes. Also, some major improvements are proposed to elevate other roads in lower parts of the parish to make them passable during minor flooding. The operation and maintenance including operating capital expenditures proposed budget of the Road and Bridge Department for 2026 is \$8,414,816 which is a decrease of \$159,894 or 1.9% less than the 2025 original budget.

The Parish issued Sewer Revenue Bonds, Series 2010, in the amount of \$17,000,000 in 2010 for various Sewer Projects in the Parish. In 2013, the Parish issued \$938,400 Sewer Revenue Bond. In 2016 the Parish issued \$8 million in Taxable Limited Tax Bonds for Sewer Projects. Projects that are still ongoing in the budget are several sewer lift stations, infiltration/inflow projects, and North Wastewater Treatment Plant Rehabilitation. The Sewer Department operation and maintenance budget for 2026 is \$10,406,719 which is a decrease of \$36,279 or .35% more than 2025.

Because of the impact of Hurricane Ida on Terrebonne Parish in 2021, the Parish anticipates more recovery money being allocated to the parish. At this time the amount and timing of the recovery money is unknown and not included in the 2026 budget.

CAPITAL IMPROVEMENT PROJECTS FUNDS

Capital Project Funds. Due to GASB 34 being implemented, the Capital Projects Funds are considered major funds. The budget contains funds for all of the Parish's construction projects authorized for a particular year. This budget is contained in a separate document but is summarized in the operating budget book.

Below is a list of Terrebonne Parish's Capital Improvement Project funds with a description of each activity:

City Court Building Fund. With the building purchased in 2006, this fund will be used for renovations needed to meet the needs of the City Court Complex.

Fund 641/241 HUD CDBG Recovery Construction Fund. Money provided by CDBG Disaster Recovery Assistance to help rebuild the affected areas declared a disaster from Gustav and Ike.

Parishwide Drainage Construction Fund. To account for the construction and improvements to Terrebonne Parish's Forced Drainage system. Financing was provided by General Obligation, Public Improvement Bond Proceeds, non-recurring reserves from General Fund, Drainage Tax Fund and 1/4% capital improvement sales tax.

Parishwide Sewerage Construction Fund. To account for the construction and improvements of Terrebonne Parish's sewer treatment facilities and collection system. Financing was provided by non-recurring reserves from the General Fund. In 2008, the Parish sold \$5.0 million in General Obligation Bonds approved by the voters in October 2004.

Sewer Bond Construction Fund. Sale of \$17,000,000 Sewer Revenue Bonds in 2010, \$938,000 on August 28, 2013 and \$2 million of debt forgiveness bonds on October 1, 2014 and \$8 million in Taxable Limited Tax Bonds in 2016. Being used for renovations/ upgrades to several lift stations, infiltration/inflow, and rehabilitate North Wastewater Treatment Plant.

Capital Projects Control Fund. To account for construction and improvements for all capital projects. State of Louisiana Grants, Federal Revenue Sharing Funds, Federal Grants, General Fund Revenues, Capital Road Construction Revenues and Capital Improvements Sales Tax Revenues provided financing.

Road and Bridge Construction Fund. To account for construction, improving and maintaining of streets and bridges in the parish. Financing is provided by General Obligation bond proceeds (1/4% Sales Tax) and non-recurring revenues from General Fund and Road and Bridge O & M Funds.

Administrative Building Construction Fund. To account for the construction of the parish administrative building. General Obligation bond proceeds and a Public Trust Authority Grant will provide funding with partial financing by the Parish.

1-1B Construction Fund. To account for the construction of the 1-1B drainage project. Financing was provided by a Department of Transportation Grant with partial financing by the Parish.

General Obligation Bond Construction Fund. To account for the cost of various road and bridge and drainage projects within the Parish. Financing was provided by the sale of \$20 million in Public Improvement Bonds.

1994 Sewerage Construction Fund. To account for the construction projects funded by the 1994 Public Improvement Sewerage Bonds.

2005 Sales Tax Construction Fund. To account for the cost of a City Court building, various road and bridge, and drainage projects within the Parish. Financing was provided by the sale of \$7.5 million in Sales Tax Bonds.

2001 Sanitation Bond Construction Fund. To account for construction and capital improvements of Sanitation Program. Financing provided by 2001 General Obligation Bond proceeds of \$8.865 million.

Landfill Closure Construction Fund. To account for projects associated with the closure of the Ashland Landfill.

1998 Public Improvement Construction Fund. To account for the cost of various paving, drainage, landfill, port and sewer projects within the Parish. Financing was provided by the sale of \$16 million in Public Improvement Bonds.

2000 Public Improvement Construction Fund. To account for the cost of various paving, drainage, and Administrative Building Renovation projects within the Parish. Financing was provided by the sale of \$4.5 million in Public Improvement Bonds.

600 – CAPITAL IMPROVEMENTS PROJECTS FUND

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	0	152,288	152,288	0	0
Intergovernmental	4,425,826	73,200,943	73,200,943	0	0
Miscellaneous Revenue	898,639	150,000	363,137	0	0
Operating Transfers In	<u>2,600,927</u>	<u>3,903,635</u>	<u>3,903,635</u>	<u>4,012,000</u>	<u>4,012,000</u>
TOTAL REVENUES	<u>7,925,392</u>	<u>77,406,866</u>	<u>77,620,003</u>	<u>4,012,000</u>	<u>4,012,000</u>
EXPENDITURES					
Juvenile Services	7,768	126,979	126,979	0	0
Government Buildings	1,096,914	14,656,606	14,656,606	2,185,500	2,185,500
Auditoriums	41,299	271,785	271,785	0	0
Parish Prisoners	135	1,346,025	1,346,025	926,500	926,500
Coastal Restoration/Preservation	42,266	6,956,391	6,956,391	0	0
Economic Development-Other	0	355,011	355,011	0	0
Roads and Bridges	2,814,335	18,908,278	18,644,318	0	0
Drainage	4,369,946	49,898,781	49,898,781	0	0
Animal Shelter	211	193,541	193,541	0	0
Sewerage Collection	66,355	71,002	71,002	0	0
Parks and Grounds	1,983,863	3,858,287	3,858,287	900,000	900,000
Public Safety	102,082	201,686	201,686	0	0
City Court	0	0	0	0	0
Solid Waste Services	0	394,474	0	0	0
Water Projects	0	2,600,000	2,600,000	0	0
Operating Transfers Out	<u>1,246,607</u>	<u>539,539</u>	<u>508,264</u>	<u>560,973</u>	<u>560,973</u>
TOTAL EXPENDITURES	<u>11,771,781</u>	<u>100,378,385</u>	<u>99,688,676</u>	<u>4,572,973</u>	<u>4,572,973</u>
% CHANGE OVER PRIOR YEAR EXCLUDING OPERATING TRANSFERS OUT					
					-95.87%
INCREASE (DECREASE) TO FUND BALANCE	(3,846,389)	(22,971,519)	(22,068,673)	(560,973)	(560,973)
FUND BALANCE, JANUARY 1	29,416,553	25,570,164	25,570,164	3,501,491	3,501,491
FUND BALANCE, DECEMBER 31	25,570,164	2,598,645	3,501,491	2,940,518	2,940,518

CITY COURT BUILDING FUND

604 - CITY COURT BUILDING FUND

Act 901 of the 1999 Legislative Session allowed for the collection of a fee not to exceed ten dollars on civil filings and criminal convictions dedicated solely to the acquisition, leasing, construction, equipping and maintenance of new and existing City Courts. This fund will account for the fees collected and expenditures set forth. In addition, Act 518 of the 2003 Legislative Session allowed the fees to not exceed twenty dollars. The council initially levied the fee to be fifteen dollars increasing to the maximum of \$20.00 in 2005. In 2005, Sales Tax Bonds were sold for various Capital needs, including the purchase of the George Arceneaux Federal Courthouse, which now houses City Court, City Marshall, and two Federal agencies. In early 2007, initial renovations were completed for City Court to occupy their new area. The balance in the Construction Fund at the time the Parish entered into the Building Use Agreement, will be used for major capital improvements needed to the space allocated and operating furniture and fixtures. The fines are now recognized in the General Fund as compensation in accordance with the Intergovernmental Building Use Agreement. The remaining funds are being utilized for a roof replacement.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES					
Operating Transfers In	0	0	0	0	0
TOTAL REVENUES	0	0	0	0	0
EXPENDITURES					
City Court	0	0	0	0	0
Operating Transfers Out	0	13,360	13,360	0	0
TOTAL EXPENDITURES	0	13,360	13,360	0	0
INCREASE (DECREASE) TO FUND BALANCE	0	(13,360)	(13,360)	0	0
FUND BALANCE, JANUARY 1	13,360	13,360	13,360	0	0
FUND BALANCE, DECEMBER 31	13,360	0	0	0	0

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity

HUD CDBG RECOVERY CONSTRUCTION FUND

641-241 – HUD CDBG RECOVERY CONSTRUCTION FUND

On March 19, 2009, HUD approved Louisiana's initial Action Plan for the Utilization of CDBG Funds in response to Hurricanes Gustav and Ike, which proposed using CDBG disaster funds for parish-implemented recovery programs designed to address the needs of the most heavily impacted parishes of the State. The parish has submitted the recommended proposal to the State of Louisiana, Division of Administration, Office of Community Development – Disaster Recovery Unit for final approval under the following categories for infrastructure: Non-Federal Levees - \$37,474,652, Forced Drainage Improvements - \$15,471,000, Government Buildings - \$477,500, and Pollution Control/Sewerage - \$238,750.

Fund 641 has been established as a companion to Fund 241 to account for infrastructure separately. However, the two funds continue to be considered one program. See Grant Funds Section.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	275,978	1,401	1,401	0	0
TOTAL REVENUES	275,978	1,401	1,401	0	0
EXPENDITURES					
Police	102,082	201,686	201,686	0	0
TOTAL EXPENDITURES	102,082	201,686	201,686	0	0
INCREASE (DECREASE) TO FUND BALANCE	173,896	(200,285)	(200,285)	0	0
FUND BALANCE, JANUARY 1	(66,844)	107,052	107,052	(93,233)	(93,233)
FUND BALANCE, DECEMBER 31	107,052	(93,233)	(93,233)	(93,233)	(93,233)

5 YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
CDBG Eastside Police Substation	201,686	0	0	0	0	0	201,686
TOTAL EXPENDITURES	201,686	0	0	0	0	0	201,686

* Total funding less prior year expenditures

CAPITAL IMPROVEMENT PROJECT DETAIL

<u>CDBG Eastside Police Substation</u>	
<i>This project constructs a new substation on the Eastside for the police department</i>	
• Council District:	1
• Funding Source:	89% CDBG Recovery, 2% 1/4% Capital Sales Tax Fund, 8% Police Department and 1% Capital Project Control Fund
• Project Number:	22-HPD-07
• Project Appropriation:	Total Project costs including prior authorizations totals \$1,824,402.
• Engineer/Architect:	Duplantis Design Group and David Waitz Engineering
• Contractor:	LA Contracting Enterprise
• Operating Budget Impact:	No operating impact is anticipated
• Projected Year of Completion:	2024

PARISHWIDE DRAINAGE CONSTRUCTION FUND

655 – PARISHWIDE DRAINAGE CONSTRUCTION FUND

Drainage improvements are accounted for in this fund for various locations in Terrebonne Parish. Projects are financed from the Drainage Tax Funds, Capital Sales Tax Funds, interest, General Fund, and Bond Issues. State and Federal grants from FEMA, Natural Resources Conservation and Louisiana Department of Transportation and Development supplement the funding of these projects. Following the 2005 Storm Season, sales tax and state mineral royalties' revenues were in excess of normal collections. These non-recurring sources have been transferred to the Drainage Construction Fund for much needed infrastructure improvements.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	743,821	37,556,337	37,556,337	0	0
Miscellaneous Revenue	610,285	0	87,216	0	0
Operating Transfers In	<u>600,000</u>	<u>314,264</u>	<u>314,264</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u>1,954,106</u>	<u>37,870,601</u>	<u>37,957,817</u>	<u>0</u>	<u>0</u>
EXPENDITURES					
Drainage	4,368,841	42,362,186	42,362,186	0	0
Operating Transfers Out	<u>920,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>5,288,841</u>	<u>42,362,186</u>	<u>42,362,186</u>	<u>0</u>	<u>0</u>
INCREASE (DECREASE) TO FUND BALANCE	(3,334,735)	(4,491,585)	(4,404,369)	0	0
FUND BALANCE, JANUARY 1	9,454,751	6,120,016	6,120,016	1,715,647	1,715,647
FUND BALANCE, DECEMBER 31	6,120,016	1,628,431	1,715,647	1,715,647	1,715,647

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

655 – PARISHWIDE DRAINAGE CONSTRUCTION FUND

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
		2025	2026	2027	2028	2029	
1-1A Drainage	264,297	0	0	0	0	0	264,297
1 1B Pond Retention	(443)	0	0	0	0	0	(443)
Bayou Black Pump Station @ Geraldine	13,563	9,670,659	0	0	0	0	9,684,222
Bayou LaCarpe Drainage Loc "C"	6,798,286	0	0	0	0	0	6,798,286
Bayou Terrebonne Clearing and Snagging	8,230,202	0	0	0	0	0	8,230,202
Bayou Terrebonne Pump Station	1,068,742	160,000	0	0	0	0	1,228,742
Bayou Terrebonne Pump Station (at Twin Span)	9,530	0	0	0	0	0	9,530
Bayou Terrebonne Vegetative & Debris Removal Project Francine	0	1,351,334	0	0	0	0	1,351,334
Bayou Terrebonne Vegetative & Debris Removal Project Ida	560,526	0	0	0	0	0	560,526
Brady Rd. Drainage Improvements	29,989	0	0	0	0	0	29,989
Cedar Grove to Ashland Landfill and Water Control	185,895	0	0	0	0	0	185,895
D-18 Pump Station Replacement	7,186,550	0	0	0	0	0	7,186,550
Industrial Road Pump Station Replacement	4,697,772	0	0	0	0	0	4,697,772
Lashbrook Pump Station Repairs	116	0	0	0	0	0	116
Little Bayou Black Pump Station @ Barrow	362,436	0	0	0	0	0	362,436
Maintenance of Levees	107,980	0	0	0	0	0	107,980
Montegut (Parish) Levee	23,387	0	0	0	0	0	23,387
Mount Pilgrim Forced Drainage (6-3) Humphries	1,405,260	0	0	0	0	0	1,405,260
Petit Caillou Drainage/Conveyance Channel	69,658	0	0	0	0	0	69,658
Upper Ward 7 Mitigation	29,684	0	0	0	0	0	29,684
Terrebonne Basin Watershed (HNC @ Bayou Grand Caillou)	24,695	0	0	0	0	0	24,695
Westside Area Drainage	101,624	0	0	0	0	0	101,624
TOTAL EXPENDITURES	31,169,749	11,181,993	0	0	0	0	42,351,742

* Total funding less prior year expenditures

CAPITAL IMPROVEMENT PROJECT DETAIL

1-1A Drainage

This project consists of the cleaning and deepening of Little Bayou Black from Barrow Street North to Schriever, Ouiski Bayou (Dry Bayou).

• Council District:	2, 6
• Funding Source:	70% Louisiana Dept. of Transportation & Development, 22% Drainage Tax Fund, 4% 1/4% Capital Sales Tax Fund, and 4% Parishwide Drainage Construction Fund
• Project Number:	02-DRA-28 & 06-DRA-47
• Project Appropriation:	Total Project costs including prior authorizations totals \$9,037,470.
• Engineer/Architect:	T. Baker Smith
• Contractor:	Phylway Construction, Inc, Low Land Construction (Phase 8), Byron E. Talbot (Phase 6) and Wilco Industrial Services (Phase 2), RiverRoad Construction
• Operating Budget Impact:	\$9,500 annual increase for maintenance costs
• Projected Year of Completion:	2025

1-1B Pond Retention

To construct a retention pond for 1-1b Forced Drainage Project

• Council District:	2, 6
• Funding Source:	100% Public Improvement Bonds
• Project Appropriation:	Total Project costs including prior authorizations totals \$1,000,000.
• Engineer/Architect:	N/A
• Contractor:	N/A
• Operating Budget Impact:	No operating impact anticipated
• Projected Year of Completion:	2024

Bayou Black Pump Station @ Geraldine

This project consists of the construction of a new Drainage Pump Station in the Bayou Black area.

• Council District:	8
• Funding Source:	3% Drainage Tax Fund and 97% FEMA
• Project Number:	16-DRA-55 & 24-PS-45
• Project Appropriation:	Total project costs including prior year authorizations \$9,970,659.
• Engineer/Architect:	GIS Engineers, LLC and All South Engineering
• Contractor:	To be determined
• Operating Budget Impact:	To be determined when construction starts
• Projected Year of Completion:	In early design phase

Bayou LaCarpe Drainage Loc C (Popeyes Pump Station)

This project provides drainage improvements to Bayou LaCarpe area.

• Council District:	1,2,6
• Funding Source:	3% Drainage Tax Fund, 2% Public Improvement Bonds, 10% Parishwide Drainage Construction Fund, 67% Facility Planning and Control and 18% American Rescue Plan
• Project Number:	21-DRA-11
• Project Appropriation:	Total project costs including prior year authorizations \$7,725,000.
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	To be determined
• Operating Budget Impact:	To be determined after design is completed
• Projected Year of Completion:	To be determined

Bayou Terrebonne Clearing and Snagging

This project provides for the dredging and clearing of Bayou Terrebonne.

• Council District:	2, 3, 4, 5
• Funding Source:	87% Statewide Flood Control, 7% Public Improvement Bonds and 6% Drainage Tax Fund
• Project Number:	21-DRA-10
• Project Appropriation:	Total project costs including prior year authorizations \$9,546,129
• Engineer/Architect:	GSE Associates, LLC and GIS Engineering
• Contractor:	Coastal Dredging Company
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	2025

Bayou Terrebonne Pump Station

This project is for a new pump station for Bayou Terrebonne (Shell Oil Property)

• Council District:	5
• Funding Source:	12% ¼% Capital Sales Tax Fund, 5% GoMesa Revenue Bonds, 2% Drainage Tax Fund, 2% Capital Project Control Fund, 79% Public Improvement Bonds and 1% Parishwide Construction Fund
• Project Number:	17-DRA-24
• Project Appropriation:	Total project costs including prior year authorizations \$11,852,289
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	Low Land Construction
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	2025

Bayou Terrebonne Pump Station@ Twin Span

This project is the construction of a new pump station at the miter gate on Bayou Terrebonne near the Twin Spans to provide flood protection to the residential and industrial areas.

• Council District:	5
• Funding Source:	28% General Fund, 3% GoMesa Revenue Bonds, and 70% Public Improvement Bonds
• Project Number:	23-PS-87
• Project Appropriation:	Total project costs including prior year authorizations \$100,000
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	To be determined

Bayou Terrebonne Vegetative & Debris Removal Project Ida*This project is to remove Debris from Hurricane Ida in Bayou Terrebonne*

• Council District:	8
• Funding Source:	91% Natural Resources and Conservation Service and 9% Drainage Maintenance Fund
• Project Number:	22-NRCS-43
• Project Appropriation:	Total project costs including prior year authorizations \$1,602,600.
• Engineer/Architect:	All South Consulting
• Contractor:	Low Land Construction
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	2024

Bayou Terrebonne Vegetative & Debris Removal Project Francine*This project is to remove Debris from Hurricane Francine in Bayou Terrebonne*

• Council District:	8
• Funding Source:	77% Natural Resources and Conservation Service and 23% Drainage Maintenance Fund
• Project Number:	25-NRCS-09
• Project Appropriation:	Total project costs including prior year authorizations \$1,351,334.
• Engineer/Architect:	All South Consulting
• Contractor:	Chem-Spray South
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	2026

Brady Rd. Drainage*This project is to improve the drainage along Brady Road (culverts, flap gates, etc.)*

• Council District:	7
• Funding Source:	100% Public Improvement Bonds
• Project Number:	N/A
• Project Appropriation:	Total project costs including prior year authorizations \$30,194.
• Engineer/Architect:	To be determined
• Contractor	To be determined
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	To be determined

Cedar Grove to Ashland Landfill Levee & Water Control Structure (CDBG)

This project is the construction of a levee in upper Grand Caillou from north end of the proposed north Lake Boudreax forced drainage system northward to St. Louis Canal and construction of a water control structure in the St. Louis Canal at the terminus of the proposed levee.

• Council District:	7
• Funding Source:	96% Drainage Tax Fund and 4% ¼% Capital Sales Tax Fund
• Project Number:	10-CDBG-WTR-70
• Project Appropriation:	Total project costs including prior year authorizations \$500,000
• Engineer/Architect:	T. Baker Smith
• Contractor:	To be determined
• Operating Budget Impact:	Not known at this time because this project is in design phase
• Projected Year of Completion:	To be determined

D-18 Pump Station Replacement- Dularge West Pump Station Replacement

This project is a replacement of the pump station and grant of access to Reach B access road.

• Council District:	7
• Funding Source:	1% Capital Sales Tax Fund, 79% Facility Planning & Control and 1% TLCD and 19% Parishwide Drainage Fund
• Project Number:	20-DRA-03
• Project Appropriation:	Total project costs including prior year authorizations \$7,262,765.
• Engineer/Architect:	Delta Coast Consulting
• Contractor:	To be determined
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	To be determined

Industrial Road Pump Station Replacement

This project is a replacement of the pump station on Industrial Road.

• Council District:	7, 8
• Funding Source:	4% Parishwide Drainage Construction Fund, 4% Drainage Tax Maintenance Fund and 92% Statewide Flood Control
• Project Number:	N/A
• Project Appropriation:	Total project costs including prior year authorizations \$5,043,963
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	To be determined
• Operating Budget Impact:	No operating impact is anticipated. Routine maintenance funded out of the existing annual general maintenance in Drainage Tax Maintenance Fund.
• Projected Year of Completion:	2026

Lashbrook Pump Station Repairs (Clinton Street)

This project is the rehabilitation of the Clinton Street (D-04) Pump Station due to damages from Hurricane Ike.

• Council District:	7, 8
• Funding Source:	10% Dedicated Emergency Fund, 6% NRCS, 52% Statewide Flood Control, 11% Drainage Tax Fund, 2% General Fund, 1% Sales Tax Construction Fund, 1% ¼% Capital Sales Tax Fund, 15% Public Improvement Bonds and 2% PW Drainage Construction Fund.
• Project Number:	16-DRA-67
• Project Appropriation:	Total costs including prior year authorization \$6,094,158
• Engineer/Architect:	T. Baker Smith, GSE Associates, LLC, Delta Coast Consultants
• Contractor:	Lowland Construction, Sealevel Construction
• Operating Budget Impact:	No operating impact is anticipated. Routine maintenance funded out of the existing annual general maintenance in Drainage Tax Maintenance Fund.
• Projected Year of Completion:	2024

Little Bayou Black Pump Station

This project is to engineer and construct a pump station a Little Bayou Black @ Barrow

• Council District:	6
• Funding Source:	9% ¼% Capital Sales Tax Fund and 91% American Rescue Plan
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$715,000
• Engineer/Architect:	T. Baker Smith, LLC
• Contractor:	To be determined
• Operating Budget Impact:	To be determined. Project is in early design phase.
• Projected Year of Completion:	To be determined

Maintenance of Levees

This project is to provide maintenance of the levees.

• Council District:	Parishwide
• Funding Source:	Facility Planning & Control
• Project Number:	To be determined
• Project Appropriation:	Total costs including prior year authorization \$3,000,000.
• Engineer/Architect:	All South Engineering
• Contractor:	Norris & Boudreaux Contractors
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	2024

Montegut (Parish) Levee

This project is to lift the Montegut Levee

• Council District:	9
• Funding Source:	100% Public Improvement Bonds
• Project Number:	To be determined
• Project Appropriation:	Total costs including prior year authorization \$200,000
• Engineer/Architect:	N/A
• Contractor:	Norris and Boudreaux
• Operating Budget Impact:	No operating impact anticipated
• Projected Year of Completion:	2025

Mount Pilgrim Forced Drainage (6-3) Humphries

This project is the preparation of plans to construct a new drainage pump station and to clean out canals, ditches, and install cross drain slide gates.

• Council District:	2
• Funding Source:	83% Louisiana Dept. of Transportation & Development, 9% Parish wide Drainage Construction Fund, % Drainage Tax Fund, and 3% 2000 Public Improvement Construction Fund
• Project Number:	01-DRA-44
• Project Appropriation:	Total costs including prior year authorization \$1,696,994
• Engineer/Architect:	T. Baker Smith
• Contractor:	To be determined
• Operating Budget Impact:	\$15,400 annual increase to operations
• Projected Year of Completion:	To be determined

Petit Caillou Drainage/LC Conveyance Channel

This project is the engineering, permitting and construction of a drainage system and conveyance channel for Petit Caillou, Chauvin, LA.

• Council District:	8
• Funding Source:	11% Drainage Tax Fund, 1% General Fund, 5% ¼% Capital Sales Tax Fund, 26% GoMesa Revenue Bonds, 30% FEMA and 27% Restore Act
• Project Number:	16-DRA-25
• Project Appropriation:	Total costs including prior year authorization \$10,191,260.
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	Sealevel Construction Inc.
• Operating Budget Impact:	No operating impact is anticipated. Routine maintenance funded out of the existing annual general maintenance in Drainage Tax Maintenance Fund
• Projected Year of Completion:	2024

Terrebonne Basin Watershed Pump Station (HNC at BGC)

This project is construction of a new pump station at the miter gate at Bayou Terrebonne in the Houma Navigational Canal at Bayou Grant Caillou

• Council District:	8
• Funding Source:	74% Drainage Tax Fund, 24% General Fund and 2% GoMesa Revenue Bonds
• Project Number:	23-PS-88
• Project Appropriation:	Total costs including prior year authorization \$300,000.
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	In early design phase

Upper Ward 7 Mitigation

This project consists of mitigation for the levee at Upper Ward 7.

• Council District:	8
• Funding Source:	32% General Fund Mineral Royalties and 68% Drainage Tax Fund
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$234,000
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	None needed
• Operating Budget Impact:	No operating impact is anticipated
• Projected Year of Completion:	Continuous

Westside Area Drainage

This project is to make drainage improvements at Westside Boulevard and Alma Street.

• Council District:	3
• Funding Source:	17% Drainage Tax Fund, 5% ¼% Capital Sales Tax Fund, 37% FEMA, 8% GoMesa Revenue Bonds and 33% Facility Planning and Control
• Project Number:	14-DRA-05 and 21-DRA-10
• Project Appropriation:	Total costs including prior year authorization \$3,634,118
• Engineer/Architect:	All South Consulting Engineers, LLC
• Contractor:	Byron E. Talbot Contractor, Inc./Command Construction
• Operating Budget Impact:	No operating impact anticipated
• Projected Year of Completion:	2025

PARISHWIDE SEWERAGE CONSTRUCTION FUND

656 – PARISHWIDE SEWERAGE CONSTRUCTION FUND

New construction and improvements of Terrebonne Parish's sewer treatment facilities and collection system are on-going projects of the Parish. For 2007, the Parish proposed that General Fund transfer \$2,700,000. Ordinance No. 6609 provided a funding source over five years from video poker (not to exceed 50% of collections) and non-recurring state mineral royalties collected in excess of \$4.5 million. In 2006 and 2007, the Council amended the agreement to transfer the funds to the Drainage Construction Funds. In the 2008 Budget, the funds collected in the final year have been transferred to the Drainage Construction Fund from General Fund.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Miscellaneous Revenue	(9,647)	0	870	0	0
TOTAL REVENUES	(9,647)	0	870	0	0
EXPENDITURES					
Sewerage Collection	0	0	0	0	0
Operating Transfers Out	0	226,179	194,904	0	0
TOTAL EXPENDITURES	0	226,179	194,904	0	0
INCREASE (DECREASE) TO FUND BALANCE	(9,647)	(226,179)	(194,034)	0	0
FUND BALANCE, JANUARY 1	204,551	194,904	194,904	870	870
FUND BALANCE, DECEMBER 31	194,904	(31,275)	870	870	870

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

CAPITAL PROJECTS CONTROL FUND

659 – CAPITAL PROJECTS CONTROL FUND

Projects in this fund are multi-year in nature and consist of ongoing, new and future endeavors. One of the major projects is the Lake Boudreax Fresh Water Diversion Project, which has \$3,851,781 budgeted through 2018. This project is designed to slow the progression of salt-water intrusion and coastal erosion. Three other major projects include Falgout Canal Freshwater Enhancement and Falgout Restoration and Reach E Levee with a combined budget of \$12,770,842. See the 5-Year Capital Outlay Highlight Section for a complete list of new projects for 2024.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	1,916,899	22,676,620	22,676,620	0	0
Miscellaneous Revenue	129,025	150,000	214,124	0	0
Operating Transfers In	<u>1,785,027</u>	<u>2,775,411</u>	<u>2,775,411</u>	<u>4,012,000</u>	<u>4,012,000</u>
TOTAL REVENUES	<u>3,830,951</u>	<u>25,602,031</u>	<u>25,666,155</u>	<u>4,012,000</u>	<u>4,012,000</u>
EXPENDITURES					
Juvenile Services	7,768	126,979	126,979	0	0
Government Buildings	1,096,914	14,647,445	14,647,445	2,185,500	2,185,500
Auditoriums	41,299	271,785	271,785	0	0
Parish Prisoners	135	1,346,025	1,346,025	926,500	926,500
Coastal Restoration/Preservation	42,266	6,956,391	6,956,391	0	0
Roads and Bridges	23,284	2,302,992	2,302,992	0	0
Drainage	900	7,512,788	7,512,788	0	0
Animal Control	211	193,541	193,541	0	0
Parks and Grounds	1,983,863	3,858,287	3,858,287	900,000	900,000
Economic Development	0	355,011	355,011	0	0
Water Projects	0	2,600,000	2,600,000		
Operating Transfers Out	<u>256,946</u>	<u>300,000</u>	<u>300,000</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>3,453,586</u>	<u>40,471,244</u>	<u>40,471,244</u>	<u>4,012,000</u>	<u>4,012,000</u>
					-89.32%
INCREASE (DECREASE) TO FUND BALANCE	377,365	(14,869,213)	(14,805,089)	0	0
FUND BALANCE, JANUARY 1	14,533,990	14,911,355	14,911,355	106,266	106,266
FUND BALANCE, DECEMBER 31	14,911,355	42,142	106,266	106,266	106,266

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- **Chiller/Air Handler Jail, approved.**
 - $\frac{1}{4}\%$ Capital Sales Tax Fund \$226,500.
 - $\frac{1}{4}\%$ Capital Sales Tax Fund-\$700,000.
- **Courthouse and Annex HVAC System, approved.**
 - $\frac{1}{4}\%$ Capital Sales Tax Fund \$1,600,000.
- **Government Building Major Repairs, approved.**
 - $\frac{1}{4}$ Capital Sales Tax Fund, \$350,000
- **Government Tower HVAC System, approved.**
 - $\frac{1}{4}\%$ Capital Sales Tax Fund \$235,500.
- **Parish Sports Park Complex, approved.**
 - $\frac{1}{4}\%$ Capital Sales Tax Fund \$450,000.
 - Parishwide Recreation Fund \$450,000.

659– CAPITAL PROJECTS CONTROL FUND

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
Adaptive Park Bathroom	150,000	0	0	0	0	0	150,000
Airbase Park	0	250,000	0	0	0	0	250,000
Animal Shelter HVAC	193,541	0	0	0	0	0	193,541
Bayou Blue Sidewalks	344	0	0	0	0	0	344
Bayou Country Sports Park Concessions and Common	179,336	0	0	0	0	0	179,336
Bayou Country Sports Park- Dog Park	0	150,000	0	0	0	0	150,000
Bayou Country Sports Park Field Lights	10,661	0	0	0	0	0	10,661
Bayou Country Sports Park Limestone Parking	724,853	(724,853)	0	0	0	0	0
Bayou Country Sports Park Infield Turf Project	921,621	724,853	0	0	0	0	1,646,474
Bayou Terrebonne Lock Pump Station	5,022,928	0	0	0	0	0	5,022,928
Bayou Terrebonne Miter Gate	1,162,473	0	0	0	0	0	1,162,473
Chiller Handler- Jail	0	226,500	926,500	0	0	0	1,153,000
City Court HVAC System	12,030	0	0	0	0	0	12,030
Civic Center Blvd @ Valhi Roundabout	188,833	0	0	0	0	0	188,833
Civic Center Sidewalks	6,223	0	0	0	0	0	6,223
Clerk of Court Security	0	150,000	0	0	0	0	150,000
Coastal Restoration (HNC CAP 206)	135,766	0	0	0	0	0	135,766
Company Canal Miter Gate	1,222,387	(45,000)	0	0	0	0	1,177,387
Courthouse Annex	41,802	0	0	0	0	0	41,802
Courthouse and Annex HVAC System	3,151,209	51,695	1,600,000	0	0	0	4,802,904
District Court Renovations	314,401	0	0	0	0	0	314,401
Downtown Culverts Replacement Project	0	525,000	0	0	0	0	525,000
Downtown Marina Repairs	0	355,011	0	0	0	0	355,011
Dumas Auditorium- HVAC System	514	0	0	0	0	0	514
Enterprise Dr & Westside Blvd Waterline Expansion	0	2,600,000	0	0	0	0	2,600,000
Falgout Canal Marsh Management Project	35,962	0	0	0	0	0	35,962
Government Building Major Repairs	0	235,000	350,000	0	0	0	585,000
Government Tower Repairs	0	175,000	0	0	0	0	175,000
Health Unit Construction	6,443,297	0	0	0	0	0	6,443,297
Houma Heights Fitness Park	50,000	0	0	0	0	0	50,000
HVAC System- Government Towers	2,072,933	183,805	235,500	0	0	0	2,492,238
HVAC System-Municipal Auditorium	200,525	403,400	0	0	0	0	603,925
Hwy 56 Landing	1,760	0	0	0	0	0	1,760
Jail Generator Project	1,026,621	0	0	0	0	0	1,026,621
Jail Plumbing Project	85,340	0	0	0	0	0	85,340
Juvenile Justice Repairs	126,979	0	0	0	0	0	126,979
Lake Boudreaux Diversion (CWPRA)	17,892	0	0	0	0	0	17,892
Lower Atchafalaya Pipeline Study	150,000	0	0	0	0	0	150,000
Oyster Bed Surge Protection	5,734,105	0	0	0	0	0	5,734,105
Parish Sports Park Complex	1,330,408	0	900,000	0	0	0	2,230,408
Public Works Complex	51,032	0	0	0	0	0	51,032
Restoring LA Marshes	1,000,000	0	0	0	0	0	1,000,000
Rotary Centennial Belanger St Plaza	1,130	0	0	0	0	0	1,130
Security System Control Upgrades	7,564	0	0	0	0	0	7,564
Segmented Breakwater Rocks @ Timbalier Island	32,666	0	0	0	0	0	32,666
Skateboard Park	1,024	0	0	0	0	0	1,024
South LA Wetlands Discovery Center	270,655	0	0	0	0	0	270,655
Tower Parking Garage Improvements	5,367	0	0	0	0	0	5,367
Valhi Blvd. - Multi-use Sidewalks	9,713	282,800	0	0	0	0	292,513
Valhi Blvd Share Use Path BCSP to Ravensaide Dr	614,000	117,200	0	0	0	0	731,200
Westside Bike Trail	88,624	0	0	0	0	0	88,624
Whitney Building	1,155,435	0	0	0	0	0	1,155,435
Williams Ave Multi-Use Path	26,726	532,153	0	0	0	0	558,879
TOTAL EXPENDITURES	33,978,680	6,192,564	4,012,000	0	0	0	44,183,244

* Total funding less prior year expenditures

Adaptive Park Bathroom

This project constructs a new bathroom at the Adaptive Park.

• Council District:	6
• Funding Source:	Public Improvement Bonds
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$150,000.
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	To be determined. Project is in early design phase.
• Projected Year of Completion:	To be determined

Airbase Park

This project will be used to prepare a master plan for the Airbase Park.

• Council District:	Paishwide
• Funding Source:	Act 776 of 2024 State Aid
• Project Number:	N/A
• Project Appropriation:	Total cost including prior year authorization \$250,000
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	No operating impact is anticipated.
• Projected Year of Completion:	2025

Animal Shelter HVAC

This project will be used to provide repairs to the HVAC System at the Animal Shelter.

• Council District:	2
• Funding Source:	1% Capital Sales Tax Fund
• Project Number:	N/A
• Project Appropriation:	Total cost including prior year authorization \$193,752.
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	No operating impact is anticipated.
• Projected Year of Completion:	2025

Bayou Blue Sidewalks

This project consists of building sidewalks throughout the Bayou Blue Area.

● Council District:	4
● Funding Source:	57% Public Improvement Funds and 43% ¼% Capital Sales Tax Fund
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$35,000.
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact is anticipated. Routine maintenance funded out of the existing annual general maintenance in Road and Bridge Fund
● Projected Year of Completion:	To be determined, early stage of design

Bayou Country Sports Park Concessions and Common Area

This project is to create concessions stands at the sports park.

● Council District:	Parishwide
● Funding Source:	16¼% Capital Sales Tax Fund and 84% Facility Planning and Control
● Project Number:	21-PARK-66
● Project Appropriation:	Total cost including prior year authorization \$2,398,468
● Engineer/Architect:	All South Engineers
● Contractor:	Foret Contracting Group
● Operating Budget Impact:	No operating impact is anticipated
● Projected Year of Completion:	2025

Bayou Country Sports Park-Dog Park

This project is to create concessions stands at the sports park.

● Council District:	Parishwide
● Funding Source:	Capital Project Control Fund
● Project Number:	n/a
● Project Appropriation:	Total cost including prior year authorization \$150,000
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact is anticipated
● Projected Year of Completion:	2025

Bayou Country Sports Park Soccer Lights

This project is to create concessions stands at the sports park.

● Council District:	Parishwide
● Funding Source:	Parishwide Recreation Fund
● Project Number:	n/a
● Project Appropriation:	Total cost including prior year authorization \$50,000
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact is anticipated
● Projected Year of Completion:	2025

Bayou Country Sports Park Infield Turf Project

This project is to limestone the parking lot at the Bayou Country Sports Park

● Council District:	Parishwide
● Funding Source:	58% Act 397 of 2023 Misc State Aid, 39% Facility Planning and Control and 3% Parishwide Recreation Fund
● Project Number:	23-Park-86
● Project Appropriation:	Total cost including prior year authorization \$1,724,853.
● Engineer/Architect:	All South Engineers
● Contractor:	TBT Contracting
● Operating Budget Impact:	No operating impact is anticipated
● Projected Year of Completion:	2025

Bayou Terrebonne Lock Pump Station

To study/engineer Bayou Terrebonne Lock Pump Station.

● Council District:	1
● Funding Source:	1% Sales Tax Bond Construction Fund and 99% Statewide Flood Control
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$5,065,000
● Engineer/Architect:	GIS Engineering
● Contractor:	To be determined
● Operating Budget Impact:	To be determined after design is complete
● Projected Year of Completion:	To be determined

Bayou Terrebonne Lock Pump Station

To study/engineer Bayou Terrebonne Lock Pump Station.

● Council District:	1
● Funding Source:	1% Sales Tax Bond Construction Fund and 99% Statewide Flood Control
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$5,065,000
● Engineer/Architect:	GIS Engineering
● Contractor:	To be determined
● Operating Budget Impact:	To be determined after design is complete
● Projected Year of Completion:	To be determined

Bayou Terrebonne Miter Gate-Twin Span Location

To study/engineer for a Miter Gate to be installed in the Bayou Terrebonne area.

● Council District:	5
● Funding Source:	5% Sales Tax Bond Construction Fund, 12% Drainage Construction Fund and 2% GOMESA an% Facility Planning and Control
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$1,185,000
● Engineer/Architect:	GIS Engineering
● Contractor:	To be determined
● Operating Budget Impact:	To be determined after design is complete
● Projected Year of Completion:	To be determined, early stage of design

Chiller/Air Handler Jail

This project is for the replacement of the chillers at building 2 of the Jail

● Council District:	Parishwide
● Funding Source:	94% Capital Sales Tax Fund and 6% Parish Prisoners Fund
● Project Number:	N/A
● Project Appropriation:	FY 2026 \$926,500. Total cost including prior year authorization \$1,232,685
● Engineer/Architect:	N/A
● Contractor:	N/A
● Operating Budget Impact:	N/A
● Projected year of Completion:	To be determined

City Court-HVAC System

This project is to update HVAC system in the City Court Building.

● Council District:	Parishwide
● Funding Source:	American Rescue Plan
● Project Number:	24-HVAC-15
● Project Appropriation:	Total costs including prior year authorization \$20,305
● Engineer/Architect:	Marrero Couvillon & Associates
● Contractor:	To be determined
● Operating Budget Impact:	Potential savings with an efficient HVAC system
● Projected year of Completion:	To be determined after design is complete

Civic Center Blvd @ Valhi Roundabout

This project is to design and construct a roundabout from Civic Center Blvd to Valhi Blvd

● Council District:	Parishwide
● Funding Source:	61% DOTD, 18% Road and Bridge Fund and 21% ¼% Capital Sales Tax Fund
● Project Number:	H.012859
● Project Appropriation:	Total costs including prior year authorization \$196,348
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact is anticipated.
● Projected Year of Completion:	2026

Civic Center Sidewalks

This project is to design and construct ADA Sidewalks on both sides of Civic Center Blvd from Hwy 311 to LA182 (Barrow St.).

● Council District:	Parishwide
● Funding Source:	3% General Fund, 85% DOTD and 11% ¼% Capital Sales Tax Fund
● Project Number:	H.012338.5
● Project Appropriation:	Total costs including prior year authorization \$274,115
● Engineer/Architect:	Aucoin & Associates, Inc./Meyer Engineering
● Contractor:	Gray Construction
● Operating Budget Impact:	No operating impact is anticipated. Routine maintenance funded out of the existing annual general maintenance in Road and Bridge Fund
● Projected Year of Completion:	2024

Clerk of Court Security

This project is to provide security at the Clerk of Court.

● Council District:	Parishwide
● Funding Source:	1% Capital Sales Tax Fund
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$150,000
● Engineer/Architect:	N/A
● Contractor:	N/A
● Operating Budget Impact:	N/A
● Projected year of Completion:	2025

Coastal Restoration (HNC CAP 206)

This project is to provide match funding for Federal Coastal Restoration projects in the future.

● Council District:	Parishwide
● Funding Source:	58% General Fund and 42% 1% Capital Sales Tax Fund
● Project Number:	To be determined
● Project Appropriation:	Total costs including prior year authorization \$320,000
● Engineer/Architect:	None required
● Contractor:	Various
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	Continuous

Company Canal Miter Gate

To study/engineer for a Miter Gate to be installed in the Company Canal.

● Council District:	Parishwide
● Funding Source:	5% Sales Tax Bond Construction Fund, 15% Drainage Tax Fund and 79% Facility Planning and Control
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$1,206,429
● Engineer/Architect:	GIS Engineering
● Contractor:	To be determined
● Operating Budget Impact:	To be determined
● Projected Year of Completion:	To be determined after design is complete

Courthouse Annex

This project consists of the replacement of the annex wheelchair ramp.

● Council District:	Parishwide
● Funding Source:	79% General Fund and 21% ¼% Capital Sales Tax Fund
● Project Number:	24-HVAC-11
● Project Appropriation:	Total costs including prior year authorization \$330,000
● Engineer/Architect:	Castagnos, Goodwind and Utley
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	2024

Courthouse and Annex HVAC Systems

This project is to update the HVAC System in the Courthouse and the Courthouse Annex Buildings.

● Council District:	Parishwide
● Funding Source:	69% American Rescue Plan and 31% ¼% Capital Sales Tax Fund
● Project Number:	24-HVAC-11
● Project Appropriation:	FY 2026 \$1,600,000. Total cost including prior year authorization \$5,210,875
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	Potential savings with an efficient HVAC system
● Projected Year of Completion:	2026

District Court Renovations

This project is for major renovations to the Courthouse and the Courthouse Annex for District Court

● Council District:	Parishwide
● Funding Source:	32% General Fund and 68% ¼% Capital Sales Tax Fund
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$450,187
● Engineer/Architect:	None required
● Contractor:	Various
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	Continuous

Downtown Culvert Replacement Project

This project will replace Culverts on Dunn Street.

• Council District:	Parishwide
• Funding Source:	FEMA
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$525,000
• Engineer/Architect:	Barowka & Bonura Engineers & Consultants
• Contractor:	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	To be determined

Downtown Marina Repairs

This project is to make necessary repairs to the Marina.

• Council District:	Parishwide
• Funding Source:	¼% Capital Sales Tax Fund
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$355,011
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	To be determined

Dumas Auditorium HVAC System

This project is to update the HVAC System at the Dumas Auditorium.

• Council District:	2
• Funding Source:	American Rescue Plan
• Project Number:	24-HVAC-16
• Project Appropriation:	Total cost including prior year authorization \$7,798
• Engineer/Architect:	YKH Consulting
• Contractor:	To be determined
• Operating Budget Impact:	Potential savings an efficient HVAC system
• Projected Year of Completion:	To be determined

Enterprise Drive & Westside Blvd Waterline Expansion Project

This project is to provide waterline expansion to Enterprise Drive and Westside Blvd.

● Council District:	
● Funding Source:	Department of Commerce Economic Development
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$2,600,000
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	2026

Falgout Canal Marsh Management Project

This project consists of excavating the canal and building up the levee.

● Council District:	7
● Funding Source:	88% Capital Sales Tax Fund, 2% Road & Bridge Fund and 10% Capital Projects Fund
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$197,737
● Engineer/Architect:	Delta Coast Consultants, Inc.
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	Continuous

Government Building Major Repairs

This project is needed to make major repairs to Government Buildings.

● Council District:	Parishwide
● Funding Source:	1/4% Capital Sales Tax Fund
● Project Number:	N/A
● Project Appropriation:	FY 2026 \$350,000. Total costs including prior year authorization \$585,000
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	Continuous

Government Tower Repairs

This project will be used for the removal of the Escalator and the 1st floor build-out at the Government Tower.

• Council District:	Parishwide
• Funding Source:	10% General Fund and 90% ¼% Capital Sales Tax Fund
• Project Number:	25-BLDG-15
• Project Appropriation:	Total costs including prior year authorization \$250,000
• Engineer/Architect:	Gros Flores
• Contractor:	Freetown Builders
• Operating Budget Impact:	No operating impact expected
• Projected Year of Completion:	2025

Health Unit Construction

This project is for the construction of a new Health Unit facility.

• Council District:	Parishwide
• Funding Source:	86% Health Unit Fund and 14% LDHH
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$6,940,000
• Engineer/Architect:	Marcello & Associates/Craig Hebert, Architect
• Contractor:	To be determined
• Operating Budget Impact:	To be determined after design completed
• Projected Year of Completion:	To be determined

Houma Heights Fitness Park

To construct a Fitness Park in the Houma Heights area.

• Council District:	Parishwide
• Funding Source:	American Rescue Plan
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$96,433
• Engineer/Architect:	Duplantis Design Group
• Contractor:	To be determined
• Operating Budget Impact:	To be determined after design completed
• Projected Year of Completion:	To be determined

HVAC System – Government Towers

This project provides an HVAC System at Government Tower

• Council District:	Parishwide
• Funding Source:	83% American Rescue Plan, 11% ¼% Capital Sales Tax Fund and 6% Sales Tax Bond Construction Fund
• Project Number:	24-HVAC-12
• Project Appropriation:	FY 2026 \$235,000. Total costs including prior year authorization \$2,714,183
• Engineer/Architect:	Castagnos Goodwin and Utley
• Contractor:	Gootee Construction
• Operating Budget Impact:	Potential savings with replacement of an efficient HVAC system
• Projected Year of Completion:	2026

HVAC System- Municipal Auditorium

This project is to update the HVAC system at the Municipal Auditorium.

• Council District:	2
• Funding Source:	23% American Rescue Plan, 67% ¼% Capital Sales Tax Fund and 10% General Fund
• Project Number:	24-HVAC-17
• Project Appropriation:	Total cost including prior year authorization \$765,230
• Engineer/Architect:	YKH Consulting
• Contractor:	To be determined
• Operating Budget Impact:	Potential Savings with an efficient HVAC System
• Projected Year of Completion:	To be determined

Hwy 56 Landing

This project is to purchase and re-furbish the boat launch

• Council District:	8
• Funding Source:	American Rescue Plan
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$500,000
• Engineer/Architect:	None required
• Contractor:	To be determined
• Operating Budget Impact:	No operating impact anticipated. Routine maintenance funded out of the existing annual general maintenance in Road and Bridge Fund.
• Projected Year of Completion:	2024

Jail Generator Project

This project is to provide for the installation of a generator at the jail.

• Council District:	Parishwide
• Funding Source:	10 % ¼ Capital Sales Tax Fund and 90% FEMA
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$1,026,756
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	No operating impact is expected
• Projected Year of Completion:	2026

Jail Plumbing Project

This project is to provide repairs to the plumbing at the jail

• Council District:	Parishwide
• Funding Source:	35% ¼ Capital Sales Tax Fund and 65% Parish Prisoners
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$416,330
• Engineer/Architect:	None required.
• Contractor:	To be determined
• Operating Budget Impact:	No operating impact expected
• Projected Year of Completion:	Continuous

Juvenile Justice Repairs

This project is to provide for a perimeter fence and other improvements necessary for the day-to-day operations

• Council District:	Parishwide
• Funding Source:	69% General Fund and 31% ¼ Capital Sales Tax Fund.
• Project Number:	N/A
• Project Appropriation:	Total costs including prior year authorization \$700,000
• Engineer/Architect:	None required.
• Contractor:	Triple B Construction
• Operating Budget Impact:	Possible savings because of new improvements
• Projected Year of Completion:	2025

Lake Boudreax Diversion (CWPRA)

This project consists of Coastal Wetlands planning and restoration.

● Council District:	7
● Funding Source:	47% ¼% Capital Sales Tax Fund, 16% Dept. of Natural Resources and 37% General Fund
● Project Number:	05-LAND-14, 09-DRA-66
● Project Appropriation:	Total costs including prior year authorization \$646,311
● Engineer/Architect:	T. Baker Smith
● Contractor:	To be determined
● Operating Budget Impact:	No impact
● Projected Year of Completion:	2024

Lower Atchafalaya Pipeline Study

This project is for a study of the lower Atchafalaya pipeline with Terrebonne Levee and Conservation District.

● Council District:	Parishwide
● Funding Source:	Terrebonne Levee & Conservation District
● Project Number:	N/A
● Project Appropriation:	Total costs including prior year authorization \$150,000
● Engineer/Architect:	Agreement with Terrebonne Levee and Conservation District
● Operating Budget Impact:	To be determined
● Projected Year of Completion:	2025

Oyster Bed Surge Protection System

To construct an oyster bed surge protection system that would protect shorelines in Lake Tambour and Lake Chien in Terrebonne Parish.

● Council District:	Parishwide
● Funding Source:	3% Parishwide Drainage Construction Fund, 3% CPRA, 5% Capital Projects Control Fund, 2% General Fund, 87% National Fish and Wildlife Foundation
● Project Number:	CPRA 2000219599, 17-OYS-37
● Project Appropriation:	Total costs including prior year authorization \$6,305,984
● Engineer/Architect:	T. Baker Smith
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	2026

Parish Sports Park Complex

This project is to for the purpose of developing a major sports park complex.

• Council District:	Parishwide
• Funding Source:	13% General Fund, 28% Recreation fund, 2% Recreation District 2-3 and 2% Land & Water Conservation, 13% Bayou Country Sports Park, 1% Statewide Flood Control, 27% Facility Planning & Control, 2% ARP-Fd 201, 2% Public Improvement Bonds, 6% ¼% Capital Sales Tax Fund and 4% Act 120
• Project Number:	N/A
• Project Appropriation:	FY 2026 \$900,000. Total costs including prior year authorization \$12,444,194
• Engineer/Architect:	Joseph Furr Design, All South Consulting
• Contractor:	Lewis Stone, LA Contracting Enterprise, LLC, Norris Boudreaux
• Operating Budget Impact:	There will be an increase in operations once fully functioning sports plex, but the revenue coming in for sponsorships and tournaments should exceed the increase.
• Projected Year of Completion:	Continuous

Public Works Complex

This project is to relocate and expand the Public Works Services to an area of the Parish which provides centralized access from flooding during active storm seasons and protection offered.

• Council District:	5
• Funding Source:	34% General Fund and 52% ¼% Capital Sales Tax Fund and 14% Capital Project Control Fund
• Project Number:	12-RDS-04
• Project Appropriation:	Total project costs including prior authorizations \$602,468
• Engineer/Architect:	Stantec Consulting Services, Inc.
• Contractor:	Various
• Operating Budget Impact:	No operating impact is anticipated. Routine maintenance and operations will be funded out of the existing annual budgets for Public Works department
• Projected Year of Completion:	2025

Restoring LA Marshes

This purpose of this project is to protect sacred sites, increasing tribal resilience and reducing flood risk

• Council District:	Parishwide
• Funding Source:	National Oceanic and Atmospheric Administration
• Project Number:	N/A
• Project Appropriation:	Total project costs including prior authorizations \$1,000,000
• Engineer/Architect:	N/A
• Contractor:	N/A
• Operating Budget Impact:	No operating impact is anticipated.
• Projected Year of Completion:	2026

Rotary Centennial Street Park

This project is to create an outdoor park and space that will serve businesses as well as the downtown area.

• Council District:	1,2,5
• Funding Source:	71% State Aide, 4% ¼% Capital Sales Tax Fund, 1% Capital Project Control Fund and 17% Rotary Donation and 6% Houma Downtown Development Corporation
• Project Number:	12-RDS-04
• Project Appropriation:	Total project costs including prior authorizations \$1,587,276
• Engineer/Architect:	Duplantis Design
• Contractor:	Norris & Boudreaux Contractors
• Operating Budget Impact:	No operating impact is anticipated.
• Projected Year of Completion:	2024

Security System Control Upgrade Jail

This project consist of upgrades to the Jail Security System.

• Council District:	Parishwide
• Funding Source:	General Fund
• Project Number:	N/A
• Project Appropriation:	Total project costs including prior authorizations \$157,114
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	No operating budget impact expected
• Projected Year of Completion:	Continuous

Segmented Breakwater Rocks @ Timbalier Island

This project consists of performing work in relation to the Barrier Islands.

• Council District:	Parishwide
• Funding Source:	21% General Fund and 79% ¼% Capital Sales Tax Fund
• Project Number:	N/A
• Project Appropriation:	Total project costs including prior authorizations \$41,156
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	2024

Skateboard Park

This project is to construct a skateboard park in the Hwy 311 area.

● Council District:	Parishwide
● Funding Source:	73% Parish wide Recreation Fund, 23% Facility Planning and Control, 3% Road Lighting District 2 and 1% Gautreaux Family Donation
● Project Number:	12-PARK-44
● Project Appropriation:	Total project costs including prior authorizations \$1,274,000
● Engineer/Architect:	Duplantis Design Group
● Contractor:	Larry Doiron, Inc.
● Operating Budget Impact:	No impact on operating budget
● Projected Year of Completion:	Continuous

South LA Wetlands Discovery Center

This project is for the construction of the South LA Wetlands Discovery Center.

● Council District:	Parishwide
● Funding Source:	80% Facility Planning and Control and 20% SLWD
● Project Number:	15-BLDG-13
● Project Appropriation:	Total project costs including prior authorizations \$1,535,567
● Engineer/Architect:	Perez, APC
● Contractor:	Legacy Restoration and Referral, LLC.
● Operating Budget Impact:	No Impact
● Project Year of Completion:	2025

Tower Parking Garage Improvements

This project is to develop a master plan of items needed to expand the life of the structure.

● Council District:	5
● Funding Source:	General Fund.
● Project Number:	N/A
● Project Appropriation:	Total project costs including prior authorizations \$40,000
● Engineer/Architect:	Badeaux Engineers/Meyer Engineers & Architects
● Contractor:	To be determined
● Operating Budget Impact:	No operating impact expected
● Projected Year of Completion:	Currently in assessment phase

Valhi Multi-use Sidewalks

This project is to construct multiuse sidewalks along Valhi.

• Council District:	3, 4
• Funding Source:	5% Public Improvement Bonds , 14% DOTD and 76% ¼% Capital Sales Tax Fund
• Project Number:	H.013340
• Project Appropriation:	Total project costs including prior authorizations \$371,489
• Engineer/Architect:	Providence Engineering
• Contractor:	To be determined
• Operating Budget Impact:	To be determined after design phase is complete
• Projected Year of Completion:	To be determined.

Valhi Share-use Path

This project is to construct shared use path will cover Bayou Sports Park to Ravensaide Drive.

• Council District:	3, 4
• Funding Source:	18% ¼% Capital Sales Tax Fund and 82% DOTD
• Project Number:	H.13714
• Project Appropriation:	Total project costs including prior authorizations \$731,200
• Engineer/Architect:	All South Engineering
• Contractor:	To be determined
• Operating Budget Impact:	To be determined after design phase is complete
• Projected Year of Completion:	To be determined.

Westside Bike Trail

This project is for the expansion of Southdown Trail System (Westside Loop to connect to existing route along Valhi Blvd.)

• Council District:	2, 4, 6, 7
• Funding Source:	Federal Highway Administration
• Project Number:	To be determined
• Project Appropriation:	Total project costs including prior authorizations \$89,240
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	To be determined upon completion of project
• Projected Year of Completion:	Project is in design phase

Whitney Building

This project is to provide funding for the purchase of the building and build out.

• Council District:	3
• Funding Source:	¼% Capital Sales Tax Fund
• Project Number:	To be determined
• Project Appropriation:	Total project cost including prior year authorizations \$4,319,734
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	To be determined upon completion of project
• Projected Year of Completion:	2025

Williams Ave Multi-Use Path

This project is to construct multi-use sidewalks along Williams Blvd.

• Council District:	3
• Funding Source:	40% ¼% Capital Sales Tax Fund and 60% DOTD
• Project Number:	To be determined
• Project Appropriation:	Total project costs including prior authorizations \$597,914
• Engineer/Architect:	All South Consulting, Inc.
• Contractor:	To be determined
• Operating Budget Impact:	To be determined upon completion of project
• Projected Year of Completion:	Project is in design phase

ROAD CONSTRUCTION FUND

661 – ROAD CONSTRUCTION FUND

There are several road projects under construction in the next few years. Multi-year projects include the Country Drive Improvements, Hollywood Road South 4-Lane, Hollywood Rd Extension (Valhi to Hwy 182) and Thompson Rd Construction. In 2019 an Asphalt Overlay Project throughout the Parish will be started. The major source of funding for these projects comes from the General Fund, Capital Improvement Sales Tax and excess Road & Bridge Operations Fund Balance.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes and Special Assessments	0	152,288	152,288	0	0
Intergovernmental	1,489,128	12,966,585	12,966,585	0	0
Miscellaneous Revenue	75,390	0	18,441	0	0
Operating Transfers In	<u>215,900</u>	<u>813,960</u>	<u>813,960</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u>1,780,418</u>	<u>13,932,833</u>	<u>13,951,274</u>	<u>0</u>	<u>0</u>
EXPENDITURES					
Roads and Bridges	<u>2,791,051</u>	<u>16,605,286</u>	<u>16,341,326</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>2,791,051</u>	<u>16,605,286</u>	<u>16,341,326</u>	<u>0</u>	<u>0</u>
INCREASE (DECREASE) TO FUND BALANCE	(1,010,633)	(2,672,453)	(2,390,052)	0	0
FUND BALANCE, JANUARY 1	4,015,564	3,004,931	3,004,931	614,879	614,879
FUND BALANCE, DECEMBER 31	3,004,931	332,478	614,879	614,879	614,879

5 YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
Asphalt Overlays Project	448,416	0	0	0	0	0	448,416
Brady Road Bridge Replacement	9,095,550	0	0	0	0	0	9,095,550
Funderburk Bridge Expansion	21,949	0	0	0	0	0	21,949
Hollywood Rd. (South) 4 Lane	322,618	0	0	0	0	0	322,618
Hollywood Rd. Extension Bridge	2,704	0	0	0	0	0	2,704
Hollywood Rd. Round-a-Bout	1,964,444	1,260,000	0	0	0	0	3,224,444
Main Project Road	0	250,000	0	0	0	0	250,000
Road Projects	0	250,000	0	0	0	0	250,000
Schriever Overpass	0	250,000	0	0	0	0	250,000
Valhi Road Extension	2,385,970	0	0	0	0	0	2,385,970
Westside/Alma Drng-Alma to Cannata's	89,675	0	0	0	0	0	89,675
TOTAL EXPENDITURES	14,331,326	2,010,000	0	0	0	0	16,341,326

* Total funding less prior year expenditures

CAPITAL IMPROVEMENT PROJECT DETAIL

Asphalt Overlay Project

This project is to overlay, patch and stripe various roads.

• Council District:	Parishwide
• Funding Source:	27% ¼% Capital Sales Tax Fund, 7% Road & Bridge Fund, 1% Road Construction Fund, 37% Public Improvement Bonds and 28% American Rescue Plan
• Project Number:	19-RDS-01
• Project Appropriation:	Total project costs including prior authorizations \$5,300,067
• Engineer/Architect:	David A. Waitz Engineering
• Contractor:	Barriere Construction
• Operating Budget Impact:	No operating impact is anticipated. Routine maintenance and operations will be funded out of the existing annual budgets for Road and Bridge Fund
• Projected Year of Completion:	Continuous

Brady Road Bridge Replacement

This project is the replacement of the Brady Road Bridge.

• Council District:	Parishwide
• Funding Source:	72% Facility Planning, 4% American Rescue Plan, 2% Public Improvement Bonds, 15% Capital Sales Tax Fund and 7% Road & Bridge Fund
• Project Number:	20-BRG-33
• Project Appropriation:	Total project costs including prior authorizations \$9,876,667
• Engineer/Architect:	Delta Coast Consultants, LLC
• Contractor:	To be determined
• Operating Budget Impact:	No operating impact is anticipated. Routine maintenance and operations will be funded out of the existing annual budgets for Road and Bridge Fund
• Projected Year of Completion:	Project is in early design phase

Funderburk Bridge Expansion

This project consists of expanding the Funderburk Bridge.

• Council District:	3
• Funding Source:	Road and Bridge Maintenance Fund
• Project Number:	N/A
• Project Appropriation:	Total project cost including prior authorizations \$375,000
• Engineer/Architect:	To be determined
• Contractor:	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	To be determined

Hollywood Road (South)- 4 Lane

This project consists of widening .80 miles of roadway to 4 undivided lanes from LA-311 to LA-3040 (Tunnel Boulevard), with subsurface drainage.

• Council District:	2
• Funding Source:	73% Louisiana Department of Transportation and Development, 14% General Fund, 7% ¼ % Capital Sales Tax Fund, 3% Interest and 3% Road and Bridge Maintenance Fund
• Project Number:	98-WID-25
• Project Appropriation:	Total project costs including prior authorizations \$24,730,089
• Engineer/Architect:	Hartman Engineer and GSE Associates, LLC (Utility Relocation)
• Contractor:	Low Land Construction (Utility Relocation) & Conti Enterprises, Inc.
• Operating Budget Impact:	\$100,000 annual increase for road surface maintenance costs in future years and pavement markings as well
• Projected Year of Completion:	2024

Hollywood Road Extension Bridge

This project provides access of Hollywood Road from LA182.

• Council District:	6
• Funding Source:	2% Road and Bridges Fund, 4% Road Construction Fund, 7% ¼% Capital Sales Tax Fund, 3% Capital Improvement Project Fund, 14% Public Improvement Bonds, 68% Restore Act and 4% Parish Transportation fund
• Project Number:	N/A
• Project Appropriation:	Total project costs including prior authorizations \$4,831,167
• Engineer/Architect:	GIS Engineering, LLC
• Contractor:	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	2024

<u>Hollywood Road Round-a-bout</u>	
<i>This project is to build a round-a-bout at Hollywood and Valhi.</i>	
• Council District:	6
• Funding Source:	12% Capital Sales Tax Fund, 6% Road and Bridge Fund, 75% Facility Planning and Control and 7% Act 776 of 2024 State Aid
• Project Number:	N/A
• Project Appropriation:	Total project costs including prior authorizations \$3,385,000
• Engineer/Architect:	To be determined
• Contractor	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	To be determined

<u>Main Project Road</u>	
<i>This project is to pave the shoulders on Main Project Road to LA 311 to LA 20</i>	
• Council District:	Parishwide
• Funding Source:	Act 776 of State Aid
• Project Number:	N/A
• Project Appropriation:	Total project cost including prior year authorizations \$250,000
• Engineer/Architect:	To be determined
• Contractor	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	To be determined

<u>Road Projects</u>	
<i>This project is to perform a survey and assessment of all Parish Roads.</i>	
• Council District:	Parishwide
• Funding Source:	1/4% Capital Sales Tax Fund
• Project Number:	N/A
• Project Appropriation:	Total project cost including prior year authorizations \$250,000
• Engineer/Architect:	To be determined
• Contractor	To be determined
• Operating Budget Impact:	To be determined
• Projected Year of Completion:	To be determined

Schriever Overpass

This project is to repair the wiring in light fixtures along the Schriever Overpass.

● Council District:	Parishwide
● Funding Source:	Act 776 of 2024 State Aid
● Project Number:	N/A
● Project Appropriation:	Total project costs including prior authorizations \$250,000
● Engineer/Architect:	To be determined
● Contractor:	To be determined
● Operating Budget Impact:	To be determined
● Projected Year of Completion:	To be determined

Valhi Road Extension

This project is to extend Valhi Blvd Savanne Rd to LA 311.

● Council District:	3, 4
● Funding Source:	7% ¼% Capital Sales Tax Fund and 93% Facility Planning and Control
● Project Number:	N/A
● Project Appropriation:	Total project costs including prior authorizations \$2,800,000
● Engineer/Architect:	GIS Engineering
● Contractor:	To be determined
● Operating Budget Impact:	To be determined
● Projected Year of Completion:	To be determined

Westside Blvd./Alma to Cannata's

This project consists of widening and improving drainage alone Westside Blvd. from Alma to Cannata's

● Council District:	3
● Funding Source:	17% ¼% Capital Sales Tax Fund and 83% Drainage Maintenance Fund
● Project Number:	50-J55-18-01
● Project Appropriation:	Total project costs including prior authorizations \$151,667
● Engineer/Architect:	All South Consulting
● Contractor:	To be determined
● Operating Budget Impact:	To be determined
● Projected Year of Completion:	To be determined

ADMINISTRATIVE BUILDINGS

662 – ADMINISTRATIVE BUILDINGS

In December 2000, the Parish purchased the downtown Houma Bank One Tower, approximately 87,000 square feet of office and an adjacent multi-story parking garage to consolidate government functions in the downtown area to provide for more convenient governmental services and public access. The Parish has redesigned the layout of the building to be able to provide the most efficient space to government offices. All designated Parish departments have occupied the building during the year 2005. The funding for the purchase and renovations has been provided through the General Fund, ¼ % Capital Sales Tax, Public Improvement Bonds and interest. The final phase of major renovations is the replacement of the air handler and chiller systems on floors one through five which has been supplemented by a Federal Energy Grant in the amount of \$885,000. Other projects include the Courthouse Annex Building Modification, purchase of an emergency generator and the replacement of elevators. Funds remaining are used for Government Buildings.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
EXPENDITURES					
Government Buildings	0	9,161	9,161	0	0
Operating Transfers Out	69,661	0	0	0	0
TOTAL EXPENDITURES	69,661	9,161	9,161	0	0
INCREASE (DECREASE) TO FUND BALANCE	(69,661)	(9,161)	(9,161)	0	0
FUND BALANCE, JANUARY 1	113,491	43,830	43,830	34,669	34,669
FUND BALANCE, DECEMBER 31	43,830	34,669	34,669	34,669	34,669

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
Old Courthouse Improvements	9,161	0	0	0	0	0	9,161
TOTAL EXPENDITURES	9,161	0	0	0	0	0	9,161

* Total funding less prior year expenditures

CAPITAL IMPROVEMENT PROJECT DETAIL

Old Courthouse Improvements	
<i>To make necessary repairs to the Elevator in the Old Courthouse.</i>	
● Council District:	1
● Funding Source:	Administrative Building Fund
● Project Number:	N/A
● Project Appropriation:	Total project costs including prior authorizations \$73,296
● Engineer/Architect:	None required
● Contractor:	Various
● Operating Budget Impact:	No impact; possible savings from reduced utilities and maintenance
● Projected Year of Completion:	Continuous

1-1B CONSTRUCTION FUND

664 – 1-1B CONSTRUCTION FUND

The Forced Drainage 1-1-B channel improvement project is now underway. The overall project encompasses approximately 16,576 acres, located between the natural ridges of Bayou Terrebonne to West and Bayou Blue to East. Two major pump stations have been constructed and a levee along the Intracoastal Waterway. The current project is intended to more efficiently convey storm water to the major pumping stations in order to prevent flooding from excessive rainfalls and tidal surges.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Miscellaneous Revenue	42,599	0	15,561	0	0
TOTAL REVENUES	42,599	0	15,561	0	0
EXPENDITURES					
Drainage	205	23,807	23,807	0	0
TOTAL EXPENDITURES	205	23,807	23,807	0	0
INCREASE (DECREASE) TO FUND BALANCE	42,394	(23,807)	(8,246)	0	0
FUND BALANCE, JANUARY 1	137,026	179,420	179,420	171,174	171,174
FUND BALANCE, DECEMBER 31	179,420	155,613	171,174	171,174	171,174

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
1-1B Drainage Project		23,807	0	0	0	0	23,807
TOTAL EXPENDITURES		23,807	0	0	0	0	23,807

* Total funding less prior year expenditures

CAPITAL IMPROVEMENT PROJECT DETAIL

1-1B Drainage Project

This project encompasses approximately 16,576 acres, located between the natural ridges of Bayou Terrebonne to the west and Bayou Blue to the east. It also includes construction of two major pump stations, levee along Intracoastal waterway, and for marsh mitigation. This project prevents local flooding from excessive rainfalls and tidal surges.

• Council District:	2, 3, 4, 5
• Funding Source:	48% Capital Projects Control Fund, 15% ¼% Capital Sales Tax Fund, 20% Drainage Tax Fund, 3% 1-1B Construction Fund, 6% 1998 Public Improvement Bond Fund, 16% State Grant and 1% 2000 Public Improvement Bond Fund
• Project Number:	86-148-01
• Project Appropriation:	Total project costs including prior authorizations \$8,874,538
• Engineer/Architect:	T. Baker Smith
• Contractor:	Lowland Construction and Chet Morrison
• Operating Budget Impact:	No impact; possible savings from reduced utilities and maintenance
• Projected Year of Completion:	2024

GENERAL OBLIGATION BOND CONSTRUCTION FUND

665 – GENERAL OBLIGATION BOND CONSTRUCTION FUND

This fund was set up due to sale of General Obligation Bonds in 2005 for \$5.0 million. This money will be used for drainage projects (\$3.0 million) and roads and bridges projects (\$2.0 million). In 2007, an additional \$5.0 million of General Obligation Bonds were sold restricted for drainage, \$3.0 million and \$2.0 million roads. With the continuing population growth in Terrebonne Parish, road improvements are needed as soon as possible.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Miscellaneous Revenue	12,606	0	4,619	0	0
TOTAL REVENUES	<u>12,606</u>	<u>0</u>	<u>4,619</u>	<u>0</u>	<u>0</u>
EXPENDITURES					
Sewerage Collection	66,355	2,421	2,421	0	0
TOTAL EXPENDITURES	<u>66,355</u>	<u>2,421</u>	<u>2,421</u>	<u>0</u>	<u>0</u>
INCREASE (DECREASE) TO FUND BALANCE	(53,749)	(2,421)	2,198	0	0
FUND BALANCE, JANUARY 1	101,463	47,714	47,714	49,912	49,912
FUND BALANCE, DECEMBER 31	47,714	45,293	49,912	49,912	49,912

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
Gray Sewer Facilities	2,421	0	0	0	0	0	2,421
TOTAL EXPENDITURES	<u>2,421</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,421</u>

* Total funding less prior year expenditures

665 – GENERAL OBLIGATION BOND CONSTRUCTION FUND

CAPITAL IMPROVEMENT PROJECT DETAIL

Gray Sewer Facilities

Sewerage along Hwy 24 South from Laurel Bridge to Fairlane Drive.

● Council District:	2
● Funding Source:	General Obligation Bonds
● Project Number:	12-CDBG-SEW-55
● Project Appropriation:	Total project costs including prior authorizations \$480,802
● Engineer/Architect:	Greenpoint Engineering
● Contractor:	LA Contracting Enterprise
● Operating Budget Impact:	None, current line replaced
● Projected Year of Completion:	Continuous

SALES TAX CONSTRUCTION FUND

667 – SALES TAX CONSTRUCTION FUND

In 2020, the Parish issued \$19,370,000 of Public Improvement Bonds and \$14,015,000 of taxable Public Improvement Sales Tax Revenue Refunding bonds. This money will be used to complete the on-going improvements.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Miscellaneous Revenue	44,583	0	16,336	0	0
TOTAL REVENUES	44,583	0	16,336	0	0
EXPENDITURES:					
OPERATING TRANSFERS OUT	0	0	0	160,973	160,973
	0	0	0	160,973	160,973
INCREASE (DECREASE) TO FUND BALANCE	44,583	0	16,336	(160,973)	(160,973)
FUND BALANCE, JANUARY 1	116,390	160,973	160,973	177,309	177,309
FUND BALANCE, DECEMBER 31	160,973	160,973	177,309	16,336	16,336

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

SANITATION 2001 BOND CONSTRUCTION FUND

695 – SANITATION 2001 BOND CONSTRUCTION FUND

The Sanitation 2001 Bond Construction Fund was proposed in the 2002 Budget to continue expending proceeds of Sanitation Capital Improvement Bonds. The issuance of \$8.865 million was used in the summer of 2001 as part of an overall solution to inadequate funding of the solid waste functions of the Utilities Department. This method of funding provided immediate financing of major capital expenditures of the Solid Waste Division, such as the Ashland Landfill Closure and C & D Landfill Construction. This approach is also more consistent with the typical method funding of major capital improvements, whereby the improvements are paid for over the project life.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES					
MISCELLANEOUS REVENUE	(19,143)	0	1,228	0	0
	<u>(19,143)</u>	<u>0</u>	<u>1,228</u>	<u>0</u>	<u>0</u>
EXPENDITURES					
Solid Waste Services	0	394,474	0	0	0
Operating Transfers Out	0	0	0	400,000	400,000
TOTAL EXPENDITURES	0	394,474	0	400,000	400,000
INCREASE (DECREASE) TO FUND BALANCE	(19,143)	(394,474)	1,228	(400,000)	(400,000)
FUND BALANCE, JANUARY 1	471,434	452,291	452,291	453,519	453,519
FUND BALANCE, DECEMBER 31	452,291	57,817	453,519	53,519	53,519

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- All projects completed, closed out to Sanitation Fund, approved.

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	2025	2026	2027	2028	2029	TOTAL
Ashland Landfill Office/Warehouse Renovation	6,483	0	(6,483)	0	0	0	0
Ashland Landfill Road Extension	223,620	0	(223,620)	0	0	0	0
Ashland Transfer Station	169,118	0	(169,118)	0	0	0	0
TOTAL EXPENDITURES	399,221	0	(399,221)	0	0	0	0

* Total funding less prior year expenditures

LANDFILL CLOSURE/CONSTRUCTION

696 – LANDFILL CLOSURE/CONSTRUCTION

As required by the Louisiana Department of Environmental Quality (LDEQ), the Ashland Sanitary Landfill ceased accepting solid waste on July 31, 1999. On August 2, 1999, the Parish's Ashland Solid Waste Pickup Station commenced operations and all solid waste has since been transported to the River Birch Landfill in Avondale, Louisiana. State and federal laws and regulations governing the closure of the Ashland Sanitary Landfill required the Parish to place a final cover and to perform certain maintenance and monitoring functions at the site for thirty years' post-closure.

At December 31, 2006, the Parish reports that the Ashland Landfill Solid Waste Disposal Facility was closed on November 4, 2003 in accordance with the Louisiana Administrative Code, Title 33, Part VII. During an inspection performed on May 30, 2003, Louisiana Department of Environmental Quality representatives noted that the final cover was in place and vegetation had been established in all areas. Certification of final closure was approved by the Department of Environmental Quality on July 14, 2004. An inspection of the groundwater monitoring system on October 18, 2004, indicated that the facility is in compliance with the post-closure requirements established by the facility's approved permit. The parish reports this closure and post-closure care costs as obligations within the government-wide financial statements. The \$640,046 (\$71,116 and \$568,930, due within one year and due after one year, respectively), reported as landfill closure and post-closure care liability at December 31, 2021, represents the total estimated remaining cost of closure and post-closure and post-closure care.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Miscellaneous Revenue	9,281	0	3,401	0	0
TOTAL REVENUES	9,281	0	3,401	0	0
INCREASE (DECREASE) TO FUND BALANCE	9,281	0	3,401	0	0
FUND BALANCE, JANUARY 1	226,778	236,059	236,059	239,460	239,460
FUND BALANCE, DECEMBER 31	236,059	236,059	239,460	239,460	239,460

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

1998 PUBLIC IMPROVEMENT CONSTRUCTION FUND

698 – 1998 PUBLIC IMPROVEMENT CONSTRUCTION FUND

Valhi Boulevard and Hollywood Road Extensions will be accomplished in three segments. "Segment I" (Valhi Boulevard Extension) which is complete and consist of a divided four-lane boulevard with a grassy median together with subsurface drainage, concrete box culverts within median ditch and turning lanes from St. Charles Street to the Hollywood Road Extension. "Segment II" (Hollywood Road Extension) will consist of a four-lane roadway together with curb and gutter subsurface drainage facilities from La. Highway 311 to the Valhi Boulevard Extension. "Segment III" (Hollywood Road Extension) will consist of a four-lane roadway together with curbs and gutters and subsurface drainage facilities from the Valhi Boulevard Extension to U. S. Highway 90 (Big Bayou Black Drive). Another phase is to extend Valhi Extension to Equity Boulevard, then to Savanne Road. The Parish has proposed \$1.0 million for the Valhi Extension Project to Savanne for 2011, from the Capital Sales Tax Fund. In addition, the Parish has proposed \$1.0 million per year for Years 2011 through 2012 from the ¼% Sales Tax Fund.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Miscellaneous Revenue	3,660	0	1,341	0	0
TOTAL REVENUES	3,660	0	1,341	0	0
EXPENDITURES					
Sewerage Collection	0	68,581	68,581	0	0
TOTAL EXPENDITURES	0	68,581	68,581	0	0
INCREASE (DECREASE) TO FUND BALANCE	3,660	(68,581)	(67,240)	0	0
FUND BALANCE, JANUARY 1	94,599	98,259	98,259	31,019	31,019
FUND BALANCE, DECEMBER 31	98,259	29,678	31,019	31,019	31,019

5-YEAR CAPITAL OUTLAY HIGHLIGHTS

- No new activity.

SUMMARY OF CAPITAL PROJECTS

PROJECT TITLE	* PRIOR YEARS	PROJECTED						TOTAL
		2025	2026	2027	2028	2029		
Sanitary Sewer Rehab Project	41,088	0	0	0	0	0	0	41,088
Sewerage Projects	27,493	0	0	0	0	0	0	27,493
TOTAL EXPENDITURES	68,581	0	0	0	0	0	0	68,581

* Total funding less prior year expenditures

CAPITAL IMPROVEMENT PROJECT DETAIL

Sanitary Sewer Rehabilitation Projects

This project is for sewer rehabilitation in Mulberry, Barrios, Broadmoor and other areas.

● Council District:	1, 2, 3, 4, 5, 6, 7, 8, 9
● Funding Source:	Public Improvement Bond Proceeds
● Project Number:	99-SEW-50
● Project Appropriation:	Total project costs including prior authorizations \$807,600
● Engineer/Architect:	T. Baker Smith
● Contractor:	Insituform Technologies
● Operating Budget Impact:	\$16,500 annual increase in operations. Annual debt service \$26,000 from dedicated Public Improvement tax.
● Projected Year of Completion:	Continuous

Sewerage Projects

Public improvements bond proceeds to be allocated to future sewerage projects

● Council District:	1, 2, 3, 4, 5, 6, 7, 8, 9
● Funding Source:	Public Improvement Bond Proceeds
● Project Number:	N/A
● Project Appropriation:	Total project costs including prior authorizations \$82,948
● Engineer/Architect:	To be determined
● Contractor	To be determined
● Operating Budget Impact:	To be determined upon completion of project design phase
● Projected Year of Completion:	Continuous

MISCELLANEOUS INFORMATION

Terrebonne Economic Development Authority (TEDA): TEDA was created in 1989 as authorized by Louisiana Revised Statute 33:130.251 and LA R.S. 33:130.60 for the primary object and purpose of promoting, encouraging, and participating in industrial development to stimulate the economy of Terrebonne Parish, Louisiana through commerce, industry, and research and for the utilization and development of natural, physical, and human resources of the area by providing job opportunities.

Coroner's Office: The Terrebonne Parish Coroner, (the Coroner) was created by the Terrebonne Parish Council, by virtue of the authority conferred by Chapter 3, Title 33 of the Louisiana Revised Statute of 1950. The Terrebonne Parish Coroner is chosen by the voters of Terrebonne Parish and serves a four-year term. The Coroner is in charge of investigating all deaths, performing autopsies, providing mental investigations, mental evaluation and commitment, court ordered sanity commission exams, and examining possible sex offense investigations.

Terrebonne Parish Library (Library): The Library was created to provide all segments of Terrebonne Parish's diverse population a comprehensive collection of library resources and services.

Morganza to the Gulf Hurricane Protection Project (MTG): The MTG Project is a hurricane protection system for Terrebonne and Lafourche Parishes designed to protect developed areas and the remaining fragile marsh from hurricane storm surge.

TERREBONNE ECONOMIC DEVELOPMENT AUTHORITY (TEDA)

MISCELLANEOUS INFORMATION – TEDA

MISSION STATEMENT / DEPARTMENT DESCRIPTION

The mission of TEDA is to serve as the economic catalyst that recruits and retains businesses for Terrebonne Parish.

The organization works toward goals identified in its strategic plan, focused on several areas:

- Engaging existing local firms to assist them with their growth and expansion plans. This includes one-on-one visits with companies operating in the parish as well as outreach through business organizations.
- Supporting and assisting with getting the business incubator up and running.
- Working on programs for the growth and development of entrepreneurs and startups which can create job opportunities in Terrebonne Parish. Various concepts, including seminars and one-on-one meetings, are used to attract, engage and retain small businesses and entrepreneurs.
- Attracting new firms to Terrebonne that complement the parish's existing economic strengths as well as attracting new firms that add a level of economic diversity to the Terrebonne Parish. This goal, along with other key priorities such as heightened profile, increased workforce development, infrastructure needs, and the development of real estate sites for corporate expansion and relocation, are addressed through collaboration and partnership with local business and industry organizations, Louisiana Department of Economic Development, and regional stakeholders and partners including COLAB (former South Louisiana Economic Council) and Entergy Louisiana.
- Engaging with the community on business activities as much as possible. This includes speaking at public events, attendance and participation with community and business organizations, along with having an active electronic communication program including monthly newsletters and social media.

Economic Indicators	Compiled August 2024	Compiled August 2025
Population	103,616	103,864
Total Businesses in Terrebonne Parish:		
• Sales and Use Tax Accounts	12,319**	12,616*
• Occupational Licenses	5,668**	5,630*
Hotel / Motel	80**	90*
Total Commercial Building Permits	349**	193*
Unemployment Rate	4.2%	4.4%
Labor Force	44,367	46,196

**At year's end 2023.

* At year's end 2024.

The reduction in commercial building permits is accounted for by most of the remaining Hurricane Ida repairs being complete.

While experiencing a slight increase in the number of people in the labor pool, Terrebonne Parish's employers continue to report difficulty filling positions with qualified labor.

While new drilling conditions are tight, the mining sector is still a major employer and work in the plug-and-abandonment sector is still strong. As of June 2025, employment in the parish has increased by 900 jobs over 2024 figures, but due to reporting changes by Louisiana Workforce Commission, the impacted sectors are unavailable.

Sales tax accounts represent not only local sellers but any out-of-state and online sellers doing business in the parish.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Economic Development			
1. Support Local Businesses			
a. Business Retention and Expansion Visits*			
1. Number of visits	82	100	100
2. Number of existing jobs represented by companies visited	13,195	12,000	9,000
3. Recent job creation represented by companies visited (prior 2 year)	1,352	900	500
4. Projected capital investment (next 3 years)	\$13,960,000	\$6,000,000	\$10,000,000
5. Projected job growth (next 3 years)	484	66	125
6. Real estate growth (acreage needed next 3 years)	15	6	25
b. Technical assistance provided			
1. Incentive applications**			
a. Number of applications supported	8	7	5
b. Existing and retained jobs	257	2,835	100
c. New jobs committed	45	60	15
d. Capital investment committed	\$99,564,000	\$4,910,253	\$2,500,000
2. General Technical Assistance			
a. Referral to outside programs (e.g., grant programs, leadership programs, etc.)	40	50	50
b. Other technical assistance provided	189	100	100
2. Support Entrepreneurs and New Business Formations			
a. Consultations with TEDA staff	34	30	30
b. Referrals			
1. Training providers	3	10	10
2. Other general support provided	31	20	20
3. New Business Attraction			
a. Competing for New Business Locations			
1. RFPs received	32	24	24
2. Completed RFPs	4	12	10
b. Real Estate Database Development			
1. Terrebonne Parish properties listed on Louisiana Site Selection Database	19	20	20
2. Promoting local usage of Louisiana Site Selection Database	4	5	5
3. Other collaborations with local real estate community	6	7	8
4. Community Engagement			
a. Public Speaking Engagements	30	40	45
b. Attendance at events hosted by other community and/or industry organizations	135	150	155

*Companies visited on a rotational basis; figures listed represent only data received directly from visited companies in that year.

**Only represents investment by companies filing for state incentive programs.



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Occupational Licenses	625,000	593,500	593,500	647,417	647,417
TOTAL REVENUES	625,000	593,500	593,500	647,417	647,417
EXPENDITURES					
Personal Services	401,450	401,515	401,515	402,717	402,717
Supplies and Materials	13,750	13,685	13,685	13,700	13,700
Other Services and Charges	204,800	178,300	178,300	231,000	231,000
Capital Outlay	5,000	0	0	0	0
TOTAL EXPENDITURES	625,000	593,500	593,500	647,417	647,417
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					9.08%
INCREASE (DECREASE) TO FUND BALANCE	0	0	0	0	0
FUND BALANCE, JANUARY 1	259,694	259,694	259,694	259,694	259,694
FUND BALANCE, DECEMBER 31	259,694	259,694	259,694	259,694	259,694

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Senior Planner	1	1	1	1	N/A	****	****	****
Marketing Manager	1	1	1	1	N/A	****	****	****
Administrative Coordinator II	1	1	1	1	N/A	****	****	****
TOTAL	3	3	3	3				

CORONER'S OFFICE

MISCELLANEOUS INFORMATION – CORONER'S OFFICE

The Office of the Coroner of Terrebonne Parish serves the public 24 hours a day, 365 days a year. It is charged with determining the manner and cause of death for those cases that fall within its jurisdiction, including homicide, suicide, and accidental, unusual, or suspicious deaths. The Coroner's Office performs autopsies when appropriate and issues death certificates. It issues orders of protective custody for the mentally ill and chemically dependent and performs court ordered sanity commission exams. It investigates cases of possible criminal sex offense.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
<i>Public Safety</i>			
1. <i>To maintain professional and comprehensive abilities to investigate</i>			
a) Number of investigations - deaths	941	1,011	1,040
b) Number of investigations - mental cases	1,183	1,202	1,263
c) Number of investigations - possible criminal sex offense	13	13	13
2. <i>To perform autopsies as needed to complete investigations</i>			
a) Number of autopsies	66	70	75
b) Number of views	675	793	825
c) Number of toxicology studies	79	75	80
3. <i>Examinations are performed to evaluate the mentally ill</i>			
a) Number of mental exams	1,005	1,047	1,075
b) Number of commitments	168	143	176
c) Number of sanity commission exams (court ordered)	10	12	12
4. <i>To effectively provide services to the parish citizens</i>			
a) Average autopsies performed	1 out of 14	1 out of 14	1 out of 14
b) Orders of protective custody produced	1 out of 7	1 out of 8	1 out of 7
c) Estimated case loads	3,142	3,273	3,391



BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Intergovernmental	805,626	805,626	805,626	805,626	805,626
Charges for Services	48,589	45,000	57,194	45,000	45,000
Miscellaneous Revenue	2,605	12	519	12	12
TOTAL REVENUES	856,820	850,638	863,339	850,638	850,638
EXPENDITURES					
Personal Services	647,935	681,833	629,968	590,262	590,262
Supplies and Materials	19,858	18,600	16,983	16,110	16,110
Other Services and Charges	235,382	226,113	260,487	241,519	241,519
Repairs and Maintenance	11,197	7,500	6,273	3,750	3,750
Bad Debt	0	0	0	0	0
Capital	13,524	0	0	0	0
TOTAL EXPENDITURES	927,896	934,046	913,711	851,641	851,641
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY					
					-8.49%
INCREASE (DECREASE) TO FUND BALANCE	(71,076)	(83,408)	(50,372)	(1,003)	(1,003)
FUND BALANCE, JANUARY 1	169,703	98,627	98,627	48,255	48,255
FUND BALANCE, DECEMBER 31	98,627	15,219	48,255	47,252	47,252

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025 ADPT	2025 CUR	2026 PRO	2026 ADPT	PAY GRADE	ANNUAL SALARY		
	MIN	MID	MAX					
Coroner	1	1	1	1	N/A	****	****	****
Deputy Coroner	1	2	2	1	N/A	****	****	****
Office Administrator	1	1	1	1	N/A	****	****	****
Chief Investigator	1	1	1	1	N/A	****	****	****
Investigators	3	2	2	3	N/A	****	****	****
Secretary	1	1	1	1	N/A	****	****	****
TOTAL FULL-TIME	8	8	8	8				
Deputy Coroner	1	0	0	1	N/A	****	****	****
Investigator	3	3	3	3				
TOTAL PART-TIME	4	3	3	4				
TOTAL	12	11	11	12				

TERREBONNE PARISH LIBRARY

MISCELLANEOUS INFORMATION – TERREBONNE PARISH LIBRARY

This fund accounts for the receipt, investment of and payment to the Terrebonne Parish Library system of monies received by the Parish on its behalf. The mission of the Terrebonne Parish Library System is to provide to all segments of Terrebonne Parish's diverse population a comprehensive collection of library resources and services necessary to satisfy the evolving informational needs and recreational pursuits of the community, thus enhancing the quality of life in Terrebonne Parish. The library system has four primary roles: It will provide timely, accurate information and services employing a well-trained and motivated library staff. It will provide resources which are technologically advanced. It will serve as a door to learning for children by promoting the enjoyment of reading, learning, and libraries by providing materials and programs. The Terrebonne Parish Library system will uphold the public's freedom of access to knowledge.

In 2022, the Terrebonne Parish Library was awarded the James Modisette Louisiana Public Library of the Year by the Louisiana Library Association. The Terrebonne Parish Library was recognized as a finalist for the Nation Medal in 2014, 2015, 2017 and 2018. This prestigious honor is bestowed by the Institute of Museums and Library Services, a federal agency.

The South Regional Branch was completed in November which will serve the Bourg, Chauvin, Montegut, and Pointe-aux-Chenes communities and surrounding areas. The 8,000 square foot branch provides residents with meeting room space, public computers, expanded programming, and the convenience of a drive-through drop off and pick up window.

BUDGET SUMMARY

	2024 ACTUAL	2025 BUDGET	2025 PROJECTED	2026 PROPOSED	2026 ADOPTED
REVENUES:					
Taxes	6,998,717	6,900,000	7,400,000	6,900,000	6,900,000
Grants	6,489	1,000	12,030	1,000	1,000
Charges for Services	55,357	40,000	50,007	40,000	40,000
Fines and Forfeitures	8,232	8,000	7,000	8,000	8,000
Investment Income	24,299	50	31,948	50	50
Other Income	14,272	10,500	10,500	10,500	10,500
TOTAL REVENUES	7,107,366	6,959,550	7,511,485	6,959,550	6,959,550
EXPENDITURES					
Personal Services	3,401,635	3,599,316	3,599,316	3,600,000	3,600,000
Supplies and Materials	181,242	146,000	150,000	146,000	146,000
Other Services and Charges	1,222,033	1,341,631	1,350,475	1,340,893	1,340,893
Repairs and Maintenance	358,621	325,500	355,500	325,500	325,500
Capital Outlay	1,273,200	655,000	985,112	3,455,000	3,455,000
Operating Transfers Out	766,733	764,196	766,500	764,250	764,250
TOTAL EXPENDITURES	7,203,464	6,831,643	7,206,903	9,631,643	9,631,643
% CHANGE OVER PRIOR YEAR EXCLUDING CAPITAL OUTLAY AND OPERATING TRANSFERS OUT					
INCREASE (DECREASE) TO FUND BALANCE	(96,098)	127,907	304,582	(2,672,093)	(2,672,093)
FUND BALANCE, JANUARY 1	6,962,812	6,866,714	6,866,714	7,171,296	7,171,296
FUND BALANCE, DECEMBER 31	6,866,714	6,994,621	7,171,296	4,499,203	4,499,203

BUDGET HIGHLIGHTS

- No significant changes.

PERSONNEL SUMMARY

JOB TITLE	2025	2025	2026	2026	PAY GRADE	ANNUAL SALARY		
	ADPT	CUR	PRO	ADPT		MIN	MID	MAX
Director*	1	1	1	1	III	76,918	105,148	134,888
Assistant Director	2	2	2	2	10	61,589	80,714	102,814
Branch Manager III	0	0	0	0	9	53,268	73,341	93,413
Finance Manager	1	1	1	1	9	53,268	73,341	93,413
Facilities Branch Manager	1	1	1	1	9	53,268	73,341	93,413
Reference Services Supervisor	0	0	0	0	8	47,424	65,291	83,158
Youth Services Supervisor	1	1	1	1	8	47,424	65,291	83,158
Acquisitions Librarian	1	1	1	1	7	42,432	58,417	74,402
Reference Librarian	1	1	1	1	7	42,432	58,417	74,402
Adult Services/Public Relations	0	0	0	0	6	37,752	51,958	66,165
Adult Services Coordinator	1	1	1	1	6	37,752	51,958	66,165
PR Coordinator	1	1	1	1	6	37,752	51,958	66,165
Reference Associate	3	3	3	2	6	37,752	51,958	66,165
Regional Branch Manager	1	1	1	1	6	37,752	51,958	66,165
Creative Lab Coordinator	1	1	1	1	6	37,725	51,958	66,165
Outreach Coordinator	1	1	1	1	6	37,725	51,958	66,165
Outreach Supervisor	1	1	1	1	5	33,280	45,812	53,344
Technical Processing Supervisor	1	1	1	1	5	33,280	45,812	53,344
Technology Coordinator	1	1	1	1	4	29,640	40,930	52,021
Branch Manager II	1	1	1	1	4	29,640	40,930	52,021
Assistant Branch Manager	1	1	1	1	4	29,640	40,930	52,021
Branch Manager I	3	3	3	3	3	28,080	38,567	49,234
Administrative Assistant	1	1	1	1	3	28,080	38,567	49,234
Outreach Clerk	1	1	1	1	3	28,080	38,567	49,234
ILL Clerk	1	1	1	1	2	27,040	37,222	47,403
Clerk 1	23	21	23	23	2	27,040	37,222	47,403
Courier	1	1	1	1	1	24,960	34,351	43,742
Custodian	1	1	1	1	1	25,147	34,611	44,075
TOTAL FULL-TIME	52	50	52	51				
Clerk	24	19	24	22		12,470	14,810	17,410
TOTAL PART-TIME	24	19	24	22				
TOTAL	76	69	76	73				

*Director follows parish pay scale



MORGANZA TO THE GULF HURRICANE PROTECTION PROJECT

MISCELLANEOUS INFORMATION – MORGANZA TO THE GULF

Terrebonne Parish Consolidated Government (TPCG) and Terrebonne Levee and Conservation District (TLCD) have an Intergovernmental Agreement to provide for the funding of the Morganza to the Gulf Project (MTG). The MTG Project is a hurricane protection and risk reduction system for Terrebonne and Lafourche Parishes designed to protect developed areas and the remaining fragile marsh from hurricane storm surge. The U.S. Army Corps of Engineers (USACE) is a federal sponsor for this project, while the LA Coastal Protection & Restoration Authority (CPRA) with the TLCD jointly serve as the local sponsor. As of 2025, Congress has appropriated approximately \$468 million of funding to the U.S. Army Corps of Engineers for the MTG Project with \$131.5M of appropriations being requested for FY 2026. Prior to, the project has been funded almost exclusively by State and Local funding. State and Local funding has been achieved through a combination of sales tax revenues received by the Parish and the Issuer (including the Issuer's special one-half of one percent (1/2%) sales and use tax securing the Bonds) and grants from the State through the CPRA such as GOMESA and RESTORE Act. Both local and federal investments total approximately \$1.2 billion of flood protection projects across the MTG Project footprint.

The mission of the TLCD is to protect lives and property during times of emergency by using the available manpower and equipment in a safe and timely sequence, while maintaining the integrity of the levee systems and flood control structures. The project's purpose is to protect infrastructure and the remaining fragile marsh from hurricane storm surge. The area is significantly affected by tides emanating from the Gulf of Mexico. Terrebonne Levee and Conservation District shall engage in flood control works as it relates to hurricane protection, tidal flooding, saltwater intrusion, and conservation. The TPCG and the TLCD are jointly participating in this project to provide for the acquisition, construction, improvement, maintenance, and operation of new and existing facilities for the furtherance of the statutorily authorized purposes of the TLCD.

In 2001, the citizens of Terrebonne Parish voted to levy a one fourth of one percent (1/4%) sales and use tax for the purpose of constructing and maintaining features of the Morganza to the Gulf Project. The TPCG has authorized the collection of the sales tax. The funds derived are to be spent according to the provisions of the MTG Project Intergovernmental Agreement.

The proposed work is all in coastal Louisiana, approximately 60 miles southwest of New Orleans and includes portions of Terrebonne and Lafourche Parishes. The area is bounded on the west by State Highway 90 in Gibson and on the east by Bayou Lafourche with the east and west boundaries forming an apex at Thibodaux, LA. The southern boundary is the Gulf of Mexico. Upon final completion, the MTG Project will consist of; approximately 98 miles of earthen levee, 22 floodgate structures proposed for the navigable waterways, and a lock structure in the Houma Navigational Canal measuring 110-ft wide by 800-ft long. The structural features are integrated into the levee alignment to provide flood protection, drainage, and environmental benefits, while allowing navigational passage. To date, approximately eighty 80 miles of interim elevation levees and floodgates comprising the MTG Project have been completed and/or are under construction.

It will take 15 to 16 years to build the entire system, which would be maintained by the Terrebonne Levee & Conservation District. The Army Corps of Engineers will likely operate the lock in the Houma Navigation Canal and the east/west sector gates in the Gulf Intracoastal Waterway.

GOALS/OBJECTIVES/PERFORMANCE MEASURES/INDICATORS	FY2024 Actual	FY2025 Estimated	FY2026 Projected
Infrastructure Enhancement/Growth Management			
1. To increase the awareness of the extent of protection this project will provide.	100%	100%	100%
2. To keep the public aware of the progress as the project moves forward.	100%	100%	100%
3. To continue to work with the Federal and State Governments to acquire any grants and/or matching monies for the hurricane protection program.	95%	98%	100%
4. To continue design and construction of the first lift of the project.	96%	98%	100%



MORGANZA TO THE GULF HURRICANE PROTECTION PROJECT

CAPITAL PROJECTS – FLOODGATES

TLCD's Floodgates are numbered in the chronological order they were built, or ownership was taken over from TPCG (Parish Government). While TLCD floodgates were built over the last thirty years, there have been several translations of the vertical data used for establishing elevations of these structures. The elevations stated in this report have been adjusted to reflect the current datum and vertical adjustment prepared by TLCD in 2022. These elevations are referenced to the North American Vertical Datum. The below Table provides general information for each of the TLCD floodgates, followed by detailed descriptions of each.

FLOODGATE DATA TABLE					
NO.	NAME	PHYSICAL ADDRESS & LOCATION	CLEAR OPENING	DESIGN ELEVATION	SILL ELEVATION
1	Bayou Terrebonne Lock Complex	2180 HWY 55 Montegut, LA 70377 Latitude: 29°23'17.35"N Longitude: 90°35'16.89"W	56 ft	+11 NAVD	-10 NAVD
2	Humble Canal Floodgate	1599A HWY 55 Montegut, LA 70377 Latitude: 29°26'13.68"N Longitude: 90°33'49.02"W	56 ft	+12.5 NAVD	-9 NAVD
3	Bush Canal "Willis Henry" Floodgate	7286 Bayouside Dr. Chauvin, LA 70344 Latitude: 29°22'7.31"N Longitude: 90°36'7.96"W	56 ft	+18 NAVD	-8 NAVD
4	Placid Canal Floodgate	6779 HWY 56 WW Chauvin, LA 70344 Latitude: 29°20'29.34"N Longitude: 90°37'55.62"W	30.5 ft	+18 NAVD	-8 NAVD
5	HNC "Bubba Dove" Floodgate	594 Four Point Rd Dulac, LA 70353 Latitude: 29°19'46.64"N Longitude: 90°43'47.41"W	250 ft	+18 NAVD	-24 NAVD
6	Bayou Grand Caillou Floodgate	349 Falgout Canal Rd Theriot, LA 70397 Latitude: 29°20'32.88"N Longitude: 90°44'15.55"W	200 ft	+18 NAVD	-12 NAVD
7	Bayou Petit Caillou Floodgate & Roller Gate	7407 HWY 56 Chauvin, LA 70344 Latitude: 29°17'47.27"N Longitude: 90°38'54.52"W	110 ft	+18 NAVD	-10 NAVD
8	Gibson/Bayou Black Floodgate	337 Old Spanish Trail Gibson, LA 70356 Latitude: 29°40'15.70"N Longitude: 91° 0'31.90"W	56 ft	+8 NAVD	-8 NAVD
9	Bayou Pointe-aux-Chenes Floodgate & Roller Gate	4235 HWY 665 Montegut, LA 70377 Latitude: 29°25'5.81"N Longitude: 90°26'53.48"W	56.75 ft	+18 NAVD	-8 NAVD
10	Falgout Canal "Jimmy Dagate" Floodgate	600 Gabi Ct. Theriot, LA 70397 Latitude: 29°24'56.04"N Longitude: 90°47'20.97"W	178.75 ft	+18 NAVD	-10 NAVD
11	Grand Bayou "Reggie Bagala" Floodgate	Latitude: 29°30'16.67"N Longitude: 90°25'6.40"W	136 ft	+18 NAVD	-11 NAVD
12	Marmande Canal Floodgate (Stop Log)	Latitude: 29°27'40.15"N Longitude: 90°45'44.99"W	12 ft	+8 NAVD	-4 NAVD

CAPITAL PROJECTS – FLOODGATES

1. **Bayou Terrebonne Floodgate & Lock Complex** - This 56 ft. sector gate was built in 1992 at a cost of \$5M. It is virtually identical to the Boudreax Canal Floodgate and has an approximate elevation of +11.5 NAVD. This floodgate/lock complex is in the MTG alignment and is located along Reach I of the MTG alignment. It is located in Bayou Terrebonne in lower Montegut, just north of Madison Canal along LA Hwy 55. In 2021, TPCG converted this floodgate into a lock complex. TLCD operates this lock complex. This lock, along with the Humble Canal Floodgate, operates frequently for non-tropical high tides due to sustained southerly winds. The Bayou Terrebonne Lock Complex is connected to the TLCD Electronic Floodgate monitoring system. *UPDATE: In 2024, TPCG completed design of a 500 CFS pump station that when funded, will be constructed to pump over the west floodwall to work in conjunction with the proposed forced drainage modifications along Bayou Terrebonne. Additional structures will be needed in Company Canal and at the GIWW. USACE is currently in design to replace and/or improve the existing sector gate with a new sector gate structure to meet the 2085 required elevation for this area, not yet scheduled for construction.*



2. **Humble Canal Floodgate** - This steel barge floodgate, with a 56-ft clear opening, was built around 1993 with an approximate elevation of +11.5 NAVD. It takes about 1 ½ hours and 2 employees to close or open this floodgate; therefore, TLCD cannot allow

for periodic vessel openings. This gate is in the MTG alignment, located in lower Montegut in the Humble Canal, and just east of Bayou Terrebonne along LA Hwy 55. This floodgate is the transition between Reach I and Reach J-2 of the MTG alignment. As with the Bayou Terrebonne Lock Complex, this gate is often used for non-tropical events. This floodgate is connected to the TLCD Electronic Floodgate monitoring system. *UPDATE: The first Federally funded structure along the MTG alignment will be the replacement of this barge floodgate with a 56 ft. sector gate. USACE completed Phase 1 of this project in late 2022. The first phase was a pre-load contract, and construction of the new sector gate is currently scheduled to begin in 2027. Further, this floodgate experienced extensive structural and mechanical*



damages during Ida due to interior water rise, with all repairs complete. In 2023, the scheduled 10-yr dry dock maintenance work was completed on the barge gate.

3. **Bush Canal "Willis Henry" Floodgate** - This steel barge floodgate has a 56-ft clear opening and was built in 2011 to an elevation of +18 NAVD for \$14M. It takes about 1 ½ hours and 3 employees to close or open this floodgate; therefore, TLCD cannot allow

for periodic vessel openings. This gate is located in Bush Canal at its intersection with Bayou Terrebonne. It is located at the transition between Reach H-3 and Reach I of the MTG alignment. This canal experiences high velocities of water flow because of its close proximity to inland water lakes and bays such as Lake Barre. Consequently, this gate may have to be closed earlier than other gates in the area. Further, this gate along with the HNC "Bubba Dove" (No. 8) may have to be reopened immediately after a tropical event because of the possibility of a "reverse head" event. This gate is accessible from the southern end of Bayouside Drive in Chauvin via a 2-mile limestone road that passes on top of the Bush Canal levee. This floodgate is connected to the TLCD Electronic Floodgate monitoring system. *UPDATE: As part of a Hurricane Ida FEMA Hazard Mitigation Project, construction is complete to integrate (10) 8'x8'*



flap gates in the south floodwall for \$3M. This will mitigate interior water rise within the system by allowing the interior water to drain through these flap gates. The gates operate by head pressure, only opening when the interior water level is higher than the outside of the system. Construction is anticipated to be complete by June 2025 and will also include some walkway barge access modifications.

CAPITAL PROJECTS – FLOODGATES (CONTINUED)

4. **Placid Canal Floodgate** - This steel floodgate has a 30.5-ft clear opening and was built in 2011 to an elevation of +18 NAVD for \$9M. It takes about 1 ½ hours and 3 employees to close or open this floodgate; therefore, TLCD cannot allow for periodic vessel openings. This gate is located in Placid Canal at its intersection with Bayou Petit Caillou, along the MTG alignment across from LA Hwy 56. It is located at the transition between Reach H-2 and H-3 of the MTG alignment. This is one of the smallest of all TLCD's

navigable floodgates and is only accessible by boat. This gate is generally closed very early for emergencies due to safety concerns for TLCD employees, and that boats can go around to either the Bush Canal (No. 6) or the Bayou Petit Caillou (No. 10) Floodgates. This floodgate is not connected to the TLCD Electronic Floodgate monitoring system. *UPDATE: As part of a Hurricane Ida FEMA Hazard Mitigation Project, construction is complete to integrate (5) 8'x8' flap gates in the south floodwall for \$2M. This will mitigate interior water rise within the system by allowing the interior water to drain through these flap gates. The gates operate by head pressure, only opening when the interior water level is higher than the outside of the system. Construction is anticipated to be complete by June 2025 and will also include some walkway barge access modifications. In 2025, the 10-yr maintenance dry dock work was completed on the barge gate.*



5. **HNC "Bubba Dove" Floodgate** - This steel barge floodgate has a 250-ft clear opening and was built in 2013 to an elevation of +18 NAVD for \$50M with the winches later upgraded for \$2M. It takes about 4 hours and 6 employees to close or open this floodgate; therefore, TLCD cannot allow for periodic vessel openings. This gate is located in the Houma Navigation Canal (HNC) in lower Dulac, about 16 miles south of Houma. This floodgate is the transition between MTG lower Reach F and Reach G-1 levees. It is accessible via a 1.5-mile limestone road off Four Point Road in Dulac. This is the only TLCD floodgate on a Federal waterway in Terrebonne Parish, and is the largest of all of TLCD's floodgates. The Executive Director makes the final decision for the closing and opening of this floodgate during emergency conditions; however, an Executive Group acts as an advisory panel on making these decisions. This Executive Group consists of the TLCD & TPCG Personnel. The decision to close this floodgate must consider and balance several factors; including the wind speed & direction, flow volume & direction of water, the design capacity of the winching & breaking system, and allowing as many vessels as possible to seek safe harbor prior to a tropical event. This floodgate is connected to the TLCD Electronic Floodgate monitoring system. The HNC "Bubba Dove" Floodgate is generally closed and opened in conjunction with the Bayou Grand Caillou Floodgate. *UPDATE: HNC "Bubba Dove" Floodgate – In 2021, the Floodgate sustained extensive damages from reverse head loading experienced during Hurricane Ida. All repairs have been completed as of 2022 in conjunction with the 10-yr maintenance dry dock work at a cost of \$10M. HNC Lock Complex: In 2022, TLCD completed Phase 1 construction of the conversion of this floodgate into a lock complex. Phase 1 was the site preparation, advance dredging, operations area preload, utilities, and the adjacent marsh creation (approx. 145 acres). Phase 2 construction began in 2024 and is expected to be complete in 2028; includes a 110 ft X 800 ft lock chamber on the east side of the existing floodgate. Phase 3 will be the retrofit of the existing barge and adjacent floodwalls. The HNC Lock Complex project currently totals about \$320M.*



CAPITAL PROJECTS – FLOODGATES (CONTINUED)

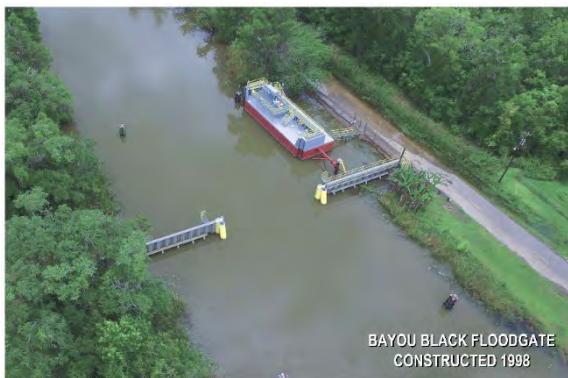
6. **Bayou Grand Caillou Floodgate** - This steel barge floodgate has a 200-ft clear opening and was built in 2013 to an elevation of +18 NAVD for \$24M. It takes about 4 hours and 6 employees to close or open this floodgate; therefore, TLCD cannot allow for periodic vessel openings. Since this gate is generally operated at the same time as the HNC "Bubba Dove" Floodgate (No. 8), it takes the majority of TLCD's Operations employees about 1/2 day to either close or open these two gates. This floodgate is located on Bayou Grand Caillou at its intersection with the HNC, 1 mile north of the HNC Floodgate (No. 8). It is located along MTG Reach F levee and is the transition between what is commonly referred to as upper Reach F and lower Reach F. This gate is accessible from a 3-mile limestone road on the protected berm of the upper Reach F MTG levee, just off Falgout Canal Road on the west bank of the HNC. This gate is connected to the TLCD Electronic Floodgate monitoring system. *UPDATE: The 10-yr dry dock maintenance of the barge gate was completed in May 2024 for \$2M.*



7. **Bayou Petit Caillou Floodgate & Hwy 56 Road Gate** - This steel barge floodgate (110 ft clear opening) and highway roller gate were both completed in 2016 to an elevation of +18 NAVD for \$22M. It takes 2 hours and 3 employees to operate the floodgate and 2 employees 1 hour to operate the Hwy gate; therefore, TLCD cannot allow for periodic vessel openings. TLCD constructed an emergency limestone by-pass ramp on the west side of the Hwy 56 roller gate to allow for motorists who may be on the south side of the road gate to safely drive over the levee. This by-pass ramp is only accessible when the Hwy roller gate is closed. This gate is the transition between MTG Reach H-1 and H-2 levees. This structure is at the southernmost part of the MTG alignment, about 4 miles north of Cocodrie. This floodgate and road gate are immediately adjacent to LA Hwy 56 and are accessible from Hwy 56. This gate is connected to the TLCD Electronic Floodgate monitoring system. *UPDATE: All Hurricane Ida (2021) damage repairs and upgrades have been completed. In 2024, the 10-yr maintenance dry dock work was completed on the barge gate for \$1M. In addition, as part of a FEMA Hazard Mitigation Claim, (5) 8' x 8' flap gates were installed in the east floodwall and (7) 3'x3' flap gates were installed in the Hwy 56 rollergate. This will mitigate interior water rise within the system by allowing the interior water to drain through these flap gates. The gates operate by head pressure, only opening when the interior water level is higher than the outside of the system.*



8. **Gibson/Bayou Black Floodgate** – This steel barge floodgate has a 56-ft clear opening was built by TPCG (Parish Government) around 1998 to an elevation of +8 NAVD. After the 2014 WRDA bill passed, this floodgate now falls in the MTG Alignment on the western side of the MTG Western Tie-in. In 2015, TLCD assumed ownership and O&M of this floodgate. It is not connected to TLCD's Electronic Floodgate monitoring system; however, this floodgate is monitored by TPCG's monitoring system. **NOTE: In 2021, TPCG resumed operations of this floodgate because it is part of the entire water management system in Bayou Black & Gibson, including the Hanson Canal and Elliot Jones Pump Stations.**



CAPITAL PROJECTS – FLOODGATES (CONTINUED)

9. **Bayou Pointe-aux-Chenes (PAC) Floodgate and Hwy 665 Road Gate** – This steel barge floodgate (56.75 ft clear opening) and roller gate for LA Hwy 665 was completed in 2017 to an elevation of +18 NAVD for \$13M. It takes about 1 ½ hours and 2 employees to close or open this floodgate; therefore, TLCD cannot allow for periodic vessel openings. Although the PAC Floodgate is on the Terrebonne-Lafourche boundary, it is operated and maintained by TLCD. It takes 1 hour and 2 employees to operate the roller gate. TLCD constructed an emergency limestone by-pass ramp on the west side of the roller gate to allow for motorist who may be on the south side of the road gate to safely drive over the levee. This by-pass ramp is only accessible when the Hwy 665 roller gate is closed. This floodgate is the transition between the MTG Reach J-3 levee in Terrebonne Parish and the Reach K levee in Lafourche Parish. This floodgate is connected to the TLCD Electronic Floodgate monitoring system. *UPDATE: In 2025, the 10-yr maintenance dry dock work was completed on the barge gate for \$1M.*



10. **Falgout Canal “Jimmy Dagate” Floodgate** – This steel barge floodgate has a 178.75-ft clear opening and was completed in 2019 to an elevation of +18 NAVD for \$35M. It takes about 1 ½ hours and 2 employees to close or open this floodgate; therefore, TLCD cannot allow for periodic vessel openings. This floodgate is located in Falgout Canal west of Bayou Dularge, adjacent to the Falgout Canal Marina. This gate is accessible via a limestone road constructed along the north side of the marina. This floodgate is in the lower part of the MTG Reach B levee and is connected to the TLCD Electronic Floodgate monitoring system.



11. **Grand Bayou “Reggie Bagala” Floodgate (Lafourche Parish)** – This steel barge floodgate has a 136-ft clear opening and was completed in 2021 to an elevation of +18 NAVD for \$22M. This gate is located in Lafourche Parish on Grand Bayou, about 3 miles SE of Larose, LA. This gate is the transition between the MTG Reach K levee and the Reach L levee. TLCD performs the O&M of this gate. Until the Reach L west levee is complete in late 2023, this floodgate is only accessible via boat. Thus, this gate will be closed early for tropical events. This gate is connected to the TLCD Electronic Floodgate monitoring system.



12. **Marmande Canal Floodgate** – This temporary floodgate has a 12-ft clear opening and was built in 2021 to an elevation of +8 NAVD. It is a sluice gate that operates using a bulldozer or tractor to both raise and lower the gate. This gate is located on the west side of Bayou Dularge in the upper Reach B alignment.



CAPITAL PROJECTS – LEVEES

1. **MTG Western Tie-in - 12 miles** - In early 2016, TLCD and TPCG jointly built or repaired approx. 12 miles of levees to an approximate 7 ft. elevation in the Bayou Black/Gibson Area. These levees follow the south side and run parallel to LA Hwy 182 and Bayou Black. Included in these levees is about a 1.5-mile levee from the Gibson/Bayou Black Floodgate along Geraldine Road in Gibson built to a 5 ft. level. The other levees along Bayou Black run from about 1.8 miles west of the Jarvis Bridge in Gibson eastward to Daneco Alligator Farm (about 1/2 mile west of Savanne Road Bridge). Thus far, the TLCD spent approximately \$13 Million. TLCD has completed construction up-to EL. +8 in 2020 after the 2019 High River threat.
2. **MTG Reach A Levee – 8 miles**
 - Reach A South – A 3-mile section of this 4.5-mile levee is in construction to varying heights and will follow the PAC Report Alignment, to be designed and constructed by USACE. This levee alignment will have numerous water control structures. In 2025, TLCD completed construction of the southernmost 1,500 LF tie-in levee to Reach B to an elevation of +8 NAVD. *See Supplement to Attachment "A" for update(s).*
 - Reach A North – As part of the 2019 high river event and Hurricane Barry, TLCD built approximately 3.5 miles of this levee along Marmande Ridge to an elevation of +9 NAVD. There is (1) 36-inch culvert with sluice gate along this alignment located approximately 1/3-mile east of Minor's Canal within the levee alignment. TLCD operates and maintains a temporary 6" portable drainage pump for drainage, that is located approximately 1.75-miles east of Minor's Canal within the levee alignment. *See Supplement to Attachment "A" for update(s).*
 - *UPDATE: USACE has chosen the PAC Alignment for this levee and completed design. Phase 1 construction began in 2024 and is expected to be completed by 2026, which includes only a 3-mi section of the levee north of Marmande Ridge and south of the GIWW for \$12M. Other segments of this section of levee are in design by USACE and expected to begin construction in 2026. TLCD completed construction in 2025 of the southernmost 2,000 LF section of levee for \$1.2M. This segment is constructed to an elevation of +8 NAVD and ties-in the USACE segment to the existing Reach B Levee.*
3. **MTG Reach B Levee - 5 miles** - This 5-mile levee is a parish forced drainage levee that falls along the MTG Alignment on the west side of Dularge north of the Falgout Canal Marina. This levee has an approximate elevation of +7 NAVD. There are no water control structures along this reach. Further, the Parish D-18 pump station is on the southern end of this levee. A second smaller pump station was recently built by TPCG for drainage of the Reach B area north of Marmande Canal. Northern Reach B levee ties into Reach A at Marmande Ridge. *UPDATE: In 2024, design to provide both +8 NAVD and +12 NAVD levee improvement options were completed and is currently pending funding to start construction.*
4. **Falgout Canal North Tie-In – 1 mile** – This new levee ties-in the Falgout Canal Floodgate to Reach B to its north. The cost was approximately \$5.5 Million. The CPRA recently released \$2.5 Million for this project which will partially fund the initial lift to EL. +9 elevation. It was completed in fall 2019.
5. **Falgout Canal South Tie-In – ¾ mile** - This levee was completed in 2018 to EL. +9 with a cost of \$3 Million funded by CPRA funds. In addition, this project contained an alternate project which was awarded to be solely funded by the ¼% and ½% tax dollars. This alternate dredged and stockpiled the remaining available material from the Lower Dularge West Levee (Brady Road Levee).
6. **MTG Reach E – 4 miles** – The levee segment improvements to EL. +15 was completed in 2024 at a cost of \$15M, funded by CPRA. It begins at the Lower Dularge East levee and spans eastward along Falgout Canal Road to Upper Reach F. It was originally built to a 12 ft. elevation with an estimated cost of \$19 Million funded by Terrebonne Parish CDBG dollars, TLCD dollars, and CPRA.
7. **Upper MTG Reach F – 3 miles** – This levee runs between the Falgout Canal Road and the Bayou Grand Caillou Floodgate along the west bank of the HNC. This levee is built to a 12 ft. elevation with a total cost of \$16.5 Million. *UPDATE: USACE is currently designing a levee lift project to EL. +17, estimated over \$100M to include Lower Reach F.*
8. **Lower MTG Reach F – 1 mile** – This levee runs between the Bayou Grand Caillou Floodgate and the HNC "Bubba Dove" Floodgate along the west bank of the HNC. This levee is built to a 12 ft. elevation with a cost of \$4 Million. This levee is only accessible by water. *UPDATE: USACE is currently designing a levee lift project to EL. +17, estimated over \$100M to include Upper Reach F.*

CAPITAL PROJECTS – LEVEES (CONTINUED)

9. **MTG Reach G-1—1 mile**—This levee runs east-west between the east side of the HNC "Bubba Dove" Floodgate and the lower parish "Mayfield" levee in lower Dulac. It was originally built to a 12 ft. elevation for a cost of \$4 Million. Note that the access road to the HNC Floodgate runs on the protected berm of this levee. *UPDATE: Improvements to EL. +15 were completed in 2024 for \$1M, funded by CPRA.*
10. **MTG Reach G-2-a—1.3 miles**—This levee is between the Reach G-1 levee and Four Point Road in lower Dulac. It runs along the most southern part of the parish Mayfield drainage system. It was originally built to a 12 ft. elevation with a cost of \$3.5 Million. *UPDATE: Improvements to EL. +15 were completed in 2024 for \$1.3M, funded by CPRA.*
11. **MTG Reach G-2-b—1.7 miles**—This levee was substantially complete Summer 2017. It was originally built to a 13.5 ft. elevation between Four Point Road & Bayou Four Point and Bayou Salé Road (LA Hwy 57). There will be no structure over Bayou Four Point. This levee crosses open water areas such as Sweetwater Pond. This levee will have three water control structures. The contract for the original project was \$14.3 Million. *UPDATE: Improvements to EL. +15 were completed in 2024 for \$4.5M, funded by CPRA.*
12. **MTG Reach G-2-c—1.3 miles**—This levee runs in a southeastern direction parallel to Bayou Salé Road (LA Hwy 57). It was originally a 12 ft. elevation and cost \$3.5 Million. *UPDATE: Improvements to EL. +15 were completed in 2023 for \$2.5M, funded by CPRA.*
13. **MTG Reach H-1—1 mile**—This levee runs east-west between Bayou Salé Road (LA Hwy 57) and LA Hwy 56 adjacent the Bayou Petit Caillou Floodgate and the Hwy 56 road gate. It was originally a 12 ft. elevation with a cost of \$6.3 Million. Improvements to EL. +15 were completed in 2023 for \$2.7M, funded by TLCD. This levee has one water control structure:
 - H-1 water control structure—This structure has (4) 72-inch round culverts with sluice gates.
14. **MTG Reach H-2—3.5 miles**—This levee is along the west bank of Bayou Petit Caillou (Little Caillou) between the Bayou Petit Caillou Floodgate and the Placid Canal Floodgate. It was approximately at a 12 ft. elevation and cost \$8.5 Million. Improvements to EL. +13 were completed in 2023 for \$6M, funded by TLCD. *UPDATE: Construction funding totaling \$7M has been secured through CPRA for FY 2026 improvements to EL. +15.*
15. **MTG Reach H-3—3 miles**—This levee is along the west bank of Bayou Petit Caillou and travels diagonally to the west bank of Bayou Terrebonne. It is between the Placid Canal Floodgate and the Bush Canal Floodgate. It was originally an approximate elevation of 12 ft. and a cost of \$6.5 Million. Improvements to EL. +13 were completed in 2023 for \$6M, funded by TLCD. *UPDATE: Improvements to EL. +15 are underway and expected to be complete in 2026 for \$5M funded by CPRA.*
16. **Lower MTG Reach I—1.3 miles**—This levee is along the west bank of Bayou Terrebonne between the Bush Canal Floodgate and the Bayou Terrebonne Floodgate. It was originally approximately 11 ft. in elevation and has been in existence since the early 1990s. *UPDATE: In 2024, for Hurricane Francine, this levee experienced scour damages that were repaired as part of a FEMA Claim. In 2025, TLCD completed the second lift of this levee to an elevation of +14 NAVD for \$2.5M.*
17. **Upper MTG Reach I—3.5 miles**—This levee is along the east bank of Bayou Terrebonne between the Bayou Terrebonne Floodgate and the Humble Canal Floodgate in lower Montegut. It is approximately a 9.5 ft. elevation. This levee has a parish pump station and has no other water control structures. *UPDATE: Construction is underway of interim EL. +15 improvements for \$12.2M funded by CPRA.*
18. **MTG Reach J-2—5 miles**—This levee runs east-west between Montegut and Pointe-aux-Chenes (PAC) through the PAC Wildlife Management Area. This levee is approximately at a 9 ft. elevation and contains three water control structures. The TLCD has been continuously improving this levee section and has spent approximately \$15 Million on levees and water control structures. *UPDATE: Hurricane Francine Scour Repair project to EL. +13 was completed in 2025 for \$4.5M. USACE is in design of levee improvements on this reach, estimated upwards of \$300M.*
19. **Reach J-1—3 miles**—This levee runs parallel to Hwy 665 in lower PAC up to the Island Road. This levee is approximately 9.5 ft. in elevation and cost \$18 Million to construct. The transition between Reach J-1 and J-3 is Isle de Jean Charles that has a 15 ft. road ramp. *UPDATE: TLCD anticipates lifting this levee to EL. +15 in 2026.*

MORGANZA TO THE GULF HURRICANE PROTECTION PROJECT

CAPITAL PROJECTS – LEVEES (CONTINUED)

20. **MTG Reach J-3—1 mile**—This levee runs along the west side of PAC from the Island Road to the future PAC floodgate at the Terrebonne/Lafourche Parish line. This levee is at an approximate 7 ft. elevation. It was originally constructed to a 12 ft. elevation with a much wider base. This construction project was substantially complete in Summer 2017. This levee is a parish forced drainage system (formerly known as the 4-3-b levee) with a parish pump station with (2) 20-inch pumps. The total cost for the original project was \$5.8 Million. Improvements to EL. +15 were completed in 2023 for \$1.5M, funded by CPRA. *UPDATE: Hurricane Francine Scour Repair project to EL. +16 was completed in 2025 for \$1.5M.*

21. **MTG Reaches K (Lafourche Parish)**—This 6.5 mile levee along the Morganza alignment connects Pointe-aux-Chenes floodgate at the Terrebonne/Lafourche Parish line to the Grand Bayou Floodgate. It is primarily located in the PAC Wildlife Management Area (WMA) and protects the communities of Pointe-aux-Chenes, Montegut, and portions of Lafourche Parish. Initially constructed in the 1990s by the USACE, it has undergone numerous lifts and rehabilitation projects. After Hurricane Barry in 2019, FEMA approved a contract to lift the levee to varying elevations from +8' to +11'. *UPDATE: In 2023, TLCD began implementing subsequent lifts to a +11 on the southern and central segments of this alignment. Total investment on this reach is \$14.5 million. These contracts are currently underway. Improvements to the northern section of this alignment is not yet funded, but E&D for replacement of the two water control structures has been funded by CPRA.*

22. **MTG Reach L (Lafourche Parish)**—This 4.25 mile levee reach is located in Lafourche Parish connecting the Grand Bayou Floodgate to the South Lafourche Levee District's Larose to Golden Meadow C-North Levee in Cut Off, Louisiana. This levee is also part of the Morganza to the Gulf Levee system. *UPDATE: In 2025, construction of the western most 2.25 miles was completed to EL. +12 for \$20M funded by CPRA. The Williams Pipeline Corridor Floodwall & Bridge Project is under construction to build an EL. +16 floodwall and waskey bridge across the corridor, funded by CPRA for \$7M.*



Source: Army Corps of Engineers

In Terrebonne Parish

- Land was lost from 1956-78 at a rate of .79% per year.
- From 1978-90, the rate increased to 1.2%.
- It is predicted that 93,792 acres or 34.5% of the remaining wetlands will be lost in 50 years without any action to protect them.

SUMMARY OF STORM SURGE IMPACTS

YEAR	STORM	IMPACTS
1985	Hurricane Juan	Coastal Communities in Terrebonne Parish Flooded
1992	Hurricane Andrew	Thousands of Homes Flooded in Terrebonne Parish
2002	Hurricane Lili	Thousands of Homes Flooded in Terrebonne Parish
2003	Tropical Storm Bill	Hundreds of Homes Flooded in Terrebonne Parish
2005	Hurricane Rita	11,000 Homes in Terrebonne Parish Flooded; 9 ft of Storm Surge
2008	Hurricane Gustav/Ike	Thousands of Homes Flooded in Terrebonne Parish; 9 ft of Storm Surge
2019	Hurricane Barry	11 Homes Flooded in Terrebonne Parish; 9 ft of Storm Surge
2020	Six Tropical Systems	NO Homes Flooded; 6.5 ft of Storm Surge
2021	Hurricane Ida	NO Homes Flooded in Terrebonne Parish (Experienced Interior Water Rise)
2024	Hurricane Francine**	NO Homes Flooded in Terrebonne Parish; 11.5 ft of Storm Surge; Highest Ever Recorded

****State Findings showed that existing levees and infrastructure resulted in \$1.77B of unfilled FEMA claims for Francine alone; MORE THAN WHAT HAS BEEN SPENT TO DATE ON THE MTG PROJECT**



STATISTICAL INFORMATION

This section provides statistical information for the Parish including historical and current trends. The statistics include the following:

Financial Trends

- Governmental Activities Tax Revenues by Source
- Changes in Fund Balances of Governmental Funds

Revenue Capacity

- Assessed Value and Estimated Value of Taxable Property
- Property Tax Rates
- Principal Property Taxpayers
- Property Tax Levies and Collections

Demographic and Economic Information

- Demographic and Economic Statistics
- Principal Employers

Operating Information

- Full-time Parish Government Employees by Function
- Capital Asset Statistics by Function
- Operating Indicators by Function
- Schedule of Insurance in Force



GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE

Governmental Activities Tax Revenues by Source (1)
Last Ten Fiscal Years
(modified accrual basis of accounting)

Year	Ad Valorem Taxes (2)	Sales & Use Taxes	Special Assessment Taxes	Other Taxes	Total
2017	35,439,219	34,950,737	-	1,424,713	71,814,669
2018	36,036,675	36,248,139	2,968	1,349,256	73,637,038
2019	35,945,937	37,356,920	-	1,423,226	74,726,083
2020	47,570,041	37,990,464	2,602	1,335,470	86,898,577
2021	41,856,598	45,297,714	10,101	1,313,420	88,477,833
2022	45,364,138	50,045,544	2,500	1,321,000	96,733,182
2023	48,352,532	47,810,348	96,610	1,194,056	97,453,546
2024	38,755,089	46,660,784	3,348	801,970	86,221,191
2025	51,704,185	46,837,609	(465,415)	815,573	98,891,952
2026	51,463,908	49,837,993	545,366	828,576	102,675,843

(1) Includes all governmental fund types.

(2) Sanitation maintenance activities were converted to business-type activities on January 1, 2008.

Source: Comprehensive Annual Financial Audit Report

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2017	2018	2019	2020
Revenues				
Taxes	\$ 71,849,460	\$ 73,668,272	\$ 74,757,856	\$ 75,823,478
Licenses and permits	3,657,444	3,639,669	3,649,814	3,661,854
Intergovernmental	39,744,689	53,000,490	34,105,073	49,540,131
Charges for services	1,199,287	1,234,365	1,076,871	731,087
Fines and forfeitures	4,933,298	3,935,711	3,911,582	3,028,489
Miscellaneous	3,253,174	2,877,297	6,011,951	2,715,742
Total revenues	124,637,352	138,355,804	123,513,147	135,500,781
Expenditures				
General government	20,615,523	19,638,955	20,117,860	20,634,614
Public safety	31,312,488	31,103,906	43,265,609	49,193,534
Streets and drainage	17,951,798	19,705,930	22,557,763	22,390,305
Health and welfare	17,884,342	17,557,202	19,221,322	12,498,235
Culture and recreation	3,235,632	2,180,834	2,136,624	1,568,789
Education	103,844	104,239	73,441	70,336
Urban redevelopment and housing	2,722,207	1,887,964	2,416,067	1,864,106
Conservation and development	228,992	230,925	240,755	248,403
Economic development and assistance	9,003,186	7,331,183	3,565,382	2,893,055
Debt service				
Principal	5,385,000	5,630,000	6,235,000	7,885,000
Interest	4,135,420	3,584,877	4,561,801	4,398,698
Other charges		2,079,957		536,588
Capital outlay	23,353,639	41,088,725	33,702,716	25,955,570
Intergovernmental	350,544	3,690,149	20,664	148,569
Total expenditures	136,282,615	155,814,846	158,115,004	150,285,802
Excess of revenues over (under) expenditures	(11,645,263)	(17,459,042)	(34,601,857)	(14,785,021)

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS (CONTINUED)

2021	2022	2023	2024	2025	2026
\$ 76,825,623	\$ 86,797,296	\$ 86,929,770	\$ 86,355,373	\$ 99,995,502	101,868,415
3,546,734	4,090,562	4,484,265	3,981,240	3,995,142	4,165,145
94,648,256	67,542,862	78,604,001	90,184,383	24,572,069	26,336,136
692,188	690,779	879,341	1,368,497	39,316,152	37,864,872
2,996,371	2,438,071	3,131,536	3,169,624	3,168,600	3,336,000
1,319,778	(192,185)	4,533,637	5,768,536	2,710,798	4,067,481
<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
180,028,950	161,367,385	178,562,550	190,827,653	232,039,371	236,033,873
20,359,696	24,325,607	23,839,897	23,621,906	39,143,621	39,434,690
94,744,654	77,886,813	82,009,307	73,637,201	32,175,451	31,965,782
22,748,609	23,476,127	26,285,329	24,262,433	28,895,495	30,138,889
15,109,355	17,719,026	21,422,319	23,910,795	17,332,019	17,838,891
2,653,913	2,515,585	2,999,733	3,071,459	3,447,362	3,388,948
53,267	72,590	70,871	70,876	75,512	71,000
1,913,813	1,643,874	1,177,751	679,662	768,296	751,477
249,749	251,404	259,356	262,199	3,504,077	4,270,595
2,368,685	2,660,938	3,397,159	4,235,656	2,670,668	2,930,481
6,525,000	6,625,640	7,588,428	7,954,360	7,919,395	7,820,723
4,450,468	5,553,283	5,800,815	5,460,857	3,695,372	3,379,173
				140,575	116,500
25,824,630	27,809,956	35,811,036	21,179,401	3,032,100	4,012,000
124,290	19,233	5,860	8,025	<hr/>	<hr/>
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197,126,129	190,560,076	210,667,861	188,354,830	142,799,943	146,119,149
<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
(17,097,179)	(29,192,691)	(32,105,311)	2,472,823	89,239,428	89,914,724

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS (CONTINUED)

Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2017	2018	2019	2020
Other financing sources (uses)				
Transfers in	\$ 35,783,497	\$ 49,636,662	\$ 26,442,420	\$ 36,258,042
Transfers out	(31,378,812)	(45,320,644)	(21,035,877)	(32,228,989)
Public improvement bond proceeds				
Premium on public improvement debt				
General obligation bonds proceeds				
Refunding bonds issued				
Payment to refunded bond escrow agent		40,425,000		(17,406,492)
Premium on refunding debt		(43,951,727)		14,015,000
Certificate of indebtedness				
Capital leases				
Proceeds of bonds and other debt issued				19,370,000
Bond proceeds				
Bond discounts		47,337,854		
Bond premiums		203,236		4,609,916
Insurance proceeds				
Proceeds of capital lease				
Proceeds of capital asset dispositions	<u>634,259</u>	<u>147,622</u>	<u>241,152</u>	<u>360,280</u>
Total other financing sources (uses)	<u>5,038,944</u>	<u>48,478,003</u>	<u>5,647,695</u>	<u>24,977,757</u>
 Net change in fund balances	 (6,606,319)	 31,018,961	 (28,954,162)	 10,192,736
 Debt service as a percentage of noncapital expenditures	 8.43%	 8.03%	 8.68%	 9.88%

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS (CONTINUED)

2021	2022	2023	2024	2025	2026
\$ 41,717,230 (39,999,854)	\$ 33,624,075 (37,434,690)	\$ 26,908,622 (29,078,341)	\$ 27,832,773 (29,845,006)	\$ 29,045,133 (24,004,889)	\$ 77,801,073 (77,801,073)
50,806 50,000,000			437,495		
6,426,186 311,307 360,760	2,822,618 862,467	46,400,336 351,735	11,849 134,065		
<u>8,815,629</u>	<u>49,925,276</u>	<u>44,582,352</u>	<u>(1,428,824)</u>	<u>5,040,244</u>	<u>0</u>
(8,281,550)	20,732,585	12,477,041	1,043,999	94,279,672	89,914,724
6.41%	7.48%	7.66%	8.02%	8.31%	7.88%

ASSESSED VALUE AND ESTIMATED VALUE OF TAXABLE PROPERTY

Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years
(in millions)

Fiscal Year Ended <u>December 31</u>	Real Property	Movable Property	Other	Less: Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
2016	619.1	392.5	92.4	181.5	922.5	391.5	9,177.8	12.03%
2017	627.7	412.0	93.4	182.0	951.1	404.5	9,396.8	12.06%
2018	632.9	404.1	92.7	181.5	948.2	421.3	9,393.6	12.03%
2019	658.3	429.4	98.3	179.0	1,007.0	414.7	9,838.9	12.05%
2020	687.1	434.0	101.9	181.3	1,041.7	401.0	10,171.8	12.02%
2021	646.0	419.1	115.3	181.0	999.4	409.6	9,715.5	12.15%
2022	707.7	393.1	117.2	182.8	1,035.2	422.4	10,166.6	11.98%
2023	715.1	408.9	115.0	184.5	1,054.5	422.3	10,337.1	11.99%
2024	775.2	414.2	111.9	202.5	1,098.8	427.5	10,813.8	12.03%
2025								

*Actual Valuation (Market Value) as computed to Assessed Valuation

Residential properties are assessed at 10% of fair market value; other movable property excluding land are to be assessed at 15%; and public service properties excluding land are to be assessed at 25% of fair market value. The total assessed value is estimated to be 15% of actual market value. Tax rates are per \$1,000 of net assessed value.

** Exempt Properties Not Included

Does not include exempt assessed valuations as follows:

Fiscal Year Ended <u>December 31</u>	Real Estate and Improvements (Under 10 Year Exemption)	Exempt Real Estate and Improvements	Total Exempt Properties
2016	431.2	67.9	499.1
2017	343.5	69.9	413.4
2018	304.6	72.4	377.0
2019	268.5	77.7	346.2
2020	182.3	82.2	264.5
2021	167.6	74.2	241.8
2022	141.8	88.3	230.1
2023	120.6	90.9	211.5
2024	106.0	96.5	202.5

Source: Terrebonne Parish Assessor's Grand Recapitulations of the Assessment Roll for the Parish of Terrebonne.

PROPERTY TAX RATES

Property Tax Rates
Direct and Overlapping Governments
Last Ten Fiscal Years

Fiscal Year	Terrebonne Parish Consolidated Government			Overlapping Rates		Total Direct & Overlapping Rates
	Operating Millage	Debt Service Millage	Total Parish Millage	Total School Millage	Other Districts	
2016	376.63	14.84	391.47	9.27	16.99	417.73
2017	384.84	19.68	404.52	9.27	16.93	430.72
2018	398.74	22.55	421.29	9.27	16.98	447.54
2019	395.40	19.29	414.69	9.27	17.04	441.00
2020	386.96	14.05	401.01	9.27	17.03	427.31
2021	389.44	20.15	409.59	9.27	15.05	433.91
2022	400.00	22.40	422.40	9.27	16.83	448.50
2023	407.94	14.35	422.29	9.27	16.83	448.39
2024	416.78	10.7	427.48	9.27	17.04	453.79
2025	419.75	8.95	428.7	9.27	16.68	454.65

PRINCIPAL PROPERTY TAXPAYERS

Taxpayer	2025			2016		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Zydeco Pipeline Company	\$28,281,720	1	12.18%			
Hilcorp Energy Company	25,238,480	2	10.87%	38,952,115	1	4.36%
Entergy Louisiana LLC	25,634,940	3	11.04%	\$9,478,600	7	
Chevron NA Exploration	20,807,080	4	8.96%		9	1.07%
B P Exploration & Production	19,783,620	5	8.52%			
Transcontinental Gas Pipeline	16,355,480	6	7.04%	8,289,510	10	0.96%
Woodside Energy	16,158,630	7	6.96%			
E R A Helicopters, LLC	13,007,000	8	5.60%			
Weeks Marine, Inc.	11,225,940	9	4.83%			
P H I, Aviation, LLC	11,117,790	10	4.79%			
South Louisiana Electric	8,611,270	11	3.71%	29,139,505	2	3.37%
Castex Energy, Inc.	6,794,620	12	2.93%	16,931,525	3	1.96%
Tennessee Gas Pipeline	6,219,060	13	2.68%	14,006,125	4	1.62%
Weeks Marine, Inc.	6,233,140	14	2.68%	13,601,110	5	1.57%
Anadarko US Offshore, LLC	4,402,590	15	1.90%	12,373,120	6	1.43%
Gulf South Pipeline Company	4,065,120	16	1.75%	12,326,515	7	1.43%
Cortec, LLC	4,436,050	17	1.91%	11,874,330	8	1.37%
LA Ship, L.L.C.	3,908,390	18	1.68%			
Totals	<u>\$ 232,280,920</u>		<u>100.00%</u>	<u>\$ 166,972,455</u>		<u>19.14%</u>

Source: Terrebonne Parish Assessor's Office.

PROPERTY TAX LEVIES AND COLLECTIONS

Property Tax Levies and Collections
Last Ten Fiscal Years
(in millions)

Fiscal Year Ended December 31	Collection Year Ended December 31	Taxes Levied		Total Tax Levy for Fiscal Year	Collected Within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		for the Fiscal Year (Original Levy)	Adjustments		Amount	Percentage of Levy		Amount	Percentage of Levy
2016	2017	45.5	-	45.5	45.2	99.34%	0.043	45.2	99.44%
2017	2018	46.9	-	46.9	46.5	99.15%	0.025	46.5	99.20%
2018	2019	46.7	-	46.7	46.3	99.14%	0.016	46.3	99.18%
2019	2020	47.6	-	47.6	46.9	98.53%	0.009	46.9	98.55%
2020	2021	41.7	-	41.7	41.0	98.32%	0.001	41.0	98.32%
2021	2022	45.7	-	45.7	44.4	97.16%	0.041	44.4	97.25%
2022	2023	48.3	-	48.3	47.2	97.72%	0.012	47.2	97.75%
2023	2024	50.5	-	50.5	49.5	98.02%	-	49.5	98.02%
2024	2025	53.8	-	53.8	4.1	7.62%	-	4.1	7.62%
2025	2026	51.4	-	51.4					

"Total Tax Levy" represents the taxpayer portion of the original levy of the Assessor. The amounts to be paid by the taxpayer are ultimately collected in full except for those adjustments due to assessment error or delayed homestead exemptions.

For financial statement reporting, ad valorem taxes represent total tax levy plus delinquent tax collections.

(1) 2009 and 2010 Total Tax Levy was adjusted for the creation of a separate governing authority for Terrebonne Fire Protection District No. 8.

(2) For the Fiscal Years 2011 and 2012, which reflects greater than 100%, these years include the release of protest taxes previously held in escrow. The levy year for these protest taxes is unknown. Therefore, included in the year the taxes were released.

(3) The collections in 2012 include protest taxes settled during the year.

(4) Tax assessments and collections of taxes dedicated to the mission of the Terrebonne Council on Aging, Inc. were included based on a change of entity.

Source: Sheriff and Ex-Officio Tax Collector's Grand Recapitulation of the Assessment Roll for the Parish of Terrebonne.

DEMOGRAPHIC AND ECONOMIC STATISTICS

Demographic and Economic Statistics Last Ten Fiscal Years

Fiscal Year	Population	Personal Income (3)	Per Capita Personal Income (3)		Median Age	Public School Enrollment (1)	Average % Unemployment Terrebonne Parish (2)
			Personal Income	Per Capita Personal Income			
2016	113,220 (4)	4,623,243,000	40,834	35.3 (2)	17,995	7.00%	
2017	112,086 (4)	4,576,919,724 **	40,834 * (3)	35.4 (4)	17,804	5.70%	
2018	112,086 (4)	4,366,618,000	38,958	35.5 (5)	17,399	4.90%	
2019	111,021 (3)	4,607,770,000	41,504	35.8 (4)	17,228	4.90%	
2020	110,461 (3)	4,668,895,000	42,267	36.2 (4)	16,862	7.76%	
2021	109,859 (3)	5,047,090,000	45,942	35.8 (4)	14,909	4.60%	
2022	108,708 (3)	5,393,230,000	49,612	36.6 (4)	15,012	3.00%	
2023	104,786 (3)	5,095,651,000	48,629	36.9 (4)	15,005	3.30%	
2024	103,616 (3)	5,578,083,000	53,834	37.3 (4)	14,808	3.80%	
2025	109,580 (4)	5,578,083,000	60,371	38.0 (4)	14,550	3.80%	

Sources:

* Latest available 2017

** Estimated based on 2017 per capita personal income

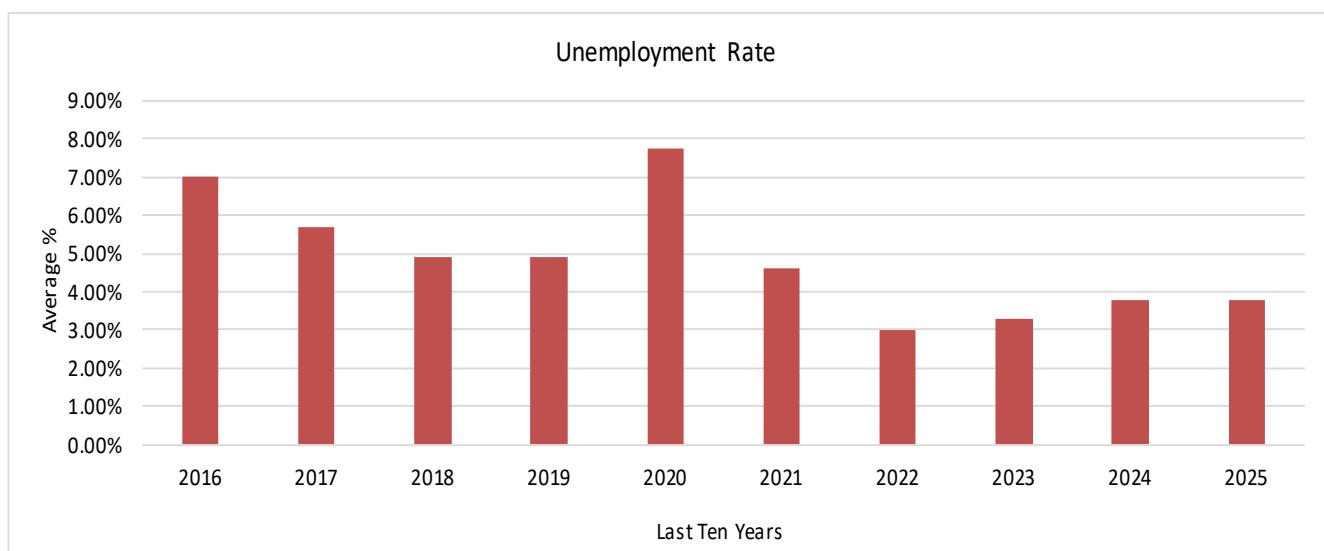
(1) Terrebonne Parish School Board

(2) Louisiana Department of Labor Statistics

(3) U.S. Department of Commerce, Bureau of Economic Analysis

(4) U.S. Census Bureau, last available 2020

(5) Louisiana Demographics



PRINCIPAL EMPLOYERS

Principal Employers
Current Year and Nine Years Ago

Employer	2025			2016		
	Employees	Rank	Percentage of Total Parish Employment	Employees	Rank	Percentage of Total Parish Employment
Rouse's Supermarket	6,800	1	15.57%	730	8	1.37%
Danos	3,000	2	6.87%	1,585	2	2.98%
Terrebonne Parish School Board	2,163	3	4.95%	2,460	1	4.63%
Terrebonne General Health System	1,433	4	3.28%	1,362	3	2.56%
Cardiovascular Institute of the South	1,120	5	2.56%			
Morrison Energy	800	6	1.83%			
Helix Alliance	798	7	1.83%			
Terrebonne Parish Consolidated Government	778	8	1.78%	1,154	4	2.17%
Walmart	750	9	1.72%	880	6	1.66%
Ochsner Health System/Chabert	650	10	1.49%	650	9	1.22%
Total	<u>18,292</u>		<u>41.87%</u>	<u>8,821</u>		<u>16.59%</u>

FULL-TIME EQUIVALENT PARISH GOVERNMENT EMPLOYEES BY FUNCTION

Full-time Equivalent Parish Government Employees by Function
Last Ten Fiscal Years

Function	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
General fund	171	162	111	115	112	139	105	108	106	112
Public safety										
Police	97	95	92	88	90	92	102	96	93	98
Fire	69	57	54	52	46	47	46	48	48	51
Grants	79	72	74	71	74	56	63	63	66	64
Road and Bridge	54	52	52	53	46	43	44	45	39	41
Drainage	92	86	81	84	83	72	70	67	60	69
Sanitation	15	18	18	19	21	35	36	37	37	36
Culture & Recreation	278	235	213	160	139	136	150	126	138	142
Sewer	37	38	39	38	35	36	34	32	30	34
Utility Maintenance & Operation	49	46	44	43	46	43	43	38	39	38
Civic Center	30	28	29	24	23	26	25	27	25	26
Internal Service Funds	48	49	50	48	49	47	47	48	47	44
Other Governmental Funds	<u>135</u>	<u>148</u>	<u>65</u>	<u>62</u>	<u>62</u>	<u>53</u>	<u>50</u>	<u>54</u>	<u>43</u>	<u>40</u>
Total	1154	1086	922	857	826	825	815	789	771	795

*In 2021, started to include funds not managed internally

^In 2021, Sports Officials were classified as Part-time

Sources: Terrebonne Parish Consolidated Government, Human Resources Department.

CAPITAL ASSET STATISTICS BY FUNCTION

Capital Asset Statistics by Function December 31, 2025

Function	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Public safety										
Police:										
Stations	1	1	5	5	6	6	4	4	5	5
Patrol units	105	106	109	127	118	111	114	156	163	103
Fire stations	5	5	5	5	5	5	5	5	6	5
Roads & Bridges										
Streets-concrete (miles)	341	346	348	347	347	350	385	385	330	375
Streets-asphalt (miles)	187	190	190	190	190	190	206	206	186	192
Streetlights	3,832	3,862	3,864	3,909	3,922	3,931	3,957	3,976	3,937	3,780
Traffic signals	14	21	22	21	22	22	22	22	15	15
Caution lights	166	106	112	106	104	104	109	116	113	116
Bridges	83	84	85	82	84	83	83	83	85	85
Drainage										
Forced drainage stations	69	69	80	84	90	99	99	95	90	99
Forced drainage pumps	174	175	187	190	210	201	215	218	210	218
Culture and recreation										
Parks	3	17	17	17	25	25	25	25	14	14
Utilities										
Electric:										
Number of distribution stations	9	9	9	9	9	9	9	9	9	9
Circuit miles above ground	285	286	290	292	292	290	290	290	290	291
Circuit miles underground	214	230	235	224	224	225	226	227	227	229
Gas:										
Number of miles of distribution mains	428	429	429	429	433	433	435	434	437	434
Number of gas delivery stations	10	10	9	9	9	9	9	9	9	9
Number of pressure regulator stations	12	12	16	16	16	16	16	16	16	16
Sewer										
Sanitary sewers (miles)	272	273	273	275	275	276	278	180	286	286
Force main transport lines (miles)	130	132	134	134	134	134	137	138	146	147
Pumping stations	179	179	181	181	181	182	185	186	194	194
Manholes	6,028	6,081	6,105	6,132	6,142	6,155	6,181	6,207	6,255	6,259
Maximum daily treatment capacity (thousand of gallons)	32,295	32,402	32,402	32,402	32,402	36,402	36,402	36,402	36,402	33,403

Sources: Various government departments

OPERATING INDICATORS BY FUNCTION

Operating Indicators by Function December 31, 2025

Function	2016	2017	2018	2019
Police				
Physical arrests	1,016	750	778	2,280
Parking violations	1,670	2,153	1,511	1,768
Traffic violations	4,515	4,157	4,352	3,286
Complaints dispatched	31,541	31,499	31,895	33,898
Fire				
Number of calls answered	1,916	2,065	1,985	985
Inspections	1,586	1,292	1,402	1,413
Roads & Bridges				
Street resurfacing (square yards)	26,967	11,250	6,490	25,905
Potholes repaired	156	106	1,430	134
Number of signs repaired/installed	720	780	378	371
Number of street name signs replaced	912	420	810	489
Drainage				
Number of culverts installed	46	48	37	63
Sanitation				
Refuse collected (tons/year)	121,509	122,228	136,324	140,760
Animal Shelter				
Number of impounded animals	6,528	5,954	5,637	5,509
Number of adoptions	639	1,009	914	954
Utilities				
Electric:				
Purchase of power	466,985,783	382,112,610	390,633,016	370,995,539
Yearly net generation (kwh)	40,650,410	33,308,585	37,270,867	61,750,076
Gas:				
Purchase of gas (mcf)	811,262,000	934,280,000	980,100,000	1,938,409
Sewer				
Average daily sewage treatment (thousands of gallons)	14,500	12,327	16,220	15,560
Civic Center				
Event attendance	120,659	112,679	136,889	149,088
Event days	154	154	209	256

n/a - not available

Sources: Various Terrebonne Parish Consolidated Government departments.

OPERATING INDICATORS BY FUNCTION (CONTINUED)

2020	2021	2022	2023	2024	2025
1,617	679	433	1,792	596	431
904	783	662	1,085	284	284
2,201	1,791	2,155	3,390	3,013	3,163
36,035	28,649	28,833	27,115	27,478	29,137
1,056	1,399	1,252	1,128	1,445	1,468
1,262	1,280	942	1,113	1,147	1,192
84,382	59,067	71,724	32,390	32,390	11,052
131	131	237	244	244	106
487	1,272	885	970	970	332
846	240	686	1,340	1,340	63
78	85	143	89	89	54
126,452	129,305	146,492	140,892	140,892	138,204
4,104	4,336	5,590	5,184	5,184	5,461
977	1,093	2,149	2,252	2,252	1,591
369,772,433	338,707,195	352,092,725	353,238,451	353,238,451	342,773,900
24,005,178	19,272,557		24,591,859	24,591,859	5,291,581
1,264,961	1,165,478	946,269	1,102,403	980,916	958,319
14,164	13,052	9,467	7,209	12,238	6.98 MGD
47,516	45,562	98,353	143,313	137,011	141,000
183	120	232	246	220	249

SCHEDULE OF INSURANCE IN FORCE

Terrebonne Parish Consolidated Government
Schedule of Insurance in Force - Utilities Fund
December 31, 2025

Company	Type of Insurance	Amount	Expiration Date
Safety National Casualty Corporation	Workers' Compensation Deductible: \$850,000 Deductible: \$1,000,000 Police, Fireman, Gas & Electric	\$ 25,000,000 1,000,000 (employer's liability)	4/1/2026
American Alternative Insurance Corporation	Special Excess Liability Auto & General Liability Deductible: \$1,000,000	600,000 12,000,000 (General Aggregate)	4/1/2026
Associated Electric and Gas Insurance Services, Ltd.	Excess Liability: Gas and Electric Utility Liability, Emergency Assistance Agreement and Engineers Errors & Omissions Deductible: \$200,000 General Liability Deductible: \$500,000 Pollution Liability Deductible: \$200,000 Emergency Assistant Agreement	20,000,000 40,000,000 (Aggregate)	4/1/2026
American Alternative Insurance Corporation	Excess Public Officials, Employees Liability and Employment Practices Liability Deductible: \$500,000	6,000,000 12,000,000 (Aggregate)	4/1/2026
Illinois Union Insurance Company	Environmental Pollution Liability Deductible: \$250,000	5,000,000 5,000,000	4/1/2026
National Fire Insurance of Hartford	Boiler and Machinery Policy Deductible: \$200,000 \$25,000 All other "covered equipment"	100,000,000	4/1/2026
AIG Specialty Insurance Company	Contractors' Pollution Liability Deductible: \$5,000	1,000,000 2,000,000 (Aggregate)	4/1/2026
National Specialty Insurance Company	Cyber Liability Security and Privacy, Network Interruption, Event Management, Cyber Extortion Deductible: \$50,000 (All coverages)	3,000,000	4/1/2026
Atlantic Specialty Insurance Company	Protection and Indemnity (Watercraft) Deductible: \$500,000	1,000,000	4/1/2026
Lloyd's of London Underwriters	Excess Protection and Indemnity (Watercraft) (In excess of \$1,000,000) Deductible: N/A	9,000,000	4/1/2026
Lloyd's of London Insurance Company	Auto Physical Damage Insurance - Scheduled vehicles Deductible: \$2,500 (Comprehensive and Collision)	188,376 (On 7 scheduled vehicles)	4/1/2026
American Alternative Insurance Corporation	Aircraft Liability Deductible: N/A	5,000,000	4/1/2026
Wright National Flood Insurance Company	Flood Insurance (614 Woodside Drive) Building Deductible: \$5,000	200,000	2/20/2026

(Continued)

SCHEDULE OF INSURANCE IN FORCE (CONTINUED)

Company	Type of Insurance	Amount	Expiration Date
Wright National Flood Insurance Company	Flood Insurance (Bus Depot) Building Contents Deductible: \$1,250	500,000 13,000	1/27/2026
Wright National Flood Insurance Company	Flood Insurance (Ashland Jail) Building Contents Deductible: \$1,250	500,000 500,000	4/8/2026
Wright National Flood Insurance Company	Flood Insurance (Juvenile Detention Center) Building Contents Deductible: \$1,250	500,000 500,000	4/22/2026
Wright National Flood Insurance Company	Flood Insurance (Dulac Library) Building Contents Deductible: \$1,250	500,000 500,000	8/26/2026
Wright National Flood Insurance Company	Flood Insurance (Pollution Lift Station - 98 Bonnie Street) Building Deductible: \$1,000	35,000	7/31/2026
Great American Insurance Company	Inland Marine Deductible: \$10,000 per occurrence for items <\$25,000 in value; \$25,000 per occurrence for items >\$25,000	11,168,104	3/1/2026
Houston Casualty Company	Commercial Property - Fire & Extended Perils w/ Wind/Hail Deductible: \$50,000 per occurrence	403,548,063 (including auto)	3/1/2026
Houston Casualty Company	Commercial Property - Fire & Extended Perils w/ Wind/Hail Deductible: \$100,000 per occurrence in respect of all perils, except: 5% of the schedule TIV of each location involved in the loss for peril of "Named Storms" at all locations, w/ minimum of \$2.5M any one occurrence. \$500,000 any one Loss Occurrence in respect all other windstorm and hailstorm: \$1.0M any one Loss Occurrence in respect to all other perils at the Non-Operational Power Plant Facility at 1551 Barrow Street; Houma, LA	25,000,000	3/1/2026
Indian Harbor Insurance Company	Commercial Property - Terrorism Deductible: \$25,000 per occurrence	25,000,000	3/1/2026
Houston Casualty	Commercial Property (8% of \$25,000,000)	2,000,000	3/1/2026
Axis Speciality Europe SE	Commercial Property (3% of \$25,000,000)	750,000	3/1/2026
Certain Underwriters at Lloyds, London (Various Syndicates)	Commercial Property (42.330% of \$25,000,000)	10,582,500	3/1/2026

(Continued)

SCHEDULE OF INSURANCE IN FORCE (CONTINUED)

Company	Type of Insurance	Amount	Expiration Date
Certain Underwriters at Lloyd's London (Beazley Consortium)	Commercial Property (4.670% of \$25,000,000)	1,167,500	3/1/2026
Swis Re Corporate Solutions Capacity Ins. Corp.	Commercial Property (10.0% of \$25,000,000)	2,500,000	3/1/2026
Star Stone Specialty Insurance Company	Commercial Property (12.0% of \$25,000,000)	3,000,000	3/1/2026
The Princeton Excess & Surplus Lines Ins. Co.	Commercial Property (5% of \$25,000,000)	1,250,000	3/1/2026
Certain Underwriter's Lloyd's London (Various Underwriters)	Commercial Property (6.15% of \$25,000,000)	1,537,500	3/1/2026
Certain Underwriter's Lloyd's London (Various Underwriters)	Commercial Property - Wind/Hail (0.15% of \$25,000,000)	37,500	3/1/2026
Certain Underwriter's Lloyd's London (Various Underwriters)	Commercial Property (2.1000% of \$25,000,000)	525,000	3/1/2026
HDI Global Specialty SE	Commercial Property (0.375% of \$25,000,000)	93,750	3/1/2026
Covington Specialty Insurance	Commercial Property (0.600% of \$25,000,000)	150,000	3/1/2026
Western World Insurance Company	Commercial Property (1.650% of \$25,000,000)	412,500	3/1/2026
Safety Specialty Insurance Company	Commercial Property (1.800% of \$25,000,000)	450,000	3/1/2026
Palomar Excess and Surplus Insurance Company	Commercial Property (1.050% of \$25,000,000)	262,500	3/1/2026
Evanston Insurance Company	Commercial Property (0.750% of \$25,000,000)	187,500	3/1/2026
Gotham Insurance Company	Commercial Property (0.375% of \$25,000,000)	93,750	3/1/2026

ACRONYMS

ABFE. Advisory Based Flood Elevation.	GASB. Governmental Accounting Standards Board.
ACA. American Corrections Association.	GFOA. Government Finance Officers Association.
ACT. Assertive Children Team.	GIS. Geographical Information System.
ADA. Americans with Disabilities Act.	GIWW. Gulf Intercoastal Waterway.
ADAC. Alcohol Drug Abuse Council.	GOEA. Governor's Office of Elderly Affairs.
CARES. Coronavirus Aid, Relief, and Economic Security Act.	GOMESA. Gulf of Mexico Energy Security Act.
C & D. Construction and Demolition.	GPS. Global Positions System.
CDBG. Community Development Block Grant.	HDDC. Houma Downtown Development Corporation.
CEDS. Comprehensive Economic Development Strategy.	HEZ. Heritage Enterprise Zone.
CHDO. Community Housing Development Organizations.	HHWCP. Household Hazardous Waste Collection Program.
CNG. Compressed Natural Gas.	HNC. Houma Navigational Canal.
COE. Corps of Engineers.	HTAHC. Houma Terrebonne Arts & Humanities Council.
CSBG. Community Service Block Grant.	HTV. Houma Television System.
CVA. Crime Victim's Assistance Act.	HUD. Housing & Urban Development.
CWPPRA. Coastal Wetlands Planning and Protection Act.	JARC. Job Access Reverse Commute.
CZM. Coastal Zone Management.	JASP. Juvenile Assessment and Services Program.
DBA. Downtown Business Association.	KAB. Keep America Beautiful.
DHH. Department Health & Hospitals.	KLB. Keep Louisiana Beautiful.
DNR. Department of Natural Resources.	KTP. Keep Terrebonne Beautiful.
DOC. Department of Corrections.	LAMP. Louisiana Asset Management Pool.
DOTD. Department of Transportation and Development – a State of Louisiana Department.	LCA. Louisiana Coastal Area.
DPW. Department of Public Works.	LCDA. Louisiana Community Development Authority.
ECD. External Cardiac Defibrillator.	LCLE. Louisiana Commission on Law Enforcement.
EDA. Economic Development Administration.	LDEQ. Louisiana Department of Environmental Quality.
EF & S. Emergency Food and Shelter Grant.	LEPA. Louisiana Energy and Power Authority.
EIA. Energy Information Administration.	LEPC. Local Emergency Planning Committee.
FEMA. Federal Emergency Management Agency.	LERRD. Lands, Easements Right of Ways, Relocations, and Disposals.
FERC. Federal Energy and Regulatory Commission.	LHFA. Louisiana Housing Finance Agency.
FIFO. First in, first out inventory system.	LIHEAP. Low Income Home Energy Assistance Program.
FMLA. Family Medical Leave Act.	LJDA. Louisiana Juvenile Detention Association.
FRS. Firefighters Retirement System.	LLEBG. Louisiana Law Enforcement Block Grant.
FSA. Farm Service Agency.	LMA. Louisiana Municipal Association.
FTA. Federal Transit Administration.	LPDES. Louisiana Pollutant Discharge Elimination System.
GAAP. Generally Accepted Accounting Principles.	LSU. Louisiana State University.

METLAC. Metropolitan Law Enforcement Commission.
MPERS. Municipal Police Employees Retirement System.
MS4. Municipal Separate Storm Sewer Systems.
MTG. Morganza to the Gulf Project.
MW. Megawatts.
NACO. National Association of Counties.
NCD. Non-Compliant Discharges.
NFPA. National Fire Protection Association.
NIGP. National Institute of Governmental Purchasing.
NOAA. National Oceanic and Atmospheric Administration.
NPDES. National Pollutant Discharge Elimination.
NRCS. Natural Resources Conservation Service.
NTP. North Treatment Plant.
NSU. Nicholls State University.
OAD. Office for Addictive Disorders.
OEP. Office of Emergency Preparedness.
OJP. Office of Justice Programs.
PCA. Personal Care Attendant Program.
PCS. Possible Criminal Sex Offense.
PIAL. Property Insurance Association of Louisiana.
PIN. Personal Identification Number.
PRISM. Program Review Instrument System Monitoring.
PSA. Public Service Area.
RELIC. Reading in Literature and Culture.

SAIDA. System Average Interruption Duration Index.
SAIFA. System Average Interruption Frequency Index.
SCADA. Supervisory Control & Data Acquisition.
SCIA. South Central Industrial Association.
SIL. Supervised Independent Living.
SOP. Standard Operation Procedures.
SSDU. Street Sales Disruption Unit.
SSO. Sanitary Sewer Overflows.
STP. South Treatment Plant.
TARC. Terrebonne Association for Retarded Citizens.
TBRA. Tenant Based Rental Assistance.
TCOA. Terrebonne Council on Aging.
TEDA. Terrebonne Economic Development Authority.
TLCD. Terrebonne Levee and Conservation District.
TPCG. Terrebonne Parish Consolidated Government.
TPR. Terrebonne Parish Recreation.
VA. Veterans' Affairs.
VAWA. Violence Against Women Act.
VFC. Volunteers for Family and Community.
VFIS. Volunteer Firemen's Insurance Services.
VPN. Virtual Private Network.
WIA. Workforce Investment Act.
WRDA. Water Resources Development Appropriation.
WWTP. WasteWater Treatment Plant.

GLOSSARY

Accrual Basis. A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Adopted. To accept formally and put into effect.

Ad Valorem Taxes. Taxes, commonly referred to as property taxes, levied on both real and personal property according to the property's valuation and the tax rate.

Allocate. Set apart portions of budgeted expenditures that are specifically designated to departments/organizations for special activities or purposes.

Appropriation. A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Assessed Valuation. A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assessment. The process for determining values of real estate and personal property for taxation purposes.

Audit. An official examination of an organization's or individual's accounts or financial situation by an independent third party.

Balanced Budget. A budget in which all funds have a favorable or zero fund balance or net balance or net position.

Bond. A written promise to pay a specified sum of money (principal or face value) at a specified future date (the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate).

Budget. An annual financial plan that identifies revenues, specifies the type and level of services to be provided and establishes the amount of money that may be spent within a certain time period.

Budget Message. A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the government's experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Capital Outlay. Long-lived tangible assets including land, buildings, equipment, construction in process and infrastructure with a unit cost of \$1,000 or more and a useful life in excess of two years.

Capital Outlay. Expenses or Expenditures for assets that have a value of \$1,000 or more and has a useful life of more than two years. Capital Outlay may also be called capital expenditures.

Capital Project Funds. The budget that contains funds for all the Parish's construction projects authorized for a particular year. This budget is contained in a separate document but is summarized in the operating budget book.

Debt Service. Outlays in the form of debt principal payments, periodic interest payments, and related service charges for benefits received in part in prior fiscal periods as well as in current and future fiscal periods.

Debt Service Fund. Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Department. The largest organizational unit within a fund.

Depreciation. Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence.

Enterprise Fund. A fund established to account for operations that are financed and operated in a manner similar to private business enterprises-where the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.

Expenditure. The cost of goods received, or services rendered whether cash payments have been made or accrued.

Fiduciary Fund. A fund used to account for assets held by the Parish of Terrebonne in a trustee capacity, or as an agent for individuals, private organizations, other governments and/or other funds.

Financial Accounting Standards Board (FASB). A seven-member board organized in 1973 to establish standards of financial accounting and reporting for the private sector.

Fiscal Year. A twelve-month period of time to which the annual operating budget applies. At the end of this period the government determines its financial position and the results of its operations. The fiscal year for the budget contained herein is January 1 through December 31.

Function. A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible.

Culture-Recreation. All cultural and recreational activities maintained for the benefit of residents and visitors.

Economic Development & Assistance. Activities designed to conserve and develop such natural resources as water, soil, forests, and minerals; activities related to the planning and provision of adequate housing and the redevelopment of substandard and blighted physical facilities; and activities involving economic development.

General Government. All governmental expenditures for the legislative and judicial branch of a government. Also includes expenditures made by the Parish President and other top-level auxiliary and staff agencies in the administrative branch of the government.

Health and Welfare. All activities involved in the conservation and improvement of public assistance and institutional care for individuals economically unable to provide essential needs for themselves.

Public Safety. A major function of the government that has as its objective the protection of persons and property. The major sub functions are police protection, fire protection, protective inspection, and corrections.

Sanitation. All activities involved in the removal and disposal of sewage and other types of waste.

Streets & Drainage. All activities involved in maintaining roadways, walkways, bridges, and canals.

Fund. A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance. Amounts that remain unspent after all budgeted expenditures have been made.

General Fund. The fund used to account for all financial resources except those required to be accounted for in another fund.

Goals. A statement of broad direction, purpose or intent based on the needs of the community or which programs are directed.

Governmental Accounting Standards Board (GASB). A seven-member board organized in 1984 to establish standards of financial accounting and reporting for state and local governmental entities.

Governmental Fund Types. Four fund types are used to account for a government's governmental-type activities. These are the general fund, the special revenue fund, the debt service fund and the capital projects fund.

Grant. Contribution or gift of cash or other assets from another government to be used or expended for a specific purpose, activity, or facility.

Homestead Exemption. Value of residential property exempted from property tax assessment for owner-occupied property. The present exemption in Louisiana is \$7,500 of assessed valuation.

Intergovernmental Revenue. Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Fund. A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, on a cost-reimbursement basis.

Major Fund. Funds whose revenue, expenditure/expenses, assets or liabilities are at least 10 percent of the total for their fund category and 5 percent of the aggregate of all governmental and enterprise funds in total.

Mill/Millage. A mill is the thousandth part of a dollar used in calculating property taxes. The millage represents the total mills assessed for a given tax program.

Mission Statement. Fundamental purpose; a statement of what a department really wants to accomplish. The statement should refer to the impact on the Parish and its people.

Non-Major Fund. Funds whose revenues or expenditures/expenses, assets or liabilities are less than 10% of the total for their fund category.

Objectives. Specific productivity targets within a certain time frame, with results that are measurable. Narrower than goals.

Ordinance. A formal legislative enactment by the Council that has the full force and effect of law within the boundaries of the Parish.

Pay Grade. Salary level or range for each personnel classification.

Performance Measures. Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

Personal Services. Expenditures for gross salaries provided for all persons funded by the government.

Personnel Summary. The number and classifications of employee positions authorized for a given department.

PILOT. Payment In Lieu Of Taxes. It refers to an amount calculated that the Utilities Revenue Fund will pay to General Fund for taxes as though the Utilities Department would be a private utility company.

Projected. Estimate for the future.

Proposed. To set forth for acceptance or rejection.

Proprietary Fund Type. Two fund types are used to account for a government's business-type activities (e.g., activities that receive a significant portion of their funding through user charges). These are the enterprise and internal service fund.

Revenues. Increases in net current assets from sources other than expenditure refunds and residual equity transfers. Types of revenues include taxes, licenses and permits, intergovernmental revenues, charges for services, fines and forfeits, and miscellaneous revenues.

Sales Taxes. Taxes levied upon the sale or consumption of goods or services.

Special Revenue Fund. A budgetary fund where revenues are dedicated for specific purposes and are designated to be expended for specific uses.

Supplies. All articles that are consumed are materially altered when used. Principal types are gasoline & oil, office supplies, operating supplies, and small tools & instruments.

Taxes. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

INDEX

1-1B Construction Fund	318
1998 Public Improvement Construction	325
2010 Bond Sinking Fund.....	231
Accounting	85
Ad Valorem Tax Debt to Assessed Value	267
Administrative Buildings	316
Animal Control	108
Assessed Value/Estimated Act. of Taxable Prop.....	353
Auditoriums	146
Bayou Country Sports Park	195
Bayou Terrebonne Waterlife Museum	111
Bonded Principal & Interest Requirements	265
Budget Message Supplement	8
Capital Asset Statistics by Function.....	359
Capital Budget Financing	269
Capital Improvements Sales Tax Fund	167
Capital Project Fund Descriptions.....	276
Capital Projects Control Fund	291
Capital Projects Recap	277
Centralized Fleet Maintenance.....	257
City Court	67
City Court Building Fund	278
Civic Center	239
Coastal Restore Bonds	192
Combined Statement.....	41
Communications	79
Computation of Legal Debt Margin	266
Coroner	102
Coroner's Office	331
Council Clerk	63
Criminal Court Fund	197
Debt Service Consolidated Summary.....	264
Debt Service Fund Descriptions	263
Dedicated Emergency Fund	125
Demographic and Economic Statistics	356
Direct and Overlapping Bonded Debt.....	268
District Attorney.....	70
District Court.....	69
Drainage Tax Fund	161
Economic Development/Other	114
Electric Distribution	214
Electric Generation	211
Enterprise Fund Descriptions.....	209
Finance/Customer Service	88
Finance/Purchasing Department	252
Full-time Equivalent by Function	358
G.I.S. Mapping System	220
G.I.S. Technology Fund (Assessor)	151
Gas Distribution	216
General - Other	101
General Fund Budget Summary.....	57
General Obligation Bond Construction Fund.....	320
Government Buildings	96
Grant Funds	199
Group Health Insurance Fund.....	249
Health & Welfare - Other (Terrebonne Treatment Center)	190
Health Unit Fund.....	171
Housing & Human Services (Federal Programs)	116
HUD CDBG Recovery Construction	279
Impact of the Capital Improvements.....	273
Information Technology	255
Insurance Control Fund	245
Internal Service Fund Descriptions	243
Introduction.....	269
Judicial - Other	75
Landfill Closure	236
Landfill Closure/Construction	324
Legal Debt Margin	261
Legal Services.....	91
Marshal's Fund	149
Mental Health Unit	188
Morganza to the Gulf Hurricane Protection Dist.....	335
Office of Coastal Restoration/Preservation.....	153
Office of Homeland Security & Emergency Prep.....	120
Official Fees/Publication	66
Operating Indicators by Function	360
Parish Council	61
Parish Farm Agent	118
Parish Organizational Chart.....	44
Parish Prisoners	133
Parish Prisoners Fund	131
Parish Transportation Fund	156
Parish VA Service Office	106
Parishwide Drainage Construction Fund	281
Parishwide Sewerage Construction Fund	290
Parks & Grounds	147
Planning & Zoning.....	93
Police Department.....	136
Pollution Control.....	221
Pollution Control Administration.....	228
Principal Employer	357
Principal Property Taxpayers	355
Prisoners Medical Department	134
Property Tax Levies and Collections	356
Property Tax Rates.....	356
Public Works/Engineering	103
Publicity	113
Quality of Life Athletics and Leisure	179
Quality of Life Programs	184
Registrar of Voters	82

Risk Management	244
Road & Bridge Fund	157
Road Construction Fund	311
Road Lighting Districts	169
Sales Tax Construction Fund	322
Sanitation 2001 Bond Construction Fund	323
Sanitation Service Fund	232
Sewerage Collection.....	224
Solid Waste Services	234
Special Olympics	185
Special Revenue Fund Descriptions	123
Sports Officials	183
Tennis Courts	187
Terrebonne Alcohol/Drug Abuse	191
Terrebonne ARC.....	176
Terrebonne Economic Development Authority	328
Terrebonne Elderly & Disabled.....	174
Terrebonne Juvenile Detention Fund	127
Terrebonne Levee & Conservation District	193
Terrebonne Parish Officials	45
Terrebonne Parish Profile.....	47
TPR Administration	181
Treatment Plant.....	226
Understanding the Budget	19
Utilities Department	210
Utility Administration	218
Ward Court	73



